

# **Cumberland County FY2005 Adopted Budget**

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**James E. Martin  
County Manager**

## **Budget Highlights**

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- General Fund budget \$235,302,903
  - \$5,566,418 (2.42%) increase
- County-wide budget \$614,848,162
  - \$11,591,576 (1.92%) increase

# **CUMBERLAND COUNTY NORTH CAROLINA**

## **FY2005 ADOPTED BUDGET**

### **BOARD OF COUNTY COMMISSIONERS**

**Jeannette Council, Chairman**

**John T. Henley, Jr., Vice Chairman**

**Talmage S. Baggett, Jr.**

**J. Breeden Blackwell**

**Kenneth S. Edge**

**Billy King**

**Edward G. Melvin, Jr.**

### **COUNTY MANAGER**

**James E. Martin**

**Juanita Pilgrim ..... Deputy County Manager**

**Cliff Spiller ..... Assistant County Manager**

**Amy Cannon ..... Assistant County Manager**

### **BUDGET STAFF**

**Howard Abner ..... Assistant Finance Director**

**Kelly Autry ..... Budget Analyst**

**Bob Tucker ..... Accountant II**

**Todd Hathaway ..... Accountant II**

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## BUDGET ORDINANCE ADOPTION

June 14, 2004

The Board of County Commissioners hereby adopts and enacts the proposed 2004-2005 fiscal year budget as recommended by the County Manager with amendments incorporated herein as the County of Cumberland's budget for FY2004-2005 under the following terms and conditions:

1. The Budget Ordinance shall govern only total dollar departmental appropriations as shown subject to the resolution of September 7, 1982, after any additional personnel costs are factored into each department's appropriation.
2. The amendments to the County Manager's recommended budget as approved by the Board of Commissioners (see Attachment A). Attachment A includes all adjustments approved by the Board of Commissioners from May 24, 2004 through adoption of the budget on June 14, 2004 and any subsequent adjustments approved through June 30, 2004 by the Board.
3. The County-Wide Ad Valorem Tax Rate and levy of 88.0 cents per \$100 valuation is hereby adopted.
4. The Special Recreation Tax Rate and levy of 5 cents per \$100 valuation is hereby adopted.
5. The Fire Tax District Rates as shown below are hereby adopted and taxes levied:

|                                    | <u>Approved Tax Rate<br/>Per \$100 Valuation</u> |
|------------------------------------|--|
| Beaver Dam Fire District           | 10 cents   |
| Bethany Fire District              | 10 cents   |
| Cotton Fire District               | 10 cents   |
| Cumberland Road Fire District      | 10 cents   |
| Eastover Fire District             | 10 cents   |
| Godwin-Falcon Fire District        | 10 cents   |
| Grays Creek Fire District          | 10 cents   |
| Manchester Fire District           | 10 cents   |
| Pearces Mills Fire District        | 10 cents   |
| Stedman Fire District              | 10 cents   |
| Stoney Point Fire District         | 10 cents   |
| Vander Fire District               | 10 cents   |
| Wade Fire District                 | 10 cents   |
| Westarea Fire District             | 10 cents   |
| Special Fire Service Fire District | ½ cent   |

## BUDGET ORDINANCE ADOPTION

6. The Cumberland County Board of Education's current expense appropriation is hereby adopted at \$60,861,512.
7. The County Pay Plan for FY2004-2005 includes a 3 % (with a minimum of \$600) cost of living increase for all permanent employees effective July 11.
8. Encumbrances outstanding in the prior fiscal year will be included in the coming year (FY2005) budget.
9. Any shortfalls in revenues created by the above adopted budget shall be adjusted by a like amount appropriation from the fund balance of the County of Cumberland so that the 2004-2005 fiscal year budget of the County of Cumberland is balanced pursuant to Chapter 159 of the NC General Statutes.
10. Storm Water Utility Fee:  
  
The monthly service charge per equivalent service unit under the Storm Water Public Enterprise Ordinance shall be One Dollar (\$1.00), effective July 1, 1995 and shall remain in effect until subsequently amended by appropriate act of the governing body.
11. Solid Waste Management fee is hereby adopted at \$48.00 per household.

This ordinance is adopted the 14<sup>th</sup> day of June 2004.

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Jeannette Council, Chairman

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James E. Martin, County Manager

## **BUDGET ORDINANCE AMENDMENT**

June 28, 2004

The Board of County Commissioners hereby amends the County of Cumberland's budget for FY2004-2005, adopted June 14, 2004, as follows:

1. Section 2 is amended to include Attachment B, Adjustments to Adopted Budget (June 14, 2004).
2. The ten Sheriff Deputy positions added per Attachment B are authorized only during the period that the City of Fayetteville's Phase 5 annexation is delayed.
3. Section 5 is amended to include the addition of three Fire Tax District Rates as shown below and only as to any unincorporated areas of such districts:

|                                 | <u>Approved Tax Rate<br/>Per \$100 Valuation</u> |
|---------------------------------|--|
| Bonnie Doone Fire District      | 10 cents   |
| Lafayette Village Fire District | 10 cents   |
| Lake Rim Fire District          | 10 cents   |

This amended ordinance is adopted the 28<sup>th</sup> day of June 2004.

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Jeannette Council, Chairman

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James E. Martin, County Manager

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

| Department                      | One<br>Time | Explanation of<br>Change   | Expenditure<br>Changes   |
|---------------------------------|-------------|--|--|
| <b>General Fund</b>             |             |  |  |
|                                 |             | <b>Recommended Budget</b>  | <b>233,667,693</b>   |
| <b>Governing Body</b>           | <b>g</b>    | NCACC Summer Conference  | 30,000   |
| <b>Information Services</b>     | <b>g</b>    | County Web Site<br>New Position Computer and Equipment   | 15,000<br>2,500  |
| <b>Administration</b>           |             | Reclassify PIO Specialist to Special Projects Officer  | 8,146  |
| <b>Elections</b>                |             | Telephone-Hardlines  | (12,919)   |
| <b>Tax Administration</b>       | <b>g</b>    | Transfer 2 Positions to Planning<br>46 Computers<br>Transfer from Food & Beverage Fund   | (114,402)<br>56,350  |
| <b>Carpentry</b>                | <b>g</b>    | Full Size Truck  | 12,000   |
| <b>Central Maintenance</b>      |             | Solid Waste Maintenance Transfer   |  |
| <b>General Government Other</b> |             | Reduce Deferred Maintenance<br>Additional Audit Fees<br>Additional 1% COLA<br>Minimum \$600 COLA<br>Property Revaluation Transfer<br>Community Development Transfer<br><b>g</b> MLK Park<br>Linear Park<br><b>g</b> Linear Park<br>Human Relations Council<br>GIS<br>Telephone Hardlines for Elections<br>Community Leadership<br>CCBC Capital Fund<br><b>g</b> Roof Plan<br>Roof Plan | (250,000)<br>5,520<br>667,653<br>15,085<br>9,743<br>17,000<br>55,000<br>(55,000)<br>55,000<br>(40,000)<br>(33,000)<br>12,919<br>650<br>100,000<br>500,000<br>(500,000) |
| <b>Sheriff Dept</b>             |             | Deputy I (Workforce Development)<br>5 Deputy Positions Added Back for East of River  | 49,980<br>189,027  |
| <b>Health</b>                   |             | Processing Assistant IV  | 29,465   |
| <b>Veterans Services</b>        | <b>g</b>    | Computer and Equipment for New Position  | 3,200  |
| <b>Library</b>                  | <b>g</b>    | Headquarters:<br>1-Computer Systems Administrator<br>Vehicle Maintenance<br>Cliffdale:<br>2-Library Associate II (full-time)<br>Increase Hours<br>North Regional:  | 44,631<br>15,000<br><br>66,486<br>26,378<br>92,864   |

**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

| Department                        | One<br>Time | Explanation of<br>Change   | Expenditure<br>Changes   |
|-----------------------------------|-------------|--|--|
|                                   |             | 2-Library Associate II (16 hours) 23,158<br>1-Library Associate II (19 hours) 13,895<br>1-Library Technician (19 hours) 9,667<br>Increase Hours 10,913<br>East Regional:<br>1-Library Associate II (19 hours) 13,895<br>1-Library Technician (19 hours) 9,667<br>Increase Hours 9,350                      | 57,633<br><br><br><br><br><br><br>32,912                                   |
| <b>Social Services</b>            |             | Reclassification of CPS SWIII to grade 70  | 127,463  |
| <b>Cooperative Extension</b>      |             | Baby Think It Over Grant   | 1,000  |
| <b>Planning/Inspections</b>       | <b>g</b>    | 2 Positions Transferred from Tax Administration<br>Reclassification of 2 Positions<br>Capital Outlay- GIS  | 114,402<br>26,742<br>6,258   |
| <b>Engineering</b>                |             | Facility Maintenance Coordinator II  | (42,413)   |
| <b>Public Utilities</b>           |             | Facility Maintenance Coordinator II  | 42,413   |
| <b>Outside Agencies</b>           |             | Orange Street Restoration  | 14,760   |
| <b>General</b>                    | <b>g</b>    | Personnel Adjustments<br>DSS- COLA Reimbursement<br>Rent- Commuity Development<br>Additional Fund Balance Appropriated - One-Time<br>Additional Fund Balance Appropriated - Recurring<br>Fund Balance Appropriated - Health Escrow<br><b>Total Adjustments</b><br><b>Total General Fund Adopted Budget</b> | (98,590)<br><br><br><br><br><br><br><b>1,263,992</b><br><b>234,931,685</b> |
|                                   |             |  |  |
| <b>Separate Funds</b>             |             |  |  |
| <b>NORCRESS Sewer Project</b>     |             | <b>Recommended Budget</b><br>Construction- Godwin<br>Contingency<br>Community Development Co-Sponsor<br>Cumberland County Schools Co-Sponsor<br>Tap Fees<br><b>Total NORCRESS Sewer Project Adopted Budget</b>   | <b>9,356,969</b><br>203,366<br>(33,875)<br><br><br><br><b>9,526,460</b>    |
| <b>Eastover Sanitary District</b> |             | <b>Recommended Budget</b><br>Sewer Construction & Related Expenses<br>NC Rural Center Grant<br>Other<br><b>Total Eastover Sanitary District Adopted Budget</b>   | <b>0</b><br>2,859,786<br><br><br><b>2,859,786</b>                          |
| <b>Mental Health</b>              |             | <b>Recommended Budget</b>  | <b>34,285,338</b>  |



**ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET**

| <b>Department</b>                   | <b>One<br/>Time</b> | <b>Explanation of<br/>Change</b>   | <b>Expenditure<br/>Changes</b> |
|-------------------------------------|---------------------|--|--------------------------------|
|                                     |                     | COLA & Personnel Adjustments   | 74,585                         |
|                                     |                     | Operating Adjustments  | (1,680)                        |
|                                     |                     | Quality Improvement (5 Clinical Social Wrks and Operating)   | 270,485                        |
|                                     |                     | Fund Balance Appropriated  |                                |
|                                     |                     | <b>Total Mental Health Adopted Budget</b>  | <b>34,628,728</b>              |
| <b>Workers Compensation</b>         |                     | <b>Recommended Budget</b>  | <b>1,083,671</b>               |
|                                     |                     | COLA & Personnel Adjustments   | 2,015                          |
|                                     |                     | Fund Balance Appropriated  |                                |
|                                     |                     | <b>Total Workers Compensation Adopted Budget</b>   | <b>1,085,686</b>               |
| <b>Workforce Development</b>        |                     | <b>Recommended Budget</b>  | <b>4,191,204</b>               |
|                                     |                     | Deputy I - Contracted Services   | 49,980                         |
|                                     |                     | Reduce Contracted Services   | (24,980)                       |
|                                     |                     | COLA & Personnel Adjustments   | 4,227                          |
|                                     |                     | Admin Officer II Approved by BOCC 4/1/04 (B04-340)   | 44,622                         |
|                                     |                     | Management Information Systems Coordinator Position<br>and Operating Approved by BOCC 5/3/04 (B04-445) | 34,109                         |
|                                     |                     | <b>Total Workforce Development Adopted Budget</b>  | <b>4,299,162</b>               |
| <b>Federal Drug Forfeiture Fund</b> |                     | <b>Recommended Budget</b>  | <b>222,912</b>                 |
|                                     |                     | Personnel Adjustments  | (4,020)                        |
|                                     |                     | Fund Balance Appropriated  |                                |
|                                     |                     | <b>Total Federal Drug Forfeiture Adopted Budget</b>  | <b>218,892</b>                 |
| <b>Property Revaluation</b>         |                     | <b>Recommended Budget</b>  | <b>491,870</b>                 |
|                                     |                     | COLA Adjustments   | 9,743                          |
|                                     |                     | General Fund Transfer  |                                |
|                                     |                     | <b>Total Property Revaluation Adopted Budget</b>   | <b>501,613</b>                 |
| <b>Juvenile Crime Prevention</b>    |                     | <b>Recommended Budget</b>  | <b>1,513,315</b>               |
|                                     |                     | Program Adjustments  | 2,161                          |
|                                     |                     | Group Home COLA & Personnel Adjustments  | 9,969                          |
|                                     |                     | Group Home Operating Adjustments   | (10,175)                       |
|                                     |                     | Fund Balance Appropriated  |                                |
|                                     |                     | <b>Total Juvenile Crime Prevention Adopted Budget</b>  | <b>1,515,270</b>               |
| <b>Community Development</b>        |                     | <b>Recommended Budget</b>  | <b>3,211,935</b>               |
|                                     |                     | Transfer from General Fund   |                                |
|                                     |                     | Part-Time Human Relations Position   | 17,000                         |
|                                     |                     | COLA Adjustment  | 113                            |
|                                     |                     | HUD Grant  |                                |
|                                     |                     | <b>Total Community Development Adopted Budget</b>  | <b>3,229,048</b>               |
| <b>Solid Waste Management</b>       |                     | <b>Recommended Budget</b>  | <b>6,363,356</b>               |

# ATTACHMENT "A" ADJUSTMENTS TO THE RECOMMENDED BUDGET

| Department | One<br>Time | Explanation of<br>Change                           | Expenditure<br>Changes |
|------------|-------------|--|------------------------|
|            |             | Maintenance Worker I                               | 24,796                 |
|            |             | Transfer to Central Maintenance                    | 1,413                  |
|            |             | COLA & Personnel Adjustments                       | (1,227)                |
|            |             | Fund Balance Appropriated                          |                        |
|            |             | <b>Total Solid Waste Management Adopted Budget</b> | <b>6,388,338</b>       |

| Revenue<br>Changes |
|--------------------|
|                    |
|                    |
| 233,667,693        |
|                    |
|                    |
|                    |
|                    |
|                    |
| 347                |
|                    |
| 1,413              |
|                    |
|                    |
|                    |
|                    |
|                    |
| 49,980             |
|                    |
|                    |
|                    |
|                    |

| Revenue<br>Changes  |
|---|
|   |
|   |
|   |
| 63,732  |
| 1,000   |
|   |
|   |
|   |
|   |
|   |
| 106,851<br>(30,000)<br>829,050<br>212,154<br>29,465<br><b>1,263,992</b><br><b>234,931,685</b> |
|   |
|   |
| <b>9,356,969</b>  |
|   |
| 203,366<br>(46,000)<br>12,125<br><b>9,526,460</b>   |
|   |
| <b>0</b>  |
| 2,325,286<br>534,500<br><b>2,859,786</b>  |
| <b>34,285,338</b>   |

| Revenue<br>Changes |
|--------------------|
| 343,390            |
| <b>34,628,728</b>  |
| <b>1,083,671</b>   |
| 2,015              |
| <b>1,085,686</b>   |
| <b>4,191,204</b>   |
| 25,000             |
| 4,227              |
| 44,622             |
| 34,109             |
| <b>4,299,162</b>   |
| <b>222,912</b>     |
| (4,020)            |
| <b>218,892</b>     |
| <b>491,870</b>     |
| 9,743              |
| <b>501,613</b>     |
| <b>1,513,315</b>   |
| 2,161              |
| (206)              |
| <b>1,515,270</b>   |
| <b>3,211,935</b>   |
| 17,000             |
| 113                |
| <b>3,229,048</b>   |
| <b>6,363,356</b>   |

Revenue  
Changes

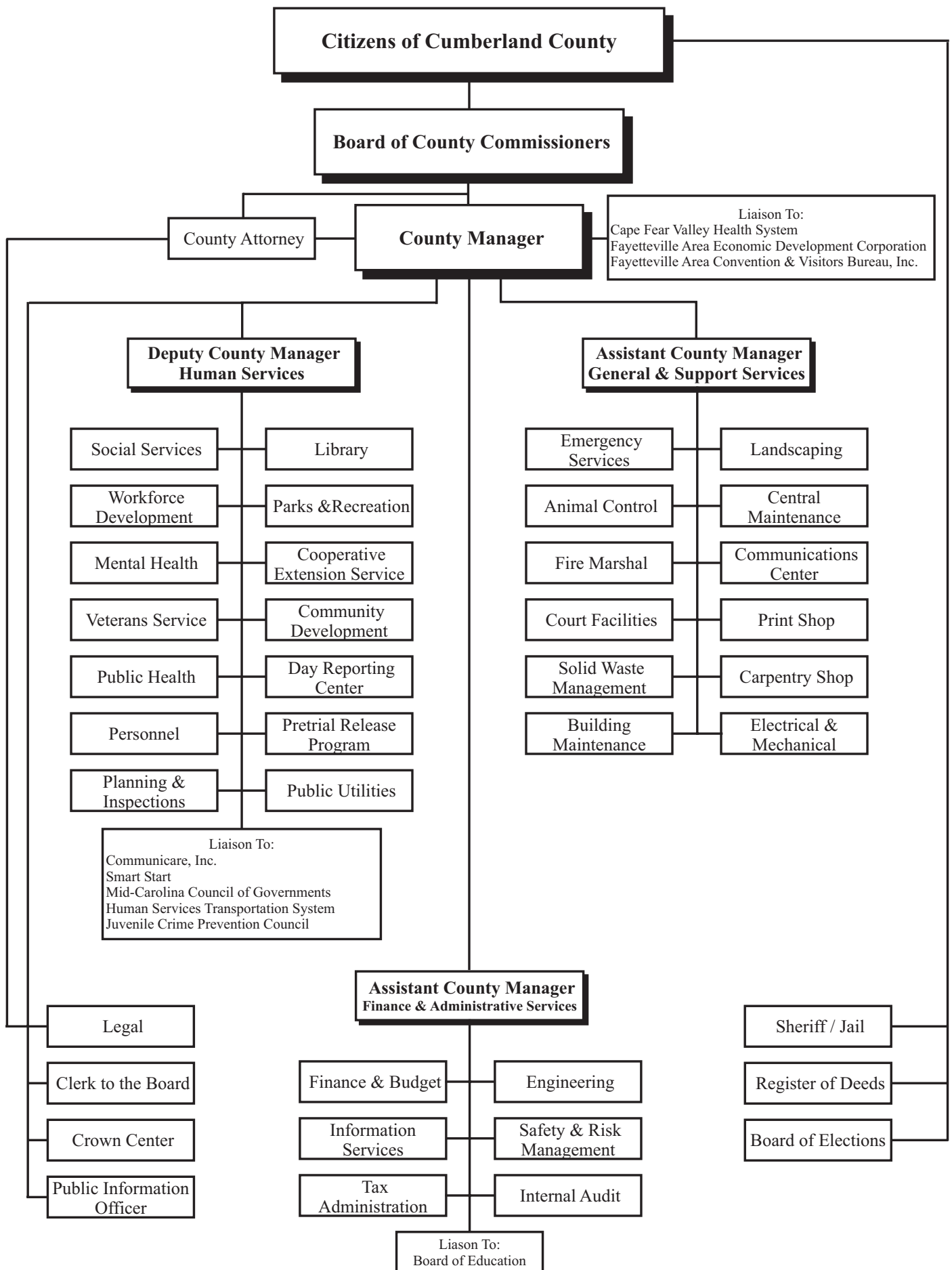
24,982

| 6,388,338

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**ATTACHMENT "B" ADJUSTMENTS TO THE ADOPTED BUDGET**

| Department                             | One<br>Time | Explanation of<br>Change                                    | Expenditure<br>Changes | Revenue<br>Changes |
|--|-------------|---|------------------------|--------------------|
| <b>General Fund</b>                    |             |   |                        |                    |
| <b>June 14, 2004</b>                   |             | <b>Adopted Budget</b>                                       | <b>234,931,685</b>     | <b>234,931,685</b> |
| <b>Sheriff</b>                         |             | 8 Deputy I Positions  | 291,816                |                    |
|  |             | 2 Deputy III Positions                                      | 79,402                 |                    |
|  |             | One-Cent Sales Tax  |                        | 371,218            |
|  |             | <b>Total Adjustments</b>                                    | <b>371,218</b>         | <b>371,218</b>     |
|  |             | <b>Total Amended General Fund Budget</b>                    | <b>235,302,903</b>     | <b>235,302,903</b> |
| <b>Separate Funds</b>                  |             |   |                        |                    |
| <b>June 14, 2004</b>                   |             | <b>Adopted Budget</b>                                       | <b>0</b>               | <b>0</b>           |
| <b>Bonnie Doone Fire District</b>      |             | Fire Protection Contract                                    | 205,946                |                    |
|  |             | Tax Refunds   | 100                    |                    |
|  |             | Taxes Current Year  |                        | 169,715            |
|  |             | Taxes Prior Years   |                        | 2,375              |
|  |             | Motor Vehicle Tax Current Year                              |                        | 29,181             |
|  |             | Motor Vehicle Tax Prior Years                               |                        | 3,625              |
|  |             | Other Revenue   |                        | 1,150              |
|  |             | <b>Total Bonne Doone Fire District Amended Budget</b>       | <b>206,046</b>         | <b>206,046</b>     |
| <b>June 14, 2004</b>                   |             | <b>Adopted Budget</b>                                       | <b>0</b>               | <b>0</b>           |
| <b>Lafayette Village Fire District</b> |             | Fire Protection Contract                                    | 401,769                |                    |
|  |             | Tax Refunds   | 200                    |                    |
|  |             | Taxes Current Year  |                        | 324,698            |
|  |             | Taxes Prior Years   |                        | 6,400              |
|  |             | Motor Vehicle Tax Current Year                              |                        | 56,821             |
|  |             | Motor Vehicle Tax Prior Years                               |                        | 10,850             |
|  |             | Other Revenue   |                        | 3,200              |
|  |             | <b>Total Lafayette Village Fire District Amended Budget</b> | <b>401,969</b>         | <b>401,969</b>     |
| <b>June 14, 2004</b>                   |             | <b>Adopted Budget</b>                                       | <b>0</b>               | <b>0</b>           |
| <b>Lake Rim Fire District</b>          |             | Fire Protection Contract                                    | 970,942                |                    |
|  |             | Tax Refunds   | 150                    |                    |
|  |             | Taxes Current Year  |                        | 850,711            |
|  |             | Taxes Prior Years   |                        | 5,900              |
|  |             | Motor Vehicle Tax Current Year                              |                        | 99,881             |
|  |             | Motor Vehicle Tax Prior Years                               |                        | 11,400             |
|  |             | Other Revenue   |                        | 3,200              |
|  |             | <b>Total Lake Rim Fire District Amended Budget</b>          | <b>971,092</b>         | <b>971,092</b>     |





## BRIEF HISTORY AND DESCRIPTION OF THE COUNTY OF CUMBERLAND

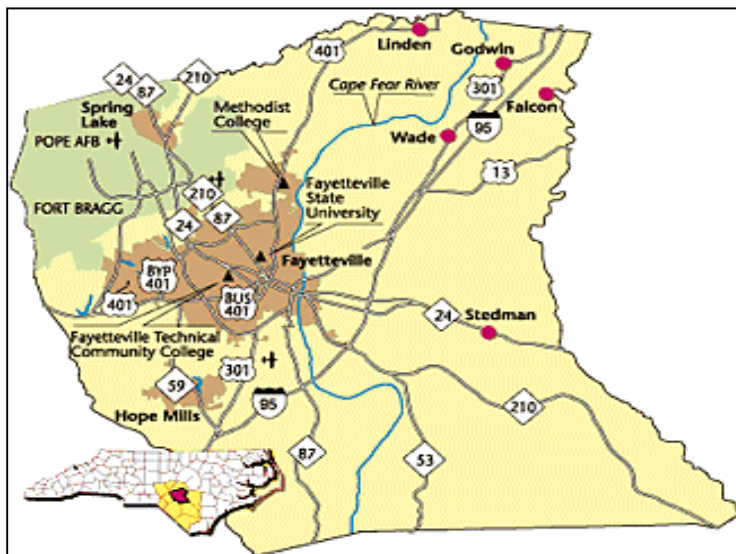
### HISTORY

Cumberland County began as a settlement in the Upper Cape Fear Valley between 1729 and 1736, by European migrants known as Highland Scots. The area became a vital transportation link to other major settlements. A receiving and distribution center was established in 1730 on the Cape Fear River. This settlement was known as Campbellton.

The Colonial Legislature passed an act in 1754 which resulted in the political division of Bladen County, thus forming Cumberland County. It was named after the Duke of Cumberland (William Augustus), who commanded the English Army. The County continued to grow and prosper as the Scotch-Irish, Germans and Moravians also entered the area. Campbellton was named the county seat during 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis De La Fayette, a French general that served in the American Colonies Revolutionary Army.

Fayetteville's growth was delayed by a devastating fire in 1831, and the invasion of General Sherman in 1865. One of the factors that boosted this slow recovery period was the opening of Camp Bragg as an artillery and temporary training facility as a permanent Army post and renamed the camp to Fort Bragg, after Confederate General Braxton Bragg, a North Carolina native. Today, Fort Bragg plays a vital role in the economy of the County as the base occupies approximately 43,000 acres of the County land area.

Presently, Cumberland County has a population of 305,851 and consists of 664 square miles located in the Upper Coastal Plain section of the state. This area is better known as the "Sandhills." Cumberland County has progressed from its beginnings as a river front distribution center to a highly commercialized area offering a variety of services to its citizens.



### DESCRIPTION OF CUMBERLAND COUNTY GOVERNMENT

The County of Cumberland functions under a Board of Commissioners - County Manager form of government. The Board of County Commissioners consists of seven members. Two members are elected from District 1 which follows the 17th House District line, three members from District 2 which follows the 18th House District line, and two members at large.

Each member of the Board is elected for a four-year term. The terms are staggered with two members from District 1 and two members at large elected in a biennial general election, and three members from District 2 elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis.

The board of Commissioners meets two times each month. Scheduled meeting days are the first Monday of each month at 9:00 a.m.; the third Monday of the month at 7:00 p.m. In addition, the first and third Monday meetings are broadcast live on Fayetteville cable channel 7. When necessary, the Board holds special called meetings, always advertised in advance. The Board of Commissioners meetings are open to the public. They are held in the Commissioners' meeting room on the first floor of the County Courthouse located on Dick Street.

The agenda for each regular scheduled Board meeting is normally available on the Thursday prior to the Monday meeting on the county's website; [www.co.cumberland.nc.us](http://www.co.cumberland.nc.us). The minutes of the meetings are also posted as soon as they become available.

## **BUDGET PROCESS**

North Carolina counties budget and spend money under the Local Government Budget and Fiscal control Act (LGBFCA), as adopted by the North Carolina General Assembly. The major effects of the LGBFCA on the budgetary process are as follows:

1. All departments, other than the public schools, are required to submit to the County Manager their budget requests and revenue estimates for the next fiscal year by April 30.
2. The Cumberland County Schools and Fayetteville Technical Community College must submit their proposed budgets and requests for County appropriations no later than May 15.
3. The County Manager submits the recommended budget, including a budget message, to the Board of County Commissioners not later than June 1. G.S. 159-11 requires that the recommended budget be balanced unless the Board of County Commissioners insists that an unbalanced budget be submitted.
4. On the same day that the County Manager submits the budget to the Board of County Commissioners, a copy is also filed with the Clerk to the Board for public inspection. Additional copies are made available to the news media. The Clerk to the Board must publish a notice that the budget has been delivered and is available.
5. From the time the budget is received until its adoption, the Board may conduct its review during special budget review sessions or at regular meetings. These meetings are always open to the public. Before adopting the budget ordinance, the Board of Commissioners must hold at least one public hearing for citizen comments on the proposed budget.
6. Prior to July 1, but no earlier than 10 days after the recommended budget is submitted to the Board, the governing body shall adopt a budget ordinance. The budget ordinance must contain the appropriation, the estimated revenues, and the property tax rate.
7. Budget Amendment Process:

The Board of County Commissioners adopts the budget for each year at the organizational level. The Budget Ordinance gives the County Manager, in the new fiscal year, the authority to include all outstanding encumbrances from the prior fiscal year.

