

COUNTY OF CUMBERLAND, NC



Board of County Commissioners

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# Comprehensive Annual Financial Report

For the Year Ended June 30, 2007

Prepared by: Cumberland County Finance Department

County Officials

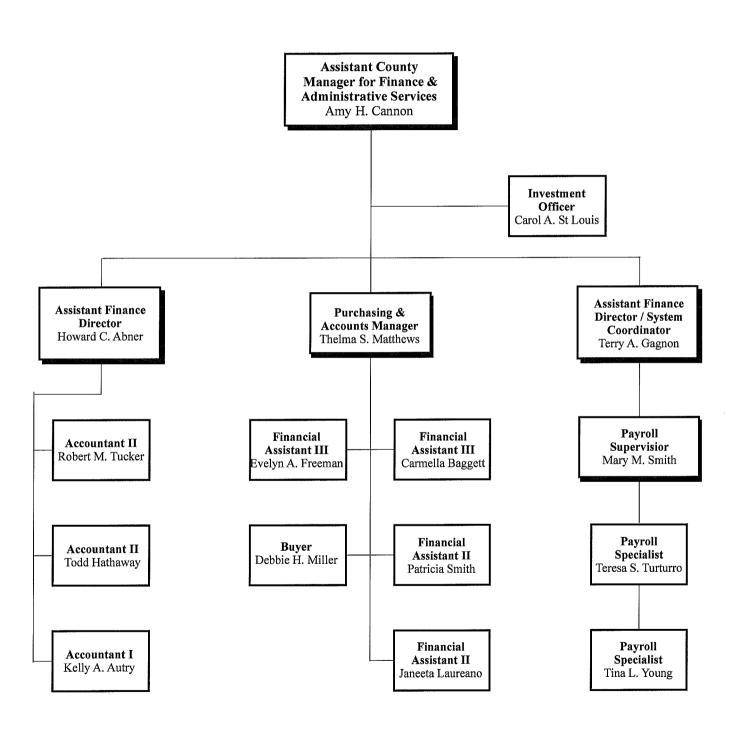
County Manager County Attorney Deputy County Manager Assistant County Manager Assistant County Manager

James E. Martin Grainger Barrett Juanita Pilgrim Amy H. Cannon, CPA Cliff Spiller

## Comprehensive Annual Financial Report COUNTY OF CUMBERLAND, NORTH CAROLINA

Year Ended June 30, 2007

Prepared by the Finance Department



#### Comprehensive Annual Financial Report Year Ended June 30, 2007

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Terry A. Gagnon
Assistant Finance Director

Howard C. Abner Assistant Finance Director

# COUNTY of CUMBERLAND

#### Finance Department

November 15, 2007

The Honorable Kenneth S. Edge, Chairman The Honorable J. Breeden Blackwell, Vice Chairman The Honorable Jeannette M. Council The Honorable John T. Henley, Jr. The Honorable Billy R. King The Honorable Edward Melvin The Honorable Diane Wheatley and The Citizens of Cumberland County, North Carolina:

We are pleased to present the Comprehensive Annual Financial Report (CAFR) of the County of Cumberland for the fiscal year ended June 30, 2007. The basic financial statements contained herein have been audited by the independent, certified public accounting firm of Cherry, Bekaert & Holland, L.L.P., and that firm's unqualified opinion is included in the Financial Section of this report.

The report itself, however, is presented by the County, which is responsible for the accuracy of the data and for the completeness and fairness of its presentation including all disclosures. We believe the data as presented is accurate in all material aspects; that it is presented in a manner designed to set forth fairly the financial position and results of operations of the County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

This report is divided into five sections: the Introductory, Financial, Statistical, Compliance Sections, and Continuing Disclosure Information. The Introductory Section, which is unaudited, contains this letter of transmittal, which provides a brief overview of the operations of the County, a list of principal officials, a copy of the Certificate of Achievement for Excellence in Financial Reporting, and the County's organization chart. The Financial Section is composed of the auditor's report, management's discussion and analysis (MD&A), the basic financial statements, notes to the financial statements, and more detailed combining and individual fund financial statements and schedules and other supplementary financial data. The Statistical Section, which is unaudited, contains fiscal and economic data designed to provide a more complete understanding of the County Many tables in this section present financial data for the past ten years. The Compliance Section presents reports and schedules required by the federal and state Single Audit Acts. Finally, the Continuing Disclosure Information Section, which is unaudited, includes those disclosures related to certain general and non-general obligation debt required by the Securities and Exchange Commission Rule 15c2-12.

Accounting principles generally accepted in the United Sates of America (GAAP) require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of the MD&A. The County's MD&A can be found immediately following the report of independent auditors. This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The County is required to undergo an annual single audit in conformity with the provision of the U.S. Office

Of Management and Budget Circular A-133, <u>Audits of States, Local Governments, and Non-Profit Organizations</u>, and the State Single Audit Implementation Act. Information related to this single audit, including the Schedule of Expenditures of Federal and State Awards, Schedule of Findings and Questioned Costs, Corrective Action Plan, Summary Schedule of Prior Audit Findings and independent auditor's compliance and internal control reports on the basic financial statements and major federal and state programs, are presented in the compliance section of this report.

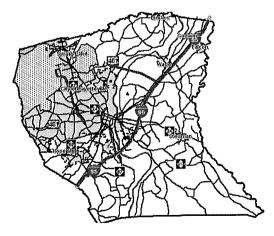
The financial reporting entity includes all funds of the County of Cumberland, as well as all of its component units. Component units are legally separate entities for which the primary government is financially accountable. Discretely presented component units are reported in a separate column in the basic financial statements to emphasize that they are legally separate from the primary government. The Cumberland County Alcohol Beverage Control Board, the Eastover Sanitary District, the Tourism Development Authority and the Fayetteville Area Convention and Visitors Bureau are reported as discretely presented component units.

In August 2005, the County Board of Commissioners voted to convert the Cape Fear Valley Hospital from a county owned not for profit hospital to a private not for profit hospital. The conversion took place in the spring of 2006. All seven of the County commissioners will sit on the new health system board and they will appoint eight more people to the twenty voting member board. As a private hospital, Cape Fear Valley Hospital has more flexibility in the areas of: investments; expanding services in other counties; and entering partnerships with other companies. Due to the conversion, Cape Fear Valley Hospital will no longer be shown as a discretely presented component unit in the county's financial statements.

#### **GENERAL INFORMATION**

The County of Cumberland originated as a settlement by the Highland Scots in the Upper Cape Fear Valley between 1729 and 1736. The area became a vital link to other major settlements with the establishment of a receiving and distribution center on the Cape Fear River in 1730. The settlement was known as Campbellton. In 1754, the Colonial Legislature passed an act resulting in the political division of Bladen County, forming Cumberland County. Named for the Duke of Cumberland (William Augustus), the county grew and prospered as Scotch-Irish, German and Moravian immigrants entered the area. Campbellton was named the county seat in 1778. In 1783, Campbellton was renamed Fayetteville in honor of Marquis de La Fayette, the French general who served in the American Revolutionary Army.

A devastating fire in 1831, and the invasion of General Sherman's army in 1865 during the American Civil War, delayed Fayetteville's growth. However, in 1918, land in northwest Cumberland County was purchased and developed by the U.S. Army to serve as an artillery training facility. Camp Bragg has evolved over the years into Fort Bragg, a permanent Army post, and one of the largest military bases in the world.



Cumberland County is located in the southeast coastal plain section of North Carolina, with a land area of approximately 661 square miles. The County's population of 308,255 is the fifth largest in the state. The City of Fayetteville, with a population of 173,910 is the largest municipality in the County, the sixth largest in the state, and serves as the County seat. More than 50 percent of the nation's population lies within a 400-mile radius of the County, including the major population centers of Washington, D.C., and Atlanta.

The County of Cumberland functions under a Board of Commissioners-County Manager form of government. The Board of County Commissioners consists of seven members, two elected from District 1, three elected from District 2, and two at-large members. Each member of the Board is elected

for a four-year term. The terms are staggered, with the District 1 and at-large members elected in a biennial general election and the District 2 members elected two years later. The Board members elect their own Chairman and Vice Chairman on an annual basis. The Board is the policy-making and legislative authority for

the County, responsible for adopting the annual budget, establishing the tax rate, approving zoning and planning issues and other matters related to health, welfare and safety of citizens.

The County Manager is appointed by and serves at the pleasure of the Board of Commissioners. The County Manager is the Chief Executive Officer and has the responsibility for implementing policies and procedures of the board, delivery of services, managing daily operations and appointment of subordinate department managers.

The County is home to a large military complex, made up of Fort Bragg and Pope Air Force Base, located six miles northwest of the City of Fayetteville. The two military bases encompass approximately 160,770 and 264 acres respectively. The military bases contribute to the area economy as well as to the international and cosmopolitan culture of the community.

#### Fort Bragg

The post came into existence in 1918, when 127,000 acres of desolate sand hills and pine trees were designated as a U.S. Army installation. Named in honor of Confederate General Braxton Bragg, a native of the state, and a former artillery officer, Camp Bragg was the only military reservation in the United States with adequate space to test the latest in long-range artillery. In February 1922, Congress decided that all artillery sites east of the Mississippi River would become permanent Army posts. Thus, Camp Bragg became Fort Bragg in September of that year.

The post grew slowly during the next decade, but with the looming threat of World War II and the passage of the Selective Service Act, Fort Bragg mushroomed to a population of 67,000 soldiers by the early 40s. In 1942, the first airborne units trained here in preparation for combat. The population of the post during the war years reached a peak of 159,000 personnel. The 82d Airborne Division was assigned here in 1946, upon its return from Europe. When hostilities erupted in Korea in June 1950, Fort Bragg again assumed a major role in the national defense program. In 1951, the XVIII Airborne Corps was reactivated here and Fort Bragg became widely known as the "home of the airborne." In the 1960s, the 5<sup>th</sup> Special Forces Group was activated at Fort Bragg and was given the mission of training personnel in counterinsurgency for deployment to Southeast Asia. Thus, Fort Bragg was in the forefront of US involvement in the war in Vietnam. More than 200,000 young men underwent basic combat training here between 1966 and 1970. At the peak of the Vietnam War in 1968, Fort Bragg's military population rose to 57,840.

#### Pope Air Force Base

Missions at Pope range from providing airlift and close air support to American armed forces, to humanitarian missions flown all over the world. Established by the War Department in 1919, Pope Air Force Base is one of the oldest installations in the Air Force. Named for First Lieutenant Harley Pope, Pope Field did not have a runway, just a wide-open field surrounded by a pine forest. Observation planes and balloons occupied Pope Field for the first eight years. Missions included mapping terrain, spotting for artillery, detecting forest fires and carrying the mail.

During the 1940s, the base swelled as a troop carrier training site. In conjunction with paratrooper training at Camp Bragg, Pope began putting the "Air in Airborne. During the 1950s and 1960s, aircraft upgrade was the primary trend at the base. The C-123 Provider started replacing the C-119 in 1958, and in 1963 the first C-130 Hercules arrived, appropriately named "The North Carolina."

Pope Air Force Base underwent a major change in 1992 as the base reorganized under the new Air Combat Command. The new 23d Wing "Flying Tigers" consisted of F-16 Viper forward air control aircraft, A-10 Thunderbolt II close air support aircraft and the C-130 Hercules aircraft. In April 1997, Pope once again saw changes that involved streamlining all stateside airlift operations under the Air Mobility Command, including C-130s. Today, the C-130 is recognized as the workhorse of the Air Force airlift fleet, capable of delivering troops, supplies and equipment directly to the battlefield in all weather conditions using the sophisticated Adverse Weather Aerial Delivery System which allows accurate airdrops through cloud cover and at night.

#### **ECONOMIC CONDITIONS AND OUTLOOK**

#### Military

The two military installations are a large contributor to the local economy, particularly in the area of wages and salaries to civilian and military personnel, including employees of the Post Exchange and nonappropriated fund organizations. The military impact on the local economy fluctuates depending on a variety of factors, including the number of military personnel deployed off base, capital projects and appropriation levels. Commercial contracts awarded to local businesses for supplies and equipment through the Office of Directorate of Contracting has a direct effect on the economy.

Military Payroll and Economic Impact						
Year	Payroli	Economic Impact				
2006	\$2,315,722,853	\$7,504,673,559				
2005	\$2,193,926,290	\$7,045,887,986				
2004	\$2,058,431,132	\$6,404,714,088				
2003	\$1,946,128,500	\$6,355,393,434				
2002	\$1,579,177,745	\$5,294,579,917				

Military Personnel at Fort Bragg and Pope Air Force Base							
Year	Year Fort Bragg Pope Air Force Base						
2006	43,023	5,293	48,316				
2005	42,539	5,969	48,508				
2004	41,458	6,381	47,839				
2003	46,826	5,790	52,616				
2002	46,463	5,384	51,847				

Civilian Eı	mployment at Fort Bragg and Pope	Air Force Base
Year	Number of Employees	Payroll
2006	10,778	\$374,054,382
2005	8,791	\$354,266,956
2004	9,531	\$349,605,427
2003	9,412	\$271,937,838
2002	9,382	\$261,728,596

Military construction projects are programmed according to federal fiscal year and are ongoing for many years due to their planning, design, and construction phases. For federal fiscal year 2006, Fort Bragg received \$210 million. Major projects include: \$32 million for the third phase of a barracks complex for the 325<sup>th</sup> Airborne

Infantry Regiment; \$30.6 million for the second phase of a barracks complex for the 1st Corps Support Command area; \$50 million for the first phase of a barracks complex for the 505th Parachute Infantry Regiment; \$35.6 million for the first phase of a barracks complex for the 82nd Airborne Division Artillery; \$11.4 million for additions to a barracks complex for the 3rd Brigade Combat Team; \$7.3 million for a company operations complex for the 3rd Battalion 7th Special Forces Group; \$8.5 million for a special operations training facility; \$3.7 for a special operations headquarters building; \$18 million for an elementary school and junior high school addition; and \$4.45 million for a courthouse. For federal fiscal year 2007, Fort Bragg is scheduled to receive more than \$365 million. Major projects include: \$50 million for the second phase of a barracks complex for one area of the 2nd Brigade Combat Team and \$31 million for the fourth phase of whole barracks renewal for another area of the 2nd Brigade Combat Team; \$37 million for the second phase of the renewal of a barracks complex for the 4th Brigade Combat Team; \$22 million for the third phase of a barracks complex for the 82nd Sustainment Brigade; \$39 million for the whole barracks renewal of the 4th Medical Deployment Support Command; \$28 million for a Digital Multipurpose Range; \$85 million for a complex and vehicle maintenance shop in the 4th Brigade Combat Team Area. (Note: The names and structure of the units on Fort Bragg changed between FY 2006 and 2007.)

#### **BRAC**

The Base Closure and Realignment Commission (BRAC) legislation became law on November 8, 2005. Under the law, the U.S. Army Forces Command (FORSCOM) and the U.S. Army Reserve Command (USARC) will move to Fort Bragg. Those moves will make Fort Bragg the headquarters for virtually all combat ready forces in the continental United States. Other changes approved at Fort Bragg include sending the 7<sup>th</sup> Special Forces Group (SFG) to Eglin Air Force Base (AFB) in Florida, addition of the 4<sup>th</sup> Brigade Combat Team (BCT) to the 82<sup>nd</sup> Airborne Division, moving Europe-based troops to Fort Bragg, and the relocation of mobilization processing function from three other Army posts. The projected schedule for the changes is:

FORSCOM and USARC will move in phases between 2008-2011 depending on the construction of a new headquarters on Fort Bragg.

The  $7^{th}$  SFG will probably relocate to Eglin AFB some time between 2010-2011 depending on the timing of the construction for new facilities at Eglin AFB.

The 4<sup>th</sup> BCT is already established as facilities are under construction.

Other transformation changes are ongoing.

At Pope Air Force Base, the BRAC legislation approved the transfer of 25 C-130s to Little Rock AFB, AK and 36 A-10s to Moody AFB, GA. An Air Force reserve/active duty associate unit of 16 C-130H aircraft will be established at Pope AFB to support Fort Bragg's mission. The status of Pope will change from an Air Force Base to an Army Airfield. These changes should be complete in the spring of 2008.

The net increase in military personnel, civilian, contract workers and family members is projected to be around 12,500. With a multiplier for additional support and community jobs created, the total additional growth is projected at more than 24,000.

Cumberland County joined with other local governments in the Fort Bragg- Pope Air Force Base area in forming the Base Closure and Realignment Commission Regional Task Force (BRTF) in the spring of 2006. BRTF is helping to coordinate the planning and preparation of the impact on the local communities as a result of the changes at Fort Bragg – Pope Air Force Base from BRAC. The anticipated growth will present many challenges to the County in the areas of; schools, housing, medical needs, transportation, and infrastructure. In October 2006, the Department of Defense awarded a \$1.16 million grant to the BRTF to fund the Task Force's growth management planning around Fort Bragg and Pope AFB area. In June 2007, BRTF awarded a \$1.1 million contract to a consulting firm to oversee the development of a regional growth plan. In July, the U.S. Department of Labor awarded a \$5 million grant to help train civilian workers for high tech jobs created around the Fort Bragg – Pope AFB area by BRAC.

In September, Lt. Governor Beverly Purdue announced the establishment of the "All American Defense Corridor" around the Fort Bragg – Pope AFB area. The idea is to give the area a brand that will help attract defense companies to expand into the area as it grows in the future. The Fort Bragg – Pope AFB area would be at the center of the hub of military activity in the corridor which touches the Research Triangle Park with its industry and universities to the north. To the southeast, the corridor extends to the ports at Southpoint/Wilmington, and Camp Lejeune Marine Corps Base at Jacksonville.

#### Local

Over the years, the City of Fayetteville and the County have emerged as a major commercial center, regional shopping center, and a regional medical service center. With Cross Creek Mall Shopping Center's 1.2 million square feet and eight other major shopping centers, Fayetteville and the County serve as the primary retail market in a 15-county trade area. Taxable sales in the County for the year totaled \$2,746,626,602\*. This represents a 9.66% increase from fiscal year 2006. For 2006, gross sales of \$320,017,927 realized by the commissaries and post exchanges located on Fort Bragg increased by 3.13% over fiscal year 2005. \*[Note: As a member of the Streamlined Sales Tax agreement, the North Carolina Department of Revenue (NCDOR) simplified its sales tax reporting format for fiscal year 2006 and gross retail sales are no longer part of the sales tax return. Thus, NCDOR no longer collects information on gross retail sales and only provides data on taxable sales. As a result, taxable sales in fiscal years 2006 and 2007 cannot be compared to the retail sales figures from prior years.]

			Taxable Sales			
	Cumberland County	% Change	Fort Bragg Commissaries & Exchanges	% Change	Total	% Change
2007	\$2,746,626,602*	9.66*	Not Available			
2006	\$2,504,743,152*	*See Above	\$320,017,927	3.13	\$3,993,816,713	N/A
2005	\$3,683,503,849	9.90	\$310,312,864	-7.6	\$3,993,816,713	8.3
2004	\$3,351,729,317	11.07	\$335,832,231	18.83	\$3,687,561,548	11.73
2003	\$3,017,709,876	1.47	\$282,623,784	-2.03	\$3,300,333,660	1.56

Since 1990, Cumberland County's population has grown at a rate below the state average. Since 2000, the County's population has only grown 1.7% versus the state average of 12.4%. The major reason for this slow growth amount is the lengthy deployments of military personnel on Fort Bragg and Pope AFB due to the conflicts in Iraq and Afghanistan. If a military person is deployed more than six months, then the person is not counted as part of the County's population.

				Po	pulation					
	199	0	200	0	200	7	201	0	201	5
	Population	% Change								
Cumberland County	291,897		302,963	3.8%	308,255	1.7%	324,385	5.2%	337,724	4.1%
North Carolina	7,657,934		8,046,485	5.1%	9,040,824	12.4%	9,315,141	3.0%	9,993,270	7.3%

The primary reason for the county's unemployment rate of 5.9% is the flood of high school and college students entering the job market in June. The county 's unemployment rate for May was 5.2%. Overall, the county has added about 2,500 jobs in the last year, largely in education, health, leisure and construction.

And the second second					
	Total Civilian Labor Force	Number Employed	Number Unemployed	Cumberland County Unemployment Rate	State Unemployment Rate
2007 (6 mo)	134,881	126,962	7,919	5.9%	5.1%
2006	130,734	123,533	7,201	5.5%	4.8%
2005	127,814	120,922	6,892	5.4%	5.2%
2004	123,206	116,664	6,542	5.3%	5.5%
2003	122,225	114,557	7,668	6.3%	6.5%

The North Carolina General Assembly passed a law signed by the Governor in early September which would give economic incentives to the Goodyear Tire & Rubber Co. plant in Cumberland County. The bill would give Goodyear up to \$30 million in incentives over ten years. In order to qualify for the incentives, Goodyear would have to employ a minimum of 2,000 workers, invest \$200 million over six years, and maintain average wages that are 40 percent higher than the local average. The plant is the one of the area's largest and highest paying private employers. The plant currently has about 2,700 employees with an average income above \$50,000.

The Cape Fear region's housing market has slowed down in 2007. Residential sales through the first eight months of 2007 total 4,654 units versus 5,918 units in 2006. The overseas deployment of 24,000 soldiers from Fort Bragg has limited the demand for home sales. Also, as noted above, the relocation of the FORSCOM and USARC headquarters from Atlanta to Fort Bragg as part of BRAC will be in phases between 2008 and 2011. New residential building permits for the first six months of 2007 are down 19.00% compared with the same period of 2006 following the same trend as the housing market. New non-residential permits are down 15% in the first six months of 2007 compared with the same period in 2006.

Building Permits								
	New	Residential	New Non-Residential					
Calendar Year	Number	Value	Number	Value				
2007 (6 mo)	1,309	\$ 153,464,119	55	\$ 32,105,660				
2006	3,205	\$ 345,648,242	131	\$ 143,515,926				
2005	2,905	\$ 328,672,716	146	\$ 109,281,931				
2004	2,289	\$ 251,844,210	140	\$ 74,271,447				
2003	1,313	\$ 159,650,565	99	\$ 36,388,397				
2002	1,137	\$ 166,472,502	106	\$ 32,587,197				

#### **EDUCATION**

#### **Public Education**

School services are provided by the Cumberland County School Administrative Unit under the direction of the Board of Education.

Public education is a function and responsibility of State government. School operation is largely determined by State statutes and State policies adopted by the State Board of Education. The General Assembly has delegated financial responsibility for certain areas of public education, primarily construction and maintenance of facilities, to the counties. State law provides a basic minimum educational program for each school administrative unit which is supplemented by the County and Federal government. The minimum program provides funds for operational costs only, but the building of public school facilities has also been a joint State/County effort.

The State and Federal governments provide approximately 68% and 8%, respectively, of the operating budget for the Cumberland County School Administrative Unit. For the fiscal year ended June 30, 2007, the County appropriated \$65,348,540 from General Fund revenues for school current operations. For the fiscal year ending June 30, 2008, the County appropriation is \$68,291,257 from General Fund revenues.

The County School Capital Fund is supported from the designated portions of two local option one-half cent sales taxes which must be used for school capital outlay expenditures or the retirement of school bond indebtedness. For the fiscal year ended June 30, 2007, the actual sales taxes totaled \$10,242,417. For the fiscal year ending June 30, 2007, budgeted sales tax is \$9,000,000. The State also provides support through the Public School Building Capital Fund. The revenue is distributed by the Office of State Budget and Management based on average daily membership ("ADM") and may be used to pay up to 75% of school construction costs for approved projects. The Public School Building Capital Fund provided \$3,028,986 to the Cumberland County School Administrative Unit for the fiscal year ended June 30, 2007. At June 30, 2007, the County had received \$42,308,175 from the Public School Building Capital Fund since its inception in 1987. The County received \$4,735,148 in proceeds from the North Carolina Education Lottery. The proceeds are primarily to be used for school construction and reduction of class size in the early grades.

The following table shows the number of schools and the Average Daily Membership, ADM, for the Cumberland County School Administrative Unit.

County Schools ADM									
Year	K-5		6-8		9-12		Total		
	# Schools	ADM	# Schools	ADM	# Schools	ADM	ADM		
2006-2007*	53	24,516	15	12,157	13	16,405	53,078		
2005-2006*	53	24,153	15	12,171	13	16,241	52,565		
2004-2005*	53	24,480	16	12,458	12	16,388	53,326		
2003-2004	54	24,547	17	12,445	13	16,097	53,089		
2002-2003	54	24,432	17	12,199	12	15,592	52,223		

<sup>\*</sup> Number of schools excludes special schools and academies.

#### **Private and Parochial Schools**

There are five independent schools and 19 religious schools in the County.

#### Colleges and Universities

There are three institutions of higher learning, as well as a Fort Bragg facility on the military installation offering off-campus "resident-credit" courses for several North Carolina and certain out-of-state colleges and universities.

<u>Fayetteville Technical Community College:</u> Fayetteville Technical Community College ("FTCC"), a post-secondary institution located within the County, was established as a member of the North Carolina System of Community Colleges and Technical Institutes. FTCC is the third largest community college in the State.

FTCC, a two-year public institution, offers associate degrees, diplomas and certificates in 123 academic programs. In an average year, hundreds of classes teach new skills and improve quality of life. These programs provide specialized occupational education to help fill the manpower needs of local industrial, business, health and public service employers. Through FTCC's Center for Business and Industry, opportunities for retraining and upgrading are available. The Advanced Technology Center provides additional training and education in the community. In November 2006, the Board of trustees approved an addition of 8,820 square feet to the Health Technology Center building, with construction scheduled to begin December 2007. In January 2007, the Board of Trustees approved a \$5,932,500 general classroom project to renovate a former Service Merchandise building.

The responsibility for financial support of FTCC is shared by the State and County governments. Appropriations from the County to FTCC for operating expenses for the fiscal year ended June 30, 2007 totaled \$7,690,263. The County also has appropriated \$4,204,153 of bank loan proceeds for capital outlay. For the fiscal year ending June 30, 2007, the appropriations from the County to FTCC are \$7,977,015 for operating expenses.

Fayetteville State University: Founded in 1867, Fayetteville State University ("FSU"), a constituent institution of the University of North Carolina, is the second oldest state-supported educational institution in North Carolina. FSU has 40 buildings on a 156-acre campus and currently offers 43 baccalaureate degrees and master's degrees in 23 programs and one doctoral program in educational leadership. New bachelor programs include: biotechnology, communications, forensic science, management information systems, and generic nursing. New graduate programs include the Master of Arts in teaching and the Master of Science in criminal justice. The Weekend and Evening College provides an opportunity for education to non-traditional students who are ready to make a career change. FSU Online offers majors in criminal justice, psychology and sociology. The Center for Continuing Education offers outreach and public service activities and a program of higher education to military personnel and their dependents through FSU military education centers. The Center provides specialized technical and management training.

Methodist University: Methodist University is a private, four-year, co-educational university of liberal arts and sciences established in 1956. Methodist offers bachelor's degrees in over 70 fields of study (majors and concentrations) and three master's degree programs. New majors and concentrations recently added include management information systems, resort management and computer information technology. The college offers day, evening, and online courses year-round. Its business, teacher education, physician assistant, professional golf management, professional tennis management and social work programs are nationally accredited. The Methodist campus presents a blend of modern architecture and natural beauty, occupying 617 acres along the Cape Fear River six miles north of downtown Fayetteville. The campus includes 32 buildings, an 18-hole golf course, a three-and-a-half mile nature trail and an amphitheater.

The following table shows the enrollment figures for the institutions of higher education located in the County:

Enrollment						
	Total Enrollment	Full-Time/FTEs				
Fayetteville State University Undergraduate Graduate	5,068 763	4,541 543				
Methodist University	2,116	1,786				
Fayetteville Technical Community College Curriculum Students Continuing Education Students	12,276 22,284	7,698 2,502				

#### MAJOR INITIATIVES

#### For the Coming Years

Over the next year, the county expects to issue debt in the amount of \$82 million for the following projects:

School Facility Needs u Public Health Department Building Library Branch	p to !	\$55M \$22M \$ 7M
Total		\$84M

The \$55 million for school facility needs would provide an additional 157 classrooms including a new middle school and two elementary schools. The issues affecting the need for additional facilities include: population growth, class-size reductions and program growth. Lottery proceeds will be used for the debt service. The county will help provide the local funds for the yearly operating costs of the facilities.

The current public health department building is twenty-five years old and well used. During this time, no major renovations have been done to the building. The increase in client population and the way in which health services are provided has contributed to the need for a new facility. A complete renovation to the building is not feasible due to the cost and the interruption of client services. Health department funds will be used to pay for \$500,000 of the projected \$1,643,000 annual debt service amount. The balance will be paid by the general fund.

The new library branch will fill in the service gap in the western part of the county where 40% of the population lives. The branch will alleviate the overcrowding at the two branches which currently serve the western part of the county. The branch will be co-located with the new western elementary school to capitalize on construction as well as operational efficiencies. The projected debt service of \$502,000 will be paid for be the general fund.