During the course of the year, organizations can amend their budget due to an increase/decrease in revenues (i.e., receipt of a new grant, change in State or Federal funding, etc.); a request for use of contingency funds; or the transfer of funds between appropriation units (i.e., personnel, operating or capital expenditures) or between other organizations and funds. An organization is required to submit a budget revision form which states why the revision is needed along with the appropriate revenue and/or expenditure account information. A budget revision that increases salaries, changes revenue or requires transfers between organizations and funds must be approved by the Commissioners. All other revisions are approved by the County Manager.

## **FUND STRUCTURE**

The Accounting and Budgetary systems for the county are organized using funds and organizations. A fund is a separate accounting entity, with a self-balancing set of accounts. Organizations are cost centers within funds to accumulate separate financial data for various programs or functional areas to provide accountability for certain revenue and expenditures that would otherwise be loss. The various fund types that comprise the Cumberland County budget are:

- A. General Fund: This is the primary operating account of the county. The General Fund is used for the majority of current operating expenditures and is also used to account for all financial resources except those required to be accounted for in another fund. General Fund activities are financed mainly through property taxes, sales tax, fees, and federal and state revenues.
- B. Separate Funds:
  - 1. Special Revenue Funds
    - g Wireless 911 Fund
    - g County School Fund
    - g 911 Emergency Fund
    - g Mental Health Fund
    - g Prepared Food and Beverage Tax Fund
    - g Workforce Development Funds
    - g Industrial Development Fund
    - g Federal Drug Forfeiture Funds
    - g NC Controlled Substance Fund
    - g Injured Animal Fund
    - g County Water & Sewer Fund
    - g Eastover Sanitary District Fund
    - g Property Revaluation Fund
    - g Recreation Fund
    - g Juvenile Crime Prevention Fund
    - g Community Development Funds
    - g Transportation Funds
    - g Fire Protection Funds
    - g Inmate Welfare Fund
  - 2. Capital Project Funds
    - g Detention Facility Fund
    - g DSS/Community Correction Fund
    - g 1998 School Bond Fund
    - g Mental Health Winding Creek Fund
    - g Animal Control Shelter Fund
    - g Landfill Construction Fund
    - g Law Enforcement Training Center Fund
    - g Eastover Water & Sewer Project Funds

- g NORCRESS Water and Sewer Fund
- g Kelly Hills Water and Sewer Fund
- g Headquarters Library Bond Fund
- g NC School Bond Projects Fund

3. Proprietary Funds

- g Internal Service Funds
  - g Group Insurance Fund
  - g Employee Flexible Benefit Fund
  - g Workers' Compensation Fund
  - g General Litigation Fund
- g Enterprise Funds
  - g Cumberland County Crown Center Funds
  - g Cumberland County Solid Waste Fund

4. Fiduciary Funds

- g Trust Fund
  - g Special Separation Allowance Fund
- g Permanent Fund
  - g Cemetery Fund
- g Agency Funds
  - g City Tax Funds
  - g Intergovernmental Custodial Fund
  - g Stormwater Utility Fund
  - g Tourism Development Authority Fund
  - g Inmate Payee Fund

## SUMMARY OF POSITIONS BY DEPARTMENT

| Department                             | FY 2002      |            | FY 2003      |            |                 | FY 2004      |            |                 | FY 2005      |            |
|--|--------------|------------|--------------|------------|-----------------|--------------|------------|-----------------|--------------|------------|
|  | FT           | PT         | FT           | PT         | FTEs            | FT           | PT         | FTEs            | FT           | PT         |
| <b>General Fund</b>                    |              |            |              |            |                 |              |            |                 |              |            |
| Governing Body                         | 2            | 7          | 2            | 7          | 9.00            | 2            | 7          | 9.00            | 2            | 7          |
| Administration/Personnel               | 14           | 1          | 14           | 1          | 14.40           | 15           | 1          | 15.40           | 15           | 1          |
| Information Services                   | 9            | 0          | 11           | 0          | 11.00           | 12           | 0          | 12.00           | 13           | 0          |
| Elections                              | 7            | 5          | 8            | 4          | 9.95            | 8            | 4          | 9.95            | 8            | 1          |
| Finance                                | 15           | 0          | 16           | 0          | 16.00           | 16           | 0          | 16.00           | 16           | 0          |
| Legal                                  | 6            | 0          | 6            | 0          | 6.00            | 6            | 0          | 6.00            | 6            | 0          |
| Register of Deeds                      | 16           | 0          | 18           | 0          | 18.00           | 20           | 0          | 20.00           | 22           | 0          |
| Tax Collector/Assessor/Mapping         | 61           | 0          | 61           | 0          | 61.00           | 65           | 0          | 65.00           | 64           | 0          |
| Print Shop                             | 3            | 0          | 3            | 0          | 3.00            | 3            | 0          | 3.00            | 3            | 0          |
| Mail Management                        | 3            | 0          | 3            | 0          | 3.00            | 3            | 0          | 3.00            | 3            | 0          |
| Carpenter Shop                         | 4            | 0          | 4            | 0          | 4.00            | 4            | 0          | 4.00            | 4            | 0          |
| Public Buildings Equipment Maintenance | 12           | 0          | 13           | 0          | 13.00           | 15           | 0          | 15.00           | 15           | 0          |
| Public Buildings Janitorial            | 18           | 0          | 18           | 0          | 18.00           | 18           | 0          | 18.00           | 18           | 0          |
| Central Maintenance                    | 10           | 0          | 16           | 0          | 16.00           | 16           | 0          | 16.00           | 16           | 0          |
| Landscaping & Grounds                  | 10           | 0          | 10           | 0          | 10.00           | 10           | 0          | 10.00           | 10           | 0          |
| Emergency Services                     | 15           | 14         | 15           | 0          | 15.00           | 16           | 0          | 16.00           | 16           | 0          |
| Sheriff                                | 519          | 64         | 522          | 80         | 537.30          | 529          | 84         | 545.67          | 533          | 85         |
| Fire Marshal                           | 4            | 0          | 4            | 0          | 4.00            | 0            | 0          | -               | 0            | 0          |
| Animal Control                         | 18           | 0          | 20           | 0          | 20.00           | 19           | 0          | 19.00           | 19           | 0          |
| Inspections                            | 21           | 0          | 0            | 0          | -               | 0            | 0          | -               | 0            | 0          |
| Day Reporting                          | 6            | 0          | 4            | 2          | 4.65            | 3            | 1          | 3.63            | 4            | 0          |
| Criminal Justice Unit                  | 4            | 0          | 3            | 2          | 4.35            | 5            | 0          | 5.00            | 5            | 0          |
| C-5 Facility                           | 3            | 0          | 3            | 0          | 3.00            | 2            | 0          | 2.00            | 2            | 0          |
| Public Health                          | 258          | 8          | 163          | 111        | 212.30          | 168          | 137        | 224.09          | 159          | 165        |
| Social Services                        | 615          | 10         | 600          | 15         | 606.11          | 604          | 12         | 608.55          | 601          | 1          |
| Veterans Services                      | 5            | 0          | 5            | 0          | 5.00            | 5            | 0          | 5.00            | 6            | 0          |
| Senior Aides Local Support             | 1            | 0          | 0            | 1          | 0.81            | 0            | 1          | 0.81            | 0            | 1          |
| Spring Lake Resource Center Admin      | 1            | 0          | 1            | 0          | 1.00            | 1            | 0          | 1.00            | 1            | 0          |
| Library                                | 119          | 61         | 119          | 63         | 145.32          | 127          | 64         | 153.88          | 132          | 68         |
| Stadium Maintenance                    | 1            | 0          | 0            | 2          | 1.00            | 0            | 2          | 1.00            | 1            | 0          |
| Planning & Inspections                 | 17           | 0          | 38           | 0          | 38.00           | 40           | 0          | 40.00           | 46           | 1          |
| Engineering                            | 3            | 0          | 3            | 0          | 3.00            | 4            | 0          | 4.00            | 3            | 0          |
| NC Cooperative Extension Service       | 14           | 0          | 14           | 0          | 14.00           | 14           | 0          | 14.00           | 14           | 0          |
| Soil Conservation/Cost Share           | 2            | 0          | 2            | 0          | 2.00            | 2            | 0          | 2.00            | 2            | 0          |
| Fort Bragg Soil Erosion                | 2            | 0          | 2            | 0          | 2.00            | 2            | 0          | 2.00            | 0            | 0          |
| Public Utilities                       | -            | -          | -            | -          | -               | 2            | 0          | 2.00            | 3            | 0          |
| <b>Total General Fund</b>              | <b>1,818</b> | <b>170</b> | <b>1,721</b> | <b>288</b> | <b>1,831.19</b> | <b>1,756</b> | <b>313</b> | <b>1,871.98</b> | <b>1,762</b> | <b>330</b> |

## SUMMARY OF POSITIONS BY DEPARTMENT

| Department                        | FY 2002      |            | FY 2003      |            |               | FY 2004      |            |                 | FY 2005      |            |
|-----------------------------------|--------------|------------|--------------|------------|---------------|--------------|------------|-----------------|--------------|------------|
|                                   | FT           | PT         | FT           | PT         | FTEs          | FT           | PT         | FTEs            | FT           | PT         |
| <b>Separate Fund</b>              |              |            |              |            |               |              |            |                 |              |            |
| Emergency 911                     | 10           | 0          | 9            | 0          | 9.00          | 8            | 0          | 8.00            | 6            | 1          |
| Mental Health                     | 424          | 4          | 442          | 26         | 447.97        | 451          | 21         | 455.00          | 466          | 6          |
| Workers' Compensation             | -            | -          | 3            | 0          | 3.00          | 3            | 0          | 3.00            | 4            | 0          |
| Workforce Development             | 16           | 0          | 2            | 46         | 11.52         | 3            | 31         | 13.19           | 10           | 33         |
| Federal Drug Forfeiture - Justice | -            | -          | -            | -          | -             | -            | -          | -               | 0            | 12         |
| Property Revaluation              | 8            | 0          | 9            | 0          | 9.00          | 9            | 0          | 9.00            | 9            | 0          |
| Parks and Recreation              | 48           | 0          | 48           | 2          | 49.00         | 48           | 2          | 49.00           | 0            | 0          |
| Juvenile Crime Prevention         | 15           | 7          | 13           | 4          | 14.60         | 13           | 4          | 14.60           | 14           | 0          |
| Transportation Planning           | 2            | 0          | 4            | 0          | 4.00          | 5            | 1          | 5.50            | 1            | 1          |
| Community Development             | 14           | 0          | 7            | 16         | 13.00         | 5            | 16         | 13.00           | 7            | 13         |
| Civic Center                      | 32           | 0          | 36           | 0          | 36.00         | 40           | 0          | 40.00           | 41           | 0          |
| Solid Waste Management            | 72           | 0          | 55           | 0          | 55.00         | 54           | 0          | 54.00           | 51           | 2          |
| Inmate Canteen                    | -            | -          | -            | -          | -             | -            | -          | -               | 2            | 0          |
| <b>Total Separate Funds</b>       | <b>641</b>   | <b>11</b>  | <b>628</b>   | <b>94</b>  | <b>652.09</b> | <b>639</b>   | <b>75</b>  | <b>664.29</b>   | <b>611</b>   | <b>68</b>  |
| <b>Total All Funds</b>            | <b>2,459</b> | <b>181</b> | <b>2,349</b> | <b>382</b> |               | <b>2,395</b> | <b>388</b> | <b>2,536.27</b> | <b>2,373</b> | <b>398</b> |

FY 2003 the county installed new budgeting and payroll/HR software which changed how we account for employees and positions. department has always tracked authorized positions and not actual employees. For example, if an employee spends 25% of his time in different departments, the FT=0, PT=4, and the FTEs= 1. We have defined a full-time position (FT) to be a position budgeted for 4 weeks, a full-time-equivalent (FTE) of 1.0. A position less than 1.0 FTE is counted as a part-time position (PT).

**FY2002:** For FY02, 91 new positions were approved, however, 249 positions were also eliminated. The opening of the new Jail required the new positions with the hiring dates to be staggered throughout the fiscal year. The Health Department requested seven new positions located in the Smart Start Healthy Families Program using non-county funding. The General Fund eliminated 245 positions, including positions in which 64 were full-time and 29 were part-time positions. In the Separate Funds, four positions were eliminated with three time filled positions. A total of 153 vacant positions were eliminated from the FY02 budget.

**FY2003:** The County added 20 new positions during the budget process. Nine full-time positions were added to the General Fund and other funds. See the New Position spreadsheet for details on these new positions. Due to changes in service delivery and to reduce costs, departments chose to eliminate positions. Central Maintenance eliminated one vacant mechanic position. The Health Department eliminated nursing positions; one vacant and five filled.

**FY2004:** Fifty-one new positions were added during the budget process. Thirty-four full-time positions and five part-time positions were added to the General Fund and twelve full-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of eighty-seven positions were reclassified, including seventy-three in the General Fund and fourteen in other funds. Seven of the reclassifications were information systems related positions throughout the County.

**FY2005:** For FY05, the county added 61 new positions. Twelve full-time positions and seven part-time positions were added to the General Fund and thirty-seven full-time positions and nineteen part-time positions were added to other funds. See the New Position spreadsheet for details on these new positions. A total of 113 positions were reclassified, including 102 in the General Fund and 11 in other funds. Seventy reclassifications were Child Protective Services in the Department of Social Services. As of July 1, 2004, per a consolidation agreement between Cumberland County and the City of Fayetteville, the forty-nine positions in the Parks and Recreation Department were transferred to the City of Fayetteville.

|      |
|------|
| 005  |
| FTEs |

9.00  
15.40  
13.00  
8.38  
16.00  
6.00  
22.00  
64.00  
3.00  
3.00  
4.00  
15.00  
18.00  
16.00  
10.00  
16.00  
549.67  
-  
19.00  
-  
4.00  
5.00  
2.00  
226.12  
601.50  
6.00  
0.81  
1.00  
161.82  
1.00  
46.17  
3.00  
14.00  
2.00  
-  
3.00

1,884.87

6.83  
469.00  
4.00  
19.19  
6.00  
9.00  
-  
14.00



**005**

**FTEs**

1.50

13.00

41.00

52.00

2.00

**637.52**

**2,522.39**

The budget  
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# RECLASSIFICATIONS

| Department<br>Position #   | Current<br>Classification        | Grade | Salary    | Adopted<br>Classification            | Grade | Salary    |
|--|----------------------------------|-------|-----------|--------------------------------------|-------|-----------|
| <b>General Fund:</b>   |                                  |       |           |                                      |       |           |
| <b>101-410-4105 Administration</b>   |                                  |       |           |                                      |       |           |
| ADM0108  | Public Information Specialist    | 59    | 22,331    | Special Projects Officer             | 65    | 29,417    |
| <b>101-410-4125 Board of Elections</b>   |                                  |       |           |                                      |       |           |
| BOE0008  | Office Support II                | 54    | 19,585    | Registration Supervisor              | 63    | 26,847    |
| <b>101-410-4152 Tax Administration</b>   |                                  |       |           |                                      |       |           |
| TAX0030  | Office Support IV                | 59    | 22,331    | Tax Assistant II                     | 61    | 24,478    |
| TAX0045  | Tax Analyst                      | 64    | 29,608    | Customer Service Coordinator         | 65    | 31,088    |
| TAX0066  | Office Support II                | 54    | 17,873    | Tax Assistant II                     | 61    | 24,478    |
| TAX0010  | Mapping/GIS Division Manager     | 71    | 44,696    | Mapping Division Manager             | 71    | 44,696    |
| Total Tax Administration   |                                  |       |           |                                      |       |           |
| <b>101-411-4119 Central Maintenance Facility</b>   |                                  |       |           |                                      |       |           |
| CTM0001  | Equipment Maintenance Supervisor | 73    | 46,533    | Central Maintenance Supervisor       | 73    | 46,533    |
| CTM0006  | Equipment Mechanic I             | 61    | 26,520    | Equipment Mechanic                   | 63    | 27,846    |
| CTM0014  | Equipment Mechanic I             | 61    | 24,478    | Equipment Mechanic                   | 63    | 26,847    |
| CTM0005  | Equipment Mechanic II            | 62    | 27,825    | Equipment Mechanic                   | 63    | 29,216    |
| CTM0012  | Equipment Mechanic II            | 62    | 27,944    | Equipment Mechanic                   | 63    | 29,341    |
| CTM0015  | Equipment Mechanic II            | 62    | 25,702    | Equipment Mechanic                   | 63    | 26,987    |
| CTM0016  | Equipment Mechanic II            | 62    | 26,913    | Equipment Mechanic                   | 63    | 28,259    |
| CTM0004  | Equipment Mechanic III           | 64    | 30,636    | Equipment Mechanic                   | 63    | 30,636    |
| CTM0011  | Equipment Mechanic III           | 64    | 30,475    | Equipment Mechanic                   | 63    | 30,475    |
| Total Central Maintenance  |                                  |       |           |                                      |       |           |
| **Note: ASE Certification will increase base pay \$750   |                                  |       |           |                                      |       |           |
| <b>Law Enforcement:</b>  |                                  |       |           |                                      |       |           |
| <b>101-422-4200 Sheriff</b>  |                                  |       |           |                                      |       |           |
| CSO0334  | Deputy III                       | 66    | 40,350    | Sergeant                             | 67    | 42,368    |
| CSO0252  | Sergeant                         | 67    | 38,206    | Sergeant Specialist                  | 68    | 40,116    |
| CSO0088  | Office Support III               | 57    | 21,416    | Office Support V                     | 61    | 24,478    |
| CSO0069  | Office Support IV                | 59    | 22,331    | Office Support V                     | 61    | 24,478    |
| Sub-Total Sheriff  |                                  |       |           |                                      |       |           |
| <b>101-422-4203 Jail</b>   |                                  |       |           |                                      |       |           |
| CSO0264  | Sergeant                         | 67    | 34,827    | Lieutenant                           | 69    | 36,568    |
| CSO0157  | Office Support III               | 57    | 20,822    | Supply Clerk                         | 59    | 22,331    |
| Sub-Total Jail   |                                  |       |           |                                      |       |           |
| Total Law Enforcement  |                                  |       |           |                                      |       |           |
| <b>101-437-4365 Social Services</b>  |                                  |       |           |                                      |       |           |
| Various **   | Social Worker III                | 68    | 2,543,366 | Soc Wkr III - Investigator/Case Mgmt | 70    | 2,783,945 |
| Total Social Services  |                                  |       |           |                                      |       |           |
| ** Seventy-four (74) positions providing Child Protective Services upgraded from Grade 68 to Grade 70. |                                  |       |           |                                      |       |           |
| <b>101-450-4502 Planning &amp; Inspections</b>   |                                  |       |           |                                      |       |           |
|  | Zoning Officer I (title change)  | 64    | 28,103    | Code Enforcement Officer I           | 64    | 28,103    |
|  | Create Classification            |       |           | Code Enforcement Officer III         | 66    | 30,806    |

# RECLASSIFICATIONS

| Department                  | Current                              |       |        | Adopted                             |       |         |
|-----------------------------|--------------------------------------|-------|--------|-------------------------------------|-------|---------|
| Position #                  | Classification                       | Grade | Salary | Classification                      | Grade | Salary  |
| PLN0515                     | Chief Zoning Officer (abolish title) | 68    | 34,657 | Code Enforcement Officer I          | 64    | 28,103  |
| PLN0528                     | Zoning Officer I (title change)      | 64    | 30,576 | Administrative Support I            | 63    | 30,576  |
| PLN0521                     | Permit Technician                    | 63    | 26,847 | Code Enforcement Officer I          | 64    | 28,103  |
| PLN002                      | Planner III                          | 70    | 46,019 | GIS Manager                         | 74    | 59,776  |
| PLN0101                     | E-911 Planning Coordinator           | 72    | 44,322 | GIS Coordinator                     | 72    | 53,573  |
| TAX0009                     | GIS Coordinator                      | 78    | 58,406 | GIS Coordinator                     | 72    | 58,406  |
|                             | Total Planning & Inspections         |       |        |                                     |       |         |
| <b>Total General Fund</b>   |                                      |       |        |                                     |       |         |
| <b>Separate Funds:</b>      |                                      |       |        |                                     |       |         |
| <b>Mental Health</b>        |                                      |       |        |                                     |       |         |
| M400291                     | Substance Abuse Program Director     | 74    | 44,279 | Clinical Substance Abuse Counselor  | 70    | 36,950  |
| <b>Civic Center</b>         |                                      |       |        |                                     |       |         |
| CCC0021                     | Operations Coordinator               | 65    | 33,174 | Maintenance Technician III          | 63    | 26,847  |
| CCC0008                     | Events/Booking Manager               | 68    | 38,154 | Senior Events Coordinator           | 70    | 40,062  |
| CCC0004                     | Events/Booking Manager               | 68    | 32,085 | Events Coordinator                  | 68    | 33,757  |
| CCC00051                    | Events/Booking Manager               | 68    | 33,757 | Events Coordinator                  | 68    | 33,757  |
| CCC0001                     | President/General Manager            | 81    | 87,975 | Chief Executive Officer, Crown Ctr  | 81    | 105,225 |
| CCC0052                     | Assistant General Manager            | 77    | 53,560 | Chief Operations Officer. Crown Ctr | 77    | 53,560  |
| CCC0014                     | Financial Assistant II               | 61    | 24,478 | Financial Assistant III             | 63    | 26,847  |
| CCC0029                     | Office Support II                    | 54    | 19,197 | Office Support III                  | 57    | 20,430  |
| New                         | Administrative Support I             | 63    | 26,847 | Communications Officer              | 65    | 29,417  |
|                             | Total Civic Center                   |       |        |                                     |       |         |
| <b>Solid Waste</b>          |                                      |       |        |                                     |       |         |
| SWM0401                     | Collections Services Supervisor      | 67    | 35,510 | Collections Services Supervisor     | 68    | 37,286  |
| <b>Total Separate Funds</b> |                                      |       |        |                                     |       |         |
| <b>Total All Funds</b>      |                                      |       |        |                                     |       |         |

Difference

7,086

7,262

2,147  
1,480  
6,605  
0  
10,231

0  
1,326  
2,369  
1,391  
1,397  
1,285  
1,346  
0  
0  
9,114

2,018  
1,910  
3,062  
2,147  
9,137

1,741  
1,509  
3,250  
12,387

240,579

0  
30,806

**Difference**

(6,554)  
0  
1,256  
13,757  
9,251  
0  
48,516

**328,089**

(7,329)

(6,327)  
1,908  
1,672  
0  
17,250  
0  
2,369  
1,233  
2,570  
20,675

1,776

**15,122**

**343,211**

## NEW POSITIONS

| Department           | Position Title                   | FT/<br># PT | Salary | Fringe | Other<br>Cost | Total         | #        | County | Adopted<br>Other |
|----------------------|----------------------------------|-------------|--------|--------|---------------|---------------|----------|--------|------------------|
| <b>General Fund:</b> |                                  |             |        |        |               |               |          |        |                  |
| <b>101-410-4120</b>  | <b>Information Services</b>      |             |        |        |               |               |          |        |                  |
|                      | Telecommunications Equip Tech I  | 1 FT        | 36,950 | 7,650  | 2,500         | 47,100        | 1        | 47,100 |                  |
| <b>101-410-4145</b>  | <b>Register of Deeds</b>         |             |        |        |               |               |          |        |                  |
|                      | Deputy Register of Deeds I       | 1 FT        | 22,331 | 5,808  |               | 28,139        | 1        |        | 28,139           |
| <b>101-410-4152</b>  | <b>Tax Administration</b>        |             |        |        |               |               |          |        |                  |
|                      | Office Support IV                | 1 FT        | 22,331 | 5,808  |               | 28,139        | 1        | 28,139 |                  |
| <b>101-411-4115</b>  | <b>Communication Center</b>      |             |        |        |               |               |          |        |                  |
|                      | Mail Processing Clerk            | 1 FT        | 22,331 | 5,795  |               | 28,126        |          |        |                  |
| <b>101-411-4510</b>  | <b>Landscaping &amp; Grounds</b> |             |        |        |               |               |          |        |                  |
|                      | Maintenance Tech I               | 2 FT        | 23,367 | 6,338  |               | 59,410        |          |        |                  |
| <b>101-424-4250</b>  | <b>Animal Control</b>            |             |        |        |               |               |          |        |                  |
|                      | Office Support II                | 1 FT        | 17,873 | 5,243  |               | 23,116        |          |        |                  |
| <b>Sheriff</b>       |                                  |             |        |        |               |               |          |        |                  |
| <b>101-422-4200</b>  | <b>Sheriff Office</b>            |             |        |        |               |               |          |        |                  |
|                      | Staff Attorney                   | 1 FT        | 63,656 | 11,064 |               | 74,720        | 1        | 74,720 |                  |
|                      | Deputy I (Workforce Development) | <u>1</u> FT | 28,103 | 10,637 | 11,240        | <u>49,980</u> | <u>1</u> |        | <u>49,980</u>    |
|                      | Total Sheriff                    | 2           |        |        |               | 49,980        | 2        | 74,720 | 49,980           |
| <b>Health</b>        |                                  |             |        |        |               |               |          |        |                  |
| <b>101-431-4312</b>  | <b>School Health</b>             |             |        |        |               |               |          |        |                  |
|                      | Processing Assistant IV          | 0.5 FT      | 11,116 | 2,907  | 402           | 14,425        | 0.5      |        | 14,425           |
| <b>101-431-4315</b>  | <b>Child Health</b>              |             |        |        |               |               |          |        |                  |
|                      | Processing Assistant IV          | 0.33 FT     | 7,411  | 1,938  | 268           | 9,617         | 0.3      |        | 9,617            |
| <b>101-431-4316</b>  | <b>Dental Clinic</b>             |             |        |        |               |               |          |        |                  |
|                      | Dental Assistant                 | 1 FT        | 22,331 | 5,815  | 3,554         | 31,700        | 1        |        | 31,700           |
| <b>101-431-4318</b>  | <b>Health Promotion</b>          |             |        |        |               |               |          |        |                  |
|                      | Public Health Educator I         | 1 PT        | 13,424 | 1,846  | 553           | 15,823        | 1        |        | 15,823           |
| <b>101-431-4319</b>  | <b>Maternal Health Clinic</b>    |             |        |        |               |               |          |        |                  |
|                      | Processing Assistant IV          | 0.5 FT      | 11,116 | 2,907  | 402           | 14,425        | 0.5      |        | 14,425           |
| <b>101-431-4325</b>  | <b>Communicable Disease</b>      |             |        |        |               |               |          |        |                  |
|                      | Processing Assistant IV          | 0.33 FT     | 7,411  | 1,938  | 268           | 9,617         | 0.3      |        | 9,617            |