The Fayetteville Metropolitan Housing Authority has applied for HOPE VI funds to construct over 600 affordable housing units in the Old Wilmington Road neighborhood. The plan includes the City and County jointly borrowing \$9,360,000 for infrastructure needs and pledging the incremental property tax increase from the incremental property tax increase from the revitalized district to repay the debt. On October 15, 2007 the Board of Commissioners voted to commit at least \$3,120,000 to the Hope VI project and that the county's share be contributed up front contingent upon the approval of the FY2008 grant application.

Other projects under consideration in future years are two additional libraries, an addition to the Detention Center, public safety communication towers and a \$175 million school GO bond issue.

#### FINANCIAL INFORMATION

#### **Internal Control**

The management of the County of Cumberland is responsible for establishing and maintaining an internal control framework designed to ensure that the assets of the County are protected from loss, theft or misuse and that accounting data are compiled to allow for the preparation of financial statements in conformity with accounting principles generally accepted in the United States of America. The internal control framework is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived; and (2) the valuation of costs and benefits requires estimates and judgments by management. All internal control evaluations occur within the above framework. We believe that the County's internal controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions in compliance with laws and regulations, contracts and grants.

#### Single Audit

As a recipient of Federal and State financial assistance, the County is also responsible for ensuring that an adequate internal control structure is in place to ensure compliance with applicable laws and regulations related to those programs. This internal control structure is subject to periodic evaluation by management. As part of the County's single audit, tests are made to determine the adequacy of the internal control structure including that portion related to federal and state financial assistance programs, as well as to determine that the County has complied with applicable laws and regulations.

#### **Budgeting Controls**

In government, more so than business, the budget is an integral part of a unit's accounting system and daily operations. An annual or project budget ordinance, as amended by the Board of County Commissioners, creates a legal limit on spending authorizations. For the County of Cumberland, annual budgets are adopted for General, Special Revenue, Permanent, Proprietary, and Pension Trust Funds. The legal level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amounts) is at the department level for the General Fund, Special Revenue Funds, Permanent Funds and at the fund level for Proprietary and Pension Trust Funds. Expenditures for construction contracts are monitored at the project level for the Capital Project Funds. Any amendments or transfers of appropriation between departments or funds must be authorized by the County Manager's office and approved by the Board of County Commissioners. In addition, the County maintains budgetary controls. The objective of these controls is to ensure compliance with the legal provisions embodied in the annual budget ordinance adopted by the Board of Commissioners. Any appropriation remaining in the department at the end of the fiscal year automatically lapse and are transferred to available fund balance. The year-end fund balance, along with projected revenues, becomes available for appropriation the following year. An encumbrance accounting system is used to facilitate effective budgetary control. An encumbrance reserves a portion of an appropriation at the time a commitment is made to acquire goods or services. Open encumbrances are reported as reservations of fund balance at fiscal year-end and are re-appropriated as part of the following year's budget ordinance.

#### Risk Management

The County is self-insured for group medical insurance and contracts with the North Carolina Association of County Commissioners to administer the program. The contract provides for stop loss pooling of individual claims in excess of \$150,000 and an aggregate stop loss of 120% of expected claims during the contract year.

The County of Cumberland is self-insured for Workers' Compensation. The program is administered by Key Risk Management Services, Inc. with a liability limit of \$500,000 per incident. The County is also self-insured for Unemployment Compensation.

All property and casualty insurance is reviewed on a continuing basis to insure that the County's assets are protected.

#### **Debt Administration**

At June 30, 2007, the County's General Obligation Bond debt was \$99,480,000. This amount includes \$1,250,000 of debt for the NORCRESS Water and Sewer District which is a blended component unit.

In September 1999, Standard and Poor's Rating Group upgraded the County's Bond Rating from A+ to AA-. Moody's Investor Service upgraded the County's rating from A1 to Aa3 in February 2000 and the North Carolina Municipal Council upgraded the debt rating for the County from 85 to 86 in July 2002. Their decisions were based upon the County's improved financial performance due to prudent fiscal management coupled with an expanded economic base. In October 2004, all three rating agencies affirmed their ratings on the County's outstanding debt.

Under current statutes, the County's debt limit is subject to a legal limitation of 8% of the total assessed value of real and personal property. As of June 30, 2007, the General Obligation Debt of \$99,480,000 was significantly less than the legal debit margin of \$1,303,463,000.

#### **Cash Management**

Cash temporarily idle during the year was invested in demand deposits, certificates of deposit, obligations of the U.S. Treasury and commercial paper. The County earned unrestricted interest revenue of \$9,732,962 on all investments for the year ended June 30, 2007. The General Fund's share of the revenue was \$5,876,314 which represents an equivalent tax rate of 3.79 cents.

The County's investment policy is to minimize credit and market risks while maintaining a competitive yield on its portfolio. Accordingly, deposits were either insured by federal depository insurance or collateralized. All collateral on deposits are held by the State Treasurer's agent in the name of the State Treasurer. The majority of the County's investments are in the two lowest risk categories as defined by the Governmental Accounting Standards Board.

#### OTHER INFORMATION

#### **Independent Audit**

North Carolina General Statute 159-34 requires an annual audit by independent certified public accountants. The accounting firm of Cherry, Bekaert, and Holland, L.L.P., was selected by the Board of Commissioners. In addition to meeting the requirements set for in the State Statute, the audit was also designed to meet the requirements of the Single Audit Act of 1996 and the related OMB Circular A-133. The auditor's unqualified report on the basic financial statements is included in the Financial Section of the Comprehensive Annual Financial Report. The auditor's reports relating specifically to the single audit are presented in the Compliance Section.

#### **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the County of Cumberland for its comprehensive annual financial report for the fiscal year ended June 30, 2006. This was the fourteenth consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both accounting principles generally accepted in the United States of America and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current comprehensive annual financial report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

#### **ACKNOWLEDGEMENTS**

\*\*\*\*\*\*\*

We appreciate the assistance and dedication of the Finance Department and Internal Auditor throughout the year, especially during the preparation of this CAFR. We would like to thank all members of the Department who contributed to its preparation and the County's independent certified public accountants, Cherry, Bekaert, & Holland, LLP, for their assistance and guidance. The cooperation of each County Department is appreciated as we work together in conducting the County's financial operations. We also express our appreciation to the members of the Board of County Commissioners for their continued support, guidance and advice in planning and conducting the financial activities of the County in a responsible and progressive manner.

Respectfully submitted,

James E. Martin County Manager

Amy H. Cannon, CPA Assistant County Manager

# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Cumberland County North Carolina

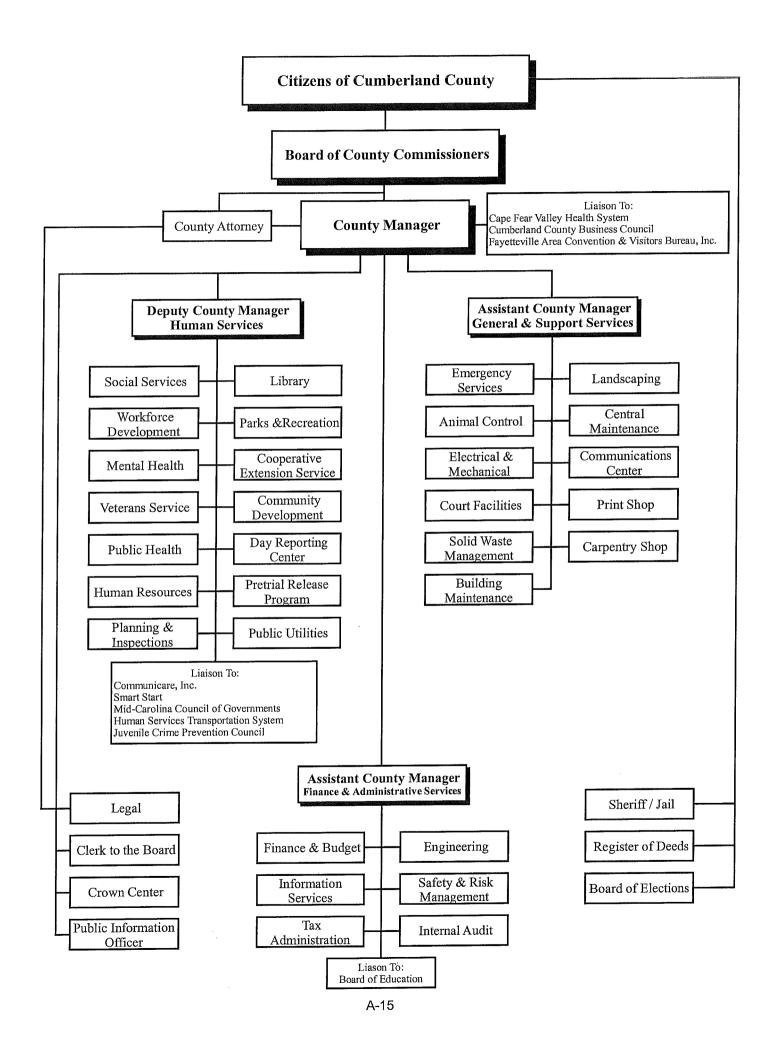
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2006

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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President

**Executive Director** 



#### FINANCIAL SECTION

- \* Independent Auditors' Report
- \* Management's Discussion and Analysis
- \* Basic Financial Statements
- \* Notes to the Financial Statements



#### INDEPENDENT AUDITORS' REPORT

Board of County Commissioners County of Cumberland, North Carolina

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the Eastover Sanitary District (the "District"), the Fayetteville Area Convention and Visitors Bureau (the "Bureau"), the Cumberland County Tourism Development Authority (the "Authority"), each major fund and the aggregate remaining fund information of the County of Cumberland, North Carolina (the "County") as of and for the year ended June 30, 2007, which collectively comprise the County's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the County's management. Our responsibility is to express an opinion on these financial statements based on our audit. We did not audit the financial statements of the Cumberland County ABC Board (the "Board"). Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Board, is based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the Board and the Bureau were not audited in accordance with *Government Auditing Standards*. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the reports of other auditors provide a reasonable basis for our opinions.

In our opinion, based upon our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component units, each major fund and the aggregate remaining fund information of the County as of June 30, 2007, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison of the general and county school funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated November 15, 2007 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Management's Discussion and Analysis, the schedules of funding progress and employer contributions and the notes to the required schedules for the Law Enforcement Officer's Special Separation Allowance are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Board of County Commissioners County of Cumberland, North Carolina Page 2

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the basic financial statements of the County. The combining and individual fund statements and schedules for the years ended June 30, 2007 and 2006, as well as the accompanying schedule of expenditures of Federal and State awards as required by U. S. Office of Management and Budget Circular A-133, Audits of States, Local Governments and Non-Profit Organizations and the State Single Audit Implementation Act for the year ended June 30, 2007, the introductory, the other supplemental financial data, the statistical and the continuing disclosures sections are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund statements and schedules for the years ended June 30, 2007 and 2006, the other supplemental financial data, as well as the accompanying schedule of expenditures of Federal and State awards as required by U. S. Office of Management and Budget Circular A-133, Audits of States, Local Governments and Non-Profit Organizations and the State Single Audit Implementation Act for the year ended June 30, 2007, have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

We did not audit the introductory, statistical and continuing disclosure information sections of this report and, accordingly, we express no opinion on this data.

CHERRY, BEKAERT & HOLLAND, L.L.P.

Chury, Bekand + Holland JHP
Fayetteville, North Carolina
November 15, 2007

#### Management's Discussion and Analysis

As management of the County of Cumberland, we offer readers of the County's financial statements this narrative overview and analysis of the financial activities of the County of Cumberland for the fiscal year ended June 30, 2007. We encourage readers to read the information presented here in conjunction with additional information that we have furnished in the County's financial statements, which follow this narrative.

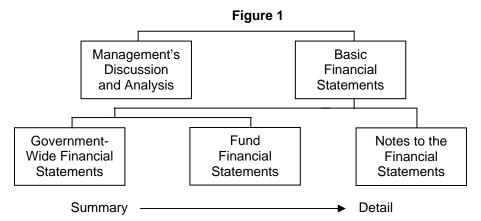
#### Financial Highlights

- The assets of the County of Cumberland exceeded its liabilities at the close of the fiscal year by \$174,404,457 (net assets). In accordance with North Carolina law, liabilities of the county include approximately \$95,811,470 in long-term debt associated with assets belonging to the Cumberland County Board of Education and Fayetteville Technical Community College. As these assets are not reflected in the County's financial statements and the full amount of the long-term debt is reflected in the County's financial statements, the County reports a corresponding lower net asset amount.
- The government's total net assets increased by \$21,522,447 (14.08%), primarily due to increased ad valorem tax collections (2.68%) and investment earnings (55.91%).
- As of the close of the current fiscal year, the County of Cumberland's governmental funds reported combined ending fund balances of \$134,548,857 a decrease of \$1,824,433 from the prior year. Approximately 74.21 percent of this total amount, or \$99,852,380, is available for spending at the government's discretion (unreserved fund balance).
- At the end of the current fiscal year, undesignated and designated fund balance for the General Fund was \$67,282,289 or 23.83 percent of total general fund expenditures including transfers for the fiscal year. Of this amount, \$23,704,328 has been designated for subsequent year's expenditures and other purposes leaving \$41,039,193 or 14.47 percent of total general fund expenditures as undesignated.
- The County of Cumberland's total debt decreased by \$16,200,630 (6.96%) during the current fiscal year. This decrease was due to paying down existing debt.
- Cumberland County maintained its Standard and Poor's Rating Group's AA- and Moody's Investor Service's Aa3 bond rating for the sixth and seventh consecutive year, respectively.

#### Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the County of Cumberland's basic financial statements. The County's basic financial statements consist of three components; 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the County through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of the County of Cumberland.

#### **Required Components of Annual Financial Report**



#### Basic Financial Statements

The first two statements (pages D-1 and D-2) in the basic financial statements are the **Government-wide Financial Statements**. They provide both short and long-term information about the County's financial status.

The next statements (pages E-1 through E-11) are **Fund Financial Statements**. These statements focus on the activities of the individual parts of the County's government. These statements provide more detail than the government-wide statements. There are four parts to the Fund Financial Statements: 1) the governmental funds statements; 2) the budgetary comparison statements; 3) the proprietary fund statements and 4) the fiduciary fund statements.

The next section of the basic financial statements is the **notes**. The notes to the financial statements explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the County's non-major governmental funds and internal service funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statements.

Following the notes is the required supplemental information. This section contains funding information about the County's pension plans.

#### Government-wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the County's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the County's financial status as a whole.

The two government-wide statements report the County's net assets and how they have changed. Net assets are the difference between the County's total assets and total liabilities. Measuring net assets is one way to evaluate the County's financial condition.

The government-wide statements are divided into three categories: 1) governmental activities; 2) business-type activities and 3) component units. The governmental activities include most of the County's basic services such as general government, public safety, economic and physical development, human services, cultural and recreational, and education. Property taxes and state and federal grant funds finance most of these activities. The business-type activities are those that the County charges customers to provide. These include Solid Waste Management, Cumberland County Crown Complex, Kelly Hills and NORCRESS Water and Sewer Districts and other proprietary funds. The final category is component units. Although legally separate from the County, the Cumberland County ABC Board is important to the County because the County is financially accountable for the Board by appointing its members and because the Board is required to distribute its profits to the County. The Eastover Sanitary District, although legally separate, is included because exclusion would be misleading to the reporting unit. The Fayetteville Area Convention and Visitors Bureau is a non-profit organization that provides services to promote the development and expansion of travel and tourism. A voting majority of the bureau's 11member board of directors is appointed by the County. The Cumberland County Tourism Development Authority exists to promote travel, tourism, conventions, sponsor tourist-related events, and finance tourist-related capital projects in the County. A voting majority of the 7-member board of directors is appointed by the County. The government-wide financial statements are on pages D-1 and D-2.

#### Fund Financial Statements

The fund financial statements provide a more detailed look at the County's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The County of Cumberland, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the County's budget ordinance. All of the funds of the County of Cumberland can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds – Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the County's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash and the amount of funds left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called *modified accrual accounting*. This method also has a current financial resources focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the County's programs. The relationship between government activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

The County of Cumberland adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the County, the management of the County, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the County to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well the County complied with the budget ordinance and whether or not the County succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the Statement of Revenues, Expenditures, and Changes in Fund Balance. The statement shows four columns: 1) the original budget as adopted by the board; 2) the final budget as amended by the board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges. To account for the difference between the budgetary basis of accounting and the modified accrual basis, a reconciliation showing the differences in the reported activities is shown at the end of the budgetary statements.

**Proprietary Funds** – The County of Cumberland has two types of proprietary funds. *Enterprise Funds* are used to report the same functions presented as business-type activities in the government-wide financial statements. The County of Cumberland uses enterprise funds to account for its Crown Center Complex activity, Solid Waste operations, and two water and sewer districts. *Internal Service Funds* account for the financing of services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis. The County has five Internal Service Funds.

**Fiduciary Funds** – Fiduciary funds are used to account for resources held for the benefit of parties outside the government. The County of Cumberland has seven fiduciary funds, one of which is a pension trust fund and six of which are agency funds.

**Notes to the Financial Statements** – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements start on page F-1 of this report.

**Other Information** – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning the County's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found beginning on page G-1 of this report. The statistical section, starting on page S-1, has been modified to comply with GASB Statement No. 44. This statement required that additional schedules be added as part of the statistical section and required that some of the previously reported data be reformatted.

#### Government-Wide Financial Analysis

As noted earlier, net assets may serve over time as one useful indicator of a government's financial condition. The assets of the County of Cumberland exceeded liabilities by \$174,404,457 as of June 30, 2007. The County's net assets increased by \$21,522,447 for the fiscal year ended June 30, 2007. Of total net assets, one

# The County of Cumberland's Net Assets Figure 2

	Government Activities			ss-type vities	Total		
	2006	2007	2006	2007	2006	2007	
_							
Assets							
Current and other	\$ 168,125,512	\$ 167,234,422	\$ 39,282,736	\$ 43,442,943	\$ 207,408,248	\$ 210,677,365	
Capital	130,822,743	135,230,584	77,899,534	76,885,603	208,722,277	212,116,187	
Total assets	298,948,255	302,465,006	117,182,270	120,328,546	\$ 416,130,525	\$ 422,793,552	
Libabilities							
Long-term outstanding	186,689,644	155,153,113	52,508,160	47,872,724	239,197,804	203,025,837	
Other	20,922,861	39,177,192	3,127,850	6,186,066	24,050,711	45,363,258	
Total liabilities	207,612,505	194,330,305	55,636,010	54,058,790	263,248,515	248,389,095	
Net assets:							
Invested in capital, net							
of related debt	22,117,158	31,490,183	31,693,900	33,021,723	53,811,058	64,511,906	
Restricted	45,222,958	45,620,960	1,625,492	2,038,462	46,848,450	47,659,422	
Unrestricted	23,995,634	31,023,558	28,226,868	31,209,571	52,222,502	62,233,129	
Total net assets	\$ 91,335,750	\$ 108,134,701	\$ 61,546,260	\$ 66,269,756	\$ 152,882,010	\$ 174,404,457	

of the largest portions \$64,511,906 (36.99%), reflects the County's investment in capital assets (e.g. land, buildings, machinery, and equipment), less any related debt still outstanding that was issued to acquire those items. The County of Cumberland uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the County's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the County of Cumberland's net assets, \$47,659,422 (27.33%), represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets \$62,233,129 (35.68%) may be used to meet the County's ongoing obligations to citizens and creditors.

As with many counties in the State of North Carolina, the County's *unrestricted net assets*, is low due primarily to the portion of the County's outstanding debt incurred for the County Board of Education (the "school system") and Fayetteville Technical Community College (FTCC). Under North Carolina law, the County is responsible for providing capital funding for the school systems. The County has chosen to meet its legal obligation to provide the school systems capital funding by using a mixture of County funds and general obligation debt. The assets funded by the County; however, are owned and utilized by the school systems. Since the County, as the issuing government, acquires no capital assets, the County has incurred a liability without a corresponding increase in assets. At the end of the fiscal year, approximately \$95,811,470 of the outstanding debt on the County's financial statements was related to assets included in the school systems' and FTCC's financial statements. However, since the majority of the school systems related debt is general obligation debt; it is collateralized by the full faith, credit, and taxing power of the County. Accordingly, the County is authorized and required by State law to levy ad valorem taxes, without limit as to rate or amount, as may be necessary to pay the debt service on its general obligation bonds. Principal and interest requirements will be provided by an appropriation in the year in which they become due.

Several particular aspects of the County's financial operations positively influenced the total unrestricted governmental net assets:

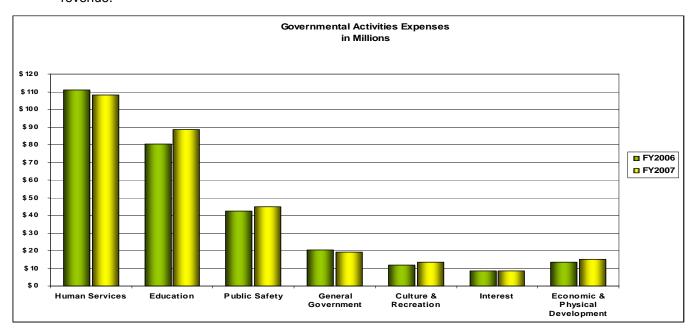
- Continued diligence in the collection of current year property taxes by achieving a collection percentage of 98.63% for real and personal property and 81.82% for motor vehicles.
- Achieving an average overall tax collection rate including collection of prior year taxes of 99.11%.
- Continued low cost of debt due to the County's high bond rating and increased interest income on investments.

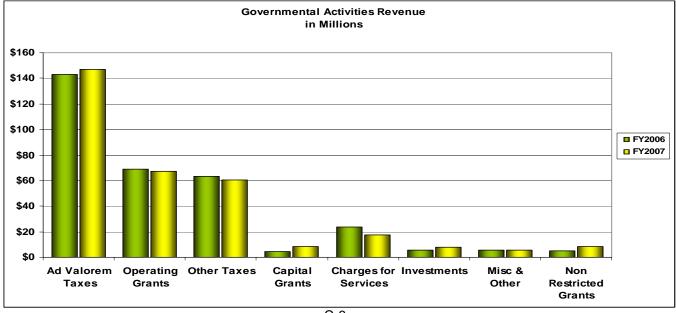
# The County of Cumberland Changes in Net Assets Figure 3

	Governmental Activities		Business-type Activities		Total	
	2006	2007	2006	2007	2006	2007
Revenues:						
Program revenues:						
Charges for services	\$ 23,718,141	\$ 17,328,803	\$ 5,980,949	\$ 6,752,961	\$ 29,699,090	\$ 24,081,764
Operating grants and contributions	68,896,307	67,113,144	21,180	Ψ 0,702,301	68,917,487	67,113,144
Capital grants and contributions	4,460,193	8.489.794	1,738,094	257,032	6,198,287	8,746,826
General revenues:	1, 100, 100	0, 100,701	1,700,001	201,002	0,100,201	0,1 10,020
Property taxes	143,158,737	146,997,789			143,158,737	146,997,789
Other taxes	63,143,666	60,450,548	5,342,933	5,505,055	68,486,599	65,955,603
Grants and contributions not	00,110,000	00, 100,010	0,012,000	0,000,000	00, 100,000	00,000,000
restricted to specific programs	5,109,038	8,236,597			5,109,038	8,236,597
Unrestricted investment earnings	5,667,104	7,779,579	1,239,831	1,988,735	6,906,935	9,768,314
Gain on sale of assets	82,935	(601,370)	.,200,001	.,000,.00	82,935	(601,370)
Payments from components units	02,000	(00.,0.0)			02,000	(66.,6.6)
Miscellaneous	5,730,292	5,977,746	170,844	6,344	5,901,136	5,984,090
Total revenues	319,966,413	321,772,630	14,493,831	14,510,127	334,460,244	336,282,757
Expenses:						
General government	20,483,697	19,112,649			20,483,697	19,112,649
Public safety	42,301,225	44,747,490			42,301,225	44,747,490
Economic and physical development	13,586,698	15,170,460			13,586,698	15,170,460
Human services	111,115,841	108,265,701			111,115,841	108,265,701
Culture and recreation	12,007,763	13,342,022			12,007,763	13,342,022
Education	80,402,772	88,478,548			80,402,772	88,478,548
Interest on long-term debt	8,755,303	8,464,650			8,755,303	8,464,650
Crown Center	0,700,000	0, 10 1,000	9,550,376	9,816,360	9,550,376	9,816,360
Solid Waste			5,720,234	6,924,954	5,720,234	6,924,954
Kelly Hills Water and Sewer District			0,120,201	0,02 .,00 .	0,120,20	0,02 .,00 .
Norcress Water and Sewer District			206,966	437,476	206,966	437,476
Total expenses	288,653,299	297,581,520	15,477,576	17,178,790	304,130,875	314,760,310
Total experiede	200,000,200	201,001,020	10, 111,010	17,170,700	001,100,070	011,700,010
Increase in net assets before transfers	31,313,114	24,191,110	(983,745)	(2,668,663)	30,329,369	21,522,447
Transfers	(7,863,279)	(7,392,159)	7,863,279	7,392,159	,,	/- / ·-
Increase in net assets	23,449,835	16,798,951	6,879,534	4,723,496	30,329,369	21,522,447
Net assets, July 1	67,885,915	91,335,750	54,666,726	61,546,260	122,552,641	152,882,010
Net assets, June 30	\$ 91,335,750	\$ 108,134,701	\$ 61,546,260	\$ 66,269,756	\$ 152,882,010	\$ 174,404,457

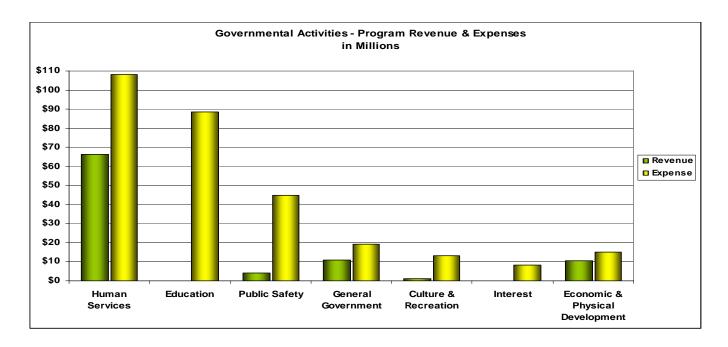
**Governmental activities**. Governmental activities increased the County's net assets by \$16,798,951 thereby accounting for 78.52% of the total growth in net assets of the County of Cumberland. Key elements of this increase are as follows:

- Spending on salaries and related benefits increased by \$3,844,269 from FY2006 due to a 4.0% COLA for all full-time and a pro-rata share for most part-time employees, a \$1,139,656 increase in health insurance, the addition of 34 new positions and the reclassification of 298 other employees.
- Operating expenses decreased by \$3,380,303. The largest decrease, \$3,732,996, was for contracted services.
- Other charges and services increased \$5,523,622. Major changes for FY2007 included: \$3,031,275 increase for current expense for county schools and FTCC, \$721,210 increase in Medicaid, a \$2,207,384 increase in Child Care and \$1,599,255 for repairs on the Lake Upchurch dam.
- Spending on non-multiyear capital items increased \$5,323,543 due to expenditures of \$5,414,552 for County schools and FTCC.
- Ad valorem taxes increased net assets by \$3,161,321 while sales taxes decreased \$2,330,835 due to an annexation by the City of Fayetteville.
- Intergovernmental revenues increased \$6,328,300 as a result of various increases in state and federal revenue.



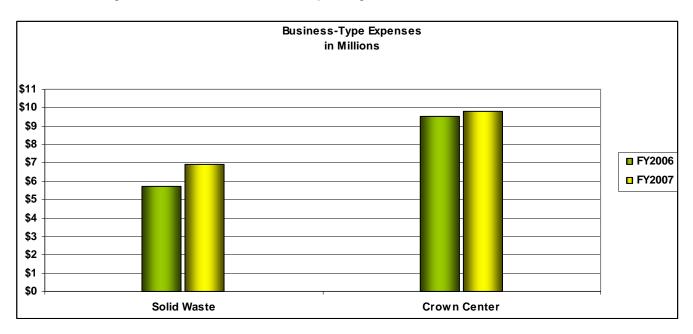


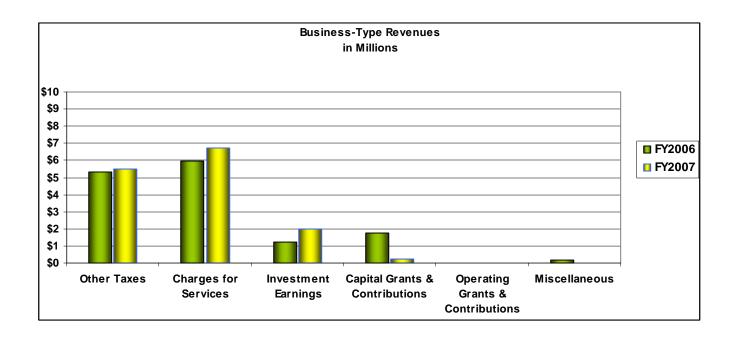
The graph below represents a comparison of program revenues to program expenses for governmental activities. For each activity, general revenues were required to support expenses. Program revenues covered 31.23% of expenses at June 30, 2007 and 33.28% at June 30, 2006. The largest general revenue source for governmental activities was ad valorem taxes on property and motor vehicles. Total Ad Valorem Tax revenue of \$146,997,789 amounted to 64.24% of the total general revenue excluding transfers. The second largest general revenue source was Other Taxes at \$60,450,548 or 26.42% of the governmental activities revenues. All other general revenue amounted to \$21,392,552 or 9.35%.