## NEW POSITIONS

| Department   | Position Title                         | FT/<br># PT       | Salary | Fringe | Other<br>Cost | Total          | #          | County         | Adopted<br>Other |
|--|--|-------------------|--------|--------|---------------|----------------|------------|----------------|------------------|
| <b>101-431-4329 Adult Health</b>                   |  |                   |        |        |               |                |            |                |                  |
|  | Processing Assistant IV                | 0.33 FT           | 7,411  | 1,938  | 268           | <u>9,617</u>   | <u>0.3</u> |                | <u>9,617</u>     |
|  | Total Health                           | 4                 |        |        |               | 105,223        | 4          |                | 105,223          |
| <b>101-439-4395 Veterans Services</b>              |  |                   |        |        |               |                |            |                |                  |
|  | Veterans Service Counselor             | 1 FT              | 22,331 | 5,808  | 3,200         | 31,339         | 1          | 31,339         |                  |
| <b>101-440-4402 Library</b>                        |  |                   |        |        |               |                |            |                |                  |
| <b>Headquarters Library</b>                        |  |                   |        |        |               |                |            |                |                  |
|  | Computer Systems Administrator II      | 1 FT              | 36,950 | 7,681  |               | 44,631         | 1          | 44,631         |                  |
| <b>Cliffdale Regional Branch Library</b>           |  |                   |        |        |               |                |            |                |                  |
|  | Library Associate II                   | 2 FT              | 26,847 | 6,396  |               | 66,486         | 2          | 66,486         |                  |
|  | Library Associate II - part time       | 1 PT              | 12,752 | 990    |               | 13,742         |            |                |                  |
|  | Library Technician                     | <u>1</u> FT       | 18,679 | 5,345  |               | <u>24,024</u>  | <u>—</u>   | <u>—</u>       |                  |
|  | Sub-Total Cliffdale Regional           | 4                 |        |        |               | 104,252        | 2          | 66,486         |                  |
| <b>North Regional Branch Library</b>               |  |                   |        |        |               |                |            |                |                  |
|  | Library Associate II (19 hours)        | 1 PT              | 12,887 | 1,008  |               | 13,895         | 1          | 13,895         |                  |
|  | Library Associate II (16 hours)        | 2 PT              | 10,739 | 840    |               | 23,158         | 2          | 23,158         |                  |
|  | Library Technician (19 hours)          | <u>1</u> PT       | 8,966  | 701    |               | <u>9,667</u>   | <u>1</u>   | <u>9,667</u>   |                  |
|  | Sub-Total North Regional               | 4                 |        |        |               | 46,720         | 4          | 46,720         |                  |
| <b>East Regional Branch Library</b>                |  |                   |        |        |               |                |            |                |                  |
|  | Library Associate II (19 hours)        | 1 PT              | 12,887 | 1,008  |               | 13,895         | 1          | 13,895         |                  |
|  | Library Technician (19 hours)          | 1 PT              | 8,966  | 701    |               | 9,667          | 1          | 9,667          |                  |
|  | Custodian/Janitorial Crew Leader       | <u>1</u> FT       | 17,104 | 5,687  |               | <u>22,791</u>  | <u>—</u>   | <u>—</u>       |                  |
|  | Sub-Total East Regional                | 3                 |        |        |               | 46,353         | 2          | 23,562         |                  |
|  | Total Library                          | 12                |        |        |               | 241,956        | 9          | 181,399        |                  |
| <b>Total General Fund</b>                          |  | <b>7 PT 17 FT</b> |        |        |               | <b>642,528</b> | <b>19</b>  | <b>362,697</b> | <b>183,342</b>   |
| <b>Separate Funds:</b>                             |  |                   |        |        |               |                |            |                |                  |
| <b>Mental Health:</b>                              |  |                   |        |        |               |                |            |                |                  |
| <b>112-435-435F Provider Relations and Support</b> |  |                   |        |        |               |                |            |                |                  |
|  | Clinical Social Worker                 | 2 FT              | 39,540 | 8,598  |               | 96,276         | 2          |                | 96,276           |
|  | Processing Assistant IV                | <u>1</u> FT       | 22,331 | 5,815  |               | <u>28,146</u>  | <u>1</u>   |                | <u>28,146</u>    |
|  | Sub-Total Provider Relations & Support | 3                 |        |        |               | 124,422        | 3          |                | 124,422          |
| <b>112-435-435I Access STR</b>                     |  |                   |        |        |               |                |            |                |                  |
|  | Clinical Social Worker                 | 3 FT              | 39,540 | 8,598  |               | 144,414        | 3          |                | 144,414          |
|  | Processing Assistant IV                | 7 FT              | 22,331 | 5,815  |               | 197,022        | 7          |                | 197,022          |
|  | Processing Unit Supervisor V           | 1 FT              | 24,478 | 6,101  |               | 30,579         | 1          |                | 30,579           |
|  | Staff Psychologist II                  | <u>1</u> FT       | 40,432 | 8,112  |               | <u>48,544</u>  | <u>1</u>   |                | <u>48,544</u>    |
|  | Sub-Total Access STR                   | 12                |        |        |               | 420,559        | 12         |                | 420,559          |
| <b>112-435-435K Service Management</b>             |  |                   |        |        |               |                |            |                |                  |
|  | Processing Assistant IV                | 2 FT              | 22,331 | 5,815  |               | 56,292         | 2          |                | 56,292           |

## NEW POSITIONS

| Department  | Position Title                   | FT/<br># PT   | Salary | Fringe | Other<br>Cost | Total         | #                | County    | Adopted<br>Other         |
|---|----------------------------------|---------------|--------|--------|---------------|---------------|------------------|-----------|--------------------------|
| <b>112-435-435Q Consumer Affairs &amp; Customer Service</b> |                                  |               |        |        |               |               |                  |           |                          |
|   | Advocate I                       | 1 FT          | 33,757 | 7,253  |               | 41,010        | 1                |           | 41,010                   |
|   | Clinical Social Worker           | 4 FT          | 39,540 | 8,598  |               | 192,552       | 4                |           | 192,552                  |
|   | Processing Assistant IV          | 1 FT          | 22,331 | 5,815  |               | 28,146        | 1                |           | 28,146                   |
|   | Psychologist Program Director    | <u>1</u> FT   | 53,097 | 9,720  |               | <u>62,817</u> | <u>1</u>         |           | <u>62,817</u>            |
|   | Sub-Total Customer Affairs       | 7             |        |        |               | 324,525       | 7                |           | 324,525                  |
| <b>112-435-435S Quality Improvement and Outcomes</b>        |                                  |               |        |        |               |               |                  |           |                          |
|   | Clinical Social Worker           | 5 FT          | 42,000 | 9,297  | 2,800         | 270,485       | 5                |           | 270,485                  |
|   | Processing Assistant IV          | 1 FT          | 22,331 | 5,815  |               | 28,146        | 1                |           | 28,146                   |
|   | Quality Assurance Specialist II  | 3 FT          | 36,950 | 8,060  |               | 135,030       | 3                |           | 135,030                  |
|   | Quality Assurance Specialist III | 1 FT          | 40,432 | 8,538  |               | 48,970        | 1                |           | 48,970                   |
|   | Staff Psychologist II            | <u>1</u> FT   | 40,432 | 8,112  |               | <u>48,544</u> | <u>1</u>         |           | <u>48,544</u>            |
|   | Sub-Total Qulaity Improvement    | 11            |        |        |               | 531,175       | 11               |           | 531,175                  |
|   | Total Mental Health              | 35            |        |        |               | 1,456,973     | 35               |           | 1,456,973                |
| <b>230-422-422P Federal Forfeiture</b>                      |                                  |               |        |        |               |               |                  |           |                          |
|   | Cadet Training                   | 12 PT         | 14,333 | 4,243  |               | 222,912       | 12               |           | 222,912                  |
| <b>620-444-4442 Civic Center</b>                            |                                  |               |        |        |               |               |                  |           |                          |
|   | Administrative Support I         | 1 FT          | 26,847 | 6,385  |               | 33,232        | 1                |           | 33,232                   |
| <b>Solid Waste:</b>   |                                  |               |        |        |               |               |                  |           |                          |
| <b>625-460-4606 Ann Street</b>                              |                                  |               |        |        |               |               |                  |           |                          |
|   | Equipment Operator III           | 0.5 FT        | 13,424 | 3,603  |               | 17,027        | 0.5              |           | 17,027                   |
| <b>625-460-4607 Wilkes Road</b>                             |                                  |               |        |        |               |               |                  |           |                          |
|   | Equipment Operator III           | <u>0.5</u> FT | 13,424 | 3,603  |               | <u>17,027</u> | <u>0.5</u>       |           | <u>17,027</u>            |
|   | Total Solid Waste                | 1 FT          |        |        |               | 34,054        | 1                |           | 34,054                   |
| <b>850-422-4205 Inmate Welfare</b>                          |                                  |               |        |        |               |               |                  |           |                          |
|   | Supply Clerk                     | 2 FT          | 22,778 | 5,877  |               | 57,310        | 2                |           | 57,310                   |
| <b>Total Separate Funds</b>                                 |                                  |               |        |        |               |               | <b>12</b>        | <b>PT</b> | <b>39 FT</b>             |
|   |                                  |               |        |        |               |               | <b>1,804,481</b> | <b>51</b> | <b>1,804,481</b>         |
| <b>Total All Fund</b>                                       |                                  |               |        |        |               |               | <b>19</b>        | <b>PT</b> | <b>56 FT</b>             |
|   |                                  |               |        |        |               |               | <b>2,447,009</b> | <b>61</b> | <b>362,697 1,987,823</b> |



# CAPITAL OUTLAY

R = Replacement  
A = Addition

P = Position Related  
V = Vehicle Related

| Department   | Item   | Qty | Unit Cost | Total          | Qty | Adopted County | Other |
|--|--|-----|-----------|----------------|-----|----------------|-------|
| <b>General Fund:</b>                                       |  |     |           |                |     |                |       |
| <b>101-410-4120 Information Services</b>                   |  |     |           |                |     |                |       |
| 3650   | Networking requirements                          | A   |           | 137,480        |     | 137,480        |       |
| <b>101-410-4152 Tax Administration</b>                     |  |     |           |                |     |                |       |
| 3610   | Workstations                                     | A   | 12        | 6,427          |     | 77,124         |       |
| 3610   | HP 5000ps uv 42 in. plotter                      | A   | 1         | 13,995         |     | <u>13,995</u>  |       |
|  | Total Tax Administration                         |     |           | 91,119         |     | 91,119         |       |
| <b>101-411-4112 Public Buildings Other</b>                 |  |     |           |                |     |                |       |
| 3610   | Antenna coaxial cable - radio tower filter plant | R   | 1         | 6,600          |     | 6,600          |       |
| 3610   | Emergency equipment                              |     |           | 43,400         |     | <u>43,400</u>  |       |
|  | Total Public Buildings Other                     |     |           | 50,000         |     | 50,000         |       |
| <b>101-411-4510 Landscaping &amp; Grounds</b>              |  |     |           |                |     |                |       |
| 3610   | Perma Green Supreme Sprayer                      | R   | 1         | 6,000          |     | 6,000          |       |
| <b>101-422-4200 Sheriff</b>                                |  |     |           |                |     |                |       |
| 3610   | Latent palm print computer                       | A   | 1         | 25,000         |     |                |       |
| 3610   | Videotape enhancer                               | A   | 1         | 48,000         |     |                |       |
| 3610   | Metal detectors                                  | R   | 4         | 5,800          |     | 23,200         |       |
| 3610   | Upgrade courthouse cameras                       | R   | 1         | 47,827         |     | 47,827         |       |
| 3610   | X-Ray machines                                   | R   | 2         | 38,000         |     | 76,000         |       |
| 3610   | Computer network server                          | R   | 1         | 32,400         |     | <u>32,400</u>  |       |
|  | Total Sheriff                                    |     |           | 252,427        |     | 179,427        |       |
| <b>101-412-4203 Jail</b>                                   |  |     |           |                |     |                |       |
| 3610   | Inmate identification equipment                  | A   |           | 15,000         |     |                |       |
| 3610   | Camera system upgrade                            | R   |           | 183,316        |     | <u>183,316</u> |       |
|  | Total Jail                                       |     |           | 198,316        |     | 183,316        |       |
|  | Total Sheriff Department                         |     |           | 450,743        |     | 362,743        |       |
| <b>101-450-4502 Planning &amp; Inspections</b>             |  |     |           |                |     |                |       |
| 3610   | GIS Equipment                                    | A   | 1         | 6,258          |     | 6,258          |       |
| <b>101-450-4509 Soil &amp; Water Conservation District</b> |  |     |           |                |     |                |       |
| 3610   | No-Till grain drill (10 ft. wide)                | R   | 1         | 22,500         |     | 22,500         |       |
| <b>Total General Fund</b>                                  |  |     |           | <b>757,842</b> |     | <b>676,100</b> |       |

## CAPITAL OUTLAY

R = Replacement  
A = Addition

P = Position Related  
V = Vehicle Related

| Department                         | Item                       | Qty | Unit Cost | Total            | Qty | Adopted County | Other          |
|------------------------------------|----------------------------|-----|-----------|------------------|-----|----------------|----------------|
| <b>Separate Funds:</b>             |                            |     |           |                  |     |                |                |
| <b>620-442-4442 Civic Center</b>   |                            |     |           |                  |     |                |                |
| 3610                               | Riser system - Coliseum    |     | A         | 175,000          |     |                | 175,000        |
| 3650                               | Ticket canopies - Coliseum |     | A         | <u>75,000</u>    |     |                | <u>75,000</u>  |
|                                    | Total Civic Center         |     |           | 250,000          |     |                | 250,000        |
| <b>Solid Waste:</b>                |                            |     |           |                  |     |                |                |
| <b>625-460-4606 Ann Street</b>     |                            |     |           |                  |     |                |                |
| 3650                               | Methan gas piping          |     | R         | 350,000          |     |                | 350,000        |
| <b>625-460-4607 Wilkes Road</b>    |                            |     |           |                  |     |                |                |
| 3610                               | Excavator                  | 1   | A         | 250,000          |     |                | 250,000        |
| <b>625-460-4608 Container Site</b> |                            |     |           |                  |     |                |                |
| 3610                               | Stationary compactor       | 1   |           | <u>25,000</u>    |     |                | <u>25,000</u>  |
|                                    | Total Solid Waste          |     |           | 625,000          |     |                | 625,000        |
| <b>Total Separate Funds</b>        |                            |     |           | <b>875,000</b>   |     |                | <b>875,000</b> |
| <b>Total All Funds</b>             |                            |     |           | <b>1,632,842</b> |     | <b>676,100</b> | <b>875,000</b> |

## NEW VEHICLES

| Department                              | Vehicle Type                       |   | Qty<br>Req | Unit<br>Cost   | Qty      | Adopted<br>County | Other         |
|---|------------------------------------|---|------------|----------------|----------|-------------------|---------------|
| <b>General Fund:</b>                    |                                    |   |            |                |          |                   |               |
| <b>101-411-4116 Carpenter Shop</b>      |                                    |   |            |                |          |                   |               |
| 3603                                    | Pickup Truck                       | R | 1          | 12,885         | 1        | 12,885            |               |
| <b>101-411-4119 Central Maintenance</b> |                                    |   |            |                |          |                   |               |
| 3603                                    | Utility 4WD Truck                  | R | 1          | 20,000         | 1        | 20,000            |               |
| 3603                                    | Wrecker                            | R | <u>1</u>   | <u>70,000</u>  | <u>1</u> | <u>70,000</u>     |               |
|   | Total Central Maintenance          |   | 2          | 90,000         | 2        | 90,000            |               |
| <b>101-424-4250 Animal Control</b>      |                                    |   |            |                |          |                   |               |
| 3603                                    | Full-size Truck                    | R | 3          | 18,841         | 3        | 56,523            |               |
| <b>Total General Fund</b>               |                                    |   | <b>6</b>   | <b>159,408</b> | <b>6</b> | <b>159,408</b>    |               |
| <b>Separate Funds:</b>                  |                                    |   |            |                |          |                   |               |
| <b>Solid Waste:</b>                     |                                    |   |            |                |          |                   |               |
| <b>625-460-4608 Container Site</b>      |                                    |   |            |                |          |                   |               |
| 3603                                    | 1-1/2 ton Pickup Truck w/ Liftgate | A | 1          | 25,000         | 1        |                   | 25,000        |
| <b>625-460-4609 Transportation</b>      |                                    |   |            |                |          |                   |               |
| 3603                                    | Federal Surplus - Used Vehicles    | R | <u>1</u>   | 20,000         | <u>1</u> |                   | <u>20,000</u> |
|   | Total Solid Waste                  |   | 2          |                | 2        |                   | 45,000        |
| <b>Total Separate Funds</b>             |                                    |   | <b>2</b>   | <b>45,000</b>  | <b>2</b> |                   | <b>45,000</b> |
| <b>Total All Funds</b>                  |                                    |   | <b>8</b>   | <b>204,408</b> | <b>8</b> | <b>159,408</b>    | <b>45,000</b> |

## DEFERRED MAINTENANCE/ RENOVATION PROJECTS

### Courthouse

|  |                |           |
|--|----------------|-----------|
| Plaza/wall/parking lot repair & lights | 600,000        |           |
| Courthouse caulking/cleaning project   | 200,000        |           |
| Replace elevators                      | <u>440,000</u> |           |
| Total courthouse                       |                | 1,240,000 |

### Health Department

|  |                |         |
|--|----------------|---------|
| Parking lot                            | 37,700         |         |
| Cooling tower replacement (chillers 2) | <u>300,000</u> |         |
| Total Health Department                |                | 337,700 |

### Historic Courthouse

|                           |               |        |
|---------------------------|---------------|--------|
| Courtroom renovation      | 10,750        |        |
| Parking lot/lights        | <u>65,000</u> |        |
| Total Historic Courthouse |               | 75,750 |

### Crown Center

|                                      |                |         |
|--------------------------------------|----------------|---------|
| Coliseum parking lot repair          | 182,300        |         |
| Auditorium/Arena Concession Addition | <u>600,000</u> |         |
| Total Crown Center                   |                | 782,300 |

### Crown Center Other

|                                     |                |         |
|-------------------------------------|----------------|---------|
| Arena - repair/resurface floor      | 250,000        |         |
| Arena - chairs (4,000)              | 200,000        |         |
| Arena - dressing rooms/locker rooms | 150,000        |         |
| Coliseum - ice floor backup system  | 30,000         |         |
| General - vehicles                  | 100,000        |         |
| Theatre - accessible lift (stage)   | 15,000         |         |
| Coliseum - clean and seal roof      | 40,000         |         |
| Exposition Center - chairs (3,000)  | <u>120,000</u> |         |
| Total Crown Center Other            |                | 905,000 |

### Other County Parking Lots

|             |  |         |
|-------------|--|---------|
| Seal/repave |  | 273,300 |
|-------------|--|---------|

### Miscellaneous

|                          |  |         |
|--------------------------|--|---------|
| Clerk of Court           |  | 200,000 |
| Room 118/564 audiovisual |  | 20,000  |

### Headquarters Library

|  |               |        |
|--|---------------|--------|
| Waterproof west wall                               | 25,000        |        |
| Remove and replace exterior concrete stairs (east) | <u>25,000</u> |        |
| Total Library                                      |               | 50,000 |

### Law Enforcement Center

|                        |  |        |
|------------------------|--|--------|
| Pressure wash exterior |  | 20,000 |
|------------------------|--|--------|

### Total Renovation Projects

3,904,050

**FUND BALANCE PROJECTIONS**  
**FY2003 AND FY2004**

|  |                       |
|--|-----------------------|
| <b>Fund balance - July 1, 2003 (per audit)</b>                     | <b>\$ 44,729,340</b>  |
| Projected revenues - June 30, 2004                                 | \$ 230,503,049        |
| Projected expenditures with encumbrances                           | (226,909,170)         |
| <b>FY2004 gain (deficit)</b>                                       | <b>\$ 3,593,879</b>   |
| Projected funds available  | \$ 48,323,219         |
| Additional fund balance- sales tax timing                          | 9,242,996             |
| Less: Additional reserved by state statute for sales tax           | (6,177,164)           |
| Net effect of sales tax timing                                     | 3,065,832             |
| Less: Reserved by state statute & Register of Deeds                | (8,735,042)           |
| <b>Projected undesignated fund balance-July 1, 2004</b>            | <b>\$ 42,654,009</b>  |
| Less: Projected fund balance appropriated                          | (16,062,002)          |
| <b>Projected FY2004 net undesignated F/B</b>                       | <b>\$ 26,592,007</b>  |
| <b>Projected FY2005 budget</b>                                     | <b>\$ 235,302,903</b> |
| Fund balance designated for 800 mHz radio system (not in budget)   | 2,861,997             |
| Fund balance designated for renovation projects (not in budget)    | 3,904,050             |
| Fund balance appropriated for one-time expenditures                | 1,936,940             |
| Fund balance appropriated-Health Department                        | 174,415               |
| Fund balance appropriated at 3% of budgeted recurring expenditures | 6,995,746             |
| Additional fund balance appropriated- recurring                    | 188,854               |
| <b>Total fund balance appropriated/designated</b>                  | <b>\$ 16,062,002</b>  |
| <b>% reserve remaining</b>   | <b>11.30%</b>         |

# OUTSIDE AGENCIES

| Account No.                                 |      |      |  | Agency Name                                | FY 2004<br>Adopted | FY 2005<br>Requested | FY 2005<br>Recommended | FY 2005<br>Adopted |
|---|------|------|--|--|--------------------|----------------------|------------------------|--------------------|
| <b>General Government:</b>                  |      |      |  |  |                    |                      |                        |                    |
| 412   | 4195 | 5080 |  | Mid Carolina Council of Governments        | 185,072            | 185,045              | 185,045                | 185,045            |
| <b>Public Safety Other:</b>                 |      |      |  |  |                    |                      |                        |                    |
| 426   | 4295 | 5023 |  | Fayetteville Area Sentencing Center        | 14,760             | 15,000               | 14,760                 | 14,760             |
| 426   | 4295 | 5606 |  | N.C. Forest Service                        | 112,882            | 116,243              | 116,243                | 116,243            |
| <b>Public Health Other:</b>                 |      |      |  |  |                    |                      |                        |                    |
| 432   | 4333 | 3851 |  | N.C. Division of Vocational Rehabilitation | 49,229             | 49,289               | 49,289                 | 49,289             |
| 432   | 4333 | 5064 |  | Employment Source                          | 80,360             | 82,369               | 80,360                 | 80,360             |
| 432   | 4333 | 5069 |  | HIV Task Force                             | 7,380              | 7,380                | 7,380                  | 7,380              |
| 432   | 4333 | 5070 |  | Contact                                    | 8,487              | 10,000               | 8,487                  | 8,487              |
| <b>Welfare Other:</b>                       |      |      |  |  |                    |                      |                        |                    |
| 437   | 4380 | 5014 |  | CC Coor Council on Older Adults/RSVP       | 93,357             | 93,357               | 93,357                 | 93,357             |
| 437   | 4380 | 5015 |  | Salvation Army                             | 36,900             | 36,900               | 36,900                 | 36,900             |
| 437   | 4380 | 5016 |  | Sycamore Tree Senior Center                | 12,300             | 12,300               | 12,300                 | 12,300             |
| 437   | 4380 | 5030 |  | Salvation Army Christmas Outreach          | 7,749              | 7,749                | 7,749                  | 7,749              |
| 437   | 4380 | 5036 |  | Teen Involvement Program                   | 7,380              | 7,380                | 7,380                  | 7,380              |
| 437   | 4380 | 5044 |  | Homeless Coalition                         | 7,380              | 13,000               | 7,380                  | 7,380              |
| 437   | 4380 | 345R |  | Communicare                                | 40,000             | 45,000               | 40,000                 | 40,000             |
| 437   | 4380 | 5075 |  | Communicare-Neighborhood Guardian          | 10,000             | 10,000               | 10,000                 | 10,000             |
| <b>Library:</b>                             |      |      |  |  |                    |                      |                        |                    |
| 440   | 4402 | 3393 |  | SE NC Radio Reading                        | 7,591              | 9,000                | 9,000                  | 9,000              |
| <b>Culture Recreation Other:</b>            |      |      |  |  |                    |                      |                        |                    |
| 442   | 4440 | 5004 |  | Arts Council                               | 175,000            | 125,000              | 125,000                | 125,000            |
| 442   | 4440 | 5026 |  | Airborne Special Operations Museum         | 164,000            | 200,000              | 164,000                | 164,000            |
| 442   | 4440 | 5029 |  | Dogwood Festival                           | 4,100              | 13,195               | 4,100                  | 4,100              |
| 442   | 4440 | 5067 |  | Cape Fear Botanical Garden                 | 8,200              | 10,000               | 8,200                  | 8,200              |
| <b>Economic Physical Development Other:</b> |      |      |  |  |                    |                      |                        |                    |
| 450   | 4520 | 5031 |  | Orange Street Restoration                  | 14,760             |                      |                        | 14,760             |
| 450   | 4520 | 372M |  | Economic Development Shell Building Debt   | 35,000             | 75,000               | 75,000                 | 75,000             |
| 450   | 4520 | 5050 |  | Cumberland County Business Council         | 420,625            | 420,625              | 420,625                | 420,625            |
| <b>Total Outside Agencies</b>               |      |      |  |  | <b>1,502,512</b>   | <b>1,543,832</b>     | <b>1,482,555</b>       | <b>1,497,315</b>   |

## **DEBT SERVICE**

General Fund debt service is responsible for the accumulation and appropriation of resources for repayment of general long-term debt other than debt accounted for in the Enterprise Funds. Debt service payments include principal, interest and other related charges. Debt service for all governmental funds, except Mental Health, is budgeted in the General Fund and is paid from General Fund revenue. Mental Health debt service is paid from Mental Health revenue. In general, debt service for the Enterprise Funds is budgeted in the appropriate Enterprise Fund and is paid from revenue generated by the respective Enterprise Fund. However, debt service for the Coliseum is partially funded with General Fund revenue. The types of long-term debt budgeted in the General Fund include general obligation bonds, certificates of participation, and promissory notes. Debt service for certificates of participation used to finance construction of the Coliseum is budgeted in the appropriate Enterprise Fund.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation bond debt of \$115,895,000 at June 30, 2004 is significantly less than the legal limit of approximately \$1,000,000,000. Debt service payments represent 4.15% of total expenditures for FY 2004 and 4.26% of budgeted expenditures for FY 2005. In FY 1998, the County issued general obligation bonds in the amounts of \$53,180,000 for school construction and \$11,400,000 for construction of new library facilities. Also, in FY 1998, the County issued certificates of participation in the amount of \$37,350,000 for construction of a new Social Services Building and the Community Corrections Center. In FY 1999, the County issued refunding certificates of participation in the amount of \$52,950,000 to refinance construction of the Coliseum Complex. In FY 2000, the County issued general obligation school bonds in the amount of \$29,945,000. The County also issued certificates of participation in the amount of \$51,615,000 in FY 2000 to finance construction of a new jail and to renovate an office building for Mental Health. In FY 2001, the County issued refunding certificates of participation in the amount of \$50,780,000 to refinance construction of the new jail and renovation of the office building for Mental Health. In July 2003, the County issued general obligation school bonds in the amount of \$14,875,000. In FY 2005, the County plans to issue two-thirds general obligation school bonds in the amount of \$5,076,000 for construction of new classrooms to ease overcrowding at several schools. Also during FY 2005, the County plans to refinance up to \$20,000,000 of certain other school and library general obligation bond debt. The County believes that the debt obligations of the County are prudent and remain within manageable levels.

In July 2002, the North Carolina Municipal Council upgraded its debt rating for the County from 85 to 86. In February 2000, Moody's upgraded the County's debt rating from A1 to Aa3. In September 1999, the County received an upgrade of its debt rating by Standard & Poors from A+ to AA-. The ratings remain in effect as of June 30, 2004. The County does not currently anticipate any changes in the ratings.

## SUMMARY OF CURRENT DEBT

|   | Type<br>of Debt | Purpose<br>of the Debt | Date<br>of Issue | Original<br>Amount | Balance<br>6/30/04 |
|---|-----------------|------------------------|------------------|--------------------|--------------------|
| <b>General Fund</b>                               |                 |                        |                  |                    |                    |
| School Series 1995                                | G.O. Bonds      | Schools                | 04/01/95         | 12,000,000         | 7,275,000          |
| School Refunding 1998 (for 1993 Series)           | G.O. Bonds      | Schools                | 03/01/98         | 23,325,000         | 18,260,000         |
| School Series 1998                                | G.O. Bonds      | Schools                | 03/01/98         | 53,180,000         | 39,380,000         |
| School Series 2000                                | G.O. Bonds      | Schools                | 03/01/00         | 29,945,000         | 25,545,000         |
| School Series 2002                                | G.O. Bonds      | Schools                | 07/30/02         | 14,875,000         | 14,375,000         |
| <b>Total School Bonds</b>                         |                 |                        |                  | <b>133,325,000</b> | <b>104,835,000</b> |
| Community College FAC (1994)                      | G.O. Bonds      | Community College      | 05/01/94         | 5,710,000          | 3,260,000          |
| Library Bonds                                     | G.O. Bonds      | Library Facilities     | 09/01/97         | 11,400,000         | 7,800,000          |
| <b>Total General Obligation (G.O.) Bonds</b>      |                 |                        |                  | <b>150,435,000</b> | <b>115,895,000</b> |
| <b>Public Buildings Series 1998:</b>              |                 |                        |                  |                    |                    |
| DSS Building                                      | COPS            | DSS Building           | 01/01/98         | 32,277,870         | 26,306,248         |
| Equipment   | COPS            | Equipment              | 01/01/98         | 2,300,760          | 1,875,104          |
| Community Corrections Center                      | COPS            | Corrections Ctr        | 01/01/98         | 2,771,370          | 2,258,648          |
|   |                 |                        |                  | 37,350,000         | 30,440,000         |
| <b>COPS Series 2000:</b>                          |                 |                        |                  |                    |                    |
| Detention Facility                                | COPS            | Detention Facility     | 12/13/01         | 47,950,000         | 42,560,000         |
| <b>Total Certificates of Participation (COPs)</b> |                 |                        |                  | <b>85,300,000</b>  | <b>73,000,000</b>  |
| Industrial Park (Alphin Land - Note 2)            | Note Payable    | New Industrial Park    | 01/31/02         | 238,125            | 83,000             |
| Industrial Park (Healy Land)                      | Note Payable    | New Industrial Park    | 11/14/02         | 931,000            | 766,161            |
| <b>Total Notes Payable</b>                        |                 |                        |                  | <b>1,169,125</b>   | <b>849,161</b>     |
| <b>Total General Fund</b>                         |                 |                        |                  | <b>236,904,125</b> | <b>189,744,161</b> |
| <b>Separate Funds</b>                             |                 |                        |                  |                    |                    |
| <b>Mental Health:</b>                             |                 |                        |                  |                    |                    |
| <b>COPS Series 2000</b>                           |                 |                        |                  |                    |                    |
| Mental Health Facility (Winding Creek)            | COPS            | WC Renovations         | 12/13/01         | 2,830,000          | 1,570,000          |
| Mental Health (Detox)                             | Note Payable    | MH's portion of        | 05/13/93         | 1,348,936          | 995,148            |
| Mental Health (Crisis Stabilization)              | Note Payable    | CFVH 1993 Bonds        | 05/13/93         | 664,402            | 490,148            |
| <b>Total Notes Payable</b>                        |                 |                        |                  | <b>2,013,338</b>   | <b>1,485,296</b>   |
| <b>Total Mental Health</b>                        |                 |                        |                  | <b>4,843,338</b>   | <b>3,055,296</b>   |



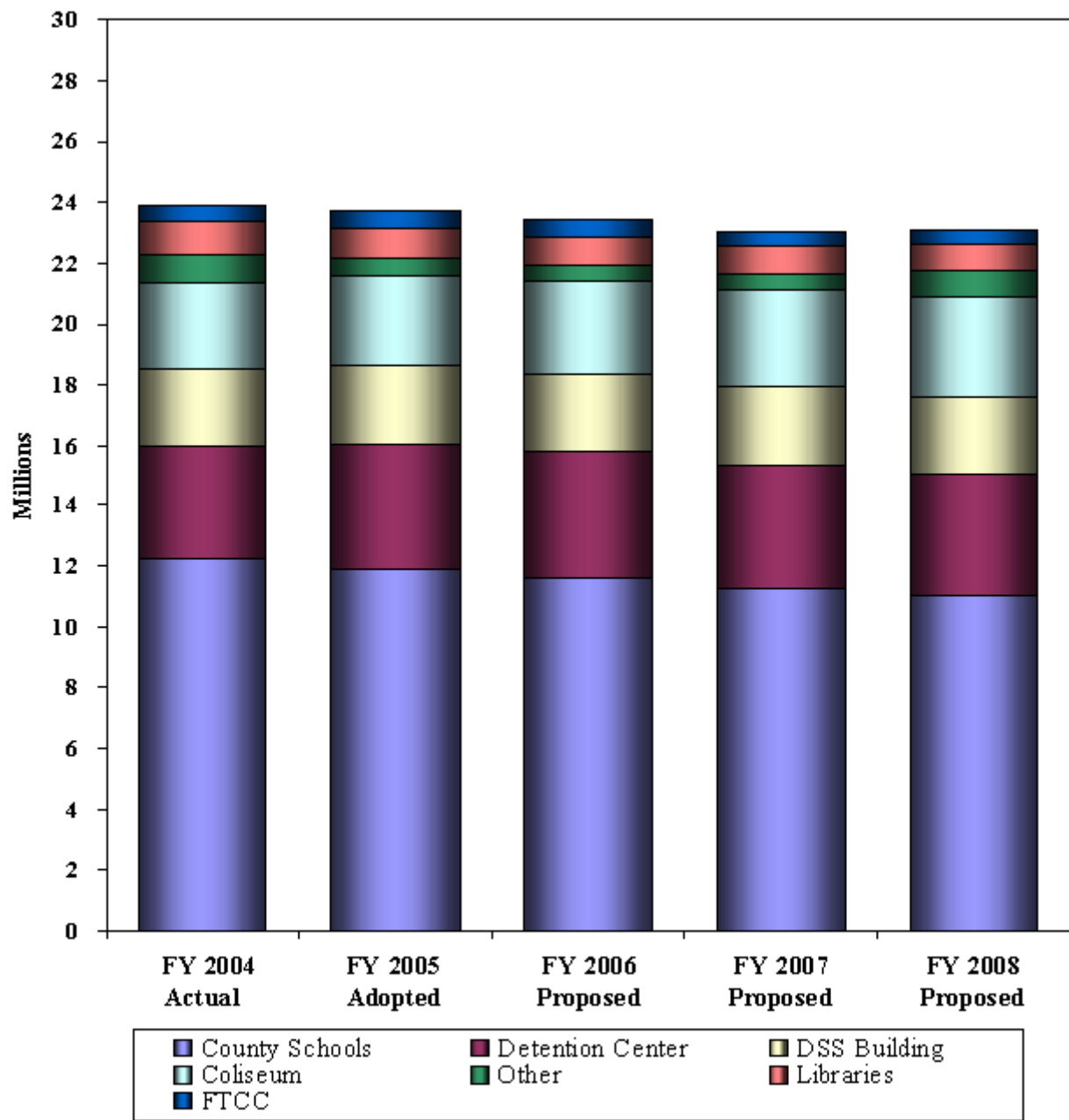
## SUMMARY OF CURRENT DEBT

|  | Type<br>of Debt | Purpose<br>of the Debt | Date<br>of Issue | Original<br>Amount | Balance<br>6/30/04 |
|--|-----------------|------------------------|------------------|--------------------|--------------------|
| <b>Separate Funds (con't.)</b>                             |                 |                        |                  |                    |                    |
| <b>Crown Coliseum Complex</b>                              |                 |                        |                  |                    |                    |
| 1995 Series A (Partially Refunded 1998)                    | COPS            | Coliseum               | 01/01/95         | 53,003,781         | 3,088,781          |
| 1995 Series B (Refunded 1998)                              | COPS            | Coliseum Parking       | 01/01/95         | 2,150,000          | 0                  |
| 1998 Refunding Series                                      | COPS            | Refinancing            | 07/01/98         | 52,950,000         | 50,095,000         |
| Less Gain on Defeasance                                    |                 |                        |                  |                    | (4,229,929)        |
| <b>Total Crown Coliseum Complex</b>                        |                 |                        |                  | <b>108,103,781</b> | <b>48,953,852</b>  |
| <b>County Community Development</b>                        |                 |                        |                  |                    |                    |
| Section 108 Loan   | Note Payable    | Comm Development       | 08/01/99         | 1,500,000          | 900,000            |
| <b>Total Separate Funds (Excluding Gain on Defeasance)</b> |                 |                        |                  | <b>114,447,119</b> | <b>57,139,077</b>  |
| <b>Total All Funds</b>                                     |                 |                        |                  | <b>351,351,244</b> | <b>246,883,238</b> |

## GENERAL FUND DEBT SERVICE PROJECTIONS

| Debt                                   | FY2004<br>Actual  | FY2005<br>Adopted | FY2006<br>Proposed | FY2007<br>Proposed | FY2008<br>Proposed |
|--|-------------------|-------------------|--------------------|--------------------|--------------------|
| School Series 1995                     | 955,650           | 926,775           | 897,900            | 869,025            | 840,150            |
| School Refunding 1998                  | 3,200,710         | 3,082,670         | 2,965,320          | 2,843,660          | 2,722,920          |
| School Series 1998 (\$53.180M)         | 4,347,200         | 4,236,800         | 4,126,400          | 4,016,000          | 3,905,600          |
| School Series 2000 (\$29.945M)         | 2,602,310         | 2,541,810         | 2,481,310          | 2,420,810          | 2,460,310          |
| School Series 2002 (\$14.875M)         | 1,151,500         | 1,131,500         | 1,111,500          | 1,091,500          | 1,071,500          |
| <b>Total Schools</b>                   | <b>12,257,370</b> | <b>11,919,555</b> | <b>11,582,430</b>  | <b>11,240,995</b>  | <b>11,000,480</b>  |
| Library Bonds                          | 1,013,400         | 984,600           | 955,800            | 926,400            | 897,000            |
| Community College Bonds (1994)         | 564,610           | 544,485           | 524,360            | 504,060            | 483,760            |
| COPS Series 1998:                      |                   |                   |                    |                    |                    |
| DSS Building                           | 2,552,976         | 2,550,881         | 2,553,785          | 2,553,512          | 2,554,204          |
| Equipment                              | 181,976           | 181,826           | 182,033            | 182,014            | 182,063            |
| Community Corrections Center           | 219,198           | 219,018           | 219,267            | 219,244            | 219,303            |
| <b>Total COPS Series 1998</b>          | <b>2,954,150</b>  | <b>2,951,725</b>  | <b>2,955,085</b>   | <b>2,954,770</b>   | <b>2,955,570</b>   |
| COPS Series 2000                       |                   |                   |                    |                    |                    |
| Detention Center                       | 3,715,985         | 4,140,940         | 4,208,130          | 4,108,815          | 4,012,560          |
| BB&T Lease 95- Courthouse              | 186,664           |                   |                    |                    |                    |
| Industrial Park (Clark Land)           | 69,067            |                   |                    |                    |                    |
| Industrial Park (Alphin Land - Note 2) | 86,839            | 86,839            |                    |                    |                    |
| Industrial Park (Healy Land)           | 197,898           | 127,272           | 127,503            | 124,270            | 454,452            |
| Coliseum Debt Service                  | 2,831,130         | 2,945,623         | 3,067,530          | 3,193,030          | 3,320,655          |
| <b>Total General Fund Debt Service</b> | <b>23,877,113</b> | <b>23,701,039</b> | <b>23,420,838</b>  | <b>23,052,340</b>  | <b>23,124,477</b>  |

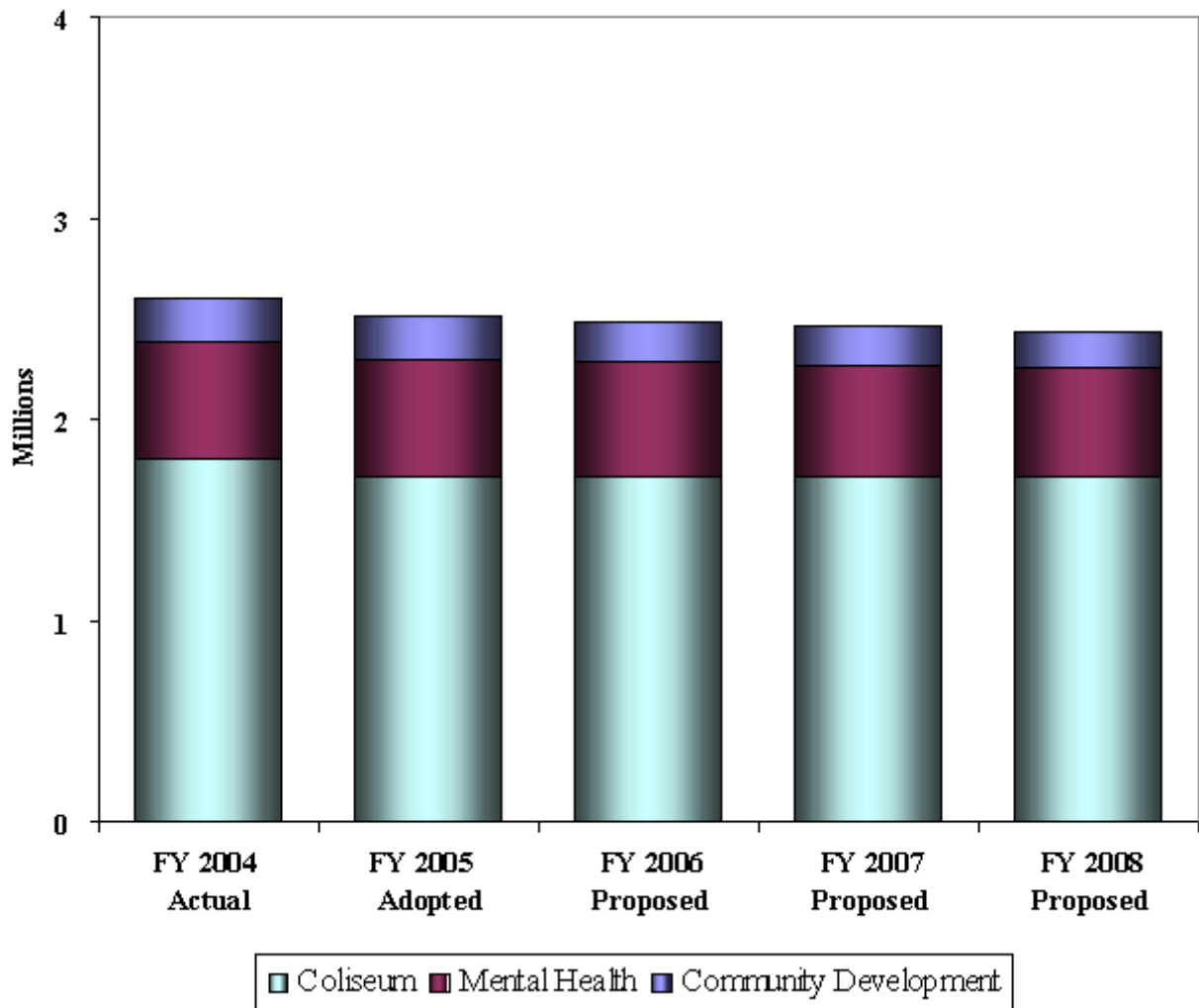
## GENERAL FUND DEBT SERVICE PROJECTIONS



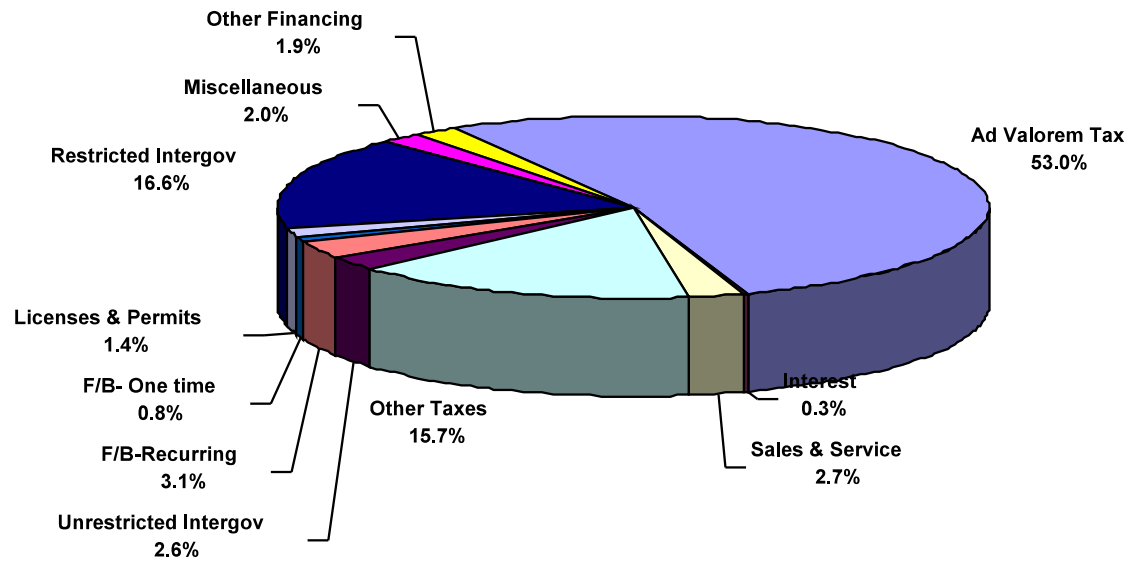
## SEPARATE FUNDS DEBT SERVICE PROJECTIONS

| Debt   | FY2004<br>Actual | FY2005<br>Recommended | FY2006<br>Proposed | FY2007<br>Proposed | FY2008<br>Proposed |
|--|------------------|-----------------------|--------------------|--------------------|--------------------|
| <b>Mental Health</b>                           |                  |                       |                    |                    |                    |
| Winding Creek Building (COPS Series 2000)      | 404,210          | 390,350               | 375,860            | 361,055            | 345,935            |
| Detoxification                                 | 121,722          | 129,284               | 129,050            | 128,961            | 128,980            |
| Crisis Stabilization                           | 59,952           | 63,678                | 63,562             | 63,518             | 63,527             |
| <b>Total Mental Health</b>                     | <b>585,884</b>   | <b>583,312</b>        | <b>568,472</b>     | <b>553,534</b>     | <b>538,442</b>     |
| <b>Coliseum</b>                                |                  |                       |                    |                    |                    |
| COPS - 1995 Series A                           | 1,595,135        | 1,708,970             |                    |                    |                    |
| COPS - 1998 Refunding                          | 2,954,515        | 2,955,173             | 4,786,050          | 4,911,550          | 5,039,175          |
| Sigma Construction (Principal only)            | 87,305           |                       |                    |                    |                    |
| <b>Total Coliseum before GF Contribution</b>   | <b>4,636,955</b> | <b>4,664,143</b>      | <b>4,786,050</b>   | <b>4,911,550</b>   | <b>5,039,175</b>   |
| Less General Fund Contribution                 | (2,831,130)      | (2,945,623)           | (3,067,530)        | (3,193,030)        | (3,320,655)        |
| <b>Total Coliseum Paid from Separate Funds</b> | <b>1,805,825</b> | <b>1,718,520</b>      | <b>1,718,520</b>   | <b>1,718,520</b>   | <b>1,718,520</b>   |
| <b>County Community Development</b>            |                  |                       |                    |                    |                    |
| Section 108 Loan                               | 219,929          | 209,222               | 198,504            | 187,802            | 177,039            |
| <b>Separate Funds Debt Service</b>             | <b>2,611,638</b> | <b>2,511,054</b>      | <b>2,485,496</b>   | <b>2,459,856</b>   | <b>2,434,001</b>   |

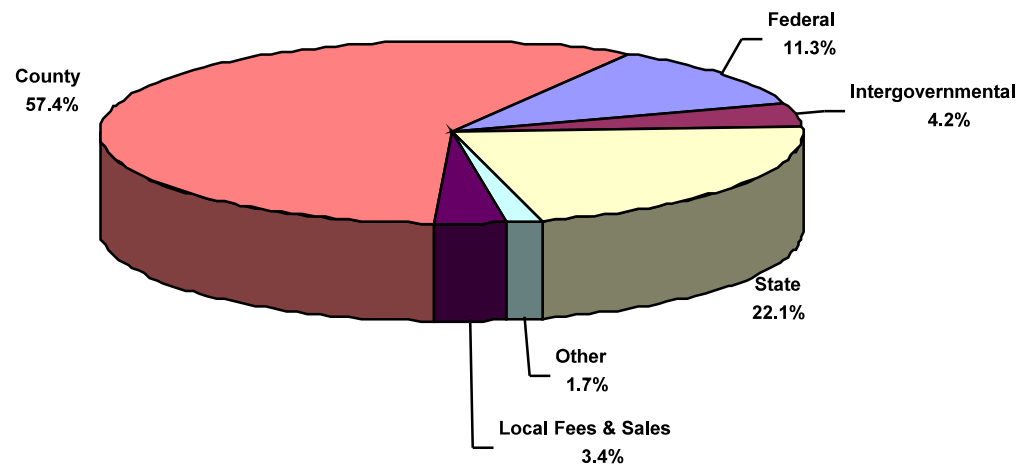
## SEPARATE FUNDS DEBT SERVICE PROJECTIONS



### General Fund Revenue by Category



### General Fund Revenue by Source



**GENERAL FUND  
SUMMARY OF REVENUE**

| <b>FY 2001</b> | <b>FY 2002</b> | <b>FY 2003</b> | <b>FY 2004</b> | <b>FY 2005</b> |
|----------------|----------------|----------------|----------------|----------------|
| <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Adopted</b> |
| <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  |

**Revenue Categories**

|                                |                      |                      |                      |                      |                      |
|--------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Ad Valorem Taxes               | \$107,542,928        | \$113,899,163        | \$117,703,666        | \$119,995,201        | \$124,675,577        |
| Other Taxes                    | 30,365,431           | 31,471,429           | 31,895,792           | 35,902,583           | 36,839,444           |
| Unrestricted Intergovernmental | 3,762,979            | 4,795,662            | 3,790,952            | 3,715,579            | 6,116,286            |
| Restricted Intergovernmental   | 46,674,246           | 43,770,826           | 43,627,785           | 44,087,253           | 39,057,192           |
| Licenses & Permits             | 2,294,656            | 2,294,491            | 2,921,246            | 3,849,913            | 3,359,282            |
| Sales & Service                | 6,597,221            | 6,408,882            | 6,626,682            | 6,428,404            | 6,279,810            |
| Interest on Investments        | 2,500,239            | 1,877,833            | 1,638,841            | 815,136              | 671,267              |
| Miscellaneous                  | 3,668,873            | 4,116,923            | 5,194,532            | 5,111,805            | 4,702,400            |
| Fund Balance Appropriated      | 28,291,877           | 10,618,306           | 10,591,570           | 15,490,946           | 9,295,955            |
| Other Financing Sources        | 4,787,440            | 5,032,885            | 12,660,985           | 4,449,038            | 4,305,690            |
| <b>Total Revenue</b>           | <b>\$236,485,890</b> | <b>\$224,286,400</b> | <b>\$236,652,051</b> | <b>\$239,845,858</b> | <b>\$235,302,903</b> |

| <b>FY 2001</b> | <b>FY 2002</b> | <b>FY 2003</b> | <b>FY 2004</b> | <b>FY 2005</b> |
|----------------|----------------|----------------|----------------|----------------|
| <b>Adopted</b> | <b>Adopted</b> | <b>Adopted</b> | <b>Adopted</b> | <b>Adopted</b> |
| <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  |

**Revenue Sources**

|                      |                      |                      |                      |                      |                      |
|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Federal              | \$27,027,503         | \$28,859,378         | \$28,802,019         | \$28,154,293         | \$26,518,017         |
| Intergovernmental    | 1,264,415            | 1,302,351            | 6,276,019            | 7,553,960            | 9,810,443            |
| State                | 11,289,985           | 12,648,441           | 39,274,053           | 41,115,083           | 51,893,050           |
| In-kind              | 2,218                | 40,000               | 0                    | 0                    | 0                    |
| Other                | 7,168,441            | 8,010,608            | 3,401,311            | 3,717,521            | 4,049,372            |
| Local Fees & Sales   | 6,195,546            | 5,133,960            | 6,970,721            | 8,431,660            | 7,928,617            |
| County               | 171,999,479          | 163,073,015          | 137,753,486          | 140,763,968          | 135,103,404          |
| <b>Total Revenue</b> | <b>\$224,947,587</b> | <b>\$219,067,753</b> | <b>\$222,477,609</b> | <b>\$229,736,485</b> | <b>\$235,302,903</b> |

## REVENUE BY SOURCE

| Revenue Sources                         |         |           |           |        |         |                       |                         |        |                  |             |
|---|---------|-----------|-----------|--------|---------|-----------------------|-------------------------|--------|------------------|-------------|
| Department                              | Federal | State     | Intergov  | Inkind | Other   | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County | Total<br>Revenue | %<br>County |
| General Fund:                           |         |           |           |        |         |                       |                         |        |                  |             |
| 410-General Administration              |         |           |           |        |         |                       |                         |        |                  |             |
| Governing Body                          |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Administration                          |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Court Facilities                        |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Information Services                    |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Elections                               |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Finance                                 |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Legal                                   |         |           |           |        | 6,000   |                       |                         |        | 6,000            | 98.71%      |
| Register of Deeds                       |         |           |           |        |         | 2,329,603             |                         |        | 2,329,603        | 0.00%       |
| Register of Deeds Automation            |         |           |           |        |         | 133,676               |                         |        | 133,676          | 0.00%       |
| Tax Administration                      |         |           |           |        | 38,789  | 8,697                 |                         |        | 47,486           | 98.64%      |
| Total General Administration            |         |           |           |        | 44,789  | 2,471,976             |                         |        | 2,516,765        | 74.37%      |
| 411-Building & Grounds                  |         |           |           |        |         |                       |                         |        |                  |             |
| Facilities Management                   |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Print Shop                              |         |           |           |        | 50,000  |                       |                         |        | 50,000           | 66.25%      |
| Communications Center                   |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Carpenter Shop                          |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Public Buildings Equipment Maintenance  |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Public Buildings Janitorial             |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Central Maintenance                     |         |           |           |        | 257,456 | 168,500               |                         |        | 425,956          | 45.56%      |
| Landscaping & Grounds                   |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Total Building & Grounds                |         |           |           |        | 307,456 | 168,500               |                         |        | 475,956          | 90.53%      |
| 412-General Government                  |         |           |           |        |         |                       |                         |        |                  |             |
| Debt Service                            |         | 4,009,445 |           |        |         |                       |                         |        | 4,009,445        | 83.08%      |
| General Government Other                |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Total General Government                |         | 4,009,445 |           |        |         |                       |                         |        | 4,009,445        | 88.43%      |
| 420-Emergency Services                  |         |           |           |        |         |                       |                         |        |                  |             |
| Emergency Services                      |         | 16,667    |           |        |         | 30,744                |                         |        | 47,411           | 94.57%      |
| 422-Law Enforcement Sheriff             |         |           |           |        |         |                       |                         |        |                  |             |
| Sheriff                                 | 2,500   | 170,194   | 148,665   |        |         | 793,990               |                         |        | 1,115,349        | 93.33%      |
| Jail                                    | 37,000  | 135,000   | 65,000    |        |         | 40,000                |                         |        | 277,000          | 96.90%      |
| School Law Enforcement - Local          |         |           | 948,520   |        |         |                       |                         |        | 948,520          | 53.84%      |
| Total Sheriff                           | 39,500  | 305,194   | 1,162,185 |        |         | 833,990               |                         |        | 2,340,869        | 91.55%      |
| 424-Protective Services                 |         |           |           |        |         |                       |                         |        |                  |             |
| Animal Control                          |         |           |           |        |         | 508,000               |                         |        | 508,000          | 43.92%      |
| 426-Public Safety                       |         |           |           |        |         |                       |                         |        |                  |             |
| Cumberland Day Reporting Center         |         | 222,277   |           |        |         |                       |                         |        | 222,277          | 0.00%       |
| Cumberland County Criminal Justice Unit |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| C-5 Facility Expenses                   |         | 120,196   |           |        |         |                       |                         |        | 120,196          | 0.00%       |
| Public Safety Other                     |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Total Public Safety                     |         | 342,473   |           |        |         |                       |                         |        | 342,473          | 76.81%      |
| 431-Health                              |         |           |           |        |         |                       |                         |        |                  |             |
| Health - Administration                 |         | 170,180   |           |        |         | 900                   |                         |        | 171,080          | 85.73%      |
| Laboratory                              |         |           |           |        |         | 187,000               |                         |        | 187,000          | 51.63%      |
| Mosquito Control                        |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Pharmacy                                |         |           |           |        |         | 171,000               |                         |        | 171,000          | 38.60%      |
| C.C. Jail Health Program                |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Management Support                      |         |           |           |        |         |                       |                         |        |                  | 100.00%     |
| Regional Bioterrorism Response Team     |         | 447,345   |           |        |         |                       |                         |        | 447,345          | 0.00%       |
| NC Environmental Health                 |         | 6,250     |           |        |         | 147,300               |                         |        | 153,550          | 88.05%      |
| Immunization Clinic                     |         | 146,804   |           |        |         | 138,000               | 16,000                  |        | 300,804          | 14.05%      |
| School Health Program                   |         |           |           |        |         | 10,000                | 14,475                  |        | 24,475           | 95.53%      |
| Child Health Clinic                     |         | 160,000   |           |        |         | 248,000               | 34,726                  |        | 442,726          | 39.64%      |