**Business-type activities**: Business-type activities increased the County of Cumberland's net assets by \$4,723,496 accounting for 21.95% of the total growth in the government's net assets. Key elements of this increase are as follows:

 The Solid Waste Fund reported an increase in net assets of \$3,969,986 which represented 84.05% of the total business-type activities increase in net assets. This increase over the prior year was due continuing increases in Solid Waste's non-operating revenue.





#### Financial Analysis of the County's Funds

As noted earlier, the County of Cumberland uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds**. The focus of the County of Cumberland's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing the County's financing requirements. Specifically, unreserved fund balance can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The general fund is the chief operating fund of the County of Cumberland. At the end of the current fiscal year, unreserved and undesignated fund balance of the General Fund was \$41,039,193; unreserved fund balance was \$67,282,762 while total fund balance reached \$98,111,884. As a measure of the general fund's liquidity, it may be useful to compare the three different measures of fund balance to total fund expenditures. Unreserved and undesignated fund balance represents 14.47 percent of total General Fund expenditures including transfers; unreserved fund balance was 23.73 percent while total fund balance represents 34.60 percent of that same amount.

At June 30, 2007, the governmental funds of the County of Cumberland reported a combined fund balance of \$134,548,857, a 1.34 percent decrease over last year. This reduction is due to decreases in the General Fund of 0.53% and a combined 3.45% reduction in the Other Governmental Funds

**General Fund Budgetary Highlights**: During the fiscal year, the County revised the budget on several occasions. Generally, budget amendments fall into one of four categories: 1) amendments to appropriate fund balance for encumbrances from the prior year 2) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 3) amendments made to recognize new funding amounts from external sources, such as Federal and State grants; and 4) increases in appropriations that become necessary to maintain services. Total amendments to the General Fund increased revenue by \$20,468,170 or 7.00 percent of total budget. Of this amount, \$4,137,696 represents additional/and or adjustments to federal and state funding estimates, local fees increased \$987,366. The remaining \$15,343,108 or 74.96% of the increase is from other financing sources. \$15,157,246 or 98.79% of the other financing sources represents an increase in fund balance. \$10,170,114 of this amount was appropriated to fund prior year obligations (encumbrances and unexpended grants), \$1,560,665 was from designated maintenance and renovations one-time funds, \$1,556,300 was from Health Department fund balance, and \$1,870,167 was for new initiatives.

Total actual revenues, excluding other financing sources, for the General Fund exceeded the budgeted amount by \$543,780. Ad Valorem taxes collected exceeded the budget by \$3,932,861. This increase was due, in part, to under estimation of taxes to be collected and an increase in the tax collection rate. Total sales tax collections were \$1,839,379 above budget estimates, but were \$2,074,134 below the prior year's actual collections due to annexation. Restricted Intergovernmental revenues were less than the budgeted amount by \$5,538,238 or 91.20%. Of this amount, 99.54% is attributable to unrealized revenue in the Human services departments. Overall, sales and fees for services were \$5,601,244 below budget with Mental Health fees accounting for a \$5,992,996 difference between budget and actual. This decrease was due to the state-wide Mental Health reform that is causing a shift from internally provided services to outsourcing with private contractors.

Total actual expenditures, excluding transfers, were less than the budgeted amount by \$28,874,022 resulting in an expenditure rate of 90.53%. Due to turnover and vacancies, personnel expenditures were \$10,322,314 less than budgeted. Basic operating expenditures were \$10,761,527 under budget. Of this amount, \$6,504,533 was for contracted services. In total, 83 of 113 line items, 73.5%, were under spent. Other charges & services was \$4,329,224 under budget. Under spending in Human Services and General Government of \$24,789,864 accounted for 85.86% of the total. While capital outlay was under spent by \$3,998,030, almost all of those funds will be re-budgeted in fiscal year 2008.

**Proprietary Funds**. The County of Cumberland's proprietary funds provide the same type of information found in the government-wide statements but in more detail. Unrestricted net assets of the Solid Waste Fund at the end of the fiscal year amounted to \$31,000,512, a 12.76% increase over the previous year, and those for the Cumberland County Crown Complex equaled \$36,579, a 94.50% decrease. The other two proprietary funds had combined unrestricted net assets of \$172,480. The total growth in net assets for Solid Waste was \$3,969,986 a 10.37% increase and the Crown Center was \$655,457, a 5.22% increase.

#### Capital Asset and Debt Administration

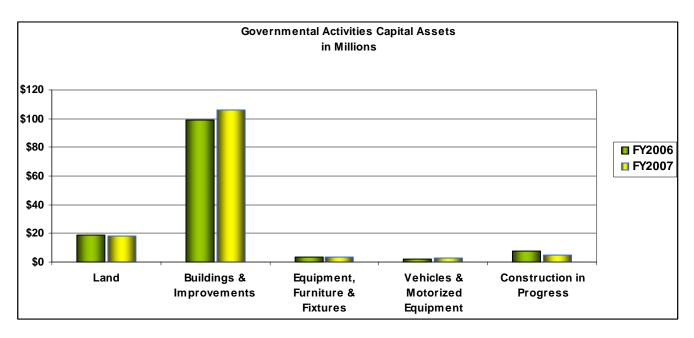
Capital assets. The County of Cumberland's capital assets for its governmental and business—type activities as of June 30, 2007, totals \$212,107,198 (net of accumulated depreciation). Capital assets include land, land improvements, buildings and improvements, vehicles and heavy equipment, furniture, machinery, and other equipment, and construction in progress. Capital assets are reported in the government-wide financial statements and in the enterprise fund financial statements. Governmental funds treat capital acquisitions as expenditures in the period in which they are purchased. Significant changes included a \$8,333,662 decrease in construction in progress for the NORCRESS Water and Sewer project, Sheriff's Training Facility and Animal Control Facility with a corresponding increase in buildings and improvements and Plant and distribution systems.

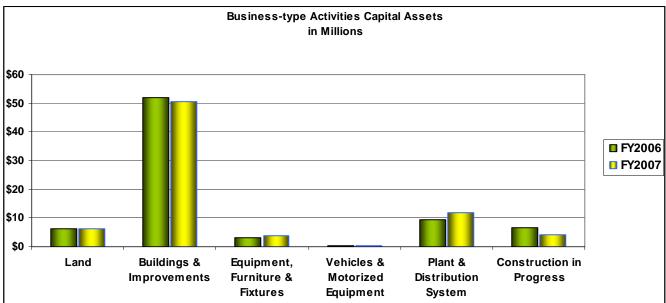
## The County of Cumberland's Capital Assets

Fig	gur	e 4
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		nment vities		ess-type vities	To	tal
	2006	2007	2006	2007	2006	2007
Land	\$ 18,762,389	\$ 18,216,850	\$ 6,224,324	\$ 6,248,474	\$ 24,986,713	\$ 24,465,324
Buildings and improvements	98,996,234	106,104,682	52,066,014	50,415,985	151,062,248	156,520,667
Equipment, furniture and fixtures	3,153,678	3,499,499	3,193,766	3,915,167	6,347,444	7,414,666
Vehicles and motorized equipment	2,229,518	2,713,035	381,303	388,869	2,610,821	3,101,904
Plant and distribution system	-	-	9,332,115	11,783,609	9,332,115	11,783,609
Construction in progress	7,680,924	4,696,518	6,702,012	4,133,499	14,382,936	8,830,017
Total net assets	\$ 130,822,743	\$ 135,230,584	\$ 77,899,534	\$ 76,885,603	\$ 208,722,277	\$212,116,187

Additional information on the County's capital assets can be found in note 4 of the Basic Financial Statements.

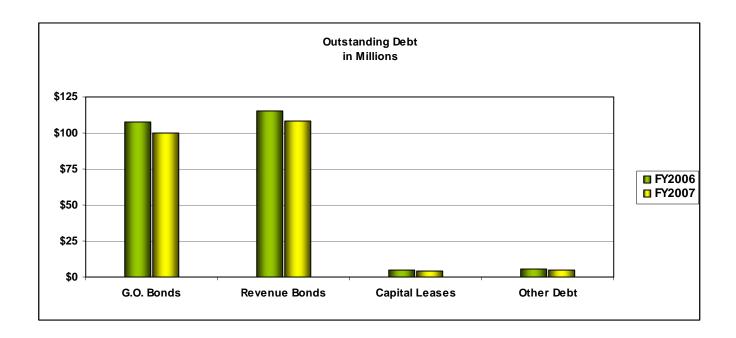




**Long-term Debt**. As of June 30, 2007, the County of Cumberland had total bonded debt outstanding of \$98,230,000 all of which is backed by the full faith and credit of the County.

The County of Cumberland's Outstanding Debt Figure 5

		nment vities		ess-type vities	To	otal
	2006	2007	2006	2007	2006	2007
General obligation bonds	\$ 106,165,000	\$ 98,230,000	\$ 1,250,000	\$ 1,250,000	\$ 107,415,000	\$ 99,480,000
Revenue bonds	66,475,000	62,250,000	48,693,781	46,078,781	115,168,781	108,328,781
Capital leases	4,562,232	4,241,761			4,562,232	4,241,761
Other debt	5,631,302	4,526,143			5,631,302	4,526,143
Total debt	\$ 182,833,534	\$ 169,247,904	\$ 49,943,781	\$ 47,328,781	\$232,777,315	\$216,576,685



The County of Cumberland's total debt of \$216,576,685 decreased \$16,200,630 (6.96%) during the past fiscal year. The County did not issue any new debt in FY2007.

As mentioned in the financial highlights section of this document, the County of Cumberland has maintained an AA- bond rating from Standard and Poor's Rating Group and an Aa3 rating from Moody's Investor Service. This bond rating is a clear indication of the sound financial condition of the County. These high ratings are a primary factor in keeping interest costs low on the County's outstanding debt.

The State of North Carolina limits the amount of general obligation debt that a unit of government can issue to 8.0 percent of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for the County is \$1,303,463,000.

Additional information regarding the County of Cumberland's long-term debt can be found in note 9 beginning on page F-31 of this audited financial report.

#### Economic Factors and Next Year's Budgets and Rates

The following key economic indicators reflect the growth and prosperity of the County.

- The County has an unemployment rate of 5.9% which is .8% higher than the state average.
- The county enjoys it's fourth consecutive year without a property tax increase.
- Continued presence and future expansion of Fort Bragg due to the implementation of BRAC recommendations.

#### Budget Highlights for the Fiscal Year Ending June 30, 2008

The County approved a \$302,207,839 General Fund budget for fiscal year 2008, which represents a \$5,128,724 (1.73%) increase over fiscal year 2007 approved budget. *Ad Valorem Taxes* have been budgeted at an increase of \$6,812,785 (5.02%) based upon a 5.55% growth in the county-wide assessed valuation. *Other Taxes* are projected to increase \$993,341 (2.30%) due to a projected \$664,095 increase in sales tax receipts. *Unrestricted Intergovernmental* revenue is projected to increase \$744,929 (11.09%) due to increases in tax collection and municipal election fees, Federal prisoner housing, and reimbursement from The City of Fayetteville for sale tax loses. *Restricted Intergovernmental* revenue has been budgeted at a net increase of only \$388,369 (0.66%)

based on a budget of \$59,247,005. Mental Health restricted revenue is projected to decrease \$317,649 (1.94%) while Social Services revenues are projected to increase \$665,319. *Licenses and Permits* revenue is projected to decrease \$464,066 (29.00%) reflecting the decline in the housing market. *Sales and Service* fees are projected to decrease \$5,287,559 (8.25%) due to decreases in 14 of 16 Mental Health fees totaling \$5,224,990 (47.81%). Decreases in Mental Health revenues are associated with a statewide plan to change how mental health services are provided. *Miscellaneous* revenue will increase \$2,675,731 (44.63%) due to additional interest income and a \$1,000,000 "balloon" payment from Cape Fear Valley Medical Center. *Other Financing Sources* will decrease \$734,806 (3.04%) due to decrease in the amount of fund balance appropriated for one-time expenditures.

Budgeted expenditures in the General Fund are \$302,207,839 which represents an increase of \$5,128,727 (1.73%) over fiscal year 2007. *Personal Services* decreased \$2,483,098 (2.25%) due to the elimination of 158 positions in Mental Health at a cost savings of \$6,202,329. The General Fund's Fund 101 has a \$3,719,231 (4.08%) increase as a result of a 4.0% cost-of-living increase, continuation of a 1% county funded 401K contribution and increases of \$638,282 in medical insurance costs. *Operating Expenditures* will increase \$2,549,804 (7.37%). Mental Health contracted services accounts for a \$2,729,297 increase as the department shifts from in-house provided services to outside contractors. *Other Charges and Services* will increase \$4,501,634 (3.84%) to \$121,666,783. Funding for education increased \$3,729,469, Medicaid \$1,500,000 and Mental Health expenditures decreased \$1,202,791. *Capital Outlay* expenditures increased slightly by \$142,317 (6.60%). *Debt Service* decreased \$296,750 (1.19%) due to the normal fluctuations in debt payments. *Transfers* increased \$714,817 (9.29%) due to an increase of \$837,831 to the County's Health Insurance fund.

The fiscal year 2008 budget was adopted based in part on slowing the growth in the General fund's budget. Since FY2002, the budget has grown by \$52,327,288 which equates to an annual increase of 3.98%. Supplemental FY2008 departmental budget requests were \$16,512,100. The adopted budget reduced these requests by \$4,295,164 to \$12,216,936. Of the adopted \$12,216,936, only \$612,511 went to department operating, \$490,446 for 12 of 72 requested new positions, \$2,872,518 for COLA, \$1,500,000 for Medicaid, \$858,221 for health insurance, \$2,144,757 for capital needs, and the remaining \$3,728,483 for General Government needs.

The State budget, passed in August, provides for the State to assume 100% of the County's portion of Medicaid expenditures over a three year period. Starting in October 2007, the State will assume 25% of a county's liability for eight months. In return, the County will have its Corporate ADM funds reduced 60%. From the Medicaid savings, the County will reimburse the School Capital Fund for the ADM loss. The County projects a slight loss in the first year due to this "Medicaid swap". In FY2009, the State will assume 50% of the County's Medicaid cost while the County will forgo ¼-cent of the current ½-cent Article 44 sales tax. This swap of expenditures and revenue is projected to result in a \$2.0 million net gain. In the third year, FY2010, the State will assume 100% of the County's Medicaid liability and in return the State will takeover all of the Article 44 ½-cent sales tax.

The Fayetteville Metropolitan Housing Authority has applied for HOPE VI funds to construct over 600 affordable housing units in the Old Wilmington Road neighborhood. The plan includes the City and County jointly borrowing \$9,360,000 for infrastructure needs and pledging the incremental property tax increase from the revitalized district to repay the debt. On October 15, 2007 the Board of County Commissioners voted to commit at least \$3,120,000 to the Hope VI project and that the county's share be contributed up front contingent upon the approval of the FY2008 grant application.

During FY2008, the County plans to issue Certificates of Participation for construction of various school additions, a new library, and a new Health building. Other projects under consideration in future years are two additional libraries, addition to the Detention Center, public safety communication towers and radios and a \$175 million school G.O. bond issue.

#### Requests for Information

This report is designed to provide an overview of the County's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Finance Director, the County of Cumberland, 117 Dick Street, Fayetteville, NC 28301.

#### **BASIC FINANCIAL STATEMENTS**

#### **GOVERNMENT-WIDE FINANCIAL STATEMENTS**

#### Statement of Net Assets June 30, 2007

•	Governmental Activities	Business Type Activities	Total Primary Government	Cumberland County ABC Board	Eastover Sanitary District	Tourism Development Authority	Fayetteville Area Convention and Visitors Bureau
Assets							VIOLOTO DEL OUG
Cash and cash equivalents	\$ 65,872,724	\$ 18,287,335	\$ 84,160,059	\$ 2,737,409	\$ 37,204	\$ 755,868	\$ 534,665
Investments	53,250,326	21,744,744	74,995,070	-	-		
Taxes receivable, net	5,681,859	158,613	5,840,472	-	-	-	_
Accounts receivable, net	-			-	-		584
Sales tax receivable	14,183,829	145,217	14,329,046	_	2,424	·_	
Due from other governments	10,323,958	369,121	10,693,079	_	62,608	_	144,661
Patient receivables, net	1,802,174	,	1,802,174		-		111,001
Other receivables, net	1,493,374	477,440	1,970,814		_		
Internal balances	(218,008)		1,010,014	_	_	-	-
Due from component units	151,903	2.10,000	151.903		-	. •	-
Inventories	250.613	•	250.613	0.454.440	•	•	4.004
Prepaid expenses	26,289	-		2,451,113	-	-	1,804
Restricted cash and cash equivalents	12.621.279	. 0.044.700	26,289	12,056	201 212	•	9,434
Restricted investments		2,041,780	14,663,059	19,336	221,819	•	•
	1,533,718		1,533,718			-	•
Restricted accounts receivable	41,873	685	42,558	-	12,817	-	-
Capital assets:							
Nondepreciable	22,913,368	10,381,973	33,295,341	868,021	251,791	. •	
Depreciable, net	112,317,216	66,503,630	178,820,846	1,993,041	5,854,776	•	89,738
Other assets	218,511	-	218,511	-	-	•	-
Security deposits	-			4,501			-
Total assets	302,465,006	120,328,546	422,793,552	8,085,477	6,443,439	755,868	780,886
Liabilities							
Accounts and vouchers payable	10,180,446	531,255	10,711,701	1,840,460	5,196	417,217	40,823
Due to other governments	3,729,486	205,992	3,935,478	-	-	-	-
Accrued payroll	3,918,513	72,524	3,991,037	-		-	-
Accrued interest payable	1,655,705	2,021,790	3,677,495	168,662	14.083		
Other payables	45,382	4,990	50,372		· -		
Arbitrage rebate	200,498		200,498	_	-		_
Due to primary government		_		151,903	-	_	_
Unearned revenue	1,149,800		1,149,800	,	_	-	_
Long-term liabilities:			1,1.10,000				
Due in less than one year	18,297,362	3,439,473	21,736,835	35,479	48.000	_	_
Due in more than one year	155,153,113	47,782,766	202,935,879	592,021	3,723,500		_
Total liabilities	194,330,305	54,058,790	248,389,095	2,788,525	3,790,779	417,217	40,823
	10 1,000,000		240,000,000	2,700,020	0,700,770	417,217	40,023
let assets							
Invested in capital assets net of related debt	31,490,183	33,021,723	64,511,906	2,861,062	2,335,067	-	89,738
Restricted for debt service	11,967,244	2,038,462	14,005,706	615,787	234,636	-	,,
Restricted by grants	33,617,163		33,617,163		-		
Restricted for cemetery - nonexpendable	36,553		36,553	_	_		_
Unrestricted	31,023,558	31,209,571	62,233,129	1,820,103	82,957	338.651	650.325
Total net assets	\$ 108,134,701	\$ 66,269,756	\$ 174,404,457	\$ 5,296,952	\$ 2,652,660	\$ 338,651	\$ 740,063

# COUNTY OF CUMBERLAND, NORTH CAROLINA Statement of Activities Year Ended June 30, 2007

	•	Pr	Program Revenues				net (E Cha	Net (Expense) Revenue and Changes in Net Assets	and S		
			Operating	Capital	Pri	Primary Government		Cumberland	Eastover	Tourism	Favottoville Area
Functions/Programs	Expenses	Charges for Services	Grants and Contributions	Grants and Contributions	Governmental Activities	Business-type Activities	Total	County ABC Board	Sanitary District	Development Authority	Convention and
Primary government: Governmental activities:			i								
General government	\$ 19.112.649	3 344 191	£ 672 243	A09 909 9	(0 107 221)	6	(6 407 204)	6	•	•	•
Public safety	44,747,490		938.285	606.687	(40,191,321)		(8,197,321)		,	1 <del>29</del>	, S
Economic and physical development	15,170,460	1.000.137	8 903,443	598 137	(4 GGR 7/13)	•	(40,102,300)	•	•		•
Human services	108,265,701	10,170,040	55,618,886	386.076	(42,090,143)		(42,000,743)		•	•	•
Cultural and recreational	13.342.022	314,225	980.287	'	(12 047 510)	•	(12,030,030)			ı	•
Education	88.478.548			•	(88 478 548)	•	(88 478 548)		•	•	•
Interest on long-term debt	8,464,650		•	•	(8.464.650)	•	(8 464 650)		•		•
Total governmental activities	297,581,520	17,328,803	67,113,144	8,489,794	(204,649,779)		(204,649,779)				•
Business-type activities:	000 010	7.00			,						
	9,010,500	2,155,096		•		(7,661,264)	(7,661,264)	•	•	t	•
Solid Waste	6,924,954	4,268,885		1	,	(2,656,069)	(2,656,069)	•	•	•	•
NORCKESS Water and Sewer District	437,476	327,926	•	254,122	•	144,572	144,572	•	•	•	•
Kelly Fills Water and Sewer District	-	1,054	•	2,910	-	3,964	3,964	•	•	•	•
l otal business-type activities	17,178,790	6,752,961	•	257,032	,	(10,168,797)	(10,168,797)	1			
Total primary government	\$ 314,760,310 \$	\$ 24,081,764	\$ 67,113,144	\$ 8,746,826	(204,649,779)	(10,168,797)	(214,818,576)				
Component unit:			-								-
ABC Board	\$ 15,233,109	\$ 15,507,719	69	· 69	•	•	•	274,610	•	•	•
Eastover Santary District	396,043	412,894	•	10,465	•	•	•	•	27,316	•	•
Favetteville Area Convention & Visitors Bureau	1.380.342	5,003,993		• •	• 1		•	•	•	(308,716)	
Total component unit	\$ 20,922,203	\$ 21,099,360	6	\$ 10,465				274,610	27,316	(308,716)	194,412

Gericial reversues.								
Property taxes	14	146,997,789	•	146.997.789	•	•	•	,
Other taxes:								
Sales tax		43.227.809	•	43.227.809	,	•	•	,
Animal registration		367,631		367.631		,	•	•
Real estate transfer		1.515,828	,	1.515.828	•	•		•
Beer and wine		489,287	,	489.287		,	,	•
Solid waste		•	4,631,087	4.631,087				•
Food and beverage		4,513,422		4,513,422		•		,
Room and occupancy			873,968	873,968	•			
Miscellaneous	-	0,336,571	35,352	10,371,923				,
Grants and contributions not restricted to specific programs		8,236,597	•	8,236,597		,	,	
Unrestricted investment earnings		7,779,579	1,953,383	9,732,962	116.247	17.165	,	8.072
Gain on sale of capital assets		(601,370)		(601.370)	•	•		,
Miscellaneous		5,977,746	6.344	5,984,090	2.109	6.113	10.250	107.119
Transfers	_	7,392,159)	7,392,159		•			
Total general revenues and transfers	22	221,448,730	14,892,293	236,341,023	118,356	23,278	10,250	115,191
Change in net assets		16,798,951	4,723,496	21,522,447	392,966	50,594	(298,466)	309,603
Net assets - beginning	6	91,335,750	61,546,260	152,882,010	4,903,986	2,602,066	637,117	430,460
Net assets - ending	\$ 10	108,134,701 \$		66,269,756 \$ 174,404,457 \$	5,296,952 \$	2,652,660 \$	338,651 \$	740,063

## FUND FINANCIAL STATEMENTS

#### Balance Sheet Governmental Funds June 30, 2007

		General		County School Fund	G	Other overnmental Funds	G(	Total overnmental Funds
Assets	•	44 470 000		7 070 405	•	47.047.047	ф. 76	OF 070 704
Cash and cash equivalents	\$	41,178,882	\$	7,676,195	\$,	17,017,647	Þ	65,872,724
Investments		46,698,439	10	3,527,510		3,024,377		53,250,326
Taxes receivable, net		4,430,797			100	476,915		4,907,712
Sales tax receivable		11,264,059		2,651,506	٠	267,655		14,183,220
Due from other governments		9,478,795				845,163		10,323,958
Patient receivables		1,802,174		<b>-</b>				1,802,174
Other receivables, net		1,068,887		57,768		323,968		1,450,623
Due from other funds		466,793		-		-		466,793
Due from component units		151,903				-		151,903
Inventories		250,613		-		-		250,613
Restricted assets:		000 004		4 000 454		0.477.000		5 500 045
Cash and cash equivalents		399,801		1,993,151		3,175,093		5,568,045
Investments		-		-		33,158		33,158
Accounts receivable	т.	747404440	•	45 000 430	_	41,873	<u> </u>	41,873
Total assets	<u> </u>	117,191,143	\$	15,906,130	\$	25,205,849	<u>\$</u>	158,303,122
Liabilities and fund balances								
Liabilities:								
Accounts and vouchers payable	\$	6,009,881	\$	895,344	\$	1,653,432	\$	8,558,657
Due to other governments	Ψ	3,717,247	Ψ	-	Ψ	12,239	Ψ	3,729,486
Accrued payroll		3,841,979		_		76,534		3,918,513
Other payables		43,006		_		2,376		45,382
Due to other funds		223,508		_		461,099		684,607
Deferred revenue		5,243,638		867,336		706,646		6,817,620
Total liabilities		19,079,259		1,762,680		2,912,326		23,754,265
Fund balances:								
Reserved:								
Reserved for inventories		250,613		_		w.		250,613
Reserved for register of deeds		254,065		-		-		254,065
Reserved for encumbrances		6,620,116		-		559,695		7,179,811
Reserved by State statute		23,704,328		1,841,938		1,248,328		26,794,594
Reserved for inmates		•		-		180,841		180,841
Reserved for cemetery		-		-		36,553		36,553
Unreserved:								
Designated for subsequent year's expenditures		14,711,456		2,800,000		-		17,511,456
Designated for revaluation		150,000		-		-		150,000
Designated for tax office software		655,072		-		-		655,072
Designated for potential Medicaid increase		1,500,000		-		-		1,500,000
Designated for backup E911 system		73,004		-		-		73,004
Designated for renovations and maintenance		454,516		-		-		454,516
Designated for Health Department renovations		1,606,150		-		-		1,606,150
Designated for Courthouse/plaza renovations		2,622,136		-		-		2,622,136
Designated for Hope VI Project		3,120,000		-		-		3,120,000
Designated for special purposes		1,351,235		-		-		1,351,235
Fund Balance - unreserved - designated		-		<u>-</u>		· va		
Undesignated		41,039,193		9,501,512		-		50,540,705
Unreserved, reported in nonmajor:								
Designated for subsequent year's expenditures								
Special revenue		=		-		370,325		370,325
Undesignated								
Special revenue		-		-		17,289,218		17,289,218
Capital projects		_				2,608,563		2,608,563
Total fund balances		98,111,884		14,143,450		22,293,523		134,548,857
Total liabilities and fund balances	\$	117,191,143	\$	15,906,130	\$	25,205,849	\$	158,303,122

# Reconciliation of the Balance Sheet of Governmental Funds to the Statement of Net Assets June 30, 2007

Amounts reported for governmental act	tivities in the statement of n	et assets are different because:
---------------------------------------	--------------------------------	----------------------------------

Ending fund balance - governmental funds

\$ 134,548,857

Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds (see note 4).

135,224,697

Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.

Deferred Revenue	\$ 5,667,820
Accrued Tax Penalties	774,147
Bond issue cost	218,511
Prepaid Pension benefit	26,289

6,686,767

Internal service funds are used by management to charge the costs of group insurance, employee flexible benefits, workers' compensation, and general litigation costs to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net assets.

6,780,560

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported in the funds.

Long term liabilities \$ (173,450,475) Accrued interest payable (1,655,705)

(175,106,180)

Net assets of governmental activities

\$ 108,134,701

#### Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds Year Ended June 30, 2007

	General	County School Fund	Other Governmental Funds	Total Governmental Funds
Revenues		*		
Ad valorem taxes	\$ 139,755,085	\$ -	\$ 7,707,832	\$ 147,462,917
Other taxes	45,600,555	10,242,415	4,560,201	60,403,171
Unrestricted intergovernmental revenue	7,773,633	548,686	-	8,322,319
Restricted intergovernmental revenue	57,367,851	6,898,894	11,142,871	75,409,616
Licenses and permits	3,707,358	-	· · ·	3,707,358
Sales and services	13,616,803	-	186,926	13,803,729
Interest earned on investments	5,876,314	529,061	1,122,880	7,528,255
Miscellaneous	5,075,699	165,765	797,272	6,038,736
Total revenues	278,773,298	18,384,821	25,517,982	322,676,101
Expenditures				
Current:				=
General government	18,012,433	-	561,771	18,574,204
Public safety	36,052,179	-	6,574,566	42,626,745
Economic and physical development	4,672,688	•	10,110,323	14,783,011
Human services	105,040,390	-	1,771,008	106,811,398
Cultural and recreational	8,797,670		3,693,697	12,491,367
Education	77,024,435	9,630,820	1,823,293	88,478,548
Capital outlay	4,338,222	-	6,179,511	10,517,733
Debt service:				
Principal payments	13,435,630	-	150,000	13,585,630
Interest and fees	8,535,159	-	37,802	8,572,961
Total expenditures	275,908,806	9,630,820	30,901,971	316,441,597
Excess (deficiency) of revenues over (under) expenditures	2,864,492	8,754,001	(5,383,989)	6,234,504
			(-117	0,201,001
Other financing sources (uses)				
Sale of capital assets	151,043	-	38,200	189,243
Transfers in	4,137,772	-	4,576,532	8,714,304
Transfers out	(7,676,180)	(4,038,648)	(4,610,539)	(16,325,367)
Total other financing sources (uses)	(3,387,365)	(4,038,648)	4,193	(7,421,820)
Net change in fund balances	(522,873)	4,715,353	(5,379,796)	(1,187,316)
Fund balance - beginning	98,634,757	9,428,097	27,673,319	135,736,173
Fund balance - ending	\$ 98,111,884	\$ 14,143,450	\$ 22,293,523	\$ 134,548,857

# Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities Year Ended June 30, 2007

Amounts reported for governmental activities in the statement of activities are different l	pecause:
Net change in fund balances - total governmental funds	\$ (1,187,316)
Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlay exceeded depreciation in the current period.  Capital Outlay \$ 10,524,015  Depreciation (5,899,131)	4,624,884
The net effect of various miscellaneous transactions involving capital assets (i.e. sales and trade-ins) to increase net assets.	(162,943)
Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.  Accrued tax penalties \$ 53,531  Pension costs 38,374  Deferred revenues (364,220)	(272,315)
The issuance of long-term debt (e.g. bonds, leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. Also, governmental funds report the effect of issuance costs, premiums, discounts, and similar items when debt is first issued, whereas these amounts are deferred and amortized in the statement of activites. This amount is the net effect of these differences in the treatment of long-term debt and related accounts.	na transition de la companya del companya de la companya del companya de la compa
Principal payments \$ 13,585,630 Accrued interest payable 146,912 Accrued vacation payable (326,392) Bond issuance costs (18,531) Miscellaneous (187,118)	13 <u>,</u> 200,501
The net revenue of certain activities of the internal service fund is reported with governmental activities.	596,140
Change in net assets of governmental activities	\$ 16,798,951

# General Fund Statement of Revenues, Expenditures and Changes in Fund BalancesBudget and Actual Year Ended June 30, 2007

		Gene	eral Fund	
	e <b>g</b> ight of			Variance With Final
	Original Budget	Final Budget	Actual	Positive (Negative)
Revenues:				
Ad valorem taxes Other taxes	\$ 135,822,224	\$ 135,822,224	\$ 139,755,085	\$ 3,932,861
Unrestricted intergovernmental revenue	43,180,698 6,716,885	43,180,698 6.807.128	45,600,555 7,773,633	2,419,857 966.505
Restricted intergovernmental revenue	58,858,636	62,906,089	57,367,851	(5,538,238)
Licenses and permits	4,114,051	4,141,098	3,707,358	(433,740)
Sales and services	18,230,681	19,218,047	13,616,803	(5,601,244)
Interest earned on investments Miscellaneous	1,362,585 4,632,834	1,362,585 4,791,649	5,876,314 5,075,699	4,513,729 284,050
Total revenues	272,918,594	278,229,518	278,773,298	543,780
Expenditures: Current:	-			
General government Public safety	20,828,594 37,021,169	22,438,798 36,932,004	18,012,433 36,052,179	4,426,365 879,825
Economic and physical development Human services	4,573,728 119,605,124	5,239,586 123,717,158	4,672,688 105,040,390	566,898 18,676,768
Cultural and recreational	8,913,284	9,074,590	8,797,670	276,920
Education Capital outlay	73,587,489	79,039,755 6,370,145	77,024,435 4,338,222	2,015,320 2,031,923
Debt service:	40.400.004			
Principal payments Interest and fees	13,435,631 8,535,161	13,435,631 8,535,161	13,435,630 8,535,159	1 2
Total expenditures	286,500,180	304.782.828	275,908,806	28.874.022
·				
Revenues over (under) expenditures	(13,581,586)	(26,553,310)	2,864,492	(29,417,802)
Other financing sources (uses):				
Sale of capital assets	_	-	151.043	151,043
Transfers in	4,137,771	4,137,771	4,137,772	<sup>′</sup> 1
Transfers out Appropriated fund balance	(5,964,096) 15,407,911	(8,149,618) 30,565,157	(7,676,180)	473,438 (30,565,157)
Total other financing sources (uses)	13,581,586	26,553,310	(3,387,365)	(29,940,675)
, , , , , , , , , , , , , , , , , , , ,			(4)447/	(30,0,0,0)
Revenues and other financing sources over	_			
expenditures and other financing uses	<u> </u>	. \$ -	(522,873)	\$ (522,873)
Fund Balances:				
Beginning of year, July 1			98,634,757	
End of year, June 30		÷	\$ 98,111,884	<b>.</b>

# County School Fund Statement of Revenues, Expenditures and Changes in Fund BalancesBudget and Actual Year Ended June 30, 2007

	County School Fund					
	Original Budget	Final Budget	Actual	Variance With Final Positive (Negative)		
Revenues: Other taxes Unrestricted intergovernmental revenue Restricted intergovernmental revenue Interest earned on investments Miscellaneous Total revenues	\$ 9,000,000 132,840 - - - - 9,132,840	\$ 9,000,000 132,840 7,735,148  16,867,988	\$ 10,242,415 548,686 6,898,894 529,061 165,765 18,384,821	\$ 1,242,415 415,846 (836,254) 529,061 165,765 1,516,833		
Expenditures: Current: Education Total expenditures	5,094,192 5,094,192	18,890,340 18,890,340	9,630,820 9,630,820	9,259,520 9,259,520		
Revenues over (under) expenditures	4,038,648	(2,022,352)	8,754,001	(10,776,353)		
Other financing sources (uses): Transfers out Appropriated fund balance Total other financing sources (uses)	(4,038,648) - (4,038,648)	(4,038,648) 6,061,000 2,022,352	(4,038,648)	(6,061,000) (6,061,000)		
Revenues and other financing sources over expenditures and other financing uses	\$ -	\$ -	4,715,353	\$ 4,715,353		
Fund Balances: Beginning of year, July 1			9,428,097			
End of year, June 30			\$ 14,143,450	=		

#### Statement of Net Assets Proprietary Funds June 30, 2007

Assets Current assets Cash and cash equivalents Investments Taxes receivable, net Sales tax receivable Due from other governments Other receivables, net	Cumberland County Solid Waste Fund  \$ 15,807,269 21,744,729 158,613 83,792 117,548	Cumberland County Crown Center Fund \$ 2,421,656 15	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Total	internal Service Funds
Current assets  Cash and cash equivalents Investments Taxes receivable, net Sales tax receivable Due from other governments Other receivables, net	21,744,729 158,613 83,792		\$ 24,504	\$ 33,906	¢ 10 207 225	
Cash and cash equivalents Investments Taxes receivable, net Sales tax receivable Due from other governments Other receivables, net	21,744,729 158,613 83,792		\$ 24,504	\$ 33,906	¢ 40 007 005	
Investments Taxes receivable, net Sales tax receivable Due from other governments Other receivables, net	21,744,729 158,613 83,792		\$ 24,504	\$ 33,906	¢ 40 207 225	
Taxes receivable, net Sales tax receivable Due from other governments Other receivables, net	158,613 83,792	15			\$ 18,287,335	\$ -
Sales tax receivable Due from other governments Other receivables, net	83,792	_	-	· -	21,744,744	_
Due from other governments Other receivables, net		-	-	-	158,613	-
Other receivables, net	117 5/Ω	61,322	-	103	145,217	609
		41	371	251,161	369,121	-
	292,329	184,948	-	163	477,440	42,557
Due from other funds	223,508		_		223,508	
Total current assets	38,427,788	2,667,982	24,875	285,333	41,405,978	43,166
Noncurrent assets						
Restricted:						
Cash and cash equivalents	655,774	1,266,905	_	119,101	2,041,780	7,053,234
Investments	-		-	· •		1,500,560
Accounts receivable	-	685	-	-	685	· · · -
Capital assets, net of accumulated depreciation	10,580,021	54,521,973	2,615,153	9,168,456	76,885,603	5,887
Total noncurrent assets	11,235,795	55,789,563	2,615,153	9,287,557	78,928,068	8,559,681
Total assets	49,663,583	58,457,545	2,640,028	9,572,890	120,334,046	8,602,847
Liabilities and net assets						
Current liabilities						
Accounts and vouchers payable	126,185	271.639		133,431	531,255	23,376
Due to other governments	120,100	205.992	_	100,401	205,992	23,370
Accrued payroll	36,457	36,067	_	_	72,524	8,172
Accrued interest payable	-	2,017,493		4,297	2,021,790	0,172
Other payables	4,990		-	.,	4,990	_
incurred but not reported		_	-	-	,	1,790,739
Current portion of long-term debt and accrued vacation	91,213	3.334.260	_	14.000	3.439.473	.,
Due to other funds	- 1,-10	5,500		1 1,000	5,500	_
Total current liabilities	258,845	5,870,951		151,728	6,281,524	1,822,287
						· · · · · · · · · · · · · · · · · · ·
Noncurrent liabilities						
Post closing liability	7,163,631		-	·	7,163,631	-
Long-term debt Accrued vacation	4 000	39,373,600	-	1,236,000	40,609,600	•
Total noncurrent liabilities	4,800 7,168,431	4,735		4 000 000	9,535	
Total liabilities		39,378,335		1,236,000	47,782,766	
i Otal Habilities	7,427,276	45,249,286		1,387,728	54,064,290	1,822,287
Net assets						
Invested in capital assets, net of related debt	10,580,021	11,908,093	2,615,153	7,918,456	33,021,723	5.887
Restricted net assets	655,774	1,263,587	_,,_,	119,101	2,038,462	8,553,794
Unrestricted	31,000,512	36,579	24,875	147,605	31,209,571	(1,779,121)
Total net assets	\$ 42,236,307	\$ 13,208,259	\$ 2,640,028	\$ 8,185,162	\$ 66,269,756	\$ 6,780,560

# Statement of Revenues, Expenses, and Changes in Fund Net Assets Proprietary Funds Year Ended June 30, 2007

	ė.	1	Enterprise Fund	s		
	Cumberland County Solid Waste Fund	Cumberland County Crown Center Fund	Kelly Hills Water and Sewer District Fund	NORCRESS Water and Sewer District Fund	Total	Internal Service Funds
Operating revenues						_
Charges for services Contributions	\$ 3,833,374	\$ 2,155,096	\$ 92,831	\$ 201,595	\$ 6,282,896	\$ -
Other operating revenue	400.044	-	4.054	-	470.005	15,358,920
Total operating revenues	469,011 4.302,385	2,155,096	1,054	004 505	470,065	45.050.000
rotal operating revenues	4,302,385	2,155,096	93,885	201,595	6,752,961	15,358,920
Operating expenses						
Salaries and employee benefits	2,012,101	1,924,643	-		3,936,744	14,637,932
Medical supplies and related expenses	215		-		215	
Other supplies	1,556,482	264,137	. •	•	1,820,619	-
Repairs and maintenance	1,140,787	440,378	-	177,977	1,759,142	•
Utilities	67,121	670,129	-	-	737,250	-
Administrative costs	1,171,245	1,694,148	<del>.</del>		2,865,393	594,279
Depreciation	636,405	2,058,380	61,345	235,231	2,991,361	797
Landfill closure and postclosure care costs	319,559				319,559	
Total operating expenses	6,903,915	7,051,815	61,345	413,208	14,430,283	15,233,008
Operating income (loss)	(2,601,530)	(4,896,719)	32,540	(211,613)	(7,677,322)	125,912
Nonoperating revenue (expense)						
Interest earned on investments	1,891,209	61,572		602	1,953,383	251,324
Motel occupancy tax		873,968	-	-	873,968	
Gain (loss) on disposal of capital assets	7,524	14,183	-	-	21,707	_
Miscellaneous	6,344	-	-		6,344	-
Solid Waste fees	4,666,439	-	-	-	4,666,439	-
Interest expense		(2,770,214)			(2,770,214)	
Total nonoperating revenue (expense)	6,571,516	(1,820,491)		602	4,751,627	251,324
Income (loss) before transfers and contributions	3,969,986	(6,717,210)	32,540	(211,011)	(2,925,695)	377,236
Transfers in	-	7,427,860	· <u>-</u>	19,492	7,447,352	218,904
Transfers out	-	(55,193)	-	-	(55,193)	-
Capital contributions			2,910	254,122	257,032	
Change in net assets	3,969,986	655,457	35,450	62,603	4,723,496	596,140
Total net assets - beginning	38,266,321	12,552,802	2,604,578	8,122,559	61,546,260	6,184,420
Total net assets - ending	\$ 42,236,307	\$ 13,208,259	\$ 2,640,028	\$ 8,185,162	\$ 66,269,756	\$ 6,780,560

Statement of Cash Flows Proprietary Funds Year Ended June 30, 2007

		***************************************				710.
		Enterpris	se Funds			
	Cumberland	Cumberland	Kelly Hills	NORCRESS		
	County	County	Water and	Water and		
	Solid	Crown	Sewer	Sewer		Internal
	Waste	Center	District	District		Service
	Fund	Fund	Fund	Fund	Total	Funds
						- I dilda
Operating activities						
Cash received from customers	\$ 3,857,495	\$ 2,368,057	\$ 92,831	\$ 201,595	\$ 6,519,978	\$ -
Other operating revenue	319,121	4 2,000,007	1,054	Ψ 201,535	320,175	
Cash received from contributions	-		1,007		020,110	15,357,763
Cash paid to employees	(1,295,946)	(1,937,109)		-	(3,233,055)	10,007,700
Cash paid for goods and services	(3,928,426)			(266,533)	(7,777,434)	(538,208)
Cash received for goods and services	-	-	29,394		29,394	210,796
Cash paid for claims	-		•	-		(14,287,751)
Other miscellaneous transactions	6,344				6,344	
Net cash provided by (used in)						
operating activities	(1,041,412)	(3,151,527)	123,279	(64,938)	(4,134,598)	742,600
Noncapital financing activities						
Transfers in	•	7,427,860	-	19,492	7,447,352	218,904
Transfers out		(55,193)			(55,193)	
Net cash provided (used) by noncapital financing activities		7 070 007				
miancing activities		7,372,667		19,492	7,392,159	218,904
Canital and related financing activities						
Capital and related financing activities  Acquisition and construction of capital assets	(4.444.000)	(800.000)	/00 775°		// 0/0 F75'	/n == ··
Other capital asset transactions	(1,111,829)	(699,982)	(98,775)	100 550	(1,910,586)	(6,684)
Proceeds from sales of capital assets	15,162	14,183	-	182,550	182,550 29,345	•
Proceeds from issuance of long-term debt	10,102	14,100	•	(14 000)		-
Proceeds from issuance of debt	-	•	-	(14,000) 14,000	(14,000) 14,000	-
Principal paid on long-term debt		(2,339,793)		1-7,000	(2,339,793)	-
Interest paid on bonds		(2,571,758)			(2,571,758)	_
Motel occupancy tax		873,968		_	873,968	-
Solid Waste fee	4,666,439	•	-	-	4,666,439	_
Net cash provided (used) by capital and						
related financing activities	3,569,772	(4,723,382)	(98,775)	182,550	(1,069,835)	(6,684)
Investing activities						
Proceeds from sale of investments	(4,185,991)		-	-	(4,185,991)	(989,004)
Investment earnings	1,891,209	61,572		602	1,953,383	251,324
Net cash provided (used) in investing activities	(2,294,782)	61,572		602	(2,232,608)	(737,680)
Maddanasa barash and anak anakarata						
Net increase in cash and cash equivalents	233,578	(440,670)	24,504	137,706	(44,882)	217,140
Oach and mich multiplicate						
Cash and cash equivalents	40 000 405					
Beginning of year	16,229,465	4,129,231		15,301	20,373,997	6,836,094
End of year	6 16 163 013	E 2600 E64	\$ 24.504	e 450.007	B 00 000 445	. 7.050.004
Life of year	\$ 16,463,043	\$ 3,688,561	\$ 24,504	\$ 153,007	\$ 20,329,115	\$ 7,053,234
Decenciliation of anomalius income (least)						
Reconciliation of operating income (loss)						
to net cash provided by						
(used in) operating activities	A (0.004.500)	0 (1000 710)				
Operating income (loss)	\$ (2,601,530)	\$ (4,896,719)	\$ 32,540	\$ (211,613)	\$ (7,677,322)	\$ 125,912
Adjustments to reconcile operating income (loss)						
to net cash provided by (used in) operating						
activities:	200 405					
Depreciation  Landfill closure and post closure care costs	636,405	2,058,380	61,345	235,231	2,991,361	797
Edition divoute and post divoute date costs	319,559	-	•	-	319,559	-
·						
Change in assets and liabilities						
(Increase) decrease in accounts receivable	24,121	(89)	-		24,032	_
(Increase) decrease in other receivables	(149,890)	4,667	1,904	5,677	(137,642)	(6,412)
(Increase) decrease in inventories	(4,812)		1,004	(73,032)	(77,844)	250,683
(Increase) decrease in internal balances	8,934		30,090	(, 5,552)	39,024	200,000
Increase (decrease) in accounts payable and accrued liabilities	6,444	(339,066)	,		(332,622)	372,994
Increase (decrease) in due to other funds			_	(74,995)	(74,995)	
Increase (decrease) in accrued landfill	694,913	-	-	,	694,913	-
Increase (decrease) in compensated absences payable	905	21,300	-	-	22,205	-
Increase (decrease) in deferred revenue		-	(2,600)	53,794	51,194	• •
Increase (decrease) in contract retainage	17,195				17,195	(1,374)
Total adjustments	1,553,774	1,745,192	90,739	146,675	3,536,380	616,688
Net cash provided by (used in)						
operating activities	\$ (1,047,756)	\$ (3,151,527)	\$ 123,279	6 (64.000)	6 (4.440.040)	6 740.000
abarania accumen	₩ (1,041,150)	φ (0,101,027)	\$ 123,279	\$ (64,938)	\$ (4,140,942)	\$ 742,600
Noncash investing, capital, and financing activities:						
Capital contributions	•	•	6 0.040	¢ 054400	e 927 000	•
Sapital continuations	<b>a</b> -	\$ -	\$ 2,910	\$ 254,122	\$ 257,032	\$ -
Cook and analy anytheter-t-						
Cash and cash equivalents	0 45 000 00-	0 0 10 000				_
Unrestricted	\$ 15,807,269	\$ 2,421,656	\$ 24.504	\$ 33,906	\$ 18,287,335	\$ -
Restricted	655,774	1,266,905		119,101	2,041,780	7,053,234
Total	\$ 16,463,043	\$ 3,688,561	\$ 24,504	\$ 153,007	\$ 20,329,115	\$ 7,053,234

## Statement of Fiduciary Net Assets Fiduciary Funds June 30, 2007

	Pension Trust Fund Special Separation Allowance Fund		Agency Funds
Assets		-	
Taxes receivable Restricted cash and cash equivalents Restricted investments Total assets	\$ - 278,782 976,388 1,255,170	\$	5,103,983 633,039 - 5,737,022
Lighilities			
Liabilities Accounts and vouchers payable Due to other governments Total liabilities	<u>-</u>	\$	5,714,321 22,701 5,737,022
Net assets Net assets held in trust for pension benefits	\$ 1,255,170		

### Statement of Changes in Fiduciary Net Assets Fiduciary Funds Year Ended June 30, 2007

	Pension Trust Fund				
	. S	Special eparation Ilowance Fund			
Additions					
Employee contributions	\$	260,000			
Interest earned on investments	<u> </u>	67,372			
Total additions		327,372			
Deductions					
Benefits		174,995			
Total deductions	-	174,995			
Change in net assets		152,377			
Total net assets - beginning		1,102,793			
Total net assets - ending	\$	1,255,170			

#### **NOTES TO FINANCIAL STATEMENTS**

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#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies

The accounting policies of the County of Cumberland, North Carolina ("the County) and its discretely presented component units conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant accounting policies:

#### A - Reporting Entity

The County, which is governed by a seven-member board of commissioners, is one of the 100 counties established in North Carolina under North Carolina General Statute 153A-10. As required by accounting principles generally accepted in the United States of America, these financial statements present the County and its component units, legally separate entities for which the County is financially accountable. GASB Statement Number 14, as amended by GASB Statement Number 39, defines component units as legally separate organizations for which the elected officials of the primary government are financially accountable. The primary government is financially accountable if it appoints a voting majority of the organization's governing body and a) it is able to impose its will on that organization or b) there is a potential for the organization to provide specific financial benefits to, or impose specific financial burdens upon, the primary government.

This statement provides two methods for reporting component units in the financial statements of the primary government: discrete presentation and blending. Discrete presentation means that data will be presented in one or more separate columns to the right of the primary government data columns. Blending means that the component unit's financial data is reported as though the unit is part of the primary government. If the units provide services or benefits exclusively, or almost exclusively, to the primary government, or if the component units and the primary government have "substantively identical boards," the legally separate component units should be incorporated by blending. If the units do not meet these criteria, their data should be incorporated by discrete presentation.

Based on evaluating these characteristics, the following is a brief review of the component units in the County's reporting entity:

#### **Blended Component Units**

NORCRESS Water and Sewer Authority and Kelly Hills Water and Sewer Authority (the "Authorities") exist to provide and maintain a sanitary sewer system for the county residents within those districts. The Authorities, which have June 30 year-ends, are considered proprietary funds of the County and adopt budgets on an annual basis. The authorities are included as enterprise funds.

#### **Discretely Presented Component Units**

Cumberland County Industrial Facility and Pollution Control Financing Authority (the "Authority") exists to issue and service revenue bond debt of private businesses for economic development purposes. The Authority has no financial transactions or account balances; therefore, it is not presented in the basic financial statements. Cumberland County Finance Corporation ("the Corporation"), a North Carolina nonprofit corporation, exists to issue obligations pursuant to Internal Revenue Service Revenue Ruling 63-20 and Internal Revenue Service Revenue Procedure 82-26. The Corporation has no financial transactions or account balances; therefore, it is not presented in the basic financial statements.

The Cumberland County ABC Board (the "ABC Board"), which has a June 30 year-end, is presented as if it were a proprietary fund. Eastover Sanitary District (the "District"), which has a June 30 year-end, is presented as if it were a proprietary fund.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

#### A - Reporting Entity (continued)

#### **Discretely Presented Component Units (continued)**

The Fayetteville Area Convention and Visitors Bureau (the "Bureau"), which has a June 30 year-end, is a non-profit organization that provides services to promote the development and expansion of travel and tourism within the Fayetteville area. It is presented as if it were a proprietary fund. The Cumberland County Tourism Development Authority (the "TDA") exists to promote travel, tourism, and conventions in the County, sponsor tourist-related events and activities in the County, and finance tourist-related capital projects in the County. A voting majority of the 7-member board of directors is appointed by Cumberland County. The TDA is presented as if it were a proprietary fund.

	Reporting		
Component Unit	Method	Criteria for Inclusion	Separate Financial Statements
		Under State law [NCGS 162A-89], the County's board of	
NORCRESS Water and Sewer		commissioners also serve as the governing board for the	$g^{\prime}$
Authority	Blended	Authority	None issued,
		Under State law [NCGS 162A-89], the County's board of	
Kelly Hills Water and Sewer		commissioners also serve as the governing board for the	
Authority	Biended	Authority	None issued.
		The Authority is governed by a seven-member board of	
Cumberland County Industrial		commissioners that is appointed by the county	
Facility and Pollution Control		commissioners. The County can remove any	
Financing Authority	Discrete	commisioner of the Authority with or without cause.	None issued.
		The Authority is governed by a seven-member board of	
l		commissioners that is appointed by the county	
Cumberland County Finance		commissioners. The County can remove any	
Corporation	Discrete	commisioner of the Corporation with or without cause.	None issued.
		The members of the ABC Board's governing board are	
		appointed by the County. The ABC Board is required by	
		State statute to distribute its surpluses to the General	1705 Owen Drive
Cumberland County ABC Board	Discrete	Fund of the County	Fayetteville, NC 28304
		The District is considered to be fiscally dependent upon	
		the County such that excluding the entity would cause	Included in the County's
Eastover Sanitary District	Discrete	the County's statements to be incomplete.	financial statements.
			Fayetteville Area Convention
F 11 18 A G 11			and Visitors Bureau
Fayetteville Area Convention		A voting majority of the Bureau's 11-member board of	245 Person Street
		directors is appointed by the County.	Fayetteville, NC 28301
Cumberland County Tourism		A voting majority of the TDA's 7-member board of	included in the County's
Development Authority	Discrete	directors is appointed by the County.	financial statements.

#### B - Basis of Presentation - Basis of Accounting

#### **Basis of Presentation**

Government-wide Statements: The statement of net assets and the statement of activities display information about the primary government (the County) and its component units. These statements include the financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### B - Basis of Presentation - Basis of Accounting (continued)

#### **Basis of Presentation (continued)**

the *governmental* and *business-type activities* of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The statement of activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the statement of activities. Program revenues include (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements: The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Nonoperating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

The County reports the following major governmental funds:

General Fund. This is the County's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

County School Fund. This fund accounts for all financial resources associated with the Cumberland County Schools as financed by the County.

The County reports the following non-major governmental funds:

Special Revenue Funds. Special Revenue Funds account for specific revenue sources that are legally restricted to expenditures for specific purposes. The County reports the following Special Revenue Funds: Prepared Food and Beverage Fund; Wireless 911 Emergency Fund; Wireless 911 Fund; Jobs Training Fund; Industrial Development Fund; Water and Sewer Fund; Property Revaluation Fund; Recreation Fund; Juvenile Crime Prevention Fund; Transportation Fund; Flea Hill Drainage District Fund; Community Development Fund; Fire Protection Fund; Federal Drug Forfeiture Fund; Federal Forfeiture Treasury Fund; North Carolina Controlled Substance Fund; Injured Animal Stabilization Fund; Downtown Revitalization Fund; Inmate Welfare Fund.

Capital Project Funds. Capital Project Funds account for financial resources to be used for the acquisition or construction of governmental capital assets. The County reports the following Capital Project Funds: School Bond Funds; Animal Control Building Fund; Sheriff Training Facility Fund; Averasboro Battlefield Fund; Health Department Building Fund.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### B - Basis of Presentation - Basis of Accounting (continued)

#### **Basis of Presentation (continued)**

Cemetery Permanent Fund. The Cemetery Permanent Fund is used to account for perpetual care of the County owned cemetery.

The County reports the following major enterprise funds:

Cumberland County Solid Waste Fund. This fund accounts for the operation, maintenance, and development of various landfills and disposal sites.

Cumberland County Crown Center Fund. This fund accounts for the operations of the Crown Arena, the Crown Theatre, the Crown Exposition Center and the Crown Coliseum.

Kelly Hills Water and Sewer District Fund. This fund accounts for the water and sewer operations for the district.

NORCRESS Water and Sewer District Fund. This fund accounts for the water and sewer operations for the district.

The County reports the following fund types:

Internal Service Funds. The County has a Group Insurance Fund, Employee Flexible Benefit Fund, Vehicle Insurance Fund, Workers' Compensation Fund and General Litigation Fund. These funds are used to account for the financing services provided by one department or agency to other departments or agencies of the County on a cost reimbursement basis.

Pension Trust Fund. The County has a Pension Trust Fund, the Special Separation Allowance Fund, that accounts for the Law Enforcement Officers' Special Separation Allowance, a single-employer, public employee retirement system.

Agency Funds. Agency funds are custodial in nature and do not involve the measurement of operating results. Agency funds are used to account for assets the County holds on behalf of others. The County maintains the following agency funds: the City Tax Fund, which accounts for registered motor vehicle property taxes that are billed and collected by the County for various municipalities and special districts within the County; the Payee Account Fund, which accounts for moneys deposited with the Department of Social Services for the benefit of certain individuals; the Inmate Payee Fund which accounts for funds held by the County on behalf of inmates of the County jail; the Intergovernmental Custodial Fund, which accounts for various legal fines and forfeitures that the County is required to remit to Cumberland County Board of Education; Stormwater Utility Fund, which accounts for monies collected in connection with the joint storm water utility agreement with the City of Fayetteville; and the Vehicle Interest Fund, which accounts for a 3% late fee on registered motor vehicle property taxes that are billed and collected by the County for the State of North Carolina.