## REVENUE BY SOURCE

| Revenue Sources                      |            |           |          |        |           |                       |                         |        |                  |             |
|--------------------------------------|------------|-----------|----------|--------|-----------|-----------------------|-------------------------|--------|------------------|-------------|
| Department                           | Federal    | State     | Intergov | Inkind | Other     | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County | Total<br>Revenue | %<br>County |
| Dental Clinic                        |            |           |          |        |           | 173,157               | 25,000                  |        | 198,157          | 33.09%      |
| Health Promotion                     |            | 92,722    |          |        |           | 900                   |                         |        | 93,622           | 69.66%      |
| Maternal Health Clinic               |            | 243,834   |          |        |           | 528,698               | 14,475                  |        | 787,007          | 2.82%       |
| Medical Records                      |            |           |          |        |           | 3,100                 |                         |        | 3,100            | 97.91%      |
| Childhood Lead Poison Prevention     |            | 2,400     |          |        |           |                       |                         |        | 2,400            | 0.00%       |
| Breast/Cervical Cancer Control       |            | 47,000    |          |        |           | 1,200                 |                         |        | 48,200           | 21.59%      |
| Bioterrorism - Smallpox Stockpile    |            | 88,970    |          |        |           |                       |                         |        | 88,970           | 0.00%       |
| Child Service Coordination           |            | 115,544   |          |        |           | 237,800               | 25,000                  |        | 378,344          | 38.61%      |
| Child Fatality Prevention            |            | 4,054     |          |        |           |                       |                         |        | 4,054            | 0.00%       |
| Breast/Cervical Cancer Control       |            | 55,902    |          |        |           |                       |                         |        | 55,902           | 3.49%       |
| Prep and Response to Bioterrorism    |            | 64,286    |          |        |           |                       |                         |        | 64,286           | 0.00%       |
| Sexually Transmitted Disease Clinic  |            | 12,500    |          |        |           |                       |                         |        | 12,500           | 0.00%       |
| Chest Tuberculosis Clinic            |            | 87,577    |          |        |           | 12,900                |                         |        | 100,477          | 35.77%      |
| Family Planning Clinic               |            | 375,260   |          |        |           | 164,200               |                         |        | 539,460          | 26.18%      |
| NC Epilepsy Program                  |            | 12,375    |          |        |           |                       |                         |        | 12,375           | 0.00%       |
| Communicable Disease                 |            | 25,762    |          |        |           | 30,500                | 34,728                  |        | 90,990           | 71.09%      |
| Center of Disease Control TB         |            | 42,000    |          |        |           |                       |                         |        | 42,000           | 11.82%      |
| NC AIDS                              |            | 25,000    |          |        |           |                       |                         |        | 25,000           | 61.64%      |
| Adult Health Clinic                  |            |           |          |        |           | 103,000               | 10,011                  |        | 113,011          | 75.37%      |
| School Health - BOE Grant            |            | 389,000   |          |        |           |                       |                         |        | 389,000          | 0.00%       |
| Women, Infants & Children-Client S   | 1,654,482  |           |          |        |           |                       |                         |        | 1,654,482        | 0.00%       |
| Total Health                         | 1,654,482  | 2,614,765 |          |        |           | 2,157,655             | 174,415                 |        | 6,601,317        | 51.63%      |
| 432 - Health Other                   |            |           |          |        |           |                       |                         |        |                  |             |
| Health Other                         |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| 437 - Social Services                |            |           |          |        |           |                       |                         |        |                  |             |
| Social Services Department           | 13,810,938 | 2,172,991 |          |        | 1,631,054 | 66,975                |                         |        | 17,681,958       | 34.17%      |
| Social Services Other                | 10,874,535 | 6,080,946 |          |        | 8,943     |                       |                         |        | 16,964,424       | 48.60%      |
| Family Violence Care Center          | 138,562    | 73,624    |          |        |           | 20,105                |                         |        | 232,291          | 37.22%      |
| Welfare Other                        |            |           |          |        |           | 38,800                |                         |        | 38,800           | 87.52%      |
| Total Social Services                | 24,824,035 | 8,327,561 |          |        | 1,639,997 | 125,880               |                         |        | 34,917,473       | 42.33%      |
| 439-Human Services                   |            |           |          |        |           |                       |                         |        |                  |             |
| Veterans Services                    |            | 2,000     |          |        |           |                       |                         |        | 2,000            | 99.04%      |
| Senior Aides Local Support           |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Spring Lake Resource Center - Admin  |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Total Human Services                 |            | 2,000     |          |        |           |                       |                         |        | 2,000            | 99.31%      |
| 440-Library                          |            |           |          |        |           |                       |                         |        |                  |             |
| Library                              |            | 306,000   |          |        |           | 256,000               |                         |        | 562,000          | 91.87%      |
| Library - Law                        |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Library - Smart Start                |            | 275,097   |          |        |           |                       |                         |        | 275,097          | 0.00%       |
| Library - Motherhead                 |            | 68,439    |          |        |           |                       |                         |        | 68,439           | 0.00%       |
| Library - Foreign Language           |            |           |          |        |           | 50,000                |                         |        | 50,000           | 0.00%       |
| Total Library                        |            | 649,536   |          |        |           | 306,000               |                         |        | 955,536          | 87.04%      |
| 442 - Culture & Recreation           |            |           |          |        |           |                       |                         |        |                  |             |
| Stadium Maintenance                  |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Culture Recreation Other             |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Total Culture & Recreation           |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| 450-Economic Development             |            |           |          |        |           |                       |                         |        |                  |             |
| Planning                             |            |           | 57,422   |        | 17,100    | 1,181,469             |                         |        | 1,255,991        | 48.87%      |
| Engineering                          |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| NC Cooperative Extension Service     |            |           |          |        | 1,000     |                       |                         |        | 1,000            | 99.77%      |
| NC Cooperative Extension Programs    |            |           |          |        | 35,000    |                       |                         |        | 35,000           | 0.00%       |
| Soil Conservation District           |            | 4,000     |          |        |           | 3,720                 |                         |        | 7,720            | 89.72%      |
| Public Utilities                     |            |           |          |        |           |                       |                         |        | 0                | 100.00%     |
| Soil Conservation/Cost Share Program |            | 19,598    |          |        |           |                       |                         |        | 19,598           | 53.96%      |
| Economic Physical Development Other  |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Industrial Park                      |            |           |          |        |           |                       |                         |        |                  | 100.00%     |
| Total Economic Development           |            | 23,598    | 57,422   |        | 53,100    | 1,185,189             |                         |        | 1,319,309        | 66.49%      |

REVENUE BY SOURCE

| Revenue Sources     |            |            |           |        |           |                       |                         |             |                  |             |
|---------------------|------------|------------|-----------|--------|-----------|-----------------------|-------------------------|-------------|------------------|-------------|
| Department          | Federal    | State      | Intergov  | Inkind | Other     | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County      | Total<br>Revenue | %<br>County |
| 470 - Education     |            |            |           |        |           |                       |                         |             |                  |             |
| Education - BOE     |            |            |           |        |           |                       |                         |             |                  | 100.00%     |
| Education - FTCC    |            |            |           |        |           |                       |                         |             |                  | 100.00%     |
| Total Education     |            |            |           |        |           |                       |                         |             |                  | 100.00%     |
| Unallocated Revenue |            | 35,601,811 | 8,590,836 |        | 2,004,030 | 140,683               | 9,121,540               | 125,807,449 | 181,266,349      | 69.40%      |
| Total General Fund  | 26,518,017 | 51,893,050 | 9,810,443 |        | 4,049,372 | 7,928,617             | 9,295,955               | 125,807,449 | 235,302,903      | 53.47%      |

# REVENUE BY SOURCE

| Department  | Revenue Sources |   |                      |        |                    |                               | Local Fees<br>& Sales  | Spec Fund<br>Bal Approp   | County  | Total<br>Revenue   | %<br>County  |
|---|-----------------|---|----------------------|--------|--------------------|-------------------------------|--|---|---------|--|--|
|   | Federal         | State   | Intergov             | Inkind | Other              |                               |  |   |         |  |  |
| <b>Separate Funds:</b>  |                 |   |                      |        |                    |                               |  |   |         |  |  |
| <b>002-Detention Facility Fund</b><br>Detention Facility  |                 |   |                      |        | 59,136,849         |                               |  | 4,899,690   |         | 64,036,539   | 0.00%  |
| <b>004-98 School Bond Projects</b><br>1998 School Bond Projects   |                 |   |                      |        | 107,996,848        |                               |  |   |         | 107,996,848  | 0.00%  |
| <b>006-Animal Control Shelter</b><br>Animal Control Shelter   |                 |   |                      |        | 2,800,000          |                               |  |   | 200,000 | 3,000,000  | 6.67%  |
| <b>007-Landfill Construction</b><br>Landfill Construction   |                 |   |                      |        | 4,789,273          |                               |  |   |         | 4,789,273  | 0.00%  |
| <b>008-Eastover Water Project</b><br>Eastover Water Project   | 1,926,000       |   |                      |        | 4,991,509          |                               |  |   |         | 6,917,509  | 0.00%  |
| <b>009-NORCRESS Sewer Project</b><br>NORCRESS Sewer Project   | 5,390,000       | 2,688,781   | 828,366              |        | 619,313            |                               |  |   |         | 9,526,460  | 0.00%  |
| <b>010-Kelly Hills Sewer Project</b><br>Kelly Hills Sewer Project   | 500,000         | 2,823,400   | 130,000              |        | 130,000            |                               |  |   |         | 3,583,400  | 0.00%  |
| <b>011-Law Enforcement Training</b><br>Law Training Facility Project  | 2,180,000       |   |                      |        |                    |                               |  |   |         | 2,180,000  | 0.00%  |
| <b>012-ESD Sewer Project</b><br>Eastover Sanitary District Sewer  |                 |   |                      |        | 2,825,286          | 34,500                        |  |   |         | 2,859,786  | 0.00%  |
| <b>104-Wireless 911</b><br>Wireless 911   |                 |   | 201,372              |        |                    |                               |  |   |         | 201,372  | 0.00%  |
| <b>105-CP Bond Fund</b><br>NC School Bond Projects  |                 | 73,306,839  |                      |        |                    |                               |  |   |         | 73,306,839   | 0.00%  |
| <b>106-County School Fund</b><br>School Special Sales Tax<br>School CO Category I<br>School CO Category II<br>School CO Category III<br>Total School Fund   |                 | 4,009,445<br>2,075,555<br>2,730,000<br>185,000<br>9,000,000 |                      |        |                    |                               |  |   |         | 4,009,445<br>2,075,555<br>2,730,000<br>185,000<br>9,000,000  | 0.00%<br>0.00%<br>0.00%<br>0.00%<br>0.00%  |
| <b>107-Emergency 911 Fund</b><br>Emergency 911<br>911 Sign Shop<br>Total Emergency 911  |                 |   | 94,915<br><br>94,915 |        | 2,000<br><br>2,000 | 361,145<br>116,129<br>477,274 |  |   |         | 458,060<br>116,129<br>574,189  | 0.00%<br>0.00%<br>0.00%  |
| <b>112-Mental Health Fund</b><br><br><b>43A-Mental Health Children</b><br>Child and Youth Contracts<br>Adolescent Sex Offender Treatment<br>Family Preservation<br>Homeless Child<br>Smart Start<br>Community Based Alternative In Home<br>Periodic Outpatient Services<br>Winding Creek<br>DSS Family Preservation<br>Adolescent Group Home<br>Total MH Children |                 |   |                      |        |                    |                               | 618,000<br>16,000<br>52,540<br>2,833<br>26,434<br>54,281<br>327,420<br>162,000<br>651,000<br>1,910,508 | 20,444<br>7,256<br>9,030<br><br><br><br>4,514<br>361,650<br><br>402,894 |         | 638,444<br>139,278<br>217,438<br>45,944<br>204,280<br>223,365<br>1,099,216<br>523,650<br>274,918<br>735,731<br>4,102,264 | 0.00%<br>55.69%<br>15.88%<br>0.00%<br>0.00%<br>0.00%<br>43.99%<br>0.00%<br>0.00%<br>11.52%<br>16.58% |

## REVENUE BY SOURCE

| Revenue Sources                              |           |           |          |        |       |                       |                         |           |                  |             |
|--|-----------|-----------|----------|--------|-------|-----------------------|-------------------------|-----------|------------------|-------------|
| Department                                   | Federal   | State     | Intergov | Inkind | Other | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County    | Total<br>Revenue | %<br>County |
| 43B-Mental Health Substance                  |           |           |          |        |       |                       |                         |           |                  |             |
| Community Partnership                        | 339,986   | 254,946   |          |        |       |                       | 12,005                  |           | 606,937          | 0.00%       |
| Case Managment & Referral - SA               | 17,535    | 5,195     |          |        |       | 150                   |                         | 12,155    | 35,035           | 34.69%      |
| High Risk - Primary Prevention               | 120,296   |           |          |        |       |                       |                         | 3,073     | 123,369          | 2.49%       |
| Runaway/Homeless Youth                       |           | 35,578    |          |        |       |                       |                         | 6,644     | 42,222           | 15.74%      |
| NC Treatment Alternative To St Cri           | 41,707    | 52,606    |          |        |       | 50,000                |                         | 110,035   | 254,348          | 43.26%      |
| NC Adolescent Substance Abuse                |           | 39,335    |          |        |       | 32,100                |                         | 42,706    | 114,141          | 37.42%      |
| Alcohol Drug - Women                         | 40,388    |           |          |        |       | 83,150                |                         | 31,922    | 155,460          | 20.53%      |
| Substance Abuse Periodic                     | 29,417    | 163,399   | 101,585  |        |       | 84,800                |                         | 397,233   | 776,434          | 51.16%      |
| Substance Abuse Contracts                    |           | 144,537   |          |        |       |                       |                         | 21,598    | 166,135          | 13.00%      |
| Workfirst                                    | 80,000    |           |          |        |       |                       |                         |           | 80,000           | 0.00%       |
| Substance Abuse Majors Grant                 | 154,999   | 71,502    |          |        |       | 19,294                |                         |           | 245,795          | 0.00%       |
| Detoxification                               | 76,250    | 398,248   | 69,400   |        |       | 100,200               |                         | 291,743   | 935,841          | 31.17%      |
| Consultation & Education                     | 139,428   |           |          |        |       |                       |                         | 31,944    | 171,372          | 18.64%      |
| Total MH Substance                           | 1,040,006 | 1,165,346 | 170,985  |        |       | 369,694               | 12,005                  | 949,053   | 3,707,089        | 25.60%      |
| 43C-MH Developmental Disability              |           |           |          |        |       |                       |                         |           |                  |             |
| Community Alternative Program                |           |           |          |        |       | 880,800               | 69,556                  |           | 950,356          | 0.00%       |
| Devel Disabled Adult Outpatient              | 13,184    | 122,227   |          |        |       | 93,900                | 25,482                  | 5,658     | 260,451          | 2.17%       |
| Spainhour                                    |           | 113,363   |          |        |       |                       | 239,977                 | 45,094    | 398,434          | 11.32%      |
| Adult Better Living Efficiency               |           | 154,361   |          |        |       | 16,459                | 87,629                  | 26,793    | 285,242          | 9.39%       |
| Intermediate Care Facility/Mentally Retarded |           |           |          |        |       | 1,450,919             |                         | 3,000     | 1,453,919        | 0.21%       |
| Autism                                       |           | 34,036    |          |        |       | 26,208                | 25,734                  | 10,464    | 96,442           | 10.85%      |
| Smart Start Day Care                         |           | 153,176   |          |        |       |                       |                         |           | 153,176          | 0.00%       |
| Early Intervention                           |           |           |          |        |       | 41,000                | 198,913                 |           | 239,913          | 0.00%       |
| Developmental Disabled Contracts             | 163,152   | 695,121   |          |        |       | 132,000               |                         | 131,923   | 1,122,196        | 11.76%      |
| Development Disabled Child Outpatient        |           | 52,234    |          |        |       | 46,900                | 56,441                  |           | 155,575          | 0.00%       |
| Total MH Develop Disability                  | 176,336   | 1,324,518 |          |        |       | 2,688,186             | 703,732                 | 222,932   | 5,115,704        | 4.36%       |
| 43E-MH Adult Services                        |           |           |          |        |       |                       |                         |           |                  |             |
| Case Management                              | 80,924    | 241,712   |          |        |       | 411,000               | 36,727                  | 357,359   | 1,127,722        | 31.69%      |
| Partial Hospitalization                      |           | 30,284    |          |        |       | 560,000               |                         | 311,142   | 901,426          | 34.52%      |
| Community Services                           |           | 403,795   |          |        |       | 2,500                 | 16,681                  |           | 422,976          | 0.00%       |
| Adult Chronically Mentally Ill Group Home    |           | 174,000   |          |        |       |                       |                         | 86,000    | 260,000          | 33.08%      |
| Adult Contracts                              |           |           |          |        |       |                       |                         | 34,725    | 34,725           | 100.00%     |
| Housing & Urban Devel Apts.                  | 1,042     |           |          |        |       | 150,000               |                         | 127,874   | 278,916          | 45.85%      |
| Adult Homeless                               | 51,319    |           |          |        |       |                       |                         |           | 51,319           | 0.00%       |
| Crisis Stabilization                         |           | 345,532   |          |        |       | 284,000               | 1,152                   | 287,076   | 917,760          | 31.28%      |
| Adult Periodic                               | 23,478    | 686,821   |          |        |       | 388,850               | 4,514                   | 447,843   | 1,551,506        | 28.87%      |
| Total MH Adult Services                      | 156,763   | 1,882,144 |          |        |       | 1,796,350             | 59,074                  | 1,652,019 | 5,546,350        | 29.79%      |
| 434-MH Comprehensive Treatment Services      |           |           |          |        |       |                       |                         |           |                  |             |
| Moderate Management Group Living             |           | 200,633   |          |        |       | 327,510               | 3,927                   |           | 532,070          | 0.00%       |
| Case Management                              |           | 45,000    |          |        |       | 435,534               |                         |           | 480,534          | 0.00%       |
| Tiffany Group Home                           |           | 90,000    |          |        |       | 350,801               |                         |           | 440,801          | 0.00%       |
| Professional Parenting                       |           | 60,900    |          |        |       | 1,564,964             |                         |           | 1,625,864        | 0.00%       |
| Day Treatment                                |           | 20,000    |          |        |       | 30,000                |                         | 11,633    | 61,633           | 6.91%       |
| Administration                               |           | 1,314,222 |          |        |       |                       |                         |           | 1,314,222        | 0.00%       |
| l MH Comprehensive Treatment Program         |           | 1,730,755 |          |        |       | 2,708,809             | 3,927                   | 11,633    | 4,455,124        | 0.26%       |
| 435-Mental Health                            |           |           |          |        |       |                       |                         |           |                  |             |
| Mental Health                                |           | 736,293   |          |        |       |                       | 5,669                   |           | 741,962          | 0.00%       |
| Medical Services                             |           | 334,663   |          |        |       | 727,707               | 495,193                 | 583,180   | 2,140,743        | 27.24%      |
| General Support                              |           | 724,842   |          |        |       |                       |                         |           | 724,842          | 0.00%       |
| Medical Records                              |           | 60,693    |          |        |       |                       | 93,400                  | 262,891   | 416,984          | 63.05%      |
| Business Mgmt & Accounting                   |           | 579,571   |          |        |       |                       |                         |           | 579,571          | 0.00%       |
| Provider Relations & Support                 |           | 244,058   |          |        |       |                       |                         |           | 244,058          | 0.00%       |
| Management Information Systems               |           | 671,799   |          |        |       |                       |                         |           | 671,799          | 0.00%       |
| Access Line Screening, Triage, Referral      |           | 890,736   |          |        |       |                       |                         |           | 890,736          | 0.00%       |
| Personnel                                    |           | 148,500   |          |        |       | 1,600                 |                         |           | 150,100          | 0.00%       |
| Service Management                           |           | 765,491   |          |        |       |                       |                         |           | 765,491          | 0.00%       |
| Medicaid Contracts                           |           |           |          |        |       | 1,117,500             |                         |           | 1,117,500        | 0.00%       |

## REVENUE BY SOURCE

| Revenue Sources                                 |           |            |          |        |           |                       |                         |           |                  |             |
|---|-----------|------------|----------|--------|-----------|-----------------------|-------------------------|-----------|------------------|-------------|
| Department                                      | Federal   | State      | Intergov | Inkind | Other     | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County    | Total<br>Revenue | %<br>County |
| Consumer Affairs & Service                      |           | 495,128    |          |        |           |                       |                         |           | 495,128          | 0.00%       |
| Quality Improvement & Outcomes                  |           | 585,861    |          |        |           |                       | 270,485                 |           | 856,346          | 0.00%       |
| Managed Care                                    |           |            |          |        |           |                       |                         | 94,008    | 94,008           | 100.00%     |
| Total Mental Health                             |           | 6,237,635  |          |        |           | 1,846,807             | 864,747                 | 940,079   | 9,889,268        | 9.51%       |
| <b>436-MH Mentally Retarded &amp; Ill</b>       |           |            |          |        |           |                       |                         |           |                  |             |
| Mentally Retarded & Ill Contracts               |           | 1,254,075  |          |        |           | 248,800               |                         |           | 1,502,875        | 0.00%       |
| Administrative                                  |           | 118,115    |          |        |           |                       | 692                     |           | 118,807          | 0.00%       |
| Case Management                                 |           |            |          |        |           | 144,164               |                         |           | 144,164          | 0.00%       |
| Crisis Diversion                                |           | 26,544     |          |        |           | 20,539                |                         |           | 47,083           | 0.00%       |
| Total MH Mentally Retarded & Ill                |           | 1,398,734  |          |        |           | 413,503               | 692                     |           | 1,812,929        | 0.00%       |
| Total Mental Health Fund                        | 1,790,899 | 14,429,863 | 170,985  |        |           | 11,733,857            | 2,047,071               | 4,456,053 | 34,628,728       | 12.87%      |
| <b>114-Food &amp; Beverage Fund</b>             |           |            |          |        |           |                       |                         |           |                  |             |
| Prepared Food & Beverage Tax                    |           |            |          |        | 3,363,015 |                       |                         |           | 3,363,015        | 0.00%       |
| <b>115-Group Insurance Fund</b>                 |           |            |          |        |           |                       |                         |           |                  |             |
| Group Insurance                                 |           |            |          |        | 8,586,696 |                       | 1,390,304               | 1,023,000 | 11,000,000       | 9.30%       |
| <b>116-Employee Benefit Fund</b>                |           |            |          |        |           |                       |                         |           |                  |             |
| Employee Flexible Benefits                      |           |            |          |        | 500,000   |                       |                         |           | 500,000          | 0.00%       |
| <b>120-Workers Compensation Fund</b>            |           |            |          |        |           |                       |                         |           |                  |             |
| Workers Compensation                            |           |            |          |        | 871,103   |                       | 214,583                 |           | 1,085,686        | 0.00%       |
| <b>130-Workforce Development Administration</b> |           |            |          |        |           |                       |                         |           |                  |             |
| Workforce Center Administration                 | 191,096   |            |          |        |           |                       |                         | 15,000    | 206,096          | 7.28%       |
| <b>133-Workforce Development Fund</b>           |           |            |          |        |           |                       |                         |           |                  |             |
| Work Initiative Act - Adult                     | 414,543   |            |          |        |           |                       |                         |           | 414,543          | 0.00%       |
| Work Initiative Act - Youth 70%                 | 359,360   |            |          |        |           |                       |                         |           | 359,360          | 0.00%       |
| Statewide Activities                            | 233,195   |            |          |        |           |                       |                         |           | 233,195          | 0.00%       |
| Work Initiative Act - Youth 30%                 | 253,638   |            |          |        |           |                       |                         |           | 253,638          | 0.00%       |
| Work Initiative Act Dislocated Work             | 423,455   |            |          |        |           |                       |                         |           | 423,455          | 0.00%       |
| Total Worforce Develop Fund                     | 1,684,191 |            |          |        |           |                       |                         |           | 1,684,191        | 0.00%       |
| <b>136-WDC National Emergency Fund</b>          |           |            |          |        |           |                       |                         |           |                  |             |
| WDC National Emergency Grant                    | 2,129,031 |            |          |        |           |                       |                         |           | 2,129,031        | 0.00%       |
| <b>139-Senior Aides Fund</b>                    |           |            |          |        |           |                       |                         |           |                  |             |
| Senior Aides                                    | 264,844   |            |          | 15,000 |           |                       |                         |           | 279,844          | 0.00%       |
| Total Worforce Develop Funds                    | 4,269,162 |            |          | 15,000 |           |                       |                         | 15,000    | 4,299,162        | 0.35%       |
| <b>220-Industrial Development Fund</b>          |           |            |          |        |           |                       |                         |           |                  |             |
| Industrial Development Inducement               |           |            | 87,612   |        | 25,000    |                       | 2,792,977               | 556,104   | 3,461,693        | 16.06%      |
| <b>230-Federal Forfeiture - Justice</b>         |           |            |          |        |           |                       |                         |           |                  |             |
| Federal Forfeiture - Justice Dept               |           |            |          |        |           |                       | 218,892                 |           | 218,892          | 0.00%       |
| <b>240-Injured Animal Stabilization</b>         |           |            |          |        |           |                       |                         |           |                  |             |
| Injured Animal Stabilization                    |           |            |          |        | 1,000     |                       |                         |           | 1,000            | 0.00%       |
| <b>250-Water &amp; Sewer Fund</b>               |           |            |          |        |           |                       |                         |           |                  |             |
| Water & Sewer Department                        |           |            |          |        | 20,000    | 45,000                | 905,627                 |           | 970,627          | 0.00%       |
| <b>252-Eastover Sanitary District</b>           |           |            |          |        |           |                       |                         |           |                  |             |
| Eastover Sanitary District                      |           |            | 250,000  |        |           |                       |                         |           | 250,000          | 0.00%       |
| <b>410-Property Revaluation Fund</b>            |           |            |          |        |           |                       |                         |           |                  |             |
| Property Revaluation                            |           |            |          |        | 1,500     |                       |                         | 500,113   | 501,613          | 99.70%      |