#### **Change in Fund Reporting**

In prior years, the Tourism Development Authority was reported as a Special Revenue fund. This fund was determined in the current year to be a component unit of the County and is discretely presented.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### B - Basis of Presentation - Basis of Accounting (continued)

#### Measurement Focus, Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the modified accrual basis of accounting.

Government-wide, Proprietary, and Fiduciary Fund Financial Statements. The government-wide, proprietary, and fiduciary fund financial statements are reported using the economic resources

measurement focus, except for the agency funds which have no measurement focus. The government-wide, proprietary fund, and fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County enterprise funds are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

The County considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as a revenue because the amount is not susceptible to accrual. At June 30, taxes receivable are materially past due and are not considered to be an available resource to finance the operations of the current year. Also, as of January 1, 1993, State law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina. Effective with this change in the law, Cumberland County is responsible for billing and collecting the property taxes on all registered motor vehicles on behalf of all municipalities and special tax districts in the County. For those motor vehicles registered under the staggered system and for vehicles newly registered under the annual system, property taxes are due the first day of the fourth month after the vehicles are registered. The billed taxes are applicable to the fiscal year in which they become due. Therefore, taxes for vehicles registered from March 2006 through February 2007 apply to

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

#### B - Basis of Presentation - Basis of Accounting (continued)

#### Measurement Focus, Basis of Accounting (continued)

the fiscal year ended June 30, 2007. Uncollected taxes that were billed during this period are shown as a receivable on these financial statements. In addition, as of January 1, 2007, State law implemented a staggered expiration date system for annually registered vehicles as part of the conversion into the staggered registration. Originally, annually registration expired December 31<sup>st</sup> each year with taxes due by May 1<sup>st</sup> of the following year. To transition from the staggered into the annual registration, the initial

2006 registration renewals will vary from 7 to 18 months after December 31, 2005. Once these initial renewals have expired, all vehicles that were previously annually registered will be in the staggered system.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the State at year-end on behalf of the County are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus when program expenses are incurred, there are both restricted and unrestricted net assets available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

All governmental and business-type activities and proprietary funds of the County follow FASB Statements and Interpretations issued on or before November 30, 1989, Accounting Principles Board Opinions, and Accounting Research Bulletins, unless those pronouncements conflict with GASB pronouncements.

#### C - Budgetary Data

The County's budgets are adopted as required by the North Carolina General Statutes. An annual budget is adopted for the general, the special revenue, the permanent, the enterprise funds, and the internal services funds. All annual appropriations lapse at the fiscal year end. Project ordinances are adopted for the capital project funds and the enterprise capital project funds. All budgets are prepared using the modified accrual basis of accounting.

Expenditures may not legally exceed appropriations at the departmental level for the general, special revenue, and permanent funds, at the fund level for the enterprise and pension trust funds, and at the construction level for the capital project funds. The County Manager is authorized by the budget ordinance to transfer appropriations between functional areas within a department, however, any revisions that alter total expenditures of any fund or that alter revenues or relate to salary increases must be approved by the governing board. During the year, several amendments to the original budget were necessary. The budget ordinance must be adopted by July 1 of the fiscal year or the governing board must adopt an interim budget that covers that time until the annual ordinance can be adopted.

A budget calendar is included in the North Carolina General Statutes, which prescribes the last day on which certain steps of the budget procedure are to be performed. The following schedule lists the tasks to be performed and the date by which each is required to be completed.

April 30 - Each department head will transmit to the budget officer the budget requests and revenues estimates for their department for the budget year.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### C - Budgetary Data (continued)

- May 15 The finance officer for the school board transmits the budget and the budget message to the County.
- June 1 The budget and the budget message shall be submitted to the governing board. The public hearing on the budget should be scheduled at this time.
- July 1 The budget ordinance shall be adopted by the governing board.

As required by State law {G.S. 159-26(d)}, the County maintains encumbrance accounts which are considered to be "budgetary accounts". Encumbrances outstanding at year-end represent the estimated amounts of the expenditures ultimately to result if unperformed contracts in progress at year-end are completed. Encumbrances outstanding at year-end do not constitute expenditures or liabilities. These encumbrances outstanding are reported as "reserved for encumbrances" in the fund balance section of the balance sheet and will be charged against the subsequent year's budget.

#### D - Assets, Liabilities and Fund Equity

#### 1. Deposits and Investments

All deposits of the County, the ABC Board, the District, the Bureau, and the TDA are made in board-designated official depositories and are secured as required by G.S. 159-31. The County, the ABC Board, the District, the Bureau, and the TDA may designate as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the County, the ABC Board, the District, the Bureau, and the TDA may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30(c)] authorizes the County, the ABC Board, the District, the Bureau, and the TDA to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high quality issues of commercial paper and bankers' acceptances and the North Carolina Capital Management Trust (NCCMT), an SEC-registered (2a-7) money market mutual fund.

The County, the ABC Board, the District, the Bureau, and the TDA investments with a maturity of more than one year at acquisition and non-money market investments are carried at fair value as determined by quoted market prices. The securities of the NCCMT Cash Portfolio, an SEC-registered (2a-7) money market mutual fund, are valued at fair value, which is the NCCMT's share price. The NCCMT Term Portfolio's securities are valued at fair value. Money market investments that have a remaining maturity at the time of purchase of one year or less are reported at amortized cost. Non-participating interest earnings and investment contracts are reported at cost.

#### 2. Cash and Cash Equivalents

The County pools money from several funds, except the pension trust fund, to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents. The County, the ABC Board, the District, the Bureau, and the TDA consider demand deposits and investments purchased with an original maturity of three months or less, which are not limited as to use, to be cash and cash equivalents.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### D - Assets, Liabilities and Fund Equity (continued)

#### 3. Restricted Assets

Amounts on hand at year end for future construction, payment of asserted and unasserted malpractice claims, self-insurance, trust arrangements and customer deposits for future services have been restricted. Restrictions in the general fund relate to the several ongoing capital projects.

#### 4. Ad Valorem Taxes Receivable

In accordance with State law [G.S. 105-347 and G.S. 159-13(a)], the County levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date); however, penalties and interest do not accrue until the following January 6. These taxes are based on the assessed values as of January 1, 2006. As allowed by State law, the County has established a schedule of discounts that apply to taxes, which are paid prior to the due date. In the County's General Fund, ad valorem tax revenues are reported net of such discounts. The discount for fiscal year 2007 and future years has been eliminated, unless otherwise reinstated by the County Board of Commissioners.

#### 5. Allowance for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of an allowance for doubtful accounts. The County provides credit in the normal course of business to customers primarily located in Fayetteville, North Carolina. The County performs ongoing credit evaluations of its customers and maintains allowances for doubtful accounts based on factors surrounding the credit risk of specific customers, historical trends, and other information. Credit losses, when realized have been within the range of the County's estimations and historically have not been significant.

#### 6. Inventories and Prepaid Items

The inventories of the County, the ABC Board, and the Bureau are valued at cost (first-in, first-out), which approximates market. The County's General Fund inventory consists of expendable supplies that are recorded as expenditures when purchased. The inventory of the County's enterprise funds as well as those of the ABC Board and the Bureau consists of materials and supplies held for consumption. The cost of the inventory carried in the County's enterprise funds and that of the ABC Board and the Bureau is recorded as an expense as it is consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

#### 7. Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. Minimum capitalization costs are \$5,000 for all asset categories. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

The County holds title to certain Cumberland County Board of Education properties that have not been included in capital assets. The properties have been deeded to the County to permit installment purchase financing of acquisition and construction costs and to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and the Board of Education give

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

#### D - Assets, Liabilities and Fund Equity (continued)

#### 7. Capital Assets (continued)

the Board of Education full use of the facilities, full responsibility for maintenance of the facilities, and provide that the County will convey title to the property back to the Board of Education, once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met. The properties are reflected as capital assets in the financial statements of the Cumberland County Board of Education.

Capital assets of the County are depreciated on a straight-line basis over the following estimated useful lives:

	Years
Buildings	40
Improvements	25
Furniture and equipment	5 – 20
Vehicles	3

Capital assets of the ABC Board are depreciated over their useful lives on a straight-line basis as follows:

	Years
Buildings and improvements	25 – 33
Furniture and equipment	5 – 10
Leasehold improvements	10 – 20
Vehicles	5
Computers	5

For the District, water lines are depreciated over a 40-year life.

For the Bureau, depreciation is computed by the straight-line method over the estimated useful lives of the assets as follows:

	Years
Equipment	5
Furniture	10
Improvements	3

#### 8. Long-term Obligations

In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### D - Assets, Liabilities and Fund Equity (continued)

#### 9. Compensated Absences

forty-five (45) days earned vacation leave with such leave being fully vested when earned. For the County's government-wide and proprietary funds, and the ABC Board, an expense and a liability for compensated absences and the salary-related payments are recorded within those funds as the leave is earned.

The sick leave policies of the County and the ABC Board provide for unlimited accumulation of earned sick leave. The Bureau allows for up to 15 days accumulation of earned sick leave. Sick leave does not vest but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Since none of the entities has any obligation for the accumulated sick leave until it is actually taken, no accrual for sick leave has been made by the County or its component units.

#### 10. Net Assets/Fund Balances

#### **Net Assets**

Net assets in government-wide and proprietary fund financial statements are classified as invested in capital assets, net of related debt; restricted; and unrestricted. Restricted net assets represent constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments or imposed by law through State statute.

#### **Fund Balances**

In the governmental fund financial statements, reservations or restrictions of fund balance represent amounts that are not appropriable or are legally segregated for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

State law [G.S. 159-13(b)(16)] restricts the appropriation of fund balance to an amount not to exceed the sum of cash and investments minus the sum of liabilities, encumbrances and deferred revenues arising from cash receipts as those amounts stand at the close of the fiscal year preceding the budget year.

The governmental fund types classify fund balances as follows:

#### Reserved

Reserved for inventories - portion of fund balance <u>not</u> available for appropriation because it represents the year-end fund balance of ending inventories, which are not expendable, available resources.

Reserved for register of deeds – portion of fund balance funded by 10% of the fees collected and maintained by the register of deeds' office. The funds are available for appropriation but are legally restricted for computer and imaging technology in the register of deeds office.

Reserved for encumbrances - portion of fund balance available to pay for any commitments related to purchase orders and contracts that remain unperformed at year-end.

Reserved by State statute - portion of fund balance, in addition to reserves for encumbrances and reserves for inventories, which is <u>not</u> available for appropriation under State law [G.S. 159-

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - Summary of Significant Accounting Policies (continued)

#### D - Assets, Liabilities and Fund Equity (continued)

#### 10. Net Assets/Fund Balances (continued)

#### Fund Balances (continued)

8(a)]. This amount is usually comprised of accounts receivable and interfund receivables that are not offset by deferred revenues.

Reserved for inmates - portion of total fund balance available for use by inmates in the County jail.

Reserved for cemetery - portion or total fund balance restricted to maintain the cemetery.

#### **Unreserved**

Designated for subsequent year's expenditures - portion of total fund balance available for appropriation that has been designated for the adopted 2007-2008 budget ordinance.

Designated for revaluation – portion of total fund balance designated by the management for future countywide property revaluation needs.

Designated for tax office software – portion of total fund balance designated by the management for future purchase of tax software.

Designated for potential Medicaid increase – portion of total fund balance designated by the management for possible Medicaid increase.

Designated for backup E911 system – portion of total fund balance designated by the management for purchase and/or installation of equipment for an E911 backup system.

Designated for renovations and maintenance – portion of total fund balance designated by the management for various maintenance and renovation on County facilities

Designated for health department renovation – portion of total fund balance designed by the management for renovation to health department buildings.

Designated for Courthouse/plaza renovations – portion of total fund balance designed by the management for renovations to the Courthouse plaza, parking lot and other exterior portions of the Courthouse.

Designated for Hope VI project – portion of total fund balance designated by the management for Hope VI housing project contingent upon approval of grant application.

Designated for special purposes – portion of total fund balance designated by the management for future operational reserves.

Undesignated - portion of total fund balance available for appropriation that is uncommitted at year-end.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 1 - <u>Summary of Significant Accounting Policies</u> (continued)

#### 11. Reclassifications

Certain amounts presented in the prior year's data have been reclassified to be consistent with the current year's presentation.

#### 12. Accounting Estimates

The preparation of the basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the basic financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **E – Upcoming Pronouncements**

GASB Statement No. 45 "Accounting and Financial Reporting by Employers for Post-employment Benefits Other Than Pensions" will be effective in three phases based on a government's total annual revenues in the first fiscal year ending after June 15, 1999. This Statement is effective for periods beginning after December 15, 2006, for phase one governments (those with total annual revenues of \$100 million or more); after December 15, 2007, for phase two governments (those with total annual revenues of \$100 million) or more but less than \$100 million); and after December 15, 2008, for phase three governments (those with total annual revenues of less than \$100 million). Earlier implementation is encouraged. In addition to pensions, many state and local governmental employers provide other post-employment benefits (OPEB) as part of the total compensation offered to attract and retain the services of qualified employees. OPEB includes post-employment healthcare, as well as other forms of post-employment benefits (for example, life insurance) when provided separately from a pension plan. This Statement establishes standards for the measurement, recognition, and display of OPEB expense/expenditures and related liabilities (assets), note disclosures, and, if applicable, required supplementary information (RSI) in the financial reports of state and local governmental employers. The County is currently in the process of evaluating this Statement and the impact it will have on the County

#### Note 2 - Cash, Cash Equivalents and Investments

#### A - Deposits

All of the County's, the ABC Board's, the District's, the Bureau's, and the TDA's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage level are collateralized with securities held by the County's, the ABC Board's, the District's, the Bureau's, and the TDA's agents in these units' names. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the County, the ABC Board, the District, the Bureau, and the TDA, these deposits are considered to be held by their agents in the entities' names. The amount of the pledged collateral is based on an approved averaging method for non-interest bearing deposits and the actual current balance for interest bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the County, the ABC Board, the District, the Bureau, and the TDA, or with the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the County, the ABC Board, the District, the Bureau, and the TDA, under the Pooling Method, the potential exists for undercollateralization, and this risk may increase in periods of

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 2 - Cash, Cash Equivalents and Investments (continued)

#### A - <u>Deposits</u> (continued)

high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits under the Pooling Method.

At June 30, 2007, the County's deposits had a carrying amount of \$62,991,940 and a bank balance of \$63,775,844. Of the bank balance, \$500,000 was covered by Federal depository insurance, \$62,288,294 was covered by collateral under the Pooling Method, \$968,729 was related to retainage from an insurance administrator for future claim payments, and \$18,821 was related to retainage from an employee flexible benefits administrator for future claim payments. Included in the County's deposits is cash of \$259,023 and \$755,868 for the District and the TDA, respectively. The County had \$15,613 in the petty cash and change funds.

At June 30, 2007, the ABC Board's deposits had a carrying amount of \$2,756,745 and a bank balance of \$2,564,518. Of the bank balance, \$300,000 was covered by Federal depository insurance and \$2,264,518 was covered by collateral under the Pooling Method. Included in the carrying balance for the ABC Board is petty cash of \$17,950.

At June 30, 2007, the Bureau's deposits had a carrying amount of \$534,606 and a bank balance of \$610,427. Of the bank balance, \$100,000 was covered by Federal depository insurance and \$510,427 was covered by collateral under the Pooling Method. Included in the carrying balance for the Bureau is petty cash of \$59.

#### **B** - Investments - County

As of June 30, 2007 the County had the following investments and maturities:

			1	ess than 6				
investment Type		Fair Value Months		6 - 12 Months		1 - 2 Years		
Bankers Acceptance	\$	5,761,056	\$	3,264,356	\$	2,496,700	\$	
Certificate of Deposit		33,158				-		33,158
US Government Agencies		42,807,098		11,428,326		21,922,462		9.456,310
Commercial Paper		15,194,286		15,194,286		· · · · ·		
NC Capital Management Trust Cash								
Portfolio		24,901,855		N/A		N/A		N/A
NC Student Loans		26,550,000		26,550,000		-		-
Total	\$	115,247,453	\$	56,436,968	\$	24,419,162	\$	9,489,468

**Interest Rate Risk:** As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy requires investment purchases to be based upon cash flow needs with staggered maturity dates and limits its investment portfolio to a final maturity of no more than two years.

Credit Risk: State law limits investments in commercial paper to the top rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2007, the County's investments in commercial paper were rated P1 by Standard & Poor's, F1 by Fitch Ratings, and A1 by Moody's Investors Service. The County's investments in the NC Capital Management Trust Cash Portfolio carried a credit rating of AAAm by Standard & Poor's as of June 30, 2007. The County's investments in US Agencies (Federal Home Loan Bank, Federal Farm Credit Banks, Federal National Mortgage Assn and Federal Home Loan Mortgage Corporation) are rated AAA by Standard & Poor's and Aaa by Moody's Investor Service.

#### Notes to the Financial Statements (continued)

June 30, 2007

#### Note 2 - Cash, Cash Equivalents and Investments (continued)

#### B - Investments - County (continued)

**Custodial Credit Risk:** For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Wachovia Bank (US Bank) provides safekeeping service for the County. The securities are held in a separate entity with the bank and our held in the name of County of Cumberland.

**Concentration of Credit Risk:** It is the County's policy that no more than 50% of the total investment portfolio may be invested in commercial paper and bankers acceptances. In addition no more than 6% of the total investment portfolio will be invested in any one company's commercial paper or financial institution's bankers acceptances. More than 5% of the County's investments are in Federal Home Loan Banks (FHLB), Federal Home Loan Mortgage Corporation (FHLMC), Fannie Mae (FNMA), and NC Student Loans. These investments are 17%, 11%, 13%, and 30% respectively.

#### C - Reconciliation to Cash and Investments

Total per Footnote:										
	County		ABC Board		District		TDA		Bureau	
Total investments	\$	115,247,453	\$	-	\$	-			\$	_
Cash (demand deposits)		61,977,049		2,738,795		259,023	755.	,868	•	534,606
Petty cash		15,613		17,950		· -		_		59
Total cash and investments		177,240,115		2,756,745		259,023	755.	868		534,665
Less: investments		(77,505,176)		<u>-</u>		· -	•			.,
Total cash and equivalents	\$	99,734,939	\$	2,756,745	\$	259,023	\$ 755,	868	\$	534,665
Total per Statement of Net Assets:						•				
Cash and cash equivalent - unrestricted	\$	84,160,059	\$	2,737,409	\$	37,204	\$ 755,	.868	\$	534,665
Cash and cash equivalent - restricted		14,663,059		19,336		221,819	,	_		_
Cash and cash equivalent - pension trust fund		278,782		-		_		_		`
Cash and cash equivalent - agency funds		633,039		· _		-		_		_
Total cash and equivalents	\$	99,734,939	\$	2,756,745	\$	259,023	\$ 755,	868	\$	534,665
Investments - unrestricted	\$	74,995,070	\$	_	\$	_	\$		¢	
Investments - restricted	*	1,533,718	7	_	Ψ	_	Ψ	_	Ψ	_
Cash and cash equivalent - pension trust fund		976,388		_		_				_
Total investments	\$	77,505,176	\$	-	\$	-	\$		\$	

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 3 - Receivables - Allowance for Doubtful Accounts

Allowances for uncollectible accounts receivable are generally established using historical collection data, specific account analysis and subsequent account analysis and subsequent cash receipts. The allowance at June 30, 2007 is as follows:

Taxes receivable - General Fund	\$ 7,817,976
Patient receivable - General Fund	4,878,246
Other receivables - Water and Sewer Special Revenue Fund	 17,373
	\$ 12,713,595

### Note 4 - Capital Assets

### **Primary Government**

	Beginning Balances	creases &	 creases & ljustments		Transfers	Ending Balances
Governmental activities:	_	 		-		
Capital assets not being depreciated:						
Land	\$ 18,762,389	\$ 274,559	\$ 820,098	\$	<b>-</b> ,	\$ 18,216,850
Construction in progress	7,680,924	2,774,443			(5,758,849)	4,696,518
Total capital assets not being depreciated	26,443,313	3,049,002	 820,098		(5,758,849)	 22,913,367
Capital assets being depreciated:		<u>-</u>				
Buildings and improvements	143,871,315	5,520,614	200		5,758,849	155,150,578
Equipment, furniture and fixtures	15,785,199	1,353,858	103,752		-	17,035,305
Vehicles	 10,543,400	 1,281,103	1,034,946		-	10,789,557
Total capital assets being depreciated	170,199,914	8,155,575	1,138,898		5,758,849	 182,975,440
Less accumulated depreciation for:	 	 				
Buildings and improvements	44,875,081	4,170,990	175		-	49,045,896
Equipment, furniture and fixtures	12,631,521	1,008,037	103,752		_	13,535,806
Vehicles	 8,313,882	720,104	957,465		· -	8,076,521
Total accumulated depreciation	 65,820,484	\$ 5,899,131	\$ 1,061,392	\$	-	70,658,223
Total capital assets being depreciated, net	104,379,430					112,317,217
Governmental activity capital assets, net	\$ 130,822,743					\$ 135,230,584

Capital asset activity for the governmental activities for the year ended June 30, 2007 was as follows:

Depreciation was charged to functions/programs of the primary government as follows:

General government	\$ 999,465
Public safety	2,388,489
Human services	1,290,960
Economic and physical development	409,295
Cultural and recreational	 810,922
Total depreciation expense	\$ 5,899,131
Total depreciation expense	\$ 5,899,131

Total governmental activities capital assets include internal service fund capital assets with a book value of \$5,887.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 4 - Capital Assets (continued)

# **Primary Government (continued)**

The following is a summary of the County's business-type assets:

Business-type activities:		Beginning			D	ecreases &		Ending
Cumberland County Solid Waste		Balances		Increases		Transfers		Balances
Capital assets not being depreciated:	_						-	Daiarioco
Land	\$	2,896,495	\$	24,150	\$	_	\$	2,920,645
Construction in progress		4,127,199		6,300		-	•	4,133,499
Total capital assets not being depreciated		7,023,694		30,450		-		7,054,144
Capital assets being depreciated:		· · · · · · · · · · · · · · · · · · ·					_	
Landfill		7,198,817		-				7,198,817
Buildings and building improvements		4,539,148		-		-		4,539,148
Furniture, fixtures and equipment		5,624,073		944,220		-		6,568,293
Vehicles		1,794,017		137,159		(59,961)		1,871,215
Total capital assets being depreciated		19,156,055		1,081,379		(59,961)		20,177,472
Less accumulated depreciation for:			-					
Landfill		7,198,817		-		-		7,198,817
Buildings and building improvements		3,413,979		168,763		-		3,582,742
Furniture, fixtures and equipment		4,026,579		350,831		-		4,377,410
Vehicles		1,428,139		116,811		(52,323)		1,492,627
Total accumulated depreciation		16,067,514	\$	636,405	\$	(52,323)		16,651,596
Total capital assets being depreciated, net		3,088,541			===			3,525,877
Cumberland County Solid Waste capital assets, net	\$	10,112,235					\$	10,580,021
Cumberland County Crown Center	=						<u> </u>	
Capital assets not being depreciated:								45
Land		2 227 020	•		•		•	0.007.000
Capital assets being depreciated:	<u> </u>	3,327,829	\$	-	\$		_\$_	3,327,829
Buildings and building improvements		60 140 010		204 422				00 405 044
Furniture, fixtures and equipment		69,140,818		284,423		(47.000)		69,425,241
Vehicles		3,622,913		415,559		(17,299)		4,021,174
Total capital assets being depreciated		64,385 72,828,116		699,982	_	(9,756)		54,629
Less accumulated depreciation for:		12,020,110		099,902		(27,055)		73,501,044
Building and building improvements		18,199,973		1,765,689				10 005 000
Furniture, fixtures and equipment		2,026,640		287,549		(17,299)		19,965,662
Vehicles		48,961		5,142		(9,755)		2,296,890
Total accumulated depreciation		20,275,574	\$	2,058,380	\$	(27,054)		<u>44,348</u> 22,306,900
Total capital assets being depreciated, net	. ———	52,552,542	Ψ_	2,000,000	Ψ.	(27,034)		
Cumberland County Crown Center capital assets, net	-\$	55,880,371					Œ.	51,194,144
	Ψ	35,660,371					<u>\$</u>	54,521,973
Kelly Hills Water and Sewer District								
Capital assets not being depreciated:								
Construction in progress	_\$_	2,574,813	\$		_\$_	(2,574,813)	\$	
Total capital assets not being depreciated		2,574,813				(2,574,813)		-
Capital assets being depreciated:								
Plant and distribution system				101,685		2,574,813		2,676,498
Total capital assets being depreciated				101,685		2,574,813		2,676,498
Less accumulated depreciation for:								
Plant and distribution system				61,345				61,345
Total accumulated depreciation		-	\$	61,345	\$	-		61,345
Total capital assets being depreciated, net								2,615,153
Kelly Hills Water and Sewer District capital assets, net	\$	2,574,813					\$	2,615,153

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 4 - Capital Assets (continued)

# **Primary Government (continued)**

		Beginning			Decr	eases &	Ending
Business-type activities (continued):		Balances	lr	ncreases	Tra	ansfers	Balances
Norcress Water and Sewer District							
Capital assets being depreciated:							
Plant and distribution system	\$	9,450,537	\$	71,572	\$	-	\$ 9,522,109
Total capital assets being depreciated		9,450,537		71,572		-	9,522,109
Less accumulated depreciation for:	-						 
Plant and distribution system		118,422		235,231		-	353,653
Total accumulated depreciation		118,422	\$	235,231	\$	-	353,653
Total capital assets being depreciated, net		9,332,115					 9,168,456
Norcress Water and Sewer District capital assets, net	\$	9,332,115					\$ 9,168,456
Business-type activities capital assets, net	\$	77,899,534					\$ 76,885,603

Construction contracts of approximately \$31,637,964 exist for various renovation and construction projects for the County. At June 30, 2007, the remaining commitment on these contracts approximated \$2,627,740. Construction contracts of approximately \$3,323,967 exist for various renovation and construction projects for Eastover Sanitary District. At June 30, 2007, the remaining commitment on these contracts approximated \$3,185,229.

# Discretely presented component units

The following is a summary of proprietary fund-type capital assets for the ABC Board at June 30:

	Beginning Balances		 ncreases	ecreases/ ransfers	Ending Balances		
Capital assets not being depreciated							
Land	\$	868,021	\$ 	\$	\$	868,021	
Total capital assets not being depreciated		868,021	-	-		868,021	
Capital assets being depreciated:							
Buildings and improvements		2,123,689	-	-		2,123,689	
Leasehold improvements		151,889	69,042	-		220,931	
Furniture and equipment		852,658	29,289	-		881,947	
Vehicles		215,755	-	(24,775)		190,980	
Construction in Progress		_	431,592	-		431,592	
ABE equipment		2,585	 -	(2,585)		-	
Total capital assets being depreciated		3,346,576	529,923	(27,360)		3,849,139	
Less accumulated depreciation		(1,748,176)	(107,922)	_		(1,856,098)	
Total capital assets being depreciated, net		1,598,400	\$ 422,001	\$ (27,360)		1,993,041	
ABC capital assets, net	\$	2,466,421			\$	2,861,062	

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 4 - Capital Assets (continued)

### Discretely presented component units (continued)

The following is a summary of proprietary fund-type capital assets for the District at June 30:

	Beginning Balances		Increases		Decreases/ Transfers		ł	Ending Balances
Eastover Sanitary District	•							
Capital assets not being depreciated:								
Construction in progress	\$	125,390	\$	126,401	\$	-	\$	251,791
Total capital assets not being depreciated		125,390		126,401		-		251,791
Capital assets being depreciated:	-							
Water lines		6,650,387		4,569		-		6,654,956
Total capital assets being depreciated		6,650,387		4,569		-		6,654,956
Less accumulated depreciation		(633,316)		(166,864)		-		(800, 180)
Total capital assets being depreciated, net		6,017,071	\$	(162,295)	\$	-		5,854,776
Total capital assets being depreciated, net	\$	6,142,461					\$	6,106,567

The following is a summary of proprietary fund-type capital assets for the Bureau at June 30:

	Beginning Balances Increases		ncreases		ecreases/ ransfers	Ending Balances	
Capital assets being depreciated:							
Furniture and fixtures	\$	18,093	\$	-	\$	(2,429)	\$ 15,664
Equipment		90,937		75,103		(32,600)	133,440
Software		30,630		1,089			31,719
Capital improvements		6,232		-		_	6,232
Total capital assets being depreciated		145,892		76,192		(35,029)	 187,055
Less accumulated depreciation		(109,212)		(22,189)		34,084	(97,317)
Total capital assets being depreciated, net		36,680	\$	54,003	\$	(945)	 89,738
Bureau capital assets, net	\$	36,680		****	<u> </u>		\$ 89,738

### Note 5 - Pension Plan Obligations

The County maintains a single employer, defined benefit pension plan (the Law Enforcement Officers Special Separation Allowance System), which covers law enforcement officers. In addition, the County participates in the statewide local government retirement system, a multiple-employer, cost sharing public employee pension plan and the Supplemental Retirement Income Plan, a defined contribution pension plan. These plans cover substantially all employees including the ABC Board. The County contributes to the Register of Deeds' Supplemental Pension Fund, a non-contributory, defined contribution plan.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 5 - Pension Plan Obligations (continued)

# A - Law Enforcement Officers Special Separation Allowance System

### **Plan Description**

The County administers a public employee retirement system (the "Separation Allowance"), a single-employer defined benefit pension plan that provides retirement benefits to the County's qualified sworn law enforcement officers. The Separation Allowance is equal to .85 percent of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G. S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Separation Allowance is reported in the County's report as a pension trust fund. A separate report was not issued for the plan.