## REVENUE BY SOURCE

| Revenue Sources                       |           |         |          |        |           |                       |                         |         |                  |             |
|---------------------------------------|-----------|---------|----------|--------|-----------|-----------------------|-------------------------|---------|------------------|-------------|
| Department                            | Federal   | State   | Intergov | Inkind | Other     | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County  | Total<br>Revenue | %<br>County |
| <b>420- Recreation Fund</b>           |           |         |          |        |           |                       |                         |         |                  |             |
| Recreation                            |           |         |          |        | 2,209,678 | 202,500               |                         |         | 2,412,178        | 0.00%       |
| <b>430-Juvenile Crime Prevention</b>  |           |         |          |        |           |                       |                         |         |                  |             |
| JCP - Juvenile Crime Prevention       |           | 724,528 |          | 39,071 |           |                       | 40,560                  | 69,235  | 873,394          | 7.93%       |
| JCP - Residential Group Home          | 371,497   | 1,506   |          |        | 26,000    | 159,241               |                         | 83,632  | 641,876          | 13.03%      |
| Total Juvenile Crime Prevention       | 371,497   | 726,034 |          | 39,071 | 26,000    | 159,241               | 40,560                  | 152,867 | 1,515,270        | 10.09%      |
| <b>446-County Comm Development</b>    |           |         |          |        |           |                       |                         |         |                  |             |
| County CDBG Administration            | 345,800   |         |          |        |           |                       |                         | 17,000  | 362,800          | 4.69%       |
| Housing Activities                    | 810,828   |         |          |        | 60,000    |                       |                         |         | 870,828          | 0.00%       |
| Economic Development                  | 52,800    |         |          |        |           |                       |                         |         | 52,800           | 0.00%       |
| Public Facilities                     | 209,222   |         |          |        |           |                       |                         |         | 209,222          | 0.00%       |
| Public Services                       | 250,350   |         |          |        |           |                       |                         |         | 250,350          | 0.00%       |
| Total County CDBG Fund                | 1,669,000 |         |          |        | 60,000    |                       |                         | 17,000  | 1,746,000        | 0.97%       |
| <b>447-Comm Develop Home Fnd</b>      |           |         |          |        |           |                       |                         |         |                  |             |
| Home Administration                   | 70,495    |         |          |        |           |                       |                         |         | 70,495           | 0.00%       |
| Home Housing Activity                 | 788,560   |         |          |        | 90,000    |                       |                         | 163,437 | 1,041,997        | 15.68%      |
| Total CD Home                         | 859,055   |         |          |        | 90,000    |                       |                         | 163,437 | 1,112,492        | 14.69%      |
| <b>448-Comm Devel Support Housing</b> |           |         |          |        |           |                       |                         |         |                  |             |
| Support Housing Administration        | 12,335    |         |          |        |           |                       |                         |         | 12,335           | 0.00%       |
| Support Housing Program Grants        | 350,720   |         |          |        |           |                       |                         | 7,501   | 358,221          | 2.09%       |
| Total Comm Dev Supp Housing           | 363,055   |         |          |        |           |                       |                         | 7,501   | 370,556          | 2.02%       |
| Total All CD Funds                    | 2,891,110 |         |          |        | 150,000   |                       |                         | 187,938 | 3,229,048        | 5.82%       |
| <b>451-NC 91-08-010 Fund</b>          |           |         |          |        |           |                       |                         |         |                  |             |
| Planning Grant                        | 49,816    | 6,227   | 3,985    | 2,242  |           |                       |                         |         | 62,270           | 0.00%       |
| <b>452-US DOT 104 Fund</b>            |           |         |          |        |           |                       |                         |         |                  |             |
| US DOT 104 (F)                        | 232,304   |         | 37,169   | 20,907 |           |                       |                         |         | 290,380          | 0.00%       |
| <b>454-NC Elderly</b>                 |           |         |          |        |           |                       |                         |         |                  |             |
| Community Transportation Program      |           | 58,207  |          |        |           |                       |                         | 10,237  | 68,444           | 14.96%      |
| Rural Operating Assistance Program    |           | 208,964 |          |        |           |                       |                         |         | 208,964          | 0.00%       |
| Mid-Carolina Senior Transportation    |           | 60,740  |          |        |           | 6,748                 |                         |         | 67,488           | 0.00%       |
| Total NC Elderly                      |           | 327,911 |          |        |           | 6,748                 |                         | 10,237  | 344,896          | 2.97%       |
| <b>469-Fire Tax</b>                   |           |         |          |        |           |                       |                         |         |                  |             |
| Special Fire District Tax             |           |         |          |        |           |                       |                         | 200,028 | 200,028          | 100.00%     |
| <b>470-Beaver Dam</b>                 |           |         |          |        |           |                       |                         |         |                  |             |
| Beaver Dam Fire District              |           |         |          |        |           |                       |                         | 96,621  | 96,621           | 100.00%     |
| <b>472-Bethany</b>                    |           |         |          |        |           |                       |                         |         |                  |             |
| Bethany Fire District                 |           |         |          |        |           |                       |                         | 133,243 | 133,243          | 100.00%     |
| <b>473-Bonnie Doone</b>               |           |         |          |        |           |                       |                         |         |                  |             |
| Boonie Doone Fire District            |           |         |          |        |           |                       |                         | 206,046 | 206,046          | 100.00%     |
| <b>474-Cotton</b>                     |           |         |          |        |           |                       |                         |         |                  |             |
| Cotton Fire District                  |           |         |          |        |           |                       |                         | 406,818 | 406,818          | 100.00%     |
| <b>476-Cumberland Road</b>            |           |         |          |        |           |                       |                         |         |                  |             |
| Cumberland Road Fire District         |           |         |          |        |           |                       |                         | 270,381 | 270,381          | 100.00%     |
| <b>478-Eastover</b>                   |           |         |          |        |           |                       |                         |         |                  |             |
| Eastover Fire District                |           |         |          |        |           |                       |                         | 286,396 | 286,396          | 100.00%     |

## REVENUE BY SOURCE

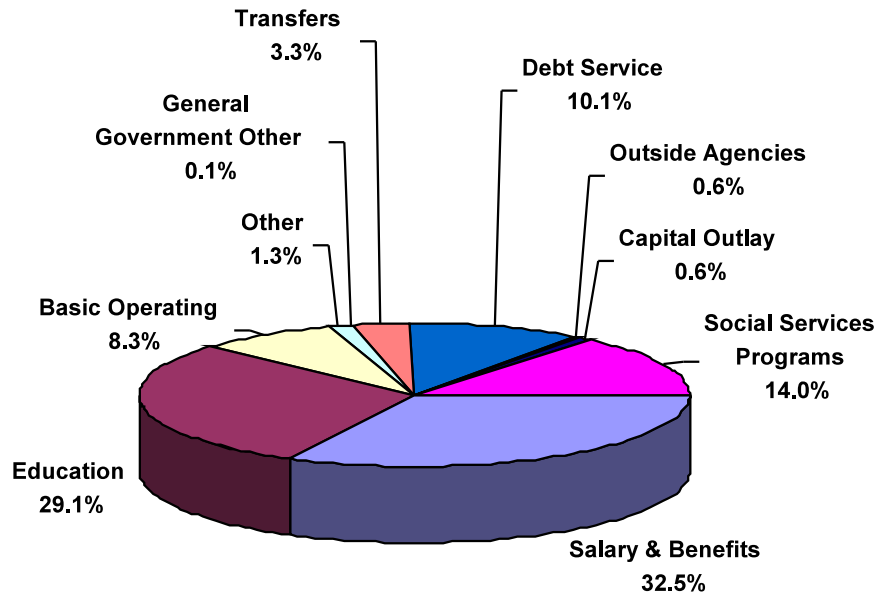
| Department                             | Revenue Sources |         |          |        |           |                    | County               | Total Revenue | % County          |
|--|-----------------|---------|----------|--------|-----------|--------------------|----------------------|---------------|-------------------|
|  | Federal         | State   | Intergov | Inkind | Other     | Local Fees & Sales | Spec Fund Bal Approp |               |                   |
| <b>480-Godwin Falcon</b>               |                 |         |          |        |           |                    |                      |               |                   |
| Godwin Falcon Fire District            |                 |         |          |        |           |                    |                      | 63,348        | 63,348 100.00%    |
| <b>482-Grays Creek</b>                 |                 |         |          |        |           |                    |                      |               |                   |
| Grays Creek Fire District              |                 |         |          |        |           |                    |                      | 184,630       | 184,630 100.00%   |
| Grays Creek Fire Dept #24              |                 |         |          |        |           |                    |                      | 184,630       | 184,630 100.00%   |
| Total Grays Creek Fire District        |                 |         |          |        |           |                    |                      | 369,260       | 369,260 100.00%   |
| <b>484-Lafayette Village</b>           |                 |         |          |        |           |                    |                      |               |                   |
| Lafayette Village Fire District        |                 |         |          |        |           |                    |                      | 401,969       | 401,969 100.00%   |
| <b>486-Lake Rim</b>                    |                 |         |          |        |           |                    |                      |               |                   |
| Lake Rim Fire District                 |                 |         |          |        |           |                    |                      | 971,092       | 971,092 100.00%   |
| <b>490-Manchester</b>                  |                 |         |          |        |           |                    |                      |               |                   |
| Manchester Fire District (Spring Lake) |                 |         |          |        |           |                    |                      | 79,854        | 79,854 100.00%    |
| <b>492-Pearces Mill</b>                |                 |         |          |        |           |                    |                      |               |                   |
| Pearces Mill Fire District             |                 |         |          |        |           |                    |                      | 548,958       | 548,958 100.00%   |
| <b>494-Stedman</b>                     |                 |         |          |        |           |                    |                      |               |                   |
| Stedman Fire District                  |                 |         |          |        |           |                    |                      | 88,883        | 88,883 100.00%    |
| <b>495-Stoney Point</b>                |                 |         |          |        |           |                    |                      |               |                   |
| Stoney Point Fire District             |                 |         |          |        |           |                    |                      | 308,552       | 308,552 100.00%   |
| <b>496-Vander</b>                      |                 |         |          |        |           |                    |                      |               |                   |
| Vander Fire District                   |                 |         |          |        |           |                    |                      | 556,772       | 556,772 100.00%   |
| <b>498-Wade</b>                        |                 |         |          |        |           |                    |                      |               |                   |
| Wade Fire District                     |                 |         |          |        |           |                    |                      | 59,044        | 59,044 100.00%    |
| <b>499-Westarea</b>                    |                 |         |          |        |           |                    |                      |               |                   |
| Westarea Fire District                 |                 |         |          |        |           |                    |                      | 671,044       | 671,044 100.00%   |
| Total All Fire Districts               |                 |         |          |        |           |                    |                      | 5,718,309     | 5,718,309 100.00% |
| <b>620-Civic Center Fund</b>           |                 |         |          |        |           |                    |                      |               |                   |
| Civic Center                           |                 |         |          |        | 2,296,919 | 1,981,945          |                      | 683,000       | 4,961,864 13.76%  |
| <b>621-Civic Motel Tax</b>             |                 |         |          |        |           |                    |                      |               |                   |
| Civic Center Motel Tax                 |                 |         |          |        | 720,127   |                    |                      |               | 720,127 0.00%     |
| <b>623-Debt Service Coliseum</b>       |                 |         |          |        |           |                    |                      |               |                   |
| Debt Service-Coliseum                  |                 |         |          |        | 1,718,520 |                    |                      | 2,945,623     | 4,664,143 63.15%  |
| <b>625-Solid Waste Fund</b>            |                 |         |          |        |           |                    |                      |               |                   |
| Administration                         |                 |         |          |        | 106,863   | 535,589            |                      |               | 642,452 0.00%     |
| Ann Street                             |                 |         | 68,474   |        | 11,388    | 2,264,299          | 136,599              |               | 2,480,760 0.00%   |
| Wilkes Street                          |                 | 150,000 | 118      |        |           | 871,988            | 10,948               |               | 1,033,054 0.00%   |
| Container Sites                        |                 |         |          |        |           | 733,950            | 1,116                |               | 735,066 0.00%     |
| Transportation                         |                 |         | 134,264  |        |           | 267,784            | 29,275               |               | 431,323 0.00%     |
| Household Hazardous Waste/Planning     |                 |         |          |        | 257       | 161,170            | 4,220                |               | 165,647 0.00%     |
| Maintenance                            |                 |         |          |        |           | 428,455            | 32,015               |               | 460,470 0.00%     |
| White Goods                            |                 | 97,000  |          |        |           | 22,000             | 148,817              |               | 267,817 0.00%     |
| Construction & Demolition              |                 |         | 236      |        |           | 171,513            |                      |               | 171,749 0.00%     |
| Total Solid Waste                      |                 | 247,000 | 203,092  |        | 118,508   | 5,456,748          | 362,990              |               | 6,388,338 0.00%   |

REVENUE BY SOURCE

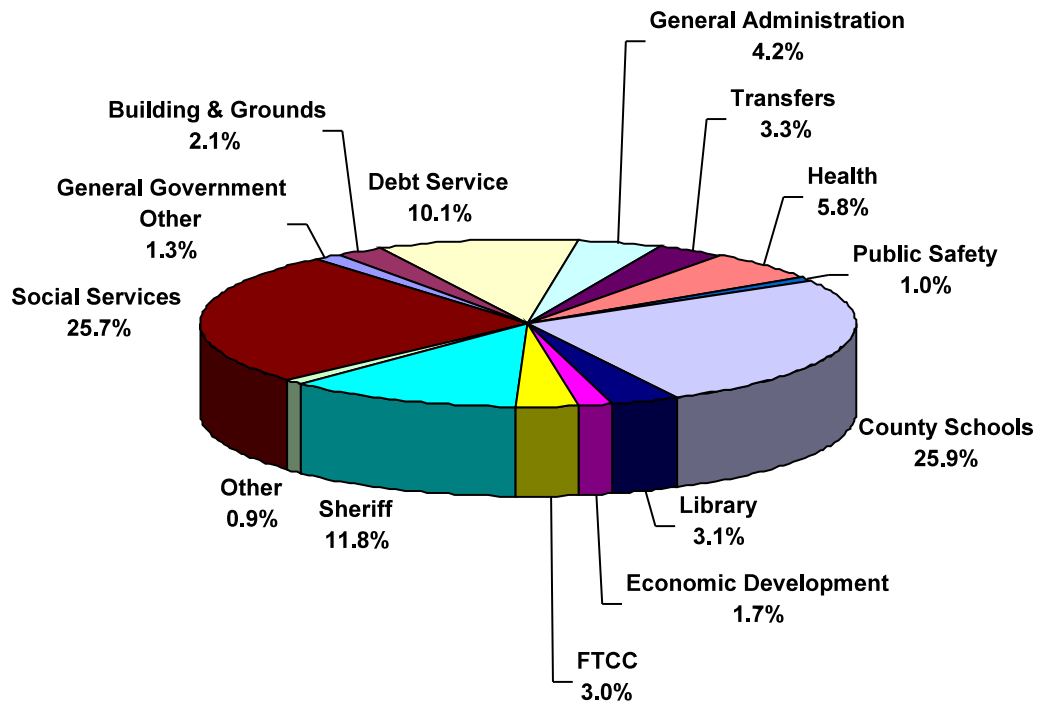
| Department   | Revenue Sources |             |            |        |             | Local Fees<br>& Sales | Spec Fund<br>Bal Approp | County      | Total<br>Revenue | %<br>County |
|--|-----------------|-------------|------------|--------|-------------|-----------------------|-------------------------|-------------|------------------|-------------|
|  | Federal         | State       | Intergov   | Inkind | Other       |                       |                         |             |                  |             |
| 630-General Litigation<br>Legal                            |                 |             |            |        |             |                       | 155,000                 | 218,905     | 373,905          | 58.55%      |
| 850-Inmate Canteen<br>Inmate Canteen                       |                 |             |            |        |             | 400,000               |                         |             | 400,000          | 0.00%       |
| 870-LEO Special Separation<br>LEO Separation Allowance     |                 |             |            |        |             |                       |                         | 205,000     | 205,000          | 100.00%     |
| 875-Cumberland Cemetary Trust<br>Cumberland Cemetary Trust |                 |             |            |        |             | 6,900                 |                         |             | 6,900            | 0.00%       |
| Total Separate Funds                                       | 19,600,788      | 103,556,055 | 2,007,496  | 77,220 | 203,899,144 | 20,504,713            | 13,027,694              | 16,872,149  | 379,545,259      | 4.45%       |
|  |                 |             |            |        |             |                       |                         |             |                  |             |
| Total All Funds  | 46,118,805      | 155,449,105 | 11,817,939 | 77,220 | 207,948,516 | 28,433,330            | 22,323,649              | 142,679,598 | 614,848,162      | 23.21%      |



### General Fund Expenditures by Category



### General Fund Expenditures by Function



**GENERAL FUND  
SUMMARY OF EXPENDITURES**

| <b>FY 2001</b> | <b>FY 2002</b> | <b>FY 2003</b> | <b>FY 2004</b> | <b>FY 2005</b> |
|----------------|----------------|----------------|----------------|----------------|
| <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Adopted</b> |
| <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  |

**Expenditures by Category**

|                           |                      |                      |                      |                      |                      |
|---------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| Salary & Benefits         | \$73,516,132         | \$69,219,770         | \$70,162,816         | \$72,592,823         | \$76,467,574         |
| Basic Operating           | 22,163,266           | 19,582,201           | 24,234,770           | 22,865,900           | 19,645,880           |
| Capital Outlay            | 3,922,737            | 2,068,498            | 1,437,931            | 2,871,175            | 1,345,008            |
| General Government Other  | 513,669              | 331,294              | 1,306,045            | 371,621              | 266,520              |
| Debt Service              | 25,387,663           | 24,283,886           | 23,949,349           | 23,877,113           | 23,701,039           |
| Transfers                 | 8,781,925            | 7,035,600            | 8,862,370            | 8,438,001            | 7,803,217            |
| Outside Agencies          | 1,783,535            | 1,464,004            | 1,430,031            | 1,483,205            | 1,432,426            |
| Social Services Programs  | 32,765,546           | 34,734,006           | 37,328,711           | 36,166,513           | 33,002,251           |
| Education                 | 63,898,472           | 61,807,813           | 64,190,371           | 66,373,404           | 68,516,736           |
| Other                     | 3,752,945            | 3,759,328            | 3,749,657            | 4,806,103            | 3,122,252            |
| <b>Total Expenditures</b> | <b>\$236,485,890</b> | <b>\$224,286,400</b> | <b>\$236,652,051</b> | <b>\$239,845,858</b> | <b>\$235,302,903</b> |

| <b>FY 2001</b> | <b>FY 2002</b> | <b>FY 2003</b> | <b>FY 2004</b> | <b>FY 2005</b> |
|----------------|----------------|----------------|----------------|----------------|
| <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Final</b>   | <b>Adopted</b> |
| <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  | <b>Budget</b>  |

**Expenditures by Function**

|                                     |                      |                      |                      |                      |                      |
|-------------------------------------|----------------------|----------------------|----------------------|----------------------|----------------------|
| General Government Other            | \$6,361,841          | \$5,301,595          | \$10,650,908         | \$5,726,552          | \$3,146,528          |
| Building & Grounds                  | 4,566,986            | 4,448,028            | 4,896,547            | 4,914,207            | 5,024,757            |
| Debt Service                        | 25,387,663           | 24,283,886           | 23,949,349           | 23,877,113           | 23,701,039           |
| General Administration              | 9,417,828            | 8,441,262            | 8,791,956            | 9,505,438            | 9,819,474            |
| Transfers                           | 8,765,069            | 7,029,624            | 8,847,283            | 8,422,790            | 7,793,416            |
| Public Health                       | 15,069,227           | 12,449,975           | 12,249,957           | 13,460,362           | 13,648,946           |
| Public Safety & Protective Services | 3,561,801            | 3,269,714            | 2,230,927            | 2,405,741            | 2,382,649            |
| County Schools                      | 56,983,742           | 55,243,000           | 57,150,000           | 58,775,000           | 61,369,913           |
| Library                             | 7,926,478            | 6,968,962            | 6,043,385            | 6,756,556            | 7,373,080            |
| Economic Development                | 2,813,728            | 2,120,452            | 3,294,689            | 3,832,696            | 3,937,180            |
| FTCC                                | 6,914,730            | 6,564,813            | 7,040,371            | 7,598,404            | 7,146,823            |
| Sheriff                             | 26,034,220           | 24,183,021           | 25,265,347           | 27,774,575           | 27,716,768           |
| Social Services                     | 60,688,306           | 62,355,799           | 64,450,642           | 64,066,036           | 60,544,760           |
| Other                               | 1,994,271            | 1,626,269            | 1,790,690            | 2,730,388            | 1,697,570            |
| <b>Total Expenditures</b>           | <b>\$236,485,890</b> | <b>\$224,286,400</b> | <b>\$236,652,051</b> | <b>\$239,845,858</b> | <b>\$235,302,903</b> |

# EXPENDITURES BY ORGANIZATION

| Department                             | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|--|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| <b>General Fund:</b>                   |                       |                    |                  |                    |                   |                     |                       |                   |
| <b>410-General Administration</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| Governing Body                         | 323,597               | 335,773            | 96.37%           | 339,178            | 339,178           | 371,944             | 381,475               | 412,618           |
| Administration                         | 912,527               | 996,329            | 91.59%           | 1,037,438          | 1,037,438         | 1,074,321           | 1,105,329             | 1,099,487         |
| Court Facilities                       | 21,835                | 44,014             | 49.61%           | 41,000             | 110,210           | 31,000              | 41,000                | 41,000            |
| Information Services                   | 989,357               | 1,074,702          | 92.06%           | 1,218,378          | 1,222,803         | 1,092,071           | 1,327,581             | 1,366,652         |
| Elections                              | 528,820               | 559,229            | 94.56%           | 604,037            | 604,037           | 479,487             | 530,024               | 520,411           |
| Finance                                | 748,675               | 781,223            | 95.83%           | 778,231            | 788,231           | 778,231             | 803,294               | 809,018           |
| Legal                                  | 429,700               | 430,970            | 99.71%           | 438,739            | 455,058           | 458,553             | 466,642               | 466,869           |
| Register of Deeds                      | 1,233,729             | 1,246,171          | 99.00%           | 1,298,934          | 1,409,459         | 1,330,994           | 1,462,471             | 1,473,594         |
| Register of Deeds Automation           | 126,796               | 162,686            | 77.94%           | 184,686            | 196,355           | 133,676             | 133,676               | 133,676           |
| Tax Administration                     | 2,953,589             | 3,160,859          | 93.44%           | 3,319,706          | 3,342,669         | 3,190,352           | 3,526,970             | 3,496,149         |
| <b>Total General Administration</b>    | <b>8,268,625</b>      | <b>8,791,956</b>   | <b>94.05%</b>    | <b>9,260,327</b>   | <b>9,505,438</b>  | <b>8,940,629</b>    | <b>9,778,462</b>      | <b>9,819,474</b>  |
| <b>411-Building &amp; Grounds</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| Facilities Management                  | 1,830,553             | 2,307,184          | 79.34%           | 2,087,159          | 2,191,844         | 2,037,159           | 2,116,759             | 2,116,759         |
| Print Shop                             | 128,450               | 128,572            | 99.91%           | 130,660            | 130,660           | 130,494             | 147,272               | 148,146           |
| Communications Center                  | 129,783               | 134,031            | 96.83%           | 136,829            | 136,829           | 136,829             | 138,860               | 139,847           |
| Carpenter Shop                         | 144,735               | 144,802            | 99.95%           | 149,063            | 153,163           | 149,063             | 155,296               | 165,240           |
| Public Buildings Equipment Maintenance | 559,503               | 570,831            | 98.02%           | 656,455            | 664,955           | 656,455             | 695,856               | 699,965           |
| Public Buildings Janitorial            | 434,036               | 492,013            | 88.22%           | 467,358            | 485,495           | 467,358             | 480,153               | 483,353           |
| Central Maintenance                    | 653,988               | 666,115            | 98.18%           | 667,579            | 667,579           | 667,578             | 783,118               | 782,410           |
| Landscaping & Grounds                  | 401,274               | 452,999            | 88.58%           | 483,682            | 483,682           | 455,319             | 485,804               | 489,037           |
| <b>Total Building &amp; Grounds</b>    | <b>4,282,323</b>      | <b>4,896,547</b>   | <b>87.46%</b>    | <b>4,778,785</b>   | <b>4,914,207</b>  | <b>4,700,255</b>    | <b>5,003,118</b>      | <b>5,024,757</b>  |
| <b>412-General Government</b>          |                       |                    |                  |                    |                   |                     |                       |                   |
| Debt Service                           | 23,001,628            | 23,949,349         | 96.04%           | 23,816,235         | 23,877,113        | 23,701,039          | 23,701,039            | 23,701,039        |
| General Government Other               | 11,800,183            | 19,498,191         | 60.52%           | 9,434,674          | 13,954,830        | 11,943,336          | 11,062,111            | 10,939,944        |
| <b>Total General Government</b>        | <b>34,801,810</b>     | <b>43,447,540</b>  | <b>80.10%</b>    | <b>33,250,909</b>  | <b>37,831,943</b> | <b>35,644,375</b>   | <b>34,763,150</b>     | <b>34,640,983</b> |
| <b>420-Emergency Services</b>          |                       |                    |                  |                    |                   |                     |                       |                   |
| Emergency Services                     | 845,571               | 897,282            | 94.24%           | 873,879            | 883,920           | 873,879             | 869,981               | 873,165           |
| Emergency Services Grants              |                       |                    |                  |                    | 1,229,253         |                     |                       |                   |
| <b>Total Emergency Services</b>        | <b>845,571</b>        | <b>897,282</b>     | <b>94.24%</b>    | <b>873,879</b>     | <b>2,113,173</b>  | <b>873,879</b>      | <b>869,981</b>        | <b>873,165</b>    |
| <b>422-Law Enforcement Sheriff</b>     |                       |                    |                  |                    |                   |                     |                       |                   |
| Sheriff                                | 15,577,464            | 16,159,584         | 96.40%           | 16,921,475         | 16,941,368        | 15,615,001          | 16,019,880            | 16,729,327        |
| Jail                                   | 6,277,413             | 6,641,898          | 94.51%           | 8,335,576          | 8,540,576         | 8,311,996           | 8,883,554             | 8,932,537         |
| Law Enforcement Block Grant 2003       |                       |                    |                  |                    | 149,945           |                     |                       |                   |
| School Law Enforcement - Local         | 1,998,063             | 2,057,245          | 97.12%           | 1,994,656          | 2,034,605         | 1,994,656           | 2,037,717             | 2,054,904         |
| Law Enforcement Block Grant 2002       | 78,379                | 186,460            | 42.04%           |                    | 108,081           |                     |                       |                   |
| Law Enforcement Block Grant 2001       | 207,406               | 207,411            | 100.00%          |                    |                   |                     |                       |                   |
| COP More Grant 98                      | 12,749                | 12,749             | 100.00%          |                    |                   |                     |                       |                   |
| <b>Total Sheriff</b>                   | <b>24,151,475</b>     | <b>25,265,347</b>  | <b>95.59%</b>    | <b>27,251,707</b>  | <b>27,774,575</b> | <b>25,921,653</b>   | <b>26,941,151</b>     | <b>27,716,768</b> |
| <b>424-Protective Services</b>         |                       |                    |                  |                    |                   |                     |                       |                   |
| Animal Control                         | 764,981               | 827,353            | 92.46%           | 869,841            | 911,949           | 829,841             | 908,259               | 905,871           |
| <b>426-Protective Services</b>         |                       |                    |                  |                    |                   |                     |                       |                   |
| Cumberland Day Reporting Center        | 176,152               | 222,277            | 79.25%           | 222,277            | 222,277           | 222,277             | 222,277               | 222,277           |
| Cumberland County Criminal Just. Unit  | 230,937               | 235,201            | 98.19%           | 242,440            | 242,440           | 242,340             | 250,345               | 252,346           |
| C-5 Facility Expenses                  | 51,041                | 72,452             | 70.45%           | 69,882             | 69,882            | 68,796              | 69,779                | 70,463            |
| Public Safety Other                    | 863,103               | 873,644            | 98.79%           | 942,386            | 959,193           | 931,932             | 931,692               | 931,692           |
| <b>Total Protective Services</b>       | <b>1,321,233</b>      | <b>1,403,574</b>   | <b>94.13%</b>    | <b>1,476,985</b>   | <b>1,493,792</b>  | <b>1,465,345</b>    | <b>1,474,093</b>      | <b>1,476,778</b>  |
| <b>431-Health</b>                      |                       |                    |                  |                    |                   |                     |                       |                   |
| Health - Administration                | 1,161,295             | 1,200,918          | 96.70%           | 1,334,271          | 1,337,162         | 1,173,804           | 1,190,961             | 1,198,798         |
| Laboratory                             | 358,805               | 385,788            | 93.01%           | 384,485            | 384,985           | 379,906             | 384,421               | 386,617           |
| Mosquito Control                       | 63,066                | 76,319             | 82.63%           | 73,116             | 73,116            | 77,972              | 79,277                | 79,786            |

## EXPENDITURES BY ORGANIZATION

| Department                                 | FY 2003            |                   |               | FY2004            |                   | FY 2005           |                    |                   |
|--|--------------------|-------------------|---------------|-------------------|-------------------|-------------------|--------------------|-------------------|
|  | Actual Expenditure | Final FY Budget   | %Budget Spent | Budget 07/01/03   | Budget 6/30/04    | Requested Budget  | Recommended Budget | Adopted Budget    |
| Pharmacy                                   | 220,599            | 229,903           | 95.95%        | 232,814           | 232,814           | 276,709           | 277,919            | 278,506           |
| C.C. Jail Health Program                   | 1,247,037          | 1,259,396         | 99.02%        | 1,168,762         | 1,503,885         | 1,524,178         | 1,550,483          | 1,550,520         |
| Management Support                         | 172,791            | 201,681           | 85.68%        | 166,613           | 159,413           | 210,663           | 214,144            | 215,836           |
| Regional Bioterrorism Response Team        | 211,580            | 374,150           | 56.55%        | 369,850           | 569,356           | 447,345           | 448,239            | 447,345           |
| NC Environmental Health                    | 1,147,323          | 1,184,178         | 96.89%        | 1,225,900         | 1,257,181         | 1,195,213         | 1,271,539          | 1,284,910         |
| Immunization Clinic                        | 301,712            | 306,967           | 98.29%        | 319,197           | 340,349           | 335,370           | 345,506            | 349,964           |
| School Health Program                      | 491,845            | 512,292           | 96.01%        | 532,657           | 511,701           | 527,127           | 545,602            | 547,416           |
| Child Health Clinic                        | 661,877            | 675,390           | 98.00%        | 643,647           | 643,810           | 703,307           | 679,635            | 733,481           |
| Dental Clinic                              | 242,906            | 263,289           | 92.26%        | 266,032           | 266,032           | 290,166           | 294,674            | 296,168           |
| Health Promotion                           | 218,068            | 282,839           | 77.10%        | 324,488           | 275,768           | 301,762           | 306,925            | 308,569           |
| Maternal Health Clinic                     | 740,208            | 793,643           | 93.27%        | 769,934           | 779,414           | 787,007           | 814,774            | 809,807           |
| Healthy Carolinians of Cumberland County   | 9,909              | 9,910             | 99.99%        |                   |                   |                   |                    |                   |
| Bio-Terrorism Preparedness                 | 1,278              | 3,000             | 42.61%        | 3,000             | 66,757            | 64,286            | 64,286             | 64,286            |
| Sexually Transmitted Disease Clinic        | 222,343            | 269,283           | 82.57%        | 313,862           | 306,552           | 279,722           | 286,258            | 287,892           |
| Medical Records                            | 130,983            | 146,855           | 89.19%        | 146,288           | 160,779           | 145,077           | 147,363            | 148,473           |
| Childhood Lead Poison Preventior           | 3,330              | 3,330             | 100.00%       | 3,330             | 5,200             | 5,200             | 2,400              | 2,400             |
| Breast/Cervical Cancer Control             | 78,391             | 78,827            | 99.45%        | 92,172            | 99,174            | 60,430            | 61,296             | 61,468            |
| Bio-Terrorism Competitive Project          | 27,450             | 39,600            | 69.32%        |                   | 77,375            |                   |                    |                   |
| Bio-Terrorism Smallpox Vaccine Stockpile   |                    |                   |               |                   | 88,970            | 88,970            | 88,970             | 88,970            |
| Child Service Coordination                 | 387,383            | 533,280           | 72.64%        | 540,841           | 539,836           | 577,789           | 614,951            | 616,300           |
| Child Fatality Preventior                  | 418                | 4,384             | 9.53%         | 4,264             | 4,264             | 4,054             | 4,054              | 4,054             |
| Breast/Cervical Cancer Control - Wisewomar | 46,580             | 56,813            | 81.99%        | 58,310            | 58,310            | 55,902            | 56,732             | 57,923            |
| Chest Tuberculosis Clinic                  | 141,777            | 176,366           | 80.39%        | 199,911           | 201,080           | 150,981           | 155,791            | 156,427           |
| Family Planning Clinic                     | 520,070            | 539,504           | 96.40%        | 617,670           | 734,338           | 715,156           | 736,792            | 730,805           |
| NC Epilepsy Program                        | 8,700              | 12,375            | 70.30%        | 12,375            | 12,375            | 12,375            | 12,375             | 12,375            |
| Communicable Disease                       | 224,442            | 254,704           | 88.12%        | 254,996           | 255,871           | 297,363           | 304,402            | 314,773           |
| Center for Disease Control Tuberculosis    | 33,272             | 45,592            | 72.98%        | 43,317            | 48,317            | 44,113            | 47,259             | 47,631            |
| NC AIDS                                    | 43,000             | 54,558            | 78.82%        | 63,547            | 63,547            | 63,179            | 64,759             | 65,175            |
| Adult Health Clinic                        | 417,126            | 443,663           | 94.02%        | 461,221           | 436,952           | 436,994           | 446,735            | 458,789           |
| School Health-Board of Education Grant     | 63,564             | 389,000           | 16.34%        | 389,000           | 389,000           | 389,000           | 389,655            | 389,000           |
| Women, Infants & Children-Client Services  | 1,317,214          | 1,442,160         | 91.34%        | 1,442,161         | 1,576,679         | 1,654,560         | 1,654,482          | 1,654,482         |
| <b>Total Health</b>                        | <b>10,916,344</b>  | <b>12,249,957</b> | <b>89.11%</b> | <b>12,458,031</b> | <b>13,460,362</b> | <b>13,275,680</b> | <b>13,542,659</b>  | <b>13,648,946</b> |
| <b>432 - Health Other</b>                  |                    |                   |               |                   |                   |                   |                    |                   |
| Health Other                               | 143,112            | 143,112           | 100.00%       | 145,456           | 145,456           | 149,038           | 145,516            | 145,516           |
| <b>437 - Social Services</b>               |                    |                   |               |                   |                   |                   |                    |                   |
| Social Services Department                 | 23,595,024         | 26,311,365        | 89.68%        | 26,041,751        | 27,011,646        | 26,080,602        | 26,555,266         | 26,861,637        |
| Social Services Other                      | 35,405,534         | 37,328,711        | 94.85%        | 36,380,934        | 36,110,037        | 33,002,251        | 33,002,251         | 33,002,251        |
| Grant Family Violence Care Center          | 367,933            | 382,756           | 96.13%        | 377,553           | 477,211           | 356,758           | 367,145            | 369,983           |
| Welfare Other                              | 284,633            | 427,810           | 66.53%        | 410,666           | 410,666           | 321,509           | 310,889            | 310,889           |
| <b>Total Social Services</b>               | <b>59,653,124</b>  | <b>64,450,642</b> | <b>92.56%</b> | <b>63,210,904</b> | <b>64,009,560</b> | <b>59,761,120</b> | <b>60,235,551</b>  | <b>60,544,760</b> |
| <b>439-Human Services</b>                  |                    |                   |               |                   |                   |                   |                    |                   |
| Veterans Services                          | 132,837            | 159,111           | 83.49%        | 169,129           | 171,429           | 169,129           | 202,622            | 208,640           |
| Senior Aides Local Support                 | 41,511             | 42,990            | 96.56%        | 43,584            | 43,584            | 44,024            | 45,036             | 45,412            |
| Spring Lake Resource Center Administration | 40,553             | 40,668            | 99.72%        | 37,585            | 37,585            | 37,585            | 38,447             | 37,842            |
| <b>Total Human Services</b>                | <b>214,901</b>     | <b>242,769</b>    | <b>88.52%</b> | <b>250,298</b>    | <b>252,598</b>    | <b>250,738</b>    | <b>286,105</b>     | <b>291,894</b>    |
| <b>440-Library</b>                         |                    |                   |               |                   |                   |                   |                    |                   |
| Library                                    | 5,260,623          | 5,434,979         | 96.79%        | 6,195,862         | 6,207,719         | 6,530,862         | 6,619,194          | 6,912,566         |
| Library - Law                              | 39,978             | 40,074            | 99.76%        | 65,957            | 65,957            | 65,957            | 66,645             | 66,978            |
| Library - LSCA Enrichment Grant            | 140,134            | 140,257           | 99.91%        |                   | 52,629            |                   |                    |                   |
| Library - Smart Start                      | 287,921            | 299,018           | 96.29%        | 299,018           | 299,018           | 275,097           | 275,097            | 275,097           |
| Library - Motherhead                       | 69,182             | 74,390            | 93.00%        | 74,390            | 74,390            | 68,439            | 68,439             | 68,439            |
| Library - Foreign Language                 | 50,518             | 54,667            | 92.41%        | 50,000            | 56,843            | 50,000            | 50,562             | 50,000            |
| <b>Total Library</b>                       | <b>5,848,356</b>   | <b>6,043,385</b>  | <b>96.77%</b> | <b>6,685,227</b>  | <b>6,756,556</b>  | <b>6,990,355</b>  | <b>7,079,937</b>   | <b>7,373,080</b>  |

## EXPENDITURES BY ORGANIZATION

| Department                            | FY 2003               |                    |                  | FY2004             |                    | FY 2005             |                       |                    |
|---------------------------------------|-----------------------|--------------------|------------------|--------------------|--------------------|---------------------|-----------------------|--------------------|
|                                       | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04  | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget  |
| <b>442 - Culture &amp; Recreation</b> |                       |                    |                  |                    |                    |                     |                       |                    |
| Stadium Maintenance                   | 83,967                | 93,073             | 90.22%           | 85,695             | 85,695             | 85,695              | 85,695                | 85,695             |
| Culture Recreation Other              | 381,300               | 381,300            | 100.00%          | 351,300            | 351,300            | 348,195             | 301,300               | 301,300            |
| Averasboro Battlefield                |                       | 33,154             | 0.00%            |                    | 33,154             |                     |                       |                    |
| <b>Total Culture &amp; Recreation</b> | <b>465,267</b>        | <b>507,527</b>     | <b>91.67%</b>    | <b>436,995</b>     | <b>470,149</b>     | <b>433,890</b>      | <b>386,995</b>        | <b>386,995</b>     |
| <b>450-Economic Development</b>       |                       |                    |                  |                    |                    |                     |                       |                    |
| Planning                              | 1,853,055             | 1,935,431          | 95.74%           | 2,055,309          | 2,241,896          | 2,232,211           | 2,282,522             | 2,456,478          |
| Engineering                           | 210,151               | 227,454            | 92.39%           | 251,275            | 251,275            | 251,275             | 257,215               | 216,615            |
| NC Cooperative Extension Service      | 404,573               | 416,435            | 97.15%           | 412,005            | 429,671            | 408,967             | 432,457               | 440,973            |
| NC Cooperative Extension Programs     | 25,958                | 79,200             | 32.78%           | 35,000             | 35,000             | 35,000              | 35,000                | 35,000             |
| Soil Conservation District            | 42,397                | 44,010             | 96.33%           | 43,347             | 46,872             | 43,575              | 74,749                | 75,086             |
| Public Utilities                      |                       |                    |                  | 140,891            | 140,891            | 135,387             | 136,226               | 180,079            |
| Soil Conserv/Cost Share Program       | 39,829                | 40,084             | 99.36%           | 41,165             | 45,423             | 41,165              | 42,186                | 42,564             |
| Fort Bragg Erosion Program            | 0                     | 63,948             | 0.00%            | 66,283             | 66,283             |                     |                       |                    |
| Economic Phys Develop Other           | 346,639               | 382,380            | 90.65%           | 470,385            | 470,385            | 420,625             | 420,625               | 435,385            |
| Industrial Park                       | 31,282                | 105,747            | 29.58%           | 105,000            | 105,000            | 55,000              | 55,000                | 55,000             |
| <b>Total Economic Development</b>     | <b>2,953,884</b>      | <b>3,294,689</b>   | <b>89.66%</b>    | <b>3,620,660</b>   | <b>3,832,696</b>   | <b>3,623,205</b>    | <b>3,735,980</b>      | <b>3,937,180</b>   |
| <b>470 - Education</b>                |                       |                    |                  |                    |                    |                     |                       |                    |
| Education - BOE                       | 57,150,000            | 57,150,000         | 100.00%          | 58,775,000         | 58,775,000         | 60,554,390          | 61,369,913            | 61,369,913         |
| Education - FTCC                      | 5,833,449             | 7,040,371          | 82.86%           | 6,391,481          | 7,598,404          | 7,146,823           | 7,146,823             | 7,146,823          |
| <b>Total Education</b>                | <b>62,983,449</b>     | <b>64,190,371</b>  | <b>98.12%</b>    | <b>65,166,481</b>  | <b>66,373,404</b>  | <b>67,701,213</b>   | <b>68,516,736</b>     | <b>68,516,736</b>  |
|                                       |                       |                    |                  |                    |                    |                     |                       |                    |
| <b>Total General Fund</b>             | <b>217,614,455</b>    | <b>236,652,051</b> | <b>91.96%</b>    | <b>229,736,485</b> | <b>239,845,858</b> | <b>230,561,216</b>  | <b>233,667,693</b>    | <b>235,302,903</b> |

# EXPENDITURES BY ORGANIZATION

| Department  | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|---|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|   | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| <b>Separate Funds:</b>                                |                       |                    |                  |                    |                   |                     |                       |                   |
| <b>002-Detention Facility Fund</b>                    |                       |                    |                  |                    |                   |                     |                       |                   |
| Detention Facility                                    | 57,704,324            | 64,036,539         | 90.11%           | 64,036,539         | 64,036,539        | 64,036,539          | 64,036,539            | 64,036,539        |
| <b>003 - DSS/Community Correction Fund</b>            |                       |                    |                  |                    |                   |                     |                       |                   |
| Community Corrections Center                          | 2,627,843             | 2,890,349          | 90.92%           |                    |                   |                     |                       |                   |
| Social Services Building                              | 37,900,189            | 40,075,482         | 94.57%           |                    |                   |                     |                       |                   |
| Total DSS/Community Correction Fund                   | 40,528,032            | 42,965,831         | 94.33%           |                    |                   |                     |                       |                   |
| <b>004 - School Bond Projects</b>                     |                       |                    |                  |                    |                   |                     |                       |                   |
| School Bond Projects                                  | 98,655,670            | 107,294,988        | 91.95%           | 107,294,988        | 107,996,848       | 107,670,894         | 107,996,848           | 107,996,848       |
| <b>005 - MH Winding Creek Facility</b>                |                       |                    |                  |                    |                   |                     |                       |                   |
| Winding Creek Facility                                | 3,216,585             | 3,228,286          | 99.64%           | 3,228,286          | 3,228,286         |                     |                       |                   |
| <b>006 - Animal Control</b>                           |                       |                    |                  |                    |                   |                     |                       |                   |
| Animal Control Building                               | 200,000               | 3,000,000          | 6.67%            | 3,000,000          | 3,000,000         | 3,000,000           | 3,000,000             | 3,000,000         |
| <b>007 - Landfill Construction</b>                    |                       |                    |                  |                    |                   |                     |                       |                   |
| Landfill Construction                                 | 4,198,050             | 4,789,273          | 87.66%           | 4,789,273          | 4,789,273         | 4,789,273           | 4,789,273             | 4,789,273         |
| <b>008 - Eastover Water Project</b>                   |                       |                    |                  |                    |                   |                     |                       |                   |
| Eastover Water Project                                | 6,687,305             | 6,917,509          | 96.67%           | 6,917,509          | 6,917,509         | 6,917,509           | 6,917,509             | 6,917,509         |
| <b>009 - NORCRESS Sewer Project</b>                   |                       |                    |                  |                    |                   |                     |                       |                   |
| NORCRESS Sewer Project                                | 372,700               | 9,280,000          | 4.02%            | 9,280,000          | 9,526,460         | 9,280,000           | 9,356,969             | 9,526,460         |
| <b>010 - Kelly Hills Sewer Project</b>                |                       |                    |                  |                    |                   |                     |                       |                   |
| Kelly Hills Sewer Project                             | 150,480               | 3,583,400          | 4.20%            | 3,583,400          | 3,583,400         | 3,583,400           | 3,583,400             | 3,583,400         |
| <b>011 - Sheriff Training Facility</b>                |                       |                    |                  |                    |                   |                     |                       |                   |
| Training Facility Project                             |                       |                    |                  |                    | 2,180,000         | 2,180,000           | 2,180,000             | 2,180,000         |
| <b>012 - Eastover Sanitary District Sewer Project</b> |                       |                    |                  |                    |                   |                     |                       |                   |
| Eastover Sanitary District Sewer Project              |                       |                    |                  |                    | 2,859,786         |                     |                       | 2,859,786         |
| <b>102-Library Bond Fund</b>                          |                       |                    |                  |                    |                   |                     |                       |                   |
| Headquarters Library                                  | 975,602               | 980,542            | 99.50%           | 335,000            | 341,265           |                     |                       |                   |
| <b>104-Wireless 911</b>                               |                       |                    |                  |                    |                   |                     |                       |                   |
| Wireless 911  |                       | 140,000            | 0.00%            | 185,000            | 185,000           | 201,372             | 201,372               | 201,372           |
| <b>105-CP Bond Fund</b>                               |                       |                    |                  |                    |                   |                     |                       |                   |
| NC School Bond Projects                               | 71,840,117            | 73,306,839         | 98.00%           | 73,306,839         | 73,306,839        | 73,306,839          | 73,306,839            | 73,306,839        |
| <b>106-County School Fund</b>                         |                       |                    |                  |                    |                   |                     |                       |                   |
| School Special Sales Tax                              | 4,332,560             | 4,332,560          | 100.00%          | 4,156,360          | 4,156,360         | 4,009,445           | 4,009,445             | 4,009,445         |
| School CO Category I                                  | 3,573,310             | 5,211,510          | 68.57%           | 2,113,640          | 5,809,140         |                     | 2,075,555             | 2,075,555         |
| School CO Category II                                 | 3,140,776             | 3,644,275          | 86.18%           | 2,755,000          | 3,742,300         |                     | 2,730,000             | 2,730,000         |
| School CO Category III                                | 529,891               | 545,000            | 97.23%           | 175,000            | 188,300           |                     | 185,000               | 185,000           |
| Total County School Fund                              | 11,576,536            | 13,733,345         | 84.30%           | 9,200,000          | 13,896,100        | 4,009,445           | 9,000,000             | 9,000,000         |
| <b>107-Emergency 911 Fund</b>                         |                       |                    |                  |                    |                   |                     |                       |                   |
| Emergency 911   | 794,088               | 933,505            | 85.07%           | 672,314            | 675,561           | 458,060             | 458,060               | 458,060           |
| 911 Sign Shop   | 104,426               | 153,001            | 68.25%           | 164,734            | 164,734           | 116,129             | 116,129               | 116,129           |
| Total Emergency 911 Fund                              | 898,514               | 1,086,506          | 82.70%           | 837,048            | 840,295           | 574,189             | 574,189               | 574,189           |

## EXPENDITURES BY ORGANIZATION

| Department                                   | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|--|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| <b>112-Mental Health</b>                     |                       |                    |                  |                    |                   |                     |                       |                   |
| <b>43A-Mental Health Children</b>            |                       |                    |                  |                    |                   |                     |                       |                   |
| Child & Youth Contracts                      | 469,520               | 621,664            | 75.53%           | 621,664            | 621,664           | 618,000             | 618,000               | 618,000           |
| Adolescent Sex Offender Treatment            | 128,099               | 133,457            | 95.99%           | 136,226            | 136,226           | 139,278             | 139,278               | 140,532           |
| Family Preservation                          | 208,353               | 412,711            | 50.48%           | 329,190            | 329,190           | 217,438             | 217,438               | 219,297           |
| Homeless Child                               | 36,999                | 46,750             | 79.14%           | 41,179             | 45,388            | 45,944              | 45,944                | 46,301            |
| Smart Start                                  | 183,184               | 202,543            | 90.44%           | 216,548            | 186,246           | 204,280             | 204,280               | 205,543           |
| Community Based Alternatives - In Home       | 171,208               | 225,884            | 75.79%           | 215,951            | 215,951           | 223,365             | 223,365               | 224,827           |
| Periodic Outpatient Services                 | 839,347               | 1,260,108          | 66.61%           | 1,160,602          | 1,161,202         | 1,099,216           | 1,099,216             | 1,106,890         |
| Winding Creek                                | 492,965               | 595,541            | 82.78%           | 573,550            | 584,800           | 523,650             | 523,650               | 523,650           |
| DSS Family Preservation                      | 208,675               | 251,000            | 83.14%           | 252,679            | 219,217           | 274,918             | 274,918               | 275,422           |
| Adolescent Group Home                        | 619,622               | 731,254            | 84.73%           | 725,421            | 725,421           | 735,731             | 735,731               | 741,802           |
| Total Mental Health Children                 | 3,357,971             | 4,480,912          | 74.94%           | 4,273,010          | 4,225,305         | 4,081,820           | 4,081,820             | 4,102,264         |
| <b>43B-Mental Health Substance</b>           |                       |                    |                  |                    |                   |                     |                       |                   |
| Community Partnership                        | 371,397               | 499,214            | 74.40%           | 597,295            | 597,295           | 594,932             | 594,932               | 598,952           |
| Case Management & Referral - Substance Abuse | 32,832                | 33,313             | 98.56%           | 34,350             | 34,350            | 35,035              | 35,035                | 35,336            |
| High Risk - Primary Prevention               | 111,073               | 127,960            | 86.80%           | 124,904            | 124,904           | 123,369             | 123,369               | 124,343           |
| Employee Assistant Treatment                 | 162,971               | 163,573            | 99.63%           | 166,054            | 166,054           |                     |                       |                   |
| Runaway/Homeless Youth                       | 6,430                 | 42,550             | 15.11%           | 42,724             | 42,724            | 42,222              | 42,222                | 41,527            |
| NC Treatment Alternative to Street Crime     | 188,116               | 253,686            | 74.15%           | 250,754            | 250,754           | 254,348             | 254,348               | 256,440           |
| NC Adolescent Substance Abuse                | 73,140                | 114,071            | 64.12%           | 111,894            | 111,894           | 114,141             | 114,141               | 114,103           |
| Alcohol Drug - Women                         | 269,743               | 321,591            | 83.88%           | 322,974            | 322,974           | 155,460             | 155,460               | 156,484           |
| Substance Abuse Periodic                     | 546,618               | 727,374            | 75.15%           | 826,210            | 832,610           | 776,434             | 776,434               | 779,135           |
| Substance Abuse Contracts                    | 138,279               | 166,135            | 83.23%           | 166,135            | 166,135           | 166,135             | 166,135               | 166,135           |
| Workfirst                                    | 48,444                | 148,338            | 32.66%           | 43,352             | 84,178            | 80,000              | 80,000                | 80,694            |
| Substance Abuse Majors Grant                 | 168,799               | 237,073            | 71.20%           | 245,468            | 245,468           | 245,795             | 245,795               | 246,345           |
| Detoxification                               | 762,301               | 918,714            | 82.97%           | 963,510            | 963,510           | 935,841             | 935,841               | 934,761           |
| Consultation & Education                     | 159,907               | 164,979            | 96.93%           | 168,379            | 168,379           | 171,372             | 171,372               | 172,834           |
| Alcohol & Drug Support                       | 235,748               | 305,379            | 77.20%           |                    |                   |                     |                       |                   |
| Total Mental Health Substance                | 3,275,798             | 4,223,950          | 77.55%           | 4,064,003          | 4,111,229         | 3,695,084           | 3,695,084             | 3,707,089         |
| <b>43C-MH Developmental Disability</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| Community Alternative Program-Dev. Disabled  | 614,690               | 804,887            | 76.37%           | 828,444            | 828,444           | 952,985             | 952,985               | 951,406           |
| Developmentally Disabled Adult Outpatient    | 197,104               | 255,266            | 77.22%           | 284,470            | 284,470           | 260,451             | 260,451               | 261,866           |
| Spainhour                                    | 606,703               | 674,221            | 89.99%           | 529,136            | 554,332           | 398,434             | 398,434               | 398,565           |
| Adult Better Living Efficiency               | 258,514               | 281,271            | 91.91%           | 281,350            | 284,153           | 285,242             | 285,242               | 287,217           |
| Intermediate Care Facility/Mentally Retarded | 1,368,566             | 1,453,919          | 94.13%           | 1,453,919          | 1,453,919         | 1,453,919           | 1,453,919             | 1,453,919         |
| Autism                                       | 40,561                | 95,374             | 42.53%           | 94,714             | 94,714            | 96,442              | 96,442                | 96,474            |
| Smart Start Day Care                         | 183,018               | 202,021            | 90.59%           | 175,814            | 175,814           | 153,176             | 153,176               | 153,164           |
| Early Intervention                           | 433,368               | 447,201            | 96.91%           | 473,794            | 475,294           | 239,913             | 239,913               | 234,670           |
| Developmentally Disabled Contracts           | 1,263,240             | 1,301,932          | 97.03%           | 1,277,872          | 1,297,277         | 1,122,196           | 1,122,196             | 1,122,196         |
| Developmentally Disabled Child Outpatient    | 117,122               | 158,247            | 74.01%           | 178,999            | 176,499           | 155,575             | 155,575               | 156,227           |
| Total MH Developmental Disability            | 5,082,884             | 5,674,339          | 89.58%           | 5,578,512          | 5,624,916         | 5,118,333           | 5,118,333             | 5,115,704         |
| <b>43E-Mental Health Adult Services</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| Case Management                              | 505,585               | 660,421            | 76.56%           | 1,061,836          | 1,062,136         | 1,094,925           | 1,094,925             | 1,101,368         |
| Partial Hospitalization                      | 709,865               | 800,470            | 88.68%           | 928,652            | 928,952           | 901,426             | 901,426               | 906,584           |
| Adult Community Services                     | 26,412                | 394,094            | 6.70%            | 449,850            | 498,738           | 422,976             | 422,976               | 425,046           |
| Adult Chronically Mentally Ill Group Home    | 246,244               | 260,000            | 94.71%           | 260,000            | 260,000           | 260,000             | 260,000               | 260,000           |
| Adult Contracts                              | 38,240                | 38,240             | 100.00%          | 34,725             | 34,725            | 34,725              | 34,725                | 34,725            |
| Housing & Urban Development Apartments       | 238,026               | 279,477            | 85.17%           | 274,365            | 274,365           | 278,916             | 278,916               | 280,757           |
| Adult Homeless                               | 40,418                | 50,625             | 79.84%           | 45,220             | 50,611            | 51,319              | 51,319                | 50,610            |
| Crisis Stabilization                         | 731,693               | 983,596            | 74.39%           | 872,584            | 872,584           | 917,760             | 917,760               | 924,496           |
| Adult Periodic                               | 1,097,606             | 1,421,053          | 77.24%           | 1,406,735          | 1,441,467         | 1,551,506           | 1,551,506             | 1,562,764         |
| Total MH Adult Services                      | 3,634,089             | 4,887,976          | 74.35%           | 5,333,967          | 5,423,578         | 5,513,553           | 5,513,553             | 5,546,350         |