All full time County law enforcement officers are covered by the Separation Allowance. At December 31, 2006 the Separation Allowance's membership consisted of:

Retirees receiving benefits	22
Active plan members	289
Total	311

# **Summary of Significant Accounting Policies**

Basis of Accounting: Financial statements for the Separation Allowance are prepared using the accrual basis of accounting. Employer contributions by the County to the plan are recognized when due and when the County has made a formal commitment to provide the contributions. The County benefits are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments: Investments are reported at fair value. Deposits and the North Carolina Capital Management Trust investments are reported at cost or amortized cost, which approximates fair value. Certain longer term United States Government and United States Agency securities are valued at the last reported sales price.

### Contributions

The County is required by Article 12D of G. S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned by making contributions based on actuarial valuations. For the current year, the County contributed \$260,000. There were no contributions made by employees. The County's obligation to contribute to this plan is established and may be amended by the North Carolina General Assembly. Administration costs of the Separation Allowance are financed through investment earnings.

The annual required contribution for the current year was determined as part of the December 31, 2005 actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) 7.25% investment rate of return (net of administrative expenses) and (b) projected salary increases ranging from 4.5% to 12.3% per year. Both (a) and (b) included an inflation component of 3.75%. The assumptions did not include post retirement benefit increases. The actuarial value of assets was determined using the market value of investments. The unfunded actuarial accrued liability is being amortized as a level percentage of pay on a closed basis. The remaining amortization period at December 31, 2005 was 25 years.

# Notes to the Financial Statements (continued)

June 30, 2007

# A - Law Enforcement Officers Special Separation Allowance System (continued)

### Contributions (continued)

The County's prepaid pension benefit, which is included in other assets in the Statement of Net Assets, for the current year was as follows:

Annual required contribution	\$ 221,473
Interest on net pension obligation	876
Adjustment to annual required contribution	 (723)
Annual pension cost	221,626
Contributions made	(260,000)
Increase (decrease) in net pension obligation	 (38,374)
Net pension obligation beginning of year	 12,085
Prepaid pension benefit end of year	\$ (26,289)

### Three Year Trend Information

Fiscal Year Ended June 30,	nual Pension Cost (APC)	Percentage of APC Contributed	Pension ion (Prepaid)
2005	\$ 203,558	108.08%	\$ (10,600)
2006	242,685	90.65%	12,085
2007	221,626	117.31%	(26,289)

### **ABC Board**

In regard to the Law Enforcement Officers Special Separation Allowance System, the ABC Board is governed by the same laws as the County and has also established a Separation Allowance for its law enforcement officers. At June 30, 2007, membership of the Board's Separation Allowance consisted of one retiree receiving benefits and five active plan members. The Board has chosen to pay benefits and administration costs on a pay as you go basis. The Board paid benefits of \$17,568 and \$17,568 for the years ending June 30, 2007 and 2006, respectively. No contributions were made to the plan by employees. The Board has chosen not to have an actuarial study performed because the liability is considered immaterial.

# B - Local Governmental Employees' Retirement System

### Plan Description

Cumberland County and the ABC Board contribute to the statewide Local Governmental Employees' Retirement System (LGERS), a cost-sharing multiple-employer defined benefit pension plan administered by the State of North Carolina. LGERS provides retirement and disability benefits to plan members and beneficiaries. Article 3 of G. S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Local Governmental Employees' Retirement System is included in the Comprehensive Annual Financial Report (CAFR) for the State of North Carolina. The State's CAFR includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller; 1410 Mail Service Center, Raleigh, North Carolina 27699-1410; or by calling (919) 981-5454.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 5 - Pension Plan Obligations (continued)

# B - Local Governmental Employees' Retirement System (continued)

### **Funding Policy**

Plan members are required to contribute six percent of their annual covered salary. The County and the ABC Board are required to contribute at an actuarially determined rate. For the County, the current rate for employees not engaged in law enforcement, for law enforcement officers, and Crown Center employees is 4.90%, 4.86%, and 4.91%, respectively, of annual covered payroll. For the ABC Board, the current rate for employees not engaged in law enforcement and for law enforcement officers is 7.58% and 7.36% respectively, of annual covered payroll. The contribution requirements of members and of the County and the ABC Board are established and may be amended by the North Carolina General Assembly. The County's contributions to LGERS for the years ended June 30, 2007, 2006 and 2005 were \$3,786,437, \$3,844,275 and \$3,564,128, respectively. The ABC Board's contributions to LGERS for the years ended June 30, 2007, 2006 and 2005 were \$115,780, \$113,597, and \$108,530 respectively. The contributions made by the County and the ABC Board equaled the required contributions for the year.

### C - Supplemental Retirement Income Plan for Law Enforcement Officers

### **Plan Description**

The County and the ABC Board contribute to the Supplemental Retirement Income Plan (Plan), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the County and the ABC Board. Article 5 of G. S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

### **Funding Policy**

Article 12E of G. S. Chapter 143 requires the County to contribute each month an amount equal to five percent of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2007 were \$981,523, which consisted of \$594,790 from the County and \$386,733 from the law enforcement officers.

Article 12E of G.S. Chapter 143 requires the ABC Board to contribute each month an amount equal to five percent of each officer's salary. Effective October 1, 1997, the Board's voluntary contribution for employees not engaged in law enforcement was increased to five percent. All amounts contributed are vested immediately. Also, employees participating may make voluntary contributions to the plan. For the year ended June 30, 2007, contributions for law enforcement officers were \$26,986, which consisted of \$14,612 from the Board and \$12,374 from the law enforcement officers. Total contributions for employees not engaged in law enforcement for the year ended June 30, 2007 were \$171,495, which consisted of \$95,724 from the Board and \$75,771 from the employees.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 5 - Pension Plan Obligations (continued)

# D - Register of Deeds' Supplemental Pension Fund

### **Plan Description**

The County also contributes to the Registers of Deeds' Supplemental Pension Fund (Fund), a noncontributory, defined contribution plan administered by the North Carolina Department of State Treasurer. The Fund provides supplemental pension benefits to any county register of deeds who is retired under the Local Government Employees' Retirement System (LGERS) or an equivalent locally sponsored plan. Article 3 of G. S. Chapter 161 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly.

# **Funding Policy**

On a monthly basis, the County remits to the Department of State Treasurer an amount equal to four and one-half percent (4.5%) of the monthly receipts collected pursuant to Article 1 of G. S. 161. Immediately following January 1 of each year, the Department of State Treasurer divides ninety-three percent (93%) of the amount in the Fund at the end of the preceding calendar year into equal shares to be disbursed as monthly benefits. The remaining seven percent (7%) of the Fund's assets may be used by the State Treasurer in administering the Fund. For the fiscal year ended June 30, 2007, the County's required and actual contributions were \$98,798.

### E - Post-employment Benefits

According to a County resolution, the County provides health care benefits to retirees of the County who participate in the North Carolina Local Governmental Employees' Retirement System (System) and have at least ten consecutive years of creditable service with the County. The County pays the full cost of coverage for these benefits. Retirees not eligible for Medicare are enrolled in the same plan as active County employees. The retiree may also purchase coverage for their dependents at the County's existing group rates until the dependent attains age 65 at which time the coverage ceases. Retirees eligible for Medicare who have Medicare Part A & B are enrolled in a Medicare carve-out plan with Medicare being the primary provider. The retiree pays the premium for Part A & B and the County pays all remaining costs. Currently 190 retirees are enrolled in the regular plan and 248 are enrolled in the Medicare carve-out plan. For the fiscal year ending June 30, 2007 the County made payments for post retirement health benefits of \$2,967,452. The county is self-insured and contracts with a private insurer to provide all administrative services.

The County has elected to provide death benefits to employees through the Death Benefit Plan for Members of the Local Governmental Employees' Retirement System (Death Benefit Plan), a multiple-employer State-administered cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. Lump sum death benefit payments to beneficiaries are equal to the employee's 12 highest months salary in a row during the 24 months prior to employees' death, but the benefit may not be less than \$25,000 and no more than \$50,000. All death benefit payments are made from the Death Benefit Plan. The County has no liability beyond the payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the State. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. Because the benefit payments are made by the Death Benefit Plan and not by the County, the County does not determine the number of eligible participants.

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 5 - Pension Plan Obligations (continued)

### E - Post-employment Benefits (continued)

For the fiscal year ended June 30, 2007 the County made contributions to the State for death benefits of \$84,216. The County's required contributions for employees not engaged in law enforcement, Crown Center employees and law enforcement officers, represented .10 percent, .11 percent and .14 percent of covered payroll respectively. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount.

The ABC Board has elected to provide a post-retirement death benefit to the beneficiaries of retired employees. The ABC Board provides \$1,000 to the spouse or estate of a retired employee upon death. Former employees who are currently receiving retirement benefits under the System are eligible for this benefit. This benefit is a fixed amount and can only be changed by action of the Board. The ABC Board has chosen to fund this death benefit on a pay as you go basis and recognize all expenses as they become due. The ABC Board paid \$2,000 and \$1,000 of benefits for the years ended June 30, 2007 and 2006, respectively. There are currently 18 retirees whose spouses or estates are eligible to receive this death benefit.

# Note 6 - Closure and Postclosure Care Costs - Ann Street Sanitary Landfill Facility

State and federal laws and regulations require the County to place a final cover on its Ann Street Sanitary Landfill Facility when it stops accepting waste and to perform certain maintenance and monitoring functions at the site for thirty years after closure. Although closure and postclosure care costs will be paid only near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and postclosure care costs as an operating expense in each period based on landfill capacity used as of each balance sheet date. The \$7,163,631 reported as landfill closure and postclosure care liability at June 30, 2007 consists of a closed landfill with estimated costs of \$1,243,876, a phase 2 C & D landfill with estimated costs of \$969,685 and the subtitle D landfill with estimated costs of \$4,950,070. The costs associated with the phase 2 C & D landfill and the subtitle D landfill represent a cumulative amount reported to date based on the use of 26.38% and 37.19%, respectively of the total estimated capacity. The County will recognize the remaining estimated cost of closure and postclosure care of \$2,706,507 and \$8,359,556 for the phase 2 C & D landfill and subtitle D landfill, respectively, as the remaining estimated capacity is filled. These amounts are based on what it would cost to perform all closure and postclosure care in 2007. The County expects to close the phase 2 C & D landfill and the subtitle D landfill in the year 2027 and 2019, respectively. Actual costs may be higher due to inflation, changes in technology, or changes in regulations.

The county has met the requirements of a local government financial test that is one option under State and Federal laws and regulations that helps determine if a unit is financially able to meet closure and postclosure care requirements.

### Note 7 - Deferred/Unearned Revenues

The balance of deferred revenues in the fund financial statements (includes both the deferred and unearned amounts disclosed below) and unearned revenues in the government-wide financial statements at year-end is composed of the following elements:

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 7 - <u>Deferred/Unearned Revenues</u> (continued)

	l	Jnearned/		
		Deferred	Un	earned
		Revenue	Re	venue
Taxes receivable net of allowance - General Fund	. \$	4,430,797	\$	-
Taxes receivable net of allowance - Other Governmental Funds		474,819		-
Accounts receivable - General Fund		528,282		-
Accounts receivable - Other Governmental Funds		231,826		_
Unearned - County School Fund		867,336		865,240
Prepaid taxes not yet earned - General Fund	-	284,560	EH-1	284,560
	\$	6,817,620	<u>\$ 1</u>	,149,800

### Note 8 - Risk Management

The County is self-insured with respect to health insurance (up to \$150,000 per occurrence), worker's compensation (up to \$500,000 per occurrence), unemployment compensation and some general liability risks. Losses from asserted claims and from unasserted claims identified under the County's incident reporting system are accrued based on estimates that incorporate the County's past experience, as well as other considerations including the nature of each claim and relevant trend factors. Incurred but not reported claims have been accrued as a liability based upon the carrier's estimate. Additional Health Insurance stop loss coverage is purchased through the NCACC Health insurance trust for claims in excess of coverage.

The County carries commercial coverage for all other risks of loss. There have been no significant reductions in insurance coverage from the prior year, and settled claims have not exceeded coverage in any of the last three fiscal years.

The claims liability of each insurance fund at June 30, 2007 is based on the requirements of Governmental Accounting Standards Board Statement No. 10, which requires that a liability for claims be reported if information prior to the issuance of the financial statements indicates that it is probable that a liability has been incurred at the date of the financial statements and the amount of loss can be reasonably estimated.

Changes in the balances of claim liabilities for the County during the years ended June 30, 2007 and 2006 were as follows:

		C	urrent-Year		
	eginning-of- iscal-Year Liability		Claims and Changes in Estimates	Claims Payments	Balance at Fiscal Year-End
2006-07	\$ 1,416,617	\$	12,040,022	\$ (11,665,900)	\$ 1,790,739
2005-06	\$ 1,668,414	\$	10,041,642	\$ (10,293,439)	\$ 1,416,617

The County does not carry flood insurance through the National Flood Insurance Plan (NFIP). The County's insurance carriers performed an analysis of the flood maps and made a determination that the County was not designated an "A" area (an area close to a river, lake or stream) by the Federal Emergency Management Agency.

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 8 - Risk Management (continued)

**Workers' Compensation** – The ABC Board is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The ABC Board has property, general liability, auto liability, workers' compensation and employee health coverage as well as liquor legal liability through commercial coverage. There have been no significant reductions in insurance coverage from the previous year and settled claims have not exceeded coverage in any of the past three fiscal years.

# Note 9 - Long-term Obligations

# A - Capital Lease Obligations

The County entered into a lease agreement in 2005 as lessee for financing the acquisition of new energy efficient equipment and improvements to existing energy infrastructure relating to a guaranteed energy savings contract. This lease agreement qualified as a capital lease for accounting purposes and, therefore, was recorded at the present value of its minimum lease payments as of the date of its inception.

The term of the capital lease obligation was as follows:

#### Governmental Activities

Capital lease obligation payable in semi-annual installments of \$284,661, beginning June 9, 2007, including interest at 3.945%.

\$ 4,241,761

Under the terms of the lease, title passes to the County at the end of the lease term. The lease expires on December 9, 2017. At June 30, 2007, the value of the capital assets associated with this lease is \$4,295,102.

### **B** - General Obligation Bonds - County

All general obligation bonds serviced by the County's general fund are collateralized by the full faith, credit, and taxing power of the County. Principal and interest payments are appropriated when due.

The County's general obligation bonds payable at June 30, 2007 are comprised of the following individual issues:

Governmental Activities:

### \$23,325,000 General Obligation Bonds, School Refunding Series 1998

Serial bonds payable annually from February 1, 1999 through February 1, 2013 in amounts ranging from \$565,000 to \$2,240,000; interest ranges from 4.5% to 5.0%.

\$ 11,635,000

# \$53,180,000 General Obligation Bonds, School Series 1998

Serial bonds payable annually from March 1, 1999 through March 1, 2017 in amounts ranging from \$2,300,000 to \$5,105,000; interest ranges from 4.8% to 5.0%.

32,480,000

### \$29,945,000 General Obligation Bonds, School Series 2000

Serial bonds payable annually March 1, 2007 and March 1, 2010 in amounts ranging from \$1,100,000 to \$1,200,000; interest of 5.5%.

3,600,000

### Notes to the Financial Statements (continued)

June 30, 2007

### Note 9 - Long-term Obligations (continued)

# B - General Obligation Bonds - County (continued)

# \$14,875,000 General Obligation Bonds, School Series 2002

Serial bonds payable annually from February 1, 2005 through February 1, 2021 in amounts ranging from \$500,000 to \$2,000,000; Interest ranges from 4.0% to 5.0%.

\$ 12,875,000

# \$5,075,000 General Obligation Bonds, School Series 2004

Serial bonds payable annually from February 1, 2007 through February 1, 2023 in amounts ranging from \$500,000 to \$2,000,000; Interest ranges from 4.0% to 5.0%.

4,675,000

# \$35,505,000 General Obligation Refunding Bonds, Series 2004

Serial bonds payable annually from May 1, 2006 through May 1, 2019 in amounts ranging from \$430,000 to \$4,390,000; Interest ranges from 3.0% to 5.0%.

32,965,000 98,230,000 2,206,598

Plus bond premium Less gain on defeasance

(2,443,082)

Total

\$ 97,993,516

Business type Activities:

### \$1,250,000 General Obligation Sewer Bonds, Series 2005

Serial bonds payable annual from June 1, 2008 through June 1, 2040 in amounts ranging from \$14,000 to \$52,000; interest of 4.125%

1,250,000

At June 30, 2007, the County had bonds authorized but unissued of \$14,101,000 and a legal debt margin of \$1,303,463,000.

# C - Certificates of Participation

The County issued certificates of participation in 1995 to finance the construction of a new Coliseum. In July 1998, the County issued refunding certificates of participation to refinance this debt, which is accounted for in the County's enterprise fund. Certificates outstanding for the year ended June 30, 2007 are as follows:

Business-type Activities:

### \$1,428,781 Capital Appreciation Serial 1995A Certificates.

maturing in installments of \$1,555,000 from December 1, 2011 through December 1, 2013. Interest is paid at maturity at rates ranging from 6.7% to 6.8%.

\$ 1,428,781

\$22,955,000 Current Interest Term 1998 Refunding Certificates,

due in various annual installments ranging from \$380,000 to \$3,780,000, from December 1, 1998 through December 1, 2013. Interest is paid semi-annually at rates ranging from 3.625% to 5.0%.

14,655,000

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 9- Long-term Obligations (continued)

# C - Certificates of Participation (continued)

\$11,610,000 Current Interest Term 1998 Refunding Certificates, due in various annual installments ranging from \$2,095,000 to \$2,560,000, from December 1, 2014 through December 1, 2018. Interest is paid semi-annually at a rate of 5.0%.

\$ 11,610,000

\$18,385,000 Current Interest Term 1998 Refunding Certificates, due in various annual installments ranging from \$2,695,000 to \$3,460,000, from December 1, 2019 through December 1, 2024. Interest is paid semi-annually at a rate of 5.0%.

18,385,000 46,078,781 (3,460,878)

Less gain on defeasance

\$ 42,617,903

The County has issued certificates of participation, which are being used to finance the construction of new Department of Social Services, Community Corrections Center and Detention Center buildings and to make renovations to an existing mental health facility, and therefore, are accounted for in the governmental activities. Certificates outstanding for the year ended June 30, 2007 are as follows:

Governmental Activities:

**\$29,090,000 Current Interest Serial 1998 Certificates**, due in various annual installments ranging from \$780,000 to \$2,500,000, from December 1, 1998 through December 1, 2014. Interest is paid semi-annually at rates ranging from 3.6% to 4.7%.

\$ 17,140,000

**\$8,260,000 Current Interest Term 1998 Certificates**, due in various annual installments ranging from \$2,625,000 to \$2,885,000, from December 1, 2015 through December 1, 2017. Interest is paid semi-annually at a rate of 4.75%.

8.260.000

**\$42,305,000 Current Interest Serial 2000 Refunding Certificates**, due in annual installments ranging from \$900,000 to \$2,575,000 from June 1, 2001 through June 1, 2020. Interest is paid semi-annually at rates ranging from 4.30% to 5.625%

28,375,000

**\$8,475,000 Current Interest Term 2000 Refunding Certificates**, due in annual installments ranging from \$2,110,000 to \$2,130,000 from June 1, 2021 through June 1, 2024. Interest is paid semi-annually at the rate of 5.25%.

8,475,000 62,250,000

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 9- Long-term Obligations (continued)

# D - Notes Payable

Notes payable included in the accompanying financial statements include the purchase of real estate, equipment and various claims. The County's notes payable are comprised of the following:

# Governmental Activities:

Note payable in semi-annual installments ranging From \$27,743 to \$28,322 including interest of 4.5%.	\$ 131,762
Note payable in ten annual installments of \$150,000 plus variable interest at an average rate of 5.86%	450,000
Note payable in four annual installments ranging from \$124,270 to \$137,020 including interest of 3.0%, an additional first year principal payment of \$60,878, plus a balloon payment in the fifth year of \$454,451 including interest of 3.0%	442,911
Note payable in nineteen quarterly installments ranging of \$236,158 beginning August 24, 2007 plus a final payment of \$236,158 on April 24, 2011, including interest at 3.65%	 3,501,470 4,526,143

# E - Long-term Obligation Activity

The following is a summary of changes in the County's long-term obligations as of June 30, 2007:

	Balance June 30, 2006	Additions	Payments	Ji	Balance une 30, 2007		rrent Portion f Long-term Liabilities
Governmental activities:				-			*****
Bonds payable	\$106,165,000	\$ -	\$ 7,935,000	\$	98.230.000	\$	7,995,000
Bond premium	2,393,716	-	187,118	•	2,206,598	7	187,118
Gain on defeasance	(2,650,269)	-	(207, 187)		(2,443,082)		(207,187)
Capital lease obligations	4,562,232	-	320,471		4,241,761		333,238
Certificates of participation payable	66,475,000	-	4,225,000		62,250,000		4,300,000
Notes payable	5,631,302	-	1,105,159		4,526,143		1,472,092
Accrued vacation	4,112,663	4,233,421	3,907,029		4,439,055		4,217,101
Total governmental activities	\$186,689,644	\$4,233,421	\$17,472,590	\$	173,450,475	\$	18,297,362

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 9- Long-term Obligations (continued)

# E - Long-term Obligation Activity (continued)

	Jı	Balance June 30, 2006		Additions	 Payments	J	Balance une 30, 2007	of	rent Portion Long-term Liabilities
Business-type activities: Certificates of participation payable Gain on defeasance Bond payable Accrued landfill closure and	\$	48,693,781 (3,736,086) 1,250,000	\$	275,208 -	\$ 2,615,000 - -	\$	46,078,781 (3,460,878) 1,250,000	\$	2,880,000 274,344 14,000
postclosure costs Accrued vacation		6,149,159 151,306		1,014,472 183,140	 - 143,741		7,163,631 190,705		89,958 181,171
Total business-type activities	\$	52,508,160	\$	1,472,820	\$ 2,758,741	\$	51,222,239	\$	3,439,473

Compensated absences typically have been liquidated in the general fund and are accounted for on a Last in, First out basis, assuming that employees are taking leave time as it is earned.

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# Notes to the Financial Statements (continued)

June 30, 2007

Note 9 - Long-term Obligations (continued)

# E - Long-term Obligation Activity (continued)

The following summarizes the annual debt service requirements to maturity for the County (excluding accrued vacation, bond anticipation notes, and arbitrage rebate payable, accrued landfill closure and postclosure costs):

		General Obligation Bonds	ion Bonds	Ö	Certificates of Participation	articipation	Capital	Capital Leases	Notes Pavable	avable		Total Dobt Due	¢
Governmental Activities:	+	Principal	Interest	١	Principal	Interest	Principal	Interest	Principal	Interest	st	Principal	Interest
2008	6	7 995 000	4 600 074	6									
2000	<b>→</b>			A	4,300,000	\$ 3,014,065	\$ 333,238	\$ 164,083	\$ 1,472,092	\$ 160	160,495 \$	14,100,330	\$ 7.967.714
2000		7,940,000	4,277,101		4,365,000	2,823,408	346,514	150,807	1.062.146	105	105 160		
2010		000'588'/	3,927,180		4,130,000	2,628,080	360,319	137,002	-	909	60.051	13 443 042	0,400,470
1107		7,845,000	3,560,481		4,215,000	2,438,940	374.674	122 648		20	20,00	70,010,01	010,201,0
2012		7,920,000	3,182,719		4.315.000	2 235 365	389 600	407 704		0.7	- 04,	13,338,836	6,142,520
2013-2017		39,375,000	10 124 499		23 100 000	7 000 7 294	0.000	171,101	ı			12,624,600	5,525,805
2018-2022		19 095 000	1 050 040		42,130,000	1,902,731	2,193,565	293,042	•		,	64,758,565	18,320,272
2023-2027		175,000	1,007,948		000,016,51	2,899,131	243,851	4,810	•		ı	32,848,851	4.756.890
10101		000,611	1,43/		4,225,000	332,587	,	•	•			4 400 000	340.024
		98,230,000	31,561,437		62,250,000	24,274,307	4,241,761	980.113	4.526.143	346.15	157	169 247 904	57 182 014
Add: Bond premium		2,206,598	•			,						100,112,001	21,102,014
Less: Gain on defeasance		•				-	•		•		ı	2,206,598	•
(net of amortization)		(2,443,082)	1		,	•	•	•				(000	
	69	97,993,516 \$	31,561,437	s	62,250,000 \$	\$ 24,274,307	\$ 4,241,761	\$ 980,113	\$ 4.526.143	\$ 346	157 \$	169 011 420 \$	57 189 014
Business-type Activities:		,											
2008	€.	14 000 \$	51 563	6			•						
2009	•					4 Z,159,175	, <del>S</del>		· 69	69	69	2,894,000 \$	2,210,738
2010		000,61	50,985		3,160,000	2,008,175	•	1	•		,		
, , , , ,		16,000	50,366		3,465,000	1,842,550	•				,	3 481 000	1 892 916
2011		16,000	49,706		3,780,000	1,661,425	•	•	•		,	3 706 000	1,004,010
2012		17,000	49,046		947.326	2 599 159	•				1	000,087,0	1,111,131
2013-2017		96.000	234 135		8 461 455	0 254 803			ı			964,326	2,648,205
2018-2022		116,000	212 ABK	,	13 505 000	00,100,4	•	•	•			8,557,455	9,488,828
2023-2027		143,000	196 720		000,000,0	670,677,4	•	•	•		ı	13,621,000	4,438,310
2028-2032		175,000	000,000		9,660,000	006,767	•	•	•		1	10,023,000	944,239
2033-2037		000,440	104,040		•	•	•	•	•		,	175,000	154,646
2000-2007		214,000	1.15,501			•		,			,	214.000	115,501
2030-2042		260,000	67,650		,	•	1	•	,		,	260,000	87 BEO
2043-2047	j	168,000	13,860				1	•				700,000	000,10
		1,250,000	1.236.882		46 078 781	24 508 302						- 11	13,860
Less: Gain on defeasance						200,000,00		'				47,328,781	25,745,184
(net of amortization)			ı		(3.460.878)								
	G.	1 250 000 \$	1 236 882	l	٠ĺ	1	, i	*			,   	(3,460,878)	
	,	"		9	42,017,903	24,508,302	·	ь <del>,</del>	<del>.</del>	\$	<del>ده</del>	43,867,903 \$	25,745,184

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 9- Long-term Obligations (continued)

# F - Conduit Debt Obligations

The County's Industrial Facility and Pollution Control Financing Authority has issued industrial revenue bonds to provide financial assistance to private businesses for economic development purposes. These bonds are secured by the properties financed as well as letters of credit and are payable solely from payments received from the private businesses involved. Ownership of the acquired facilities is in the name of the private business served by the bond issuance. Neither the County, the Authority, the State, nor any political subdivision thereof is obligated in any manner for the repayment of the bonds. Accordingly, the bonds are not reported as liabilities in the accompanying financial statements. As of June 30, 2007, there were \$920,000 series of industrial revenue bonds outstanding.

# G - <u>Defeasance of Debt</u>

# Prior Years' Defeasance of Debt

In prior years, the County has defeased various bond issues by creating separate irrevocable trust funds. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust funds. The investments and related fixed earnings are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt has been considered defeased and therefore removed from the County's liabilities. As of June 30, 2007, the amount of prior year defeased debt outstanding and removed from the County's liabilities amounted \$66,185,000.

Gains and losses from debt refundings must be deferred and amortized over the lesser of the original remaining life of the old debt or the life of the new debt. In addition, gains or losses related to the debt refundings are to be used in determining the carrying value of the new debt issued to finance debt refundings. The carrying value of the certificates of participation and general obligation bonds have been adjusted for the gain from defeasance (net of amortization) of \$3,460,878 and \$2,443,082, respectively.

# H - ABC Board Note Payable

In the current year, the Board entered into a note payable with the County for \$380,000 for purchase of building and land. The Board's note payable at June 30, 2007 is comprised of the following individual issues:

Note payable in quarterly installments, in the amount interest is at 2% below prime	of \$4,583;	\$ 247,500
Note payable in quarterly installments of \$9,190 inclu Interest at a fixed rate of 5.25%	ding	380,000
	Total	627,500
	Less current portion	(35,479)
	Noncurrent portion	\$ 592,021

### Notes to the Financial Statements (continued)

June 30, 2007

### Note 9- Long-term Obligations (continued)

# H - ABC Board Note Payable (continued)

Annual debt service requirements to maturity for the Board's note payable is as follows:

	Principal
2008	\$ 35,479
2009	36,397
2010	37,364
2011	38,383
2012	39,457
2013-2017	215,510
2018-2022	224,910
	\$ 627,500

# I - General Obligation Bonds - Eastover Sanitary District

The general obligation bonds of the District, which are for the acquisition and construction of a major sanitary system capital improvement, are collateralized by the full faith, credit, and taxing power of the District. Principal and interest payments are appropriated when due. There were no issuances in fiscal year 2007. Principal payments amounted to \$46,000 during fiscal year 2007.