## EXPENDITURES BY ORGANIZATION

| Department                                     | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|--|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| <b>434-MH Comprehensive Treatment Svc Prog</b> |                       |                    |                  |                    |                   |                     |                       |                   |
| Moderate Management Group Living               | 387,853               | 397,162            | 97.66%           | 500,842            | 500,842           | 528,143             | 528,143               | 527,961           |
| In Home Service                                | 145,182               | 223,534            | 64.95%           |                    |                   |                     |                       |                   |
| Case Management                                | 392,881               | 407,700            | 96.37%           | 477,849            | 479,049           | 480,534             | 480,534               | 479,356           |
| High Management Group Home                     | 408,943               | 468,529            | 87.28%           | 460,609            | 460,609           |                     |                       |                   |
| Tiffany Group Home                             | 388,387               | 428,042            | 90.74%           | 430,431            | 430,431           | 440,801             | 440,801               | 444,299           |
| Sprucewood Group Home                          | 312,054               | 384,002            | 81.26%           | 387,660            | 387,660           |                     |                       |                   |
| Professional Parenting                         | 429,841               | 519,565            | 82.73%           | 583,865            | 1,508,865         | 1,625,864           | 1,625,864             | 1,625,978         |
| Respite  |                       | 8,000              | 0.00%            |                    |                   |                     |                       |                   |
| Day Treatment                                  | 137,318               | 162,394            | 84.56%           | 164,931            | 164,931           | 168,419             | 168,419               | 169,725           |
| Administration                                 | 267,928               | 683,875            | 39.18%           | 1,374,871          | 1,374,871         | 1,207,436           | 1,207,436             | 1,207,805         |
| Total MH Comprehensive Treatment Svc Prog      | 2,870,387             | 3,682,803          | 77.94%           | 4,381,058          | 5,307,258         | 4,451,197           | 4,451,197             | 4,455,124         |
| <b>435-Mental Health</b>                       |                       |                    |                  |                    |                   |                     |                       |                   |
| Mental Health                                  | 903,143               | 1,341,153          | 67.34%           | 1,004,856          | 1,005,756         | 736,293             | 736,293               | 738,630           |
| Medical Services                               | 1,912,251             | 2,172,694          | 88.01%           | 2,302,471          | 2,336,197         | 2,140,743           | 2,140,743             | 2,156,342         |
| General Support                                | 694,810               | 829,216            | 83.79%           | 658,601            | 658,601           | 724,842             | 724,842               | 728,107           |
| Medical Records                                | 419,579               | 480,396            | 87.34%           | 478,727            | 508,627           | 416,984             | 416,984               | 419,394           |
| Business Management & Accountability           |                       |                    |                  |                    |                   | 579,571             | 579,571               | 584,040           |
| Provider Relations and Support                 |                       |                    |                  |                    |                   | 244,058             | 244,058               | 242,334           |
| Management Information Systems                 | 529,545               | 628,441            | 84.26%           | 736,642            | 736,642           | 671,799             | 671,799               | 674,369           |
| Access Line Screening Triag & Referral         |                       |                    |                  |                    |                   | 890,736             | 890,736               | 882,090           |
| Personnel                                      | 226,164               | 229,907            | 98.37%           | 260,890            | 268,390           | 150,100             | 150,100               | 151,047           |
| Service Management                             |                       |                    |                  |                    |                   | 765,491             | 765,491               | 762,002           |
| Medicaid Contracts                             | 564,306               | 600,000            | 94.05%           | 667,500            | 1,117,500         | 1,117,500           | 1,117,500             | 1,117,500         |
| Consumer Affairs & Customer Service            |                       |                    |                  |                    |                   | 495,128             | 495,128               | 489,601           |
| Quality Improvement & Outcome                  |                       |                    |                  |                    |                   | 585,861             | 585,861               | 849,018           |
| Managed Care                                   | 418,220               | 445,784            | 93.82%           | 479,236            | 471,735           | 94,008              | 94,008                | 94,794            |
| Total Mental Health                            | 5,668,018             | 6,727,591          | 84.25%           | 6,588,923          | 7,103,448         | 9,613,114           | 9,613,114             | 9,889,268         |
| <b>436-MH Mentally Retarded &amp; III</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| Mentally Retarded & III Contracts              | 1,315,876             | 1,496,426          | 87.93%           | 1,502,875          | 1,502,875         | 1,502,875           | 1,502,875             | 1,502,875         |
| Administrative                                 | 122,194               | 149,428            | 81.77%           | 149,666            | 149,666           | 118,115             | 118,115               | 118,807           |
| Case Management                                | 114,901               | 151,731            | 75.73%           | 145,578            | 145,578           | 144,164             | 144,164               | 144,164           |
| Crisis Diversion                               | 37,463                | 47,014             | 79.69%           | 46,597             | 46,597            | 47,083              | 47,083                | 47,083            |
| Total MH Mentally Retarded & II                | 1,590,435             | 1,844,599          | 86.22%           | 1,844,716          | 1,844,716         | 1,812,237           | 1,812,237             | 1,812,929         |
| Total Mental Health Fund                       | 25,479,582            | 31,522,170         | 80.83%           | 32,064,189         | 33,640,450        | 34,285,338          | 34,285,338            | 34,628,728        |
| <b>114-Food &amp; Beverage Fund</b>            |                       |                    |                  |                    |                   |                     |                       |                   |
| Prepared Food & Beverage Tax                   | 3,266,680             | 3,271,071          | 99.87%           | 3,312,430          | 3,312,430         | 3,363,015           | 3,363,015             | 3,363,015         |
| <b>115-Group Insurance Fund</b>                |                       |                    |                  |                    |                   |                     |                       |                   |
| Group Insurance                                | 9,546,812             | 9,573,538          | 99.72%           | 9,846,220          | 10,446,220        | 11,000,000          | 11,000,000            | 11,000,000        |
| <b>116-Employee Benefit Fund</b>               |                       |                    |                  |                    |                   |                     |                       |                   |
| Employee Flexible Benefits                     | 383,698               | 502,800            | 76.31%           | 502,800            | 502,800           | 500,000             | 500,000               | 500,000           |
| <b>120-Workers Compensation Fund</b>           |                       |                    |                  |                    |                   |                     |                       |                   |
| Workers Compensation                           | 1,018,276             | 1,112,225          | 91.55%           | 1,215,492          | 1,215,492         | 1,079,133           | 1,083,671             | 1,085,686         |
| <b>130-Workforce Devel Admin Fund</b>          |                       |                    |                  |                    |                   |                     |                       |                   |
| Workforce Center Administration                | 162,307               | 180,367            | 89.99%           | 185,953            | 185,953           | 206,096             | 206,096               | 206,096           |
| <b>133-Workforce Development Fund</b>          |                       |                    |                  |                    |                   |                     |                       |                   |
| Work Initiative Act - Adult                    | 380,188               | 400,660            | 94.89%           | 408,028            | 438,028           | 414,543             | 414,543               | 414,543           |
| Work Initiative Act - Youth 70%                | 383,224               | 467,701            | 81.94%           | 589,453            | 789,453           | 607,364             | 607,364               | 369,686           |
| Statewide Activities                           | 131,091               | 152,179            | 86.14%           | 116,500            | 294,883           | 173,800             | 173,800               | 222,869           |
| Work Initiative Act - Youth 30%                |                       |                    |                  |                    |                   |                     |                       | 253,638           |
| Welfare to Work 30%                            | 20,802                | 30,570             | 68.05%           |                    |                   |                     |                       |                   |



## EXPENDITURES BY ORGANIZATION

| Department                                   | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|--|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| Welfare to Work 70%                          | 68,803                | 126,754            | 54.28%           |                    |                   |                     |                       |                   |
| Work Initiative Act Dislocated Worker        | 234,215               | 261,909            | 89.43%           | 297,046            | 397,046           | 423,455             | 423,455               | 423,455           |
| NC Workers Trust                             | 24,989                | 79,717             | 31.35%           |                    |                   |                     |                       |                   |
| Total Workforce Development Funds            | 1,243,312             | 1,519,490          | 81.82%           | 1,411,027          | 1,919,410         | 1,619,162           | 1,619,162             | 1,684,191         |
| <b>136-WDC National Emergency Fund</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| National Emergency Grant                     |                       |                    |                  |                    | 2,280,828         | 2,086,102           | 2,086,102             | 2,129,031         |
| <b>139-Senior Aides Fund</b>                 |                       |                    |                  |                    |                   |                     |                       |                   |
| Senior Aides                                 | 262,200               | 286,920            | 91.38%           | 282,280            | 282,280           | 279,844             | 279,844               | 279,844           |
| Total Workforce Development Funds            | 1,667,820             | 1,986,777          | 83.95%           | 1,879,260          | 4,668,471         | 4,191,204           | 4,191,204             | 4,299,162         |
| <b>220-Industrial Development Fund</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| Industrial Development Inducement            | 1,741,192             | 4,975,755          | 34.99%           | 2,939,738          | 3,144,350         | 3,461,693           | 3,461,693             | 3,461,693         |
| <b>230-Federal Drug Forfeiture Funds</b>     |                       |                    |                  |                    |                   |                     |                       |                   |
| Justice                                      | 434,939               | 677,425            | 64.20%           |                    | 2,185,500         | 435,744             | 222,912               | 218,892           |
| <b>231 - Federal Drug Forfeiture Fund</b>    |                       |                    |                  |                    |                   |                     |                       |                   |
| Federal Drug Forfeitures                     | 16,721                | 41,651             | 40.15%           |                    | 25,551            |                     |                       |                   |
| <b>232 - State Drug Forfeiture Fund</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| State Drug Forfeitures                       | 87,851                | 132,000            | 66.55%           |                    | 121,957           |                     |                       |                   |
| <b>240 - Injured Animal Fund</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Injured Animal Stabilization                 | 439                   | 3,000              | 14.64%           | 1,000              | 1,000             | 1,000               | 1,000                 | 1,000             |
| <b>250-Water &amp; Sewer Fund</b>            |                       |                    |                  |                    |                   |                     |                       |                   |
| Water & Sewer Department                     | 162                   | 966,768            | 0.02%            | 780,000            | 1,127,627         | 760,000             | 970,627               | 970,627           |
| <b>252-Eastover Sanitary District Fund</b>   |                       |                    |                  |                    |                   |                     |                       |                   |
| Eastover Sanitary District                   | 409,082               | 409,083            | 100.00%          | 273,440            | 273,440           | 250,000             | 250,000               | 250,000           |
| <b>410-Property Revaluation Fund</b>         |                       |                    |                  |                    |                   |                     |                       |                   |
| Property Revaluation                         | 553,011               | 613,572            | 90.13%           | 497,681            | 500,506           | 415,131             | 491,870               | 501,613           |
| <b>420- Recreation Fund</b>                  |                       |                    |                  |                    |                   |                     |                       |                   |
| Recreation                                   | 2,845,628             | 4,174,773          | 68.16%           | 4,227,575          | 5,347,152         | 2,412,178           | 2,412,178             | 2,412,178         |
| <b>430-Juvenile Crime Prevention Fund</b>    |                       |                    |                  |                    |                   |                     |                       |                   |
| Juvenile Crime Prevention                    | 830,996               | 902,231            | 92.10%           | 871,233            | 915,492           | 871,233             | 871,233               | 873,394           |
| JCP Residential Group Home                   | 634,006               | 643,772            | 98.48%           | 627,677            | 648,172           | 642,082             | 642,082               | 641,876           |
| Total Juvenile Crime Prevention Funds        | 1,465,002             | 1,546,003          | 94.76%           | 1,498,910          | 1,563,664         | 1,513,315           | 1,513,315             | 1,515,270         |
| <b>445-Community Development</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Linden Revitalization Project                |                       |                    |                  |                    | 149,982           |                     |                       |                   |
| <b>446-County Community Development Fund</b> |                       |                    |                  |                    |                   |                     |                       |                   |
| County CDBG Administration                   | 344,214               | 382,000            | 90.11%           | 345,883            | 345,883           | 345,800             | 345,800               | 362,800           |
| Miscellaneous Grants                         | 50,973                | 386,274            | 13.20%           |                    |                   |                     |                       |                   |
| Housing Activities                           | 691,848               | 1,294,697          | 53.44%           | 928,088            | 1,342,123         | 870,828             | 870,828               | 870,828           |
| Economic Development                         | 40,000                | 200,000            | 20.00%           |                    | 260,000           | 52,800              | 52,800                | 52,800            |
| Public Facilities                            | 655,573               | 1,789,859          | 36.63%           | 249,929            | 1,779,215         | 209,222             | 209,222               | 209,222           |
| Public Services                              | 253,907               | 288,000            | 88.16%           | 260,100            | 260,100           | 250,350             | 250,350               | 250,350           |
| Infrastructure                               | 19,507                | 224,000            | 8.71%            |                    |                   |                     |                       |                   |
| Planning                                     |                       | 20,328             | 0.00%            |                    | 20,000            |                     |                       |                   |
| Emergency Shelter Grants                     |                       |                    |                  |                    | 10,312            |                     |                       |                   |
| Total County Community Development           | 2,056,022             | 4,585,158          | 44.84%           | 1,784,000          | 4,017,633         | 1,729,000           | 1,729,000             | 1,746,000         |
| <b>447-Community Development Home Fund</b>   |                       |                    |                  |                    |                   |                     |                       |                   |

## EXPENDITURES BY ORGANIZATION

| Department                             | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|--|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| Home Administration                    | 121,308               | 232,606            | 52.15%           | 75,889             | 221,891           | 70,495              | 70,495                | 70,495            |
| Home Housing Activity                  | 341,689               | 1,332,785          | 25.64%           | 792,204            | 1,794,698         | 1,041,997           | 1,041,997             | 1,041,997         |
| Total Community Development Home       | 462,997               | 1,565,391          | 29.58%           | 868,093            | 2,016,589         | 1,112,492           | 1,112,492             | 1,112,492         |
| <b>448-CD Supportive Housing</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| Support Housing Administration         | 6,896                 | 37,891             | 18.20%           | 21,053             | 38,020            | 12,222              | 12,222                | 12,335            |
| Support Housing Program Grants         | 247,780               | 2,054,712          | 12.06%           | 1,811,981          | 1,953,180         | 355,278             | 358,221               | 358,221           |
| Total Supportive Housing               | 254,676               | 2,092,603          | 12.17%           | 1,833,034          | 1,991,200         | 367,500             | 370,443               | 370,556           |
| Total All Community Development Fund:  | 2,773,695             | 8,243,152          | 33.65%           | 4,485,127          | 8,025,422         | 3,208,992           | 3,211,935             | 3,229,048         |
| <b>451-NC 91-08-010 Fund</b>           |                       |                    |                  |                    |                   |                     |                       |                   |
| Planning Grants                        | 60,300                | 60,300             | 0.00%            | 62,270             | 62,270            | 62,270              | 62,270                | 62,270            |
| <b>452-US DOT 104 Fund</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| US DOT 104 (F)                         | 219,086               | 285,950            | 76.62%           | 334,130            | 390,380           | 290,380             | 290,380               | 290,380           |
| <b>454-NC Elderly Fund</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Community Transportation Program       | 49,719                | 59,523             | 83.53%           | 66,948             | 66,455            | 68,444              | 68,444                | 68,444            |
| Rural Operation Assistance Program     | 188,885               | 203,072            | 93.01%           | 210,517            | 210,517           | 208,964             | 208,964               | 208,964           |
| Mid Carolina Senior Transportation     | 39,477                | 67,349             | 58.62%           | 68,704             | 67,488            | 67,488              | 67,488                | 67,488            |
| Transportation Other                   | 1,039                 | 2,058              | 50.48%           |                    | 1,020             |                     |                       |                   |
| Total NC Elderly Fund                  | 279,121               | 332,002            | 84.07%           | 346,169            | 345,480           | 344,896             | 344,896               | 344,896           |
| <b>469-Fire Tax</b>                    |                       |                    |                  |                    |                   |                     |                       |                   |
| Special Fire District Tax              | 556,687               | 557,439            | 99.87%           | 290,115            | 290,115           | 200,028             | 200,028               | 200,028           |
| <b>470-Beaver Dam</b>                  |                       |                    |                  |                    |                   |                     |                       |                   |
| Beaver Dam Fire District               | 83,843                | 85,612             | 97.93%           | 93,155             | 93,155            | 96,621              | 96,621                | 96,621            |
| <b>472-Bethany</b>                     |                       |                    |                  |                    |                   |                     |                       |                   |
| Bethany Fire District                  | 119,090               | 120,455            | 98.87%           | 128,586            | 128,586           | 133,243             | 133,243               | 133,243           |
| <b>473-Bonnie Doone</b>                |                       |                    |                  |                    |                   |                     |                       |                   |
| Bonnie Doone Fire District             | 201,905               | 214,755            | 94.02%           | 191,025            | 191,075           | 0                   | 0                     | 206,046           |
| <b>474-Cotton</b>                      |                       |                    |                  |                    |                   |                     |                       |                   |
| Cotton Fire District                   | 388,355               | 404,045            | 96.12%           | 386,076            | 386,226           | 406,818             | 406,818               | 406,818           |
| <b>476-Cumberland Road</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Cumberland Road Fire District          | 314,383               | 350,450            | 89.71%           | 325,228            | 325,228           | 270,381             | 270,381               | 270,381           |
| <b>478-Eastover</b>                    |                       |                    |                  |                    |                   |                     |                       |                   |
| Eastover Fire District                 | 267,143               | 282,448            | 94.58%           | 276,676            | 276,676           | 286,396             | 286,396               | 286,396           |
| <b>480-Godwin Falcon</b>               |                       |                    |                  |                    |                   |                     |                       |                   |
| Godwin Falcon Fire District            | 52,446                | 52,546             | 99.81%           | 57,642             | 57,863            | 63,348              | 63,348                | 63,348            |
| <b>482-Grays Creek</b>                 |                       |                    |                  |                    |                   |                     |                       |                   |
| Grays Creek Fire Department #18        | 156,703               | 163,485            | 95.85%           | 173,451            | 173,601           | 184,630             | 184,630               | 184,630           |
| Grays Creek Fire Department #24        | 156,651               | 163,485            | 95.82%           | 173,451            | 173,451           | 184,630             | 184,630               | 184,630           |
| Total Grays Creek Fire Districts       | 313,354               | 326,970            | 95.84%           | 346,902            | 347,052           | 369,260             | 369,260               | 369,260           |
| <b>484-Lafayette Village</b>           |                       |                    |                  |                    |                   |                     |                       |                   |
| Lafayette Village Fire District        | 559,118               | 568,431            | 98.36%           | 535,921            | 535,921           | 0                   | 0                     | 401,969           |
| <b>486-Lake Rim</b>                    |                       |                    |                  |                    |                   |                     |                       |                   |
| Lake Rim Fire District                 | 902,091               | 902,346            | 99.97%           | 892,526            | 997,738           | 0                   | 0                     | 971,092           |
| <b>490-Manchester</b>                  |                       |                    |                  |                    |                   |                     |                       |                   |
| Manchester Fire District (Spring Lake) | 76,646                | 76,725             | 99.90%           | 79,213             | 85,594            | 79,854              | 79,854                | 79,854            |

## EXPENDITURES BY ORGANIZATION

| Department                          | FY 2003               |                    |                  | FY2004             |                   | FY 2005             |                       |                   |
|-------------------------------------|-----------------------|--------------------|------------------|--------------------|-------------------|---------------------|-----------------------|-------------------|
|                                     | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04 | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget |
| <b>492-Pearces Mill</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Pearces Mill Fire District          | 547,854               | 606,037            | 90.40%           | 530,724            | 530,724           | 548,958             | 548,958               | 548,958           |
| <b>494-Stedman</b>                  |                       |                    |                  |                    |                   |                     |                       |                   |
| Stedman Fire District               | 76,854                | 78,416             | 98.01%           | 84,736             | 84,736            | 88,883              | 88,883                | 88,883            |
| <b>495-Stoney Point</b>             |                       |                    |                  |                    |                   |                     |                       |                   |
| Stoney Point Fire District          | 512,105               | 512,315            | 99.96%           | 561,587            | 578,018           | 308,552             | 308,552               | 308,552           |
| <b>496-Vander</b>                   |                       |                    |                  |                    |                   |                     |                       |                   |
| Vander Fire District                | 527,311               | 596,254            | 88.44%           | 576,709            | 576,909           | 556,772             | 556,772               | 556,772           |
| <b>498-Wade</b>                     |                       |                    |                  |                    |                   |                     |                       |                   |
| Wade Fire District                  | 51,084                | 53,380             | 95.70%           | 58,343             | 58,343            | 59,044              | 59,044                | 59,044            |
| <b>499-Westarea</b>                 |                       |                    |                  |                    |                   |                     |                       |                   |
| Westarea Fire District              | 635,177               | 662,832            | 95.83%           | 676,815            | 677,515           | 671,044             | 671,044               | 671,044           |
| Total All Fire Districts            | 6,185,446             | 6,451,456          | 95.88%           | 6,091,979          | 6,221,474         | 4,139,202           | 4,139,202             | 5,718,309         |
| <b>620-Civic Center Fund</b>        |                       |                    |                  |                    |                   |                     |                       |                   |
| Civic Center                        | 4,874,203             | 5,514,558          | 88.39%           | 4,955,889          | 4,964,544         | 4,811,864           | 4,961,864             | 4,961,864         |
| <b>621-Civic Center Motel Tax</b>   |                       |                    |                  |                    |                   |                     |                       |                   |
| Civic Center Motel Tax              | 945,871               | 1,038,875          | 91.05%           | 626,150            | 626,150           | 720,127             | 720,127               | 720,127           |
| <b>623-Capitalize Interest</b>      |                       |                    |                  |                    |                   |                     |                       |                   |
| Capitalized Interest - Coliseum     | 2,785,918             | 4,317,678          | 64.52%           | 4,549,650          | 4,549,650         | 4,664,143           | 4,664,143             | 4,664,143         |
| <b>624-Arena Ventures Marketing</b> |                       |                    |                  |                    |                   |                     |                       |                   |
| Arena Ventures Marketing            | 165,666               | 200,000            | 82.83%           |                    |                   |                     |                       |                   |
| <b>625-Solid Waste Fund</b>         |                       |                    |                  |                    |                   |                     |                       |                   |
| Administration                      | 583,130               | 781,545            | 74.61%           | 658,992            | 658,992           | 642,452             | 642,452               | 642,452           |
| Ann Street                          | 1,747,052             | 2,659,965          | 65.68%           | 2,335,535          | 2,338,567         | 2,480,760           | 2,480,760             | 2,480,760         |
| Wilkes Road                         | 591,797               | 966,971            | 61.20%           | 1,535,306          | 1,535,306         | 1,032,585           | 1,032,585             | 1,033,054         |
| Container Sites                     | 487,907               | 800,892            | 60.92%           | 813,741            | 813,741           | 735,066             | 735,066               | 735,066           |
| Transportaion                       | 343,408               | 447,079            | 76.81%           | 512,613            | 512,613           | 431,323             | 431,323               | 431,323           |
| Household Hazardous Waste/Planning  | 125,904               | 254,262            | 49.52%           | 214,632            | 239,632           | 165,647             | 165,647               | 165,647           |
| Maintenance                         | 350,549               | 506,524            | 69.21%           | 520,950            | 520,950           | 459,855             | 459,855               | 460,470           |
| White Goods                         | 195,024               | 224,058            | 87.04%           | 218,606            | 218,606           | 243,919             | 243,919               | 267,817           |
| Construction & Demolition           |                       |                    |                  |                    |                   | 171,749             | 171,749               | 171,749           |
| Total Solid Waste                   | 4,424,771             | 6,641,296          | 66.63%           | 6,810,375          | 6,838,407         | 6,363,356           | 6,363,356             | 6,388,338         |
| <b>630-General Litigation</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| Legal                               | 209,516               | 243,905            | 85.90%           | 218,905            | 523,905           | 373,905             | 373,905               | 373,905           |
| <b>802-Fayetteville Tax Fund</b>    |                       |                    |                  |                    |                   |                     |                       |                   |
| City of Fayetteville                | 34,367,082            |                    |                  |                    |                   |                     |                       |                   |
| <b>804-Revitalization Tax</b>       |                       |                    |                  |                    |                   |                     |                       |                   |
| Downtown Revitalization             | 66,364                |                    |                  |                    |                   |                     |                       |                   |
| <b>806-Falcon Tax</b>               |                       |                    |                  |                    |                   |                     |                       |                   |
| Town of Falcon                      | 14,020                |                    |                  |                    |                   |                     |                       |                   |
| <b>808-Godwin Tax</b>               |                       |                    |                  |                    |                   |                     |                       |                   |
| Town of Godwin                      | 8,489                 |                    |                  |                    |                   |                     |                       |                   |
| <b>810-Hope Mills Tax</b>           |                       |                    |                  |                    |                   |                     |                       |                   |

## EXPENDITURES BY ORGANIZATION

| Department                               | FY 2003               |                    |                  | FY2004             |                    | FY 2005             |                       |                    |
|--|-----------------------|--------------------|------------------|--------------------|--------------------|---------------------|-----------------------|--------------------|
|  | Actual<br>Expenditure | Final FY<br>Budget | %Budget<br>Spent | Budget<br>07/01/03 | Budget<br>6/30/04  | Requested<br>Budget | Recommended<br>Budget | Adopted<br>Budget  |
| Town of Hope Mills                       | 2,031,398             |                    |                  |                    |                    |                     |                       |                    |
| <b>812-Linden Tax</b>                    |                       |                    |                  |                    |                    |                     |                       |                    |
| Town of Linden                           | 12,071                |                    |                  |                    |                    |                     |                       |                    |
| <b>814-Spring Lake Tax</b>               |                       |                    |                  |                    |                    |                     |                       |                    |
| Town of Spring Lake                      | 1,635,810             |                    |                  |                    |                    |                     |                       |                    |
| <b>816-Stedman Tax</b>                   |                       |                    |                  |                    |                    |                     |                       |                    |
| Town of Stedman                          | 105,681               |                    |                  |                    |                    |                     |                       |                    |
| <b>818-Wade Tax</b>                      |                       |                    |                  |                    |                    |                     |                       |                    |
| Town of Wade                             | 39,943                |                    |                  |                    |                    |                     |                       |                    |
| <b>820-Intergovernment Fund</b>          |                       |                    |                  |                    |                    |                     |                       |                    |
| Sheriff                                  | 15,215                |                    |                  |                    |                    |                     |                       |                    |
| Domestic Violence Center                 | 73,540                |                    |                  |                    |                    |                     |                       |                    |
| Excise Tax on Deeds                      | 734,497               |                    |                  |                    |                    |                     |                       |                    |
| Cumberland County Schools                | 4,114                 |                    |                  |                    |                    |                     |                       |                    |
| Total Intergovernment Funds              | 827,366               |                    |                  |                    |                    |                     |                       |                    |
| <b>822-Stormwater Fund</b>               |                       |                    |                  |                    |                    |                     |                       |                    |
| Stormwater Utility                       | 2,017,399             |                    |                  |                    |                    |                     |                       |                    |
| <b>824-Tourism Development Authority</b> |                       |                    |                  |                    |                    |                     |                       |                    |
| Tourism Development Authority            | 1,089,529             |                    |                  |                    |                    |                     |                       |                    |
| <b>850-Inmate Welfare</b>                |                       |                    |                  |                    |                    |                     |                       |                    |
| Inmate Canteen                           | 341,255               |                    |                  |                    | 400,000            | 400,000             | 400,000               | 400,000            |
| <b>855-Inmate Trust Fund</b>             |                       |                    |                  |                    |                    |                     |                       |                    |
| Inmate Account Fund                      | 657,544               |                    |                  |                    |                    |                     |                       |                    |
| <b>870-LEO Special Separation</b>        |                       |                    |                  |                    |                    |                     |                       |                    |
| LEO Separation Allowance                 | 74,798                | 238,383            | 31.38%           |                    | 205,000            | 205,000             | 205,000               | 205,000            |
| <b>875-Cumberland Cemetery Trust</b>     |                       |                    |                  |                    |                    |                     |                       |                    |
| Cemetery Trust                           | 3,361                 | 6,900              | 48.71%           | 6,900              | 6,900              | 6,900               | 6,900                 | 6,900              |
| <b>Total Separate Funds</b>              | <b>412,136,511</b>    | <b>429,426,124</b> | <b>95.97%</b>    | <b>373,520,161</b> | <b>398,073,774</b> | <b>368,808,246</b>  | <b>374,433,739</b>    | <b>379,545,259</b> |
| <b>Total All Funds</b>                   | <b>629,750,965</b>    | <b>666,078,175</b> | <b>94.55%</b>    | <b>603,256,646</b> | <b>637,919,632</b> | <b>599,369,462</b>  | <b>608,101,432</b>    | <b>614,848,162</b> |