The District's general obligation bonds payable at June 30, 2007 are comprised of the following individual issues:

\$2,802,000 General Obligation Water Bonds, Series 2002A Serial bonds payable annually from June 1, 2003 through June 1, 2042 in amounts ranging from \$0 to \$124,000; Interest is paid annually at rate of 4.375%.

\$ 2,705,500

\$1,102,000 General Obligation Water Bonds, Series 2002B Serial bonds payable annually from June 1, 2003 through June 1, 2042 in amounts ranging from \$0 to \$46,000; Interest is paid annually at rate of 4.75%.

1,066,000

 Total
 3,771,500

 Less current portion
 (48,000)

 Noncurrent
 \$ 3,723,500

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 9- Long-term Obligations (continued)

# I - General Obligation Bonds - Eastover Sanitary District (continued)

Annual debt service requirements to maturity for the District's general obligation bonds are as follows:

		Eastover Sa	nitary	District
	P	rincipal		Interest
2008	\$	48,000	\$	169,001
2009		50,500		166,852
2010		52,500		164,590
2011		55,000		162,239
2012		57,500	-	159,774
2013-2017		327,500		757,995
2018-2022		408,500		677,655
2023-2027		508,500		577,520
2028-2032		633,000		452,858
2033-2037		780,500		297,764
2038-2042		850,000		114,150
	\$	3,771,500	\$	3,700,398

# Note 10 - Interfund Balances and Activity

# **Due From/To Other Funds**

The composition of interfund balances included in the fund financial statements as of June 30, 2007 is as follows:

•	 	 F	Payab	le Fund		•••		
	General	lonmajor vernmental	(	mberland County wn Center	Fid	uciary		Total
Receivable Fund								, , , , , , , , , , , , , , , , , , , ,
General	\$	\$ 461,099	\$	5,500	\$	194	\$	466,793
Solid waste	223,508	 				_	•	223,508
Total	\$ 223,508	\$ 461,099	\$	5,500	\$	194	\$	690,301

Amounts were due to the general fund from other individual major, nonmajor and fiduciary funds primarily for operating purposes.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 10 - Interfund Balances and Activity (continued)

# Transfers to/from Other Funds

Transfers in (out) for the year ended June 30, 2007 is summarized below:

			Trans	fer in:			
	General	Nonmajor overnmental	umberland ounty Crown Center	W	RCRESS /ater and Sewer	Internal service	 Total
Transfer out:		 				 0011100	 TOTAL
General County School Fund	\$ 1 4,038,648	\$ 3,817,790	\$ 3,639,485	\$	-	\$ 218,904	\$ 7,676,180 4,038,648
Nonmajor governmental Crown Center	43,930 55,193	758,742 -	3,788,375		19,492		4,610,539 55,193
Total Transfers out	\$ 4,137,772	\$ 4,576,532	\$ 7,427,860	\$	19,492	\$ 218,904	\$ 16,380,560

Transfers between the major funds, other nonmajor governmental and enterprise funds, and internal service funds were primarily to support a new capital project and operations of the funds.

### Note 11 - Joint Venture

The County, in conjunction with the State of North Carolina and the Cumberland County Board of Education, participates in a joint venture to operate the Fayetteville Technical Community College. Each of the three participants appoints four members of the thirteen-member board of trustees of the community college. The president of the community college's student government serves as an ex-officio nonvoting member of the community college's board of trustees. The community college is included as a component unit of the State. The County has the basic responsibility for providing funding for the facilities of the community college and also provides some financial support for the community college's operations. In addition to providing annual appropriations for the facilities, the County periodically issues general obligation bonds to provide financing for new and restructured facilities. Of the last general obligation bond issue for this purpose, \$0 in debt is outstanding. During fiscal year 2005, the County refunded the outstanding \$3,260,000 Series 1994 FTCC bonds. The County has an ongoing financial responsibility for the community college because of the statutory responsibilities to provide funding for the community college's facilities. As a result of the refunding the County has \$2,125,000 in bonds outstanding at June 30, 2007 related to the Community College. In fiscal year 2006, the County entered into a note payable for \$4,300,000 that is being used as part of the required local match for the community college in order to access the North Carolina Sate construction bond funds. At June 30, 2007 the outstanding note balance is \$3,501,470.

The County contributed \$7,690,263 and \$3,337,173 to the community college for operating and capital purposes, respectively, during the fiscal year ended June 30, 2007. In addition, the County made debt service payments of \$455,000 during the fiscal year on general obligation bonds issued for community college capital facilities. The participating governments do not have any equity interest in the joint venture; therefore, no equity interest has been reflected in the County's financial statements at June 30, 2007. Complete financial statements for the community college may be obtained from the Fayetteville Technical Community College's administrative offices at 2201 Hull Road, Fayetteville, North Carolina 28303.

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 12 - Benefit Payments Issued by the State

The amounts listed below were paid directly to individual recipients by the State from Federal and State moneys. County personnel are involved with certain functions; primarily eligibility determinations that cause benefit payments to be issued by the State. These amounts disclose this additional aid to County recipients, which do not appear in the basic financial statements because they are not revenues and expenditures of the County.

	Federal	State
Medicaid	\$ 179,175,147	\$ 91,080,760
TANF	5,481,577	(4,646)
Special Assistance for Adults	-	2,026,152
Energy Assistance	495,844	-
Adoption Subsidy	<del>-</del>	845,945
WIC Food Vouchers	7,746,375	-
Adoption Assistance	926,451	258,380
	\$ 193,825,394	\$ 94,206,591

### Note 13 - Leases

### A - Lessor Arrangements

### **Operating Lease**

The County leases land on the northern right-of-way of Technology Drive to Cingular Wireless. The cost and carrying value of the property is \$731. The term of the lease was for an initial period of five years commencing June 1998 with an option to extend for four additional consecutive five-year periods. During 2003, the County extended the lease for an additional 5-year term. Remaining payments are as follows:

Fiscal Year				
Ended				
2008		*	\$	6,900
			\$	6,900

The County entered into a ten year lease and franchise agreement with Service America Corporation to provide food and beverage operations for the Cumberland County Civic Center Complex. Service America Corporation ("the franchisee") will pay sales commissions as outlined in the franchise agreement. The minimum lease income to the County will be the greater of 60% of the prior year's commissions paid or \$250,000. In no case shall the minimum lease income to the County be less than \$250,000 per year.

Under a management lease agreement entered into on June 16, 1998, effective as of March 15, 1998, and amended on April 30, 1999, Cumberland County shall lease to the Health System all land, buildings, furniture, equipment, and other facilities owned by the County which are used in connection with the operation of the two facilities known as Cape Fear Valley Medical Center and Highsmith-Rainey Memorial Hospital.

The term of the amended lease commenced on May 1, 1999 and shall terminate on April 30, 2029, provided, however, that after March 15, 2001, the County may terminate this lease as of April 30 in any year by giving the Health System at least one year's written notice prior to the April 30, as of which such termination shall be effective. Upon termination of this agreement, all of the land, buildings, furniture,

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 13 - <u>Leases</u> (continued)

### A - Lessor Arrangements (continued)

### Management Lease

equipment and other facilities leased hereunder shall revert to and vest fully in the County without any further action or notice required. Upon the County's request, however, the Health System will upon such termination quitclaim and assign to the County or its designee all the Health System's assets, claims, entitlements, rights, funds, equipment and property of every nature. The Health System further agrees, upon written request of the County, to dissolve the Corporation in accordance with its corporate charter and the General Statutes of North Carolina, and expeditiously to wind up its affairs.

The annual rent payments include a base rent for all property leased annually beginning July 1, 1999, and annually thereafter as long as the lease shall be in effect. Additionally, an amount equal to the ad valorem taxes that would have been received by the County on any real property acquired by or for the use of the Health System after January 1, 1998, will be paid annually.

Future minimum rental payments required under the operating lease for the two facilities known as Cape Fear Valley Medical Center and Highsmith-Rainey Memorial Hospital are as follows:

Fiscal Year	Health
<u>End</u>	System
2007	\$ 4,065,000
2008	3,065,000
2009	3,065,000
2010	3,065,000
2011	3,065,000
2012-2016	15,325,000
2017-2021	15,325,000
2022-2026	15,325,000
2027-2028	6,130,000
	\$ 68,430,000

Effective with the year ending 2010, the base rent shall be the previous lease year's base rent amount adjusted by the most recently published Consumer Price Index for South Urban Size C Communities. Minimum lease payments above do not include a Consumer Price Index adjustment or a property tax increase.

### B - Lessee Arrangements

The ABC Board leases real property for three store locations under operating leases expiring in various years through the year 2011. At June 30, 2007 future minimum lease payments under all leases are as follows:

2008	\$ 100,402
2009	95,496
2010	79,760
2011	57,392
	\$ 333,050

# Notes to the Financial Statements (continued)

June 30, 2007

### Note 13 - Leases (continued)

# B - Lessee Arrangements (continued)

Total rent expense under leases for the year ended June 30, 2007 was \$128,863.

The Fayetteville Area Convention and Visitors Bureau leases real property for its operations from the County. The lease agreement expired on June 30, 2003. Pending the establishment of a new lease agreement, the Bureau is renting this space on a month-to-month basis. Total rent expense under leases for the year ended June 30, 2007 was \$10,000.

# Note 14 - Contingent Liabilities

# Federal and State Assisted Programs

The County has received proceeds from several federal and State grants. Periodic audits of these grants are required and certain costs may be questioned as not being appropriate expenditures under the grant agreements. Such audits could result in the refund of grant moneys to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refunds of grant moneys.

### Claims and judgments

The County is a defendant in various lawsuits. In the opinion of the County's management and the County attorney, the ultimate effect of these matters will not have a material adverse effect on the financial condition of the County.

#### Arbitrage

The County's bond issues are subject to federal arbitrage regulations, and the County has elected to review its potential arbitrage liability annually on the bond issue dates. The arbitrage rebate payments are payable on the fifth anniversary of the bond issue date and every fifth year subsequent to that date. Although the actual amount to be paid is not presently determinable, the County believes that arbitrage payables have been adequately provided for in the accompanying financial statements.

### Note 15 - Deferred Compensation Plan

The County offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, which is available to all County employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death or unforeseeable emergency.

# Note 16 - Law Enforcement and Alcoholic Education Expenses

The ABC Board is required by law to expend at least 5% of its total profits for law enforcement, and not less than 7% of its profits for education on the excessive use of alcoholic beverages and for rehabilitation of alcoholics. Profits are defined by law for these calculations as income before law enforcement and educational expenses, less the 3.5% markup provided in G. S. 18B-804(b)(5) and the bottle charge provided for in G. S. 18B-804(b)(6b).

# Notes to the Financial Statements (continued)

June 30, 2007

# Note 17 - Subsequent Events

The Fayetteville Metropolitan Housing Authority has applied for HOPE VI funds to construct over 600 affordable housing units in the Old Wilmington Road neighborhood. The plan includes the City and County jointly borrowing \$9,360,000 for infrastructure needs and pledging the incremental property tax increase from the revitalized district to repay the debt. On October 15, 2007 the Board of County Commissioners voted to commit at least \$3,120,000 to the Hope VI project and that the county's share be contributed up front contingent upon the approval of the FY2008 grant application.

# REQUIRED SUPPLEMENTARY INFORMATION

# Law Enforcement Officers' Special Separation Allowance Required Supplementary Information Schedule of Funding Progress

Calendar Year	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Projected Unit Credit (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a % of Covered Payroll (b-a/c)
1997	\$ 768,307	\$ 828,588	\$ 60,281	92.72%	\$ 7,438,100	0.81%
1998	814,479	971,723	157,244	83.82%	9,226,176	1.70%
1999	766,749	1,065,499	298,750	71.96%	9,784,928	3.05%
2000	726,819	1,759,985	1,033,166	41.30%	10,019,486	10.31%
2001	708,456	1,706,390	997,934	41.52%	9,483,327	10.52%
2002	619,478	1,783,284	1,163,806	34.74%	9,142,355	12.73%
2003	894,510	1,919,964	1,025,454	46.59%	8,955,910	11.45%
2004	992,117	2,359,322	1,367,205	42.05%	9,573,312	14.28%
2005	1,131,826	2,216,448	1,084,622	51.06%	10,803,871	10.04%
2006	1,275,277	2,558,408	1,283,131	49.85%	11,373,709	11.28%

# Law Enforcement Officers' Special Separation Allowance Required Supplementary Information Schedule of Employer Contributions

Year Ended June 30,		ual Required entribution	Percentage Contributed		
1999	\$	75,775	127.93%		
2000	• • • • • • • • • • • • • • • • • • •	99,631	16.97%		
2001		122,612	20.06%		
2002		213,334	7.65%		
2003		206,748	77.39%		
2004		214,216	93.34%		
2005		203,462	108.13%		
2006		242,685	90.65%		
2007		221,626	117.31%		
2008		248,532	N/A		

# **Notes to Required Schedules**

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

Valuation date	12/31/2006
Actuarial cost method	Projected unit credit
Amortization method	Level percent of pay closed
Remaining amortization period	24 years
Asset valuation method	Market value
Actuarial assumption	
Investment rate of return*	7.25%
Projected salary increase	4.5 to 12.3%
* Includes inflation at	3.75%
Cost-of-living adjustments	N/A

# GENERAL FUND

### Comparative Balance Sheets General Fund

June 30, 2007 and 2006

	2007	2006
ASSETS		
Cash and cash equivalents	\$ 41,178,882	\$ 38,028,514
Investments	46,698,439	51,545,960
Taxes receivable, net	4,430,797	4,771,229
Sales tax receivable	11,264,059	12,273,293
Due from other governments	9,478,795	6,789,223
Patient receivables	1,802,174	1,370,952
Other receivables, net	1,068,887	609,961
Due from other funds	466,793	1,066,182
Due from component units	151,903	440,053
Inventories	250,613	246,003
Restricted assets Cash and cash equivalents	000 004	0.040.040
Cash and cash equivalents	399,801	3,649,042
Total assets	\$ 117,191,143	\$ 120,790,412
LIABILITIES AND FUND BALANCE		
LIABILITIES AND FUND BALANCE		
Liabilities		
Accounts and vouchers payable	\$ 6,009,881	\$ 6,011,854
Due to other governments	3,717,247	4,287,299
Accrued payroll	3,841,979	3,712,985
Other payables	43,006	146,905
Due to other funds	223,508	1,732,442
Deferred revenues	5,243,638_	6,264,170
Total liabilities	19,079,259	22,155,655
Fund balance		
Reserved for inventories	250,613	246,003
Reserved for register of deeds	254,065	233,127
Reserved for encumbrances	6,620,116	10,170,114
Reserved by State statute	23,704,328	21,868,108
Unreserved (available for future appropriation)		. ,
Designated for subsequent year's expenditures	14,711,456	15,407,911
Designated for revaluation	150,000	150,000
Designated for tax office software	655,072	1,161,950
Designated for potential Medicaid increase	1,500,000	
Designated for backup E911 system	73,004	750.004
Designated for renovations and maintenance Designated for Courthouse/plaza repairs	454,516	752,234
Designated for Health Department renovations	2,622,136 1,606,150	2,704,163
Designated for Hope VI Project	3,120,000	3,166,150 1,227,898
Designated for special purposes	1,351,235	3,065,833
Undesignated	41,039,193	38,481,266
Total fund balance	98,111,884	98,634,757
Total liabilities and fund balance		
. Total navinues and fully palatice	<u>\$ 117,191,143</u>	\$ 120,790,412

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

		2007		
	,		Variance Positive	
	Budget	Actual	(Negative)	2006
Revenues				
Ad valorem taxes				
Current year	\$ 116,974,167	\$ 120,359,554	\$ 3,385,387	\$ 115,213,678
Prior years	3,016,134	1,961,414	(1,054,720)	2,923,375
Penalties and interest	1,513,751	1,492,698	(21,053)	1,632,032
Motor vehicle - current	11,857,033	13,290,395	1,433,362	13,692,236
Motor vehicle - prior	2,111,139	2,231,017	119,878	2,064,585
Other	350,000	420,007	70,007	397,290
Total ad valorem taxes	135,822,224	139,755,085	3,932,861	135,923,196
•				
Other taxes				
Dog registration fees	522,000	367,631	(154,369)	381.637
Real estate transfer	919,571	1,515,828	596,257	1,477,071
Beer and wine	475,999	489,287	13,288	695.840
Sales	41,261,890	43,227,809	1,965,919	45,175,403
Other	1,238		(1,238)	(1,311,511)
Total other taxes	43,180,698	45,600,555	2,419,857	46,418,440
Unrestricted intergovernmental revenues				
Federal	440,240	668,345	228,105	613,776
State government	259,064	209.324	(49,740)	313,578
Favetteville	4,947,607	5,473,306	525,699	2,891,409
Municipalities	160,217	201,700	41,483	185,681
Other governmental	1,000,000	1,220,958	220,958	1,133,223
Total unrestricted intergovernmental				
revenues	6,807,128	7,773,633	966,505	5,137,667
Restricted intergovernmental revenues				
Federal	479,509	432,611	(46,898)	746,347
NC health programs	4,531,817	4,249,118	(282,699)	3,800,206
NC mental health programs	18,150,460	12,920,149	(5,230,311)	
NC social services programs	36,758,082	36,835,302	(5,230,311)	15,056,262
NC library programs	792,423	765,526	(26.897)	36,542,098
NC other restricted revenue	980,748	958,920	(21,828)	737,678
Other restricted revenue	1,213,050	1,206,225	(6,825)	1,398,503 1,061,510
Total restricted intergovernmental				
revenues	62,906,089	57,367,851	(5,538,238)	59,342,604

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

	•				
	* * .		,	Variance Positive	
Revenues (continued)		Budget	Actual	(Negative)	2006
Licenses and permits					
Inspection department permits		f 4 500 000			
Marriage licenses		\$ 1,523,200	\$ 1,179,153	\$ (344,047)	\$ 1,472,570
Register of Deeds fees		91,347	116,940	25,593	114,840
Miscellaneous permits		1,785,130	2,000,600	215,470	2,029,395
Miscellaneous permits		741,421	410,665	(330,756)	1,909,528
Total licenses and permits		4,141,098	3,707,358	(433,740)	5,526,333
Sales and services				4	
Health department fees		2,549,113	2,885,903	226 702	0.050.000
Library fees		286,850	2,865,903 314.225	336,790	2,959,989
Mental health department fees		11,908,416	5,915,420	27,375	323,675
Sheriff department fees		2,316,058	2,372,496	(5,992,996)	12,266,671
Social services fees		202.594		56,438	2,522,298
Other department fees	•	1,955,016	162,618	(39,976)	180,212
other department lees		1,855,016	1,966,141	11,125	1,753,973
Total sales and services		19,218,047	13,616,803	(5,601,244)	20,006,818
Interest earned on investments		1,362,585	5,876,314	4,513,729	4,357,428
Miscellaneous					-
Other restricted revenue		100,000	99.772	(228)	
Miscellaneous		379.886	617.220	(228)	- -
Rent, land, and buildings		4,299,263	,	237,334	752,923
Sales miscellaneous		12,500	4,349,859	50,596	4,346,463
Special assessments		12,500	8,660	(3,840)	13,085
opolia accessments		-	188_	188	4,038
Total miscellaneous		4,791,649	5,075,699	284,050	5,116,509
Total revenues		278,229,518	278,773,298	543,780	281,828,995

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

				2007				
						Variance		
		Budget		Actual		Positive (Negative)		2006
Expenditures	. —	Buuger		Actual		(Negative)		2006
Current								
General government								
Governing body	\$	446,618	\$	448,358	\$	(1,740)	\$	418,125
Administration	Ψ	1,402,557	Ψ	1,322,614	Ψ	79,943	Ψ	1,271,388
Court facilities		105,228		51.091		54,137		25,655
Information services		1,770,215		1,498,863		271,352		1,417,553
Elections		863,929		821,804		42,125		1,442,926
Finance		966,683		883,045		83,638		836,588
Legal		577,733		558,885		18,848		
Register of Deeds		2,549,642		1,827,845				515,859
Tax assessor						721,797		1,696,826
		4,437,659		3,990,699		446,960		3,593,077
Print shop		219,332		218,887		445		174,625
Public Building		1,999,894		1,730,578		269,316		1,644,754
Message center		155,109		136,778		18,331		132,883
Carpenter shop		178,100		173,238		4,862		154,141
Public buildings - equipment maintenance		884,573		876,967		7,606		756,150
Public buildings - janitorial		632,322		586,374		45,948		586,896
Central maintenance		759,305		734,312		24,993		722,219
Landscaping and grounds		644,632		556,535		88,097		527,110
General government other		8,319,934		4,389,614		3,930,320		4,002,698
Total general government		26,913,465		20,806,487	_	6,106,978		19,919,473
Public safety								
Emergency dispatch		1,585,678		1,375,885		209,793		1,470,461
Sheriff		20,868,206		20,549,536		318,670		19,597,365
Jail		10,121,152		9,829,130		292,022		9,609,565
Gang intervention grant				0,020,100		202,022		1,530
School law enforcement-local		2,776,458		2,753,279		23,179		2,279,500
Sheriff's grants		2,770,400		2,700,270		20,175		61,952
Local law enforcement		88		_		88		01,832
Law enforcement block grant 01		154,573		102,683		51,890		-
Law enforcement block grant 97		7,379		7,374		51,090		. EE E20
Animal Control						-		55,530
Public safety other		1,055,494		996,145		59,349 70,056		880,806
Cumberland day reporting center		1,206,408		1,135,452		70,956		912,990
		235,386		223,674		11,712		225,924
Criminal justice unit		369,132		323,161		45,971		266,644
Community correction - probation		77,516		65,209		12,307		63,139
Total public safety		38,457,470		37,361,528		1,095,942		35,425,406

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Expenditures (continued)		- -		
Current (continued)				
Economic and physical development				
Planning department	\$ 3,575,446	\$ 3,211,766	\$ 363.680	\$ 2,760,915
Engineering	243,698	229,119	Ψ 303,000 14,579	218,796
NC cooperative extension service	556,100	497,747	58,353	494,622
Soil conservation district	72,216	67.717	4,499	49,168
Soil conservation cost	49,747	48,874	873	48,229
Economic physical development - other	479,665	433.965	45,700	420,625
Industrial park	102,640	58,817	43,823	34,008
Public utilities	190,749	145,733	45,016	154,349
	700,140	140,700	40,010	134,349
Total economic and physical				
development	5,270,261	4,693,738	576,523	4,180,712
Human services				
Mental Health				
Mental Health - C&Y contracts	343,370	331,267	12,103	462,267
Adolescent sex offender treatment	148,091	77,072	71,019	103,025
Family preservation	492,332	335,946	156,386	325,932
Mental Health - Homeless child	58,459	54,536	3,923	50,952
Smart Start	251,610	212,799	38,811	203,637
Mental Health - CBA in-home	241,830	166,279	75,551	174,605
Periodic outpatient service	1,225,719	627,558	598,161	675,758
Mental Health - Winding creek	136,400	75,071	61,329	71,385
Mental Health - Adolescent group home	509,720	80,353	429,367	664,085
Mental Health - Adult homeless	86,644	77,046	9,598	77,137
Case management and referral - SA	39,971	19,654	20,317	38,707
High risk primary prevention	103,964	4,692	99,272	83,517
NC Treatment Alternative to street crime	325,946	293,720	32,226	259,589
NC Adolescent Substance Abuse	122,660	95,450	27,210	95,230
Alcohol/Drug - Women	157,560	60,177	97,383	121,082
Mental Health - Substance abuse - periodic	697,496	519,732	177,764	652,339
Mental Health - Workfirst	88,019	87,621	398	79,528
Residential group home		33,839	(33,839)	-
Detoxification	1,032,553	707,088	325,465	747,428
Consultation and education	5,760	200	5,560	178,733
Mental Health - ABLE	9,975	2,027	7,948	182,307
Mental Health - ICF/MR HUD homes	1,618,563		1,618,563	1,318,269
Mental Health - Autism	1,495	107	1,388	66,525
Mental Health - DD contracts	3,086,805	1,752,934	1,333,871	2,641,638
Mental Health - Case Management	1,146,181	206,526	939,655	663,848
Partial hospitalization	1,175,286	528,025	647,261	765,715
Adult CMI group home	- 	<b>-</b>	· ·	118,044
Mental Health - Adult contracts	1,099,245	281,203	818,042	299,457
Mental Health - Crisis stabilization	1,010,655	710,693	299,962	676,606
Mental Health - Adult periodic	1,776,560	1,041,435	735,125	1,308,138
Mental Health - Substance abuse contracts	1,169,821	553,473	616,348	200,411

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

	2007							
	В	udget	•	Actual		Variance Positive (Negative)		2006
Expenditures (continued)						(110322110)	<del></del> -	
Current (continued)								
Human services (continued)								
Mental Health (continued)								
Willie M Lakewood	\$	49,722	\$	_	\$	49,722	\$	272,927
Willie M Case management	,	474,803	•	213.014	•	261,789	•	398,974
Willie M Tiffany group home		688,624		406,299		282,325		281,360
Willie M Alternative family living		2,596,705		2,383,077		213,628		2,122,365
Willie M Outpatient treatment		127,683		62,239		65,444		81,221
Willie M Administration		670,623		181,940		488,683		505,730
Mental Health Department		906,062		615,716		290,346		699,068
Medical services		2,677,961		2,010,821		667,140		2.186,558
Mental Health - general support		441,819		279,065		162,754		327,089
Mental Health - Medical records		407,013		294,661		112,352		367,715
Mental Health - MIS		684,160		529,764		154,396		511,277
Mental Health - Personnel		217,711		125,538		92,173		90,528
Mental Health - Medicaid contracts		1,506,750		1,124,318		382,432		2,586,911
Thomas S Todd C. specific		1,409,788		721,279		688,509		1,091,116
Thomas S Crisis diversion		51,906		10,451		41,455		36,306
Mental Health - Majors Grant		225,367		38,354		187,013		191,480
Mental Health - Managed Care		165,579		44,706		120,873		44,465
Mental Health - RCE - TASC		1,501,162		1,428,187		72,975		1,367,006
Mental Health - Adult Community Services		487,593		245,385		242,208		198,191
Mental Health - NC AFDC claims		633,657		521,903		111,754		551,833
Mental Health - NC Medicaid claims		245,431		211,040		34,391		203,496
Mental Health - Access Line		1,061,180		663,031		398,149		626,523
Mental Health - Service management Mental Health - Consumer affairs and		915,237		450,463		464,774		341,612
customer service Mental Health - Quality improvement and		516,184		255,296		260,888		219,558
outcome evaluation		954.539		648,857		305,682		635,451
Mental Health - CTSP Court Order evaluation		118,353		44,141		74,212		19,589
Subtotal - mental health	3	7,898,302		22,446,068		15,452,234		29,264,243

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

Expenditures (continued)   Current (continued)   Human services (continued)   Health - administration   \$1,710,129   \$1,427,527   \$282,602     Laboratory   389,784   365,447   24,337     Mosquito control   95,436   50,162   45,274     Pharmacy   304,359   302,436   1,923     C. C. Jail Health program   1,367,642   1,318,045   49,597     Management Support   282,609   267,352   15,257     NC Environmental Health   1,485,399   1,394,025   91,374     Immunization clinic   406,213   386,269   19,944     School health program   763,574   693,817   69,757     C. C. Weliness program   55,740   24,181   31,559     Child health clinic   733,700   696,706   36,994	\$ 1,512,119 371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712 617,378
Expenditures (continued) Current (continued) Human services (continued) Health Health - administration \$ 1,710,129 \$ 1,427,527 \$ 282,602 Laboratory 389,784 365,447 24,337 Mosquito control 95,436 50,162 45,274 Pharmacy 304,359 302,436 1,923 C. C. Jail Health program 1,367,642 1,318,045 49,597 Management Support 282,609 267,352 15,257 NC Environmental Health 1,485,399 1,394,025 91,374 Immunization clinic 406,213 386,269 19,944 School health program 763,574 693,817 69,757 C.C. Wellness program 55,740 24,181 31,559 Child health clinic 733,700 696,706 36,994	\$ 1,512,119 371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Human services (continued)           Health           Health - administration         \$ 1,710,129         \$ 1,427,527         \$ 282,602           Laboratory         389,784         365,447         24,337           Mosquito control         95,436         50,162         45,274           Pharmacy         304,359         302,436         1,923           C. C. Jail Health program         1,367,642         1,318,045         49,597           Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Human services (continued)           Health           Health - administration         \$ 1,710,129         \$ 1,427,527         \$ 282,602           Laboratory         389,784         365,447         24,337           Mosquito control         95,436         50,162         45,274           Pharmacy         304,359         302,436         1,923           C. C. Jail Health program         1,367,642         1,318,045         49,597           Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Health         Health - administration       \$ 1,710,129       \$ 1,427,527       \$ 282,602         Laboratory       389,784       365,447       24,337         Mosquito control       95,436       50,162       45,274         Pharmacy       304,359       302,436       1,923         C. C. Jail Health program       1,367,642       1,318,045       49,597         Management Support       282,609       267,352       15,257         NC Environmental Health       1,485,399       1,394,025       91,374         Immunization clinic       406,213       386,269       19,944         School health program       763,574       693,817       69,757         C.C. Wellness program       55,740       24,181       31,559         Child health clinic       733,700       696,706       36,994	371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Laboratory         389,784         365,447         24,337           Mosquito control         95,436         50,162         45,274           Pharmacy         304,359         302,436         1,923           C. C. Jail Health program         1,367,642         1,318,045         49,597           Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Laboratory       389,784       365,447       24,337         Mosquito control       95,436       50,162       45,274         Pharmacy       304,359       302,436       1,923         C. C. Jail Health program       1,367,642       1,318,045       49,597         Management Support       282,609       267,352       15,257         NC Environmental Health       1,485,399       1,394,025       91,374         Immunization clinic       406,213       386,269       19,944         School health program       763,574       693,817       69,757         C.C. Wellness program       55,740       24,181       31,559         Child health clinic       733,700       696,706       36,994	371,528 64,913 311,081 1,280,119 283,565 1,436,123 416,712
Mosquito control         95,436         50,162         45,274           Pharmacy         304,359         302,436         1,923           C. C. Jail Health program         1,367,642         1,318,045         49,597           Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	64,913 311,081 1,280,119 283,565 1,436,123 416,712
Pharmacy         304,359         302,436         1,923           C. C. Jail Health program         1,367,642         1,318,045         49,597           Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	311,081 1,280,119 283,565 1,436,123 416,712
C. C. Jail Health program       1,367,642       1,318,045       49,597         Management Support       282,609       267,352       15,257         NC Environmental Health       1,485,399       1,394,025       91,374         Immunization clinic       406,213       386,269       19,944         School health program       763,574       693,817       69,757         C.C. Wellness program       55,740       24,181       31,559         Child health clinic       733,700       696,706       36,994	1,280,119 283,565 1,436,123 416,712
Management Support         282,609         267,352         15,257           NC Environmental Health         1,485,399         1,394,025         91,374           Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	283,565 1,436,123 416,712
NC Environmental Health       1,485,399       1,394,025       91,374         Immunization clinic       406,213       386,269       19,944         School health program       763,574       693,817       69,757         C.C. Wellness program       55,740       24,181       31,559         Child health clinic       733,700       696,706       36,994	1,436,123 416,712
Immunization clinic         406,213         386,269         19,944           School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	416,712
School health program         763,574         693,817         69,757           C.C. Wellness program         55,740         24,181         31,559           Child health clinic         733,700         696,706         36,994	•
C.C. Wellness program       55,740       24,181       31,559         Child health clinic       733,700       696,706       36,994	017.370
Child health clinic 733,700 696,706 36,994	,
	070 550
Dental clinic 385 645 333 016 52 629	679,553
11-211-21-21	301,075
0,000	282,516
00,020	478,710
Medical records 199,588 196,490 3,098	175,620
Childhood lead poison prevention 5,200 3,763 1,437	3,398
Breast/cervical cancer 68,343 39,956 28,387	52,264
CSC 736,200 616,791 119,409	612,746
Child fatality prevention 3,857 491 3,366	4,098
BCCCP-CVD screening 59,893 54,344 5,549	47,028
Chest TB clinic 132,737 108,951 23,786	140,395
Family planning clinic 921,966 869,066 52,900	774,912
NC Epilepsy program 12,375 1,541 10,834	7,365
NC General Communicable Disease 484,396 379,649 104,747	361,679
CDC tuberculosis project 65,513 55,432 10,081	46,007
NC AIDS 72,292 65,309 6,983	69,138
Adult health clinic 526,340 518,394 7,946	468,178
School health 433,323 432,632 691	369,290
WIC - Clinic services 1,782,620 1,644,420 138,200	1,681,466
Health - other 169,490 168,640 850	181,928
Regional Bioterrorism response grant 455,107 410,613 44,494	434,351
RTI dental research 3,600 2,700 900	•
NO.11 10 00 15 10	6,142
District the second sec	11,538
070 011	103,830
20,010	278,507
	7,446
Maternal care coordination	424,883
Subtotal - health         16,267,806         14,815,844         1,451,962	14,297,601
Welfare	
Social services department 31,131,101 29,723,243 1,407,858	27,997,200
Social services - other 37,456,022 37,221,628 234,394	36,656,109
Grant - FV Care Center 413,270 412,551 719	382,937
Welfare - other         438,054         379,948         58,106	321,573
Subtotal - welfare         69,438,447         67,737,370         1,701,077	

# Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (continued)

	2007			
	Budget	Actual	Variance Positive	2006
Expenditures (continued)	buuget	Actual	(Negative)	2006
Current (continued)				
Human services (continued)				
Other human services				
Veterans' services	\$ 259,396	\$ 216,593	\$ 42,803	\$ 219,309
Senior aides local support	<b>4 2</b> 00,000	Ψ 210,000	Ψ 42,005	φ 219,309 51,388
Spring Lake Resource Center - Admin	43,684	8,874	34,810	8,152
	10,001	0,014	37,010	0,132
Subtotal - other human services	303,080	225,467	77,613	278,849
Total human services	123,907,635	105,224,749	18,682,886	109,198,512
				.00,700,012
Cultural and recreational				
Library	8,206,170	7,880,995	325,175	7,385,668
Library foreign language	50,000	39,707	10,293	55,071
Law library	202,285	197,281	5,004	177,849
Library - Smart Start	306,489	263,381	43,108	254,052
Motherread	76,927	72,337	4,590	63,812
Stadium maintenance	103,229	103,229	-	109,870
Culture recreation other	278,350	270,150	8,200	274,250
Total cultural and recreational	9,223,450	8,827,080	396,370	8,320,572
Education				
Public schools - current	65,897,226	65,897,226	_	62,825,539
Community colleges - current	7,690,263	7,690,263	-	7,316,823
Community colleges - capital outlay	5,452,266	3,436,946	2,015,320	958,496
Total education	79,039,755	77,024,435	2,015,320	71,100,858
Debt service		•		
Principal payments	40 405 004	40 40 500		
Interest and fees	13,435,631	13,435,630	1	13,738,769
interest and lees	8,535,161	8,535,159	. 2	8,913,064
Total debt service	21,970,792	21,970,789	3	22,651,833
Total expenditures	304,782,828	275,908,806	28,874,022	270,797,366
Revenues over (under) expenditures	(26,553,310)	2,864,492	29,417,802	11,031,629

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - General Fund (concluded)

#### Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

		 2007		
Other financia	 Budget	 Actual	Variance Positive (Negative)	2006
Other financing sources (uses) Sale of capital assets Lease purchase proceeds Transfers in Transfers out Fund balance appropriated	\$ 4,137,771 (8,149,618) 30,565,157	\$ 151,043 - 4,137,772 (7,676,180)	\$ 151,043 - 1 473,438 (30,565,157)	\$ 54,692 4,300,000 4,196,565 (11,546,974)
Total other financing sources (uses)	 26,553,310	 (3,387,365)	 (29,940,675)	 (2,995,717)
Revenues and other financing sources (uses) over expenditures	\$ 	(522,873)	\$ (522,873)	8,035,912
Fund balance Beginning of year - July 1		 98,634,757		 90,598,845
End of year - June 30		\$ 98,111,884		\$ 98,634,757

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - County School Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues				
Other taxes Unrestricted intergovernmental revenue Restricted intergovernmental revenue Interest earned on investments Miscellaneous	\$ 9,000,000 132,840 7,735,148	\$ 10,242,415 548,686 6,898,894 529,061 165,765	\$ 1,242,415 415,846 (836,254) 529,061 165,765	\$ 10,499,118 134,834 3,141,493 264,259 317,905
Total revenues	16,867,988	18,384,821	1,516,833	14,357,609
Expenditures				
Education School capital outlay I School capital outlay II School capital outlay III	14,072,340 4,413,897 404,103	6,810,694 2,507,324 312,802	7,261,646 1,906,573 91,301	3,172,707 2,857,265 629,045
Total expenditures	18,890,340	9,630,820	9,259,520	6,659,017
Revenues over expenditures	(2,022,352)	8,754,001	10,776,353	7,698,592
Other financing sources (uses) Operating transfers in Transfers (out) Appropriated fund balance	(4,038,648) 6,061,000	(4,038,648) 	- (6,061,000)	429,571 (4,188,658)
Total other financing sources (uses)	2,022,352	(4,038,648)	(6,061,000)	(3,759,087)
Revenues and other financing sources (uses) over (under) expenditures	<u> </u>	4,715,353	\$ 4,715,353	3,939,505
Fund balances Beginning of year - July 1		9,428,097		5,488,592
End of year - June 30		\$ 14,143,450		\$ 9,428,097

#### NONMAJOR GOVERNMENTAL FUNDS

#### Combining Balance Sheet Nonmajor Governmental Funds June 30, 2007

		Special Revenue Funds		Capital Project Funds		Cemetery Permanent Fund		tal Nonmajor overnmental Funds
Assets	•	47.047.047	•		•		•	47.047.047
Cash and cash equivalents	\$	17,017,647	\$	-	\$	-	\$	17,017,647
Investments		3,024,377		•		-		3,024,377
Taxes receivable, net		476,915		400.050		-		476,915
Sales tax receivable		133,805		133,850		-		267,655
Due from other governments		844,563		-		600		845,163
Other receivables, net		323,968		-		-		323,968
Restricted assets:								
Cash and cash equivalents		213,352		2,958,946		2,795		3,175,093
Investments		` -				33,158		33,158
Accounts receivable		-		40,722		1,151		41,873
Total assets	\$	22,034,627	\$	3,133,518	\$	37,704	\$	25,205,849
Liabilities and fund balances								
Liabilities:								
Accounts and vouchers payable	\$	1,328,123	\$	325,309	\$	-	\$	1,653,432
Due to other governments		12,239		. •		-		12,239
Accrued payroll		76,534		-		-		76,534
Other payables		2,376		-				2,376
Due to other funds		436,147		24,952		-		461,099
Deferred revenue		705,495		-		1,151		706,646
Total liabilities		2,560,914		350,261		1,151		2,912,326
Fund balances:								
Reserved:								
Reserved for encumbrances		559,573		122		-		559,695
Reserved by State statute		1,073,756		174,572		-		1,248,328
Reserved for inmates		180,841		-		-		180,841
Reserved for cemetery		-		-		36,553		36,553
Unreserved:								
Designated for subsequent year's expenditures		370,325		-		-		370,325
Undesignated		17,289,218		2,608,563				19,897,781
Total fund balances		19,473,713		2,783,257		36,553		22,293,523
Total liabilities and fund balances	\$	22,034,627	\$	3,133,518	\$	37,704	\$	25,205,849

### Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Governmental Funds Year Ended June 30, 2007

		Special Revenue Funds	 Capital Project Funds	Pe	emetery rmanent Fund		al Nonmajor overnmental Funds
Revenues						_	
Ad valorem taxes	\$	7,707,832	\$ -	\$	-	\$	7,707,832
Other taxes		4,560,201	<u>-</u>		-		4,560,201
Restricted intergovernmental revenue		11,052,908	89,963		-		11,142,871
Sales and services		182,672	4,254		<del>.</del>		186,926
Interest earned on investments		1,046,540	74,739		1,601		1,122,880
Miscellaneous		784,054	 12,618		600		797,272
Total revenues		25,334,207	 181,574		2,201		25,517,982
Expenditures Current:	·		•				•
General government		559,646	-		2,125		561,771
Public safety		6,574,566			· <u>-</u>		6,574,566
Economic and physical development		10,110,323	-		-		10,110,323
Human services		1,771,008			-		1,771,008
Cultural and recreational		3,585,872	107,825		-		3,693,697
Education			1,823,293		-		1,823,293
Capital outlay		1,473,402	4,706,109		_		6,179,511
Principal payments		150,000	-		-		150,000
Interest and fees		37,802			-		37,802
Total expenditures		24,262,619	 6,637,227		2,125		30,901,971
Excess (deficiency) of revenues		<del></del>	 				
over (under) expenditures		1,071,588	 (6,455,653)		76		(5,383,989)
Other financing sources (uses)							
Sale of capital assets		38,200	-		-		38,200
Transfers in		2,386,490	2,190,042		-		4,576,532
Transfers out		(4,610,539)	-		-		(4,610,539)
Total other financing sources (uses)		(2,185,849)	 2,190,042				4,193
Net change in fund balances		(1,114,261)	(4,265,611)		76		(5,379,796)
Fund balance - beginning		20,587,974	 7,048,868		36,477	• .	27,673,319
Fund balance - ending	•	19,473,713	\$ 2,783,257	\$	36,553	\$	22,293,523

(continued)

Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2007

	Fiebared									
	Food and Beverage Fund	Wireless 911 Emergency Fund	Wireless 911 Fund	Workforce Development Fund	Industrial Development Fund	Water and Sewer Fund	Property Revaluation Fund	Recreation Fund	Juvenile Crime Prevention Fund	Transportation Fund
Assets										
Cash and cash equivalents investments	\$ 4,077,625	\$ 2,693,373 521,184	\$ 1,271,971 500,000	\$ 110,017	\$ 2,620,124 1,515,395	\$ 3,023,203	\$ 318,807	\$ 1,374,537	\$ 431,420	\$ 95,894
Taxes receivable, net Sales fax receivable		2,368		26,719	1,599	32,387	- 666	164,602	1,037	
Due non orner governments Other receivables, net		64,300 5,429	44,888 (1,030)	464,894 1,813	14,723	2,586	1 7			124,490
Restricted assets: Cash and cash equivalents	•	•	1	•	•	•	•	1		
Total assets	\$ 4,077,625	\$ 3,286,654	\$ 1,815,829	\$ 603,443	\$ 4,151,841	\$ 3,777,521	\$ 319,800	\$ 1,580,743	\$ 432,457	\$ 235,654
Liabilities:										
Accounts and vouchers payable	· &9	\$ 7,299	69	\$ 174,314	\$ 25,583	\$ 491,494	\$ 596	\$ 144,114	\$ 293,598	\$ 72,5
oue to ourer governments Accrised navroli	•	. 524.	•	. 550	•	1	1	4,344	' !	7,895
Other payables		r C'n		110'15	• 1	•	8,749		10,995	5,6
Due to other funds	•	1		182,223			' '			332 107 765
Deferred revenue	•	428	428		4,454	223,270		164,602	•	
l otal irabilities		14,244	428	388,414	30,037	714,764	9,345	313,060	304,593	189,563
Fund balances: Reserved:										
Reserved for encumbrances	•	33,287	4,286	147,510	6,331	349,050	14,831	3,937	•	341
Reserved by State statute Reserved for inmates		71,669	43,430	493,426	11,868	43,250	893	41,604	1,037	139,760
Unreserved: Designated for subsequent vest's expenditures					0		ı	•	•	
Undesignated The Superior of S	4,077,625	3,162,542	1,767,685	(425,907)	45,378 4,058,227	2,446,109	294,631	1,222,142	126.827	(94.010)
Total fund balances	4,077,625	3,272,410	1,815,401	215,029	4,121,804	3,062,757	310,455	1,267,683	127,864	46,091
Total liabilities and fund balances	\$ 4,077,625	\$ 3,286,654	\$ 1,815,829	\$ 603,443	\$ 4,151,841	\$ 3,777,521	\$ 319,800	\$ 1,580,743	\$ 432,457	\$ 235,654

## Combining Balance Sheet Nonmajor Special Revenue Funds June 30, 2007

	Flea Hill Drainage District Fund	Community Development Fund	Fire Protection Fund	Federal Drug Forfeiture Fund	Federal Forfeiture Treasury Fund	North Carolina Controlled Substance Fund	Injured Animal Stabilization Fund	Downtown Revitalization Fund	Inmate Welfare Fund	Total Nonmajor Special Revenue Funds
Assets Cash and cash equivalents	\$ 78,134	\$ 116,277	\$ 336,526	\$ 168,917	\$ 530	\$ 70,257	\$ 8,759	\$ 221,276	t <del>9</del>	\$ 17,017,647
investifierts Areas receivable, net			312,313					1. 1	.' '	3,024,377 476,915
sales tax receivable Due from other governments	' '	26,548 143,405		• 1	1	•		•	•	133,805
Other receivables, net Restricted assets:	•	155		20,074	36,537			. ,		644,553 323,968
Cash and cash equivalents  Total assets	\$ 78,134	\$ 286,385	\$ 648,839	\$ 188,991	\$ 37,067	\$ 70,257	8,759	\$ 221,276	213,352 \$ 213,352	213,352 \$ 22,034,627
Liabilities:										-
Accounts and vouchers payable	€	\$ 50,136	\$ 69,301	. €	· <del>69</del>	\$ (1,163)	\$ 300	€9	€	\$ 1,328,123
Accrued payroll		11,232		4,268		, ,	, ,		1.876	12,239
Other payables	,	2,044	1	1	t	i	•	•	•	2,376
Due to omer funds Deferred revenue	•	128,935	1 0	1	•	•	1	•	17,224	436,147
Total liabilities		192,347	381,614	4,268		(1,163)	300		19,100	705,495
Fund balances: Reserved: Reserved for encumbrances Reserved by State statute Reserved for innaire		170,108	1 1	20,074	36,537	. •••		1 1	1 1	559,573 1,073,756
Unreserved:	•	•	•	•	1		ı	ı	180,841	180,841
Designated for subsequent year's expenditures Undesignated	78,134	(76,070)	267,225	82,276 82,373	530	71.420	8.459	221.276	13,411	370,325
Total fund balances	78,134	94,038	267,225	184,723	37,067	71,420	8,459	221,276	194,252	19,473,713
Total liabilities and fund balances	\$ 78,134	\$ 286,385	\$ 648,839	\$ 188,991	\$ 37,067	\$ 70,257	\$ 8,759	\$ 221,276	\$ 213,352	\$ 22,034,627

## Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds Year Ended June 30, 2007

(continued)

Food		The same of the sa			1				
		Wireless			Water			Juvenile	
and Beverage Fund	911 Emergency Fund	911 Emergency Fund	Workforce Development Fund	Industrial Development Fund	and Sewer Fund	Property Revaluation Fund	Recreation	Crime Prevention Fund	Transportation
									pig
€9	69	69	<i>\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i>	¥	e	6		•	•
4,560,201		· .!	· '	· •	· ·	e Pe		· • <del>•</del>	₩
4	828,054	325,567	3,566,136	497,473	226,178		36,599	1,481,576	951,505
- 200 445	118,655	1 0	12,780	•	15,886	,	ľ	•	35,348
200,445	140,396	80,961	•	216,784	188,121	10,317	120,665	1	6,075
4,760,646	1,087,821	482,052	3,578,917	755,857	649,359	10.317	37,532	1 481 576	2
									992,900
•	72 516					;			
•	603 424	37,600		•	•	481,130	į.	•	•
•	1		3 601 940	910 050	1 000 400	•	•	r	
•	•		01010	012,200	1,333,405	į	•	•	1,066,047
4,338						•	. 62 62 6	1,771,008	•
i	24,361	•	1	233.961		25.045	1 190 035		•
•	•	•	•	. '	•	200	, , , , , ,	•	•
,	•	1	•	•		1 4		•	•
4,338	706,301	37,699	3,601,940	1,046,221	1.999.463	506.175	4 771 569	1 771 008	1 068 047
						2 1 2 2 2	20011	000'-	1+0'000'1
4,756,308	381,520	444,353	(23,023)	(290,364)	(1,350,104)	(495,858)	(1,835,818)	(289,432)	(73,117)
•	1	•	•	•	•	•	•	•	•
(3,832,305)			57,698	526,104	500,000	553,119	1	315,123	23,905
(3,832,305)			57,698	526,104	480,508	553,119		315,123	23.905
924,003	381,520	444,353	34,675	235,740	(869,596)	57,261	(1,835,818)	25,691	(49,212)
3,153,622	2,890,890	1,371,048	180,354	3,886,064	3,932,353	253,194	3,103,501	102,173	95,303
\$ 4,077,625	\$ 3,272,410	\$ 1,815,401					\$ 1267683		46.004
	Fund Fund Fund Fund Fund Fund Fund Fund	E	### Emergency Fine Frund	### Emergency   Emergency   Fund   Fu	Fund         Fund         Fund         Pevelopment         Development           \$         \$         \$         \$         \$         \$           \$ <td< td=""><td>Fund         Fund         <th< td=""><td>Fund         Fund         <th< td=""><td>Finergency         Finergency         Development Fund         Sewer Fund         Revaluation Fund         F</td><td>Emergency         Emergency Finergency         Development Print         Sewer Fund         Revelopment Fund         Fund Fund         <t< td=""></t<></td></th<></td></th<></td></td<>	Fund         Fund <th< td=""><td>Fund         Fund         <th< td=""><td>Finergency         Finergency         Development Fund         Sewer Fund         Revaluation Fund         F</td><td>Emergency         Emergency Finergency         Development Print         Sewer Fund         Revelopment Fund         Fund Fund         <t< td=""></t<></td></th<></td></th<>	Fund         Fund <th< td=""><td>Finergency         Finergency         Development Fund         Sewer Fund         Revaluation Fund         F</td><td>Emergency         Emergency Finergency         Development Print         Sewer Fund         Revelopment Fund         Fund Fund         <t< td=""></t<></td></th<>	Finergency         Finergency         Development Fund         Sewer Fund         Revaluation Fund         F	Emergency         Emergency Finergency         Development Print         Sewer Fund         Revelopment Fund         Fund Fund <t< td=""></t<>

# Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Special Revenue Funds Year Ended June 30, 2007

(concluded)

	I col			7 - 1	1	:				
	Drainage District Fund	Community Development Fund	Fire Protection Fund	Federal Drug Forfeiture Fund	Federal Forfeiture Treasury Fund	Carolina Controlled Substance Fund	Injured Animal Stabilization Fund	Downfown Revitalization Fund	Inmate Welfare Fund	Total Nonmajor Special Revenue Funds
Revenues Ad valorem laxes	¥		6							
Other taxes	· ·	•	\$ 4,966,877	ı .	ı ₩	·	· <del>69</del>	, \$	, 49	\$ 7,707,832
Restricted intergovernmental revenue	•	2,764,082		189,612	, ,	178,321	7,805	I f		4,560,201
Interest earned on investments		•	' (	' 6		•	,	•	1	182,672
Miscellaneous	1	17,485	8,418	19,013	36,561	7,406		11,016	362	1,046;540
Total revenues		2,781,567	4,975,295	208,625	36,561	185,727	7,805	11,016	392,385	25,334,207
Expenditures Current:										
General government	•	1		•	1	,	1		•	559.646
Fund Safety Economic and physical development	1 1	2.630.613	5,454,120	44,595	1 1	•	5,531	1	429,197	6,574,566
Human services	•		•		•					10,110,323
Cultural and recreational Capital outlay	• 1	1	ı	1	ı	•		•	,	3,585,872
Principal payments	•	150.000	, ,		, ,	•	•	•	1	1,473,402
interest and fees	,	37,802	t		, ,			1 1		150,000
Total expenditures	-	2,818,415	5,454,120	44,595			5,531		429,197	24.262.619
excess (under) expenditures	•	(36,848)	(478,825)	164,030	36,561	185,727	2,274	11,016	(36,812)	1,071,588
Other financing sources (uses)										
Transfers in		101 138	- 222 403	- 000	1	38,200	•	•	•	38,200
Transfers out	•	2011	222,400	(541,742)		(217 000)		•	•	2,386,490
Total other financing sources (uses)		101,138	222,403	(454,742)	1	(178,800)		•		(2,185,849)
Net change in fund balances	1	64,290	(256,422)	(290,712)	36,561	6,927	2,274	11,016	(36,812)	(1,114,261)
Fund balance - beginning	78,134	29,748	523,647	475,435	506	64,493	6,185	210,260	231,064	20,587,974
Fund balance - ending	\$ 78,134	\$ 94,038	\$ 267,225	\$ 184.723	\$ 37.067	\$ 71.420	8 459	\$ 221.276	\$ 194 252	\$ 10 473 713

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Prepared Food and Beverage Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

		2007		
Revenues	Budget	Actual	Variance Positive (Negative)	2006
TO VOIT GO				
Other taxes Interest earned on investments	\$ 3,794,503 50,000	\$ 4,560,201 200,445	\$ 765,698 150,445	\$ 4,106,146 120,594
Total revenues	3,844,503	4,760,646	916,143	4,226,740
Expenditures				
Cultural and recreational	9,811	4,338	5,473	5,943
Total expenditures	9,811	4,338	5,473	5,943
Revenues over expenditures	3,834,692	4,756,308	921,616	4,220,797
Other financing sources (uses) Transfers (out)	(3,834,692)	(3,832,305)	2,387	(3,641,295)
Total other financing sources (uses)	(3,834,692)	(3,832,305)	2,387	(3,641,295)
Revenues and other financing sources (uses) over (under) expenditures	\$ -	924,003	\$ 924,003	579,502
Fund balances				
Beginning of year - July 1		3,153,622	•	2,574,120
End of year - June 30		\$ 4,077,625		\$ - 3,153,622

## Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - 911 Emergency Fund Year Ended June 30, 2007

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues				
Restricted intergovernmental revenue Sales and services Interest earned on investments Miscellaneous	\$ 524,580 111,462 40,347 108	\$ 828,054 118,655 140,396 716	\$ 303,474 7,193 100,049 608	\$ 1,213,118 112,457 69,688 813
Total revenues	676,497	1,087,821	411,324	1,396,076
Expenditures				
General government Public safety Capital outlay	75,524 662,022 28,000	78,516 603,424 24,361	(2,992) 58,598 3,639	- 548,528 
Total expenditures	765,546	706,301	59,245	548,528
Revenues over expenditures	(89,049)	381,520	470,569	847,548
Other financing sources (uses) Appropriated fund balance	89,049		(89,049)	
Total other financing sources (uses)	89,049		(89,049)	-
Revenues and other financing sources (uses) over (under) expenditures	\$ -	381,520	\$ 381,520	847,548
Fund balances Beginning of year - July 1		2,890,890		2,043,342
End of year - June 30		\$ 3,272,410		\$ 2,890,890

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Wireless 911 Emergency Fund Year Ended June 30, 2007

			2007			
Revenues	 Budget	4	Actual		/ariance Positive Negative)	2006
Restricted intergovernmental revenue Interest earned on investments Miscellaneous	\$ 215,000 - 75,524	\$	325,567 80,961 75,524	\$	110,567	\$ 222,296 52,908
Total revenues	290,524		482,052		191,528	 275,204
Expenditures						
Public safety	 290,524		37,699		252,825	 107,729
Total expenditures	 290,524		37,699		252,825	 107,729
Revenues over expenditures			444,353		444,353	167,475
Total other financing sources (uses)			•			 _
Revenues and other financing sources (uses) over (under) expenditures	\$ · <u>-</u>		444,353	\$	444,353	167,475
Fund balances Beginning of year - July 1			1,371,048			 1,203,573
End of year - June 30		\$	1,815,401			\$ 1,371,048

## Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Workforce Development Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues Restricted intergovernmental revenue	\$ 5.210.665	f 0.500.400	Ø (4.044.500)	
Sales and services	\$ 5,210,665 30,000	\$ 3,566,136 12,780	\$ (1,644,529)	\$ 4,296,665
Miscellaneous	30,000	12,760	(17,220)	9,377
		I		
Total revenues	5,240,665	3,578,917	(1,661,748)	4,306,042
Expenditures				
Economic and physical development	·			
Workforce development administration	310,903	171,092	139,811	220,591
Workforce development	2,145,394	1,628,416	516,978	1,881,131
National emergency	2,497,792	1,398,197	1,099,595	1,889,805
Senior aides	442,080	404,235	37,845	268,182
Total expenditures	5,396,169	3,601,940	1,794,229	4,259,709
Revenues over expenditures	(155,504)	(23,023)	132,481	46,333
Other financing sources (uses)				
Transfers in	70,216	57.698	(12,518)	15,000
Appropriated fund balance	85,288	-	(85,288)	
Total other financing sources (uses)	155,504	57,698	(97,806)	15,000
Revenues and other financing sources				
(uses) over (under) expenditures	\$ -	34,675	\$ 34,675	61,333
Fund balances				
Beginning of year - July 1		180,354		119,021
End of year - June 30		\$ 215,029		\$ 180,354

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Industrial Development Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues				
Restricted intergovernmental revenue Interest earned on investments Miscellaneous	\$ 498,216 9,533	\$ 497,473 216,784 41,600	\$ (743) 207,251 41,600	\$ 100,521 174,058 476
Total revenues	507,749	755,857	248,108	275,055
Expenditures				
Economic and physical development Capital outlay	2,221,386 1,491,254	812,260 233,961	1,409,126 1,257,293	591,941 54,573
Total expenditures	3,712,640	1,046,221	2,666,419	646,514
Revenues over expenditures	(3,204,891)	(290,364)	2,914,527	(371,459)
Other financing sources (uses) Transfers in Appropriated fund balance	526,104 2,678,787	526,104	(2,678,787)	556,104
Total other financing sources (uses)	3,204,891	526,104	(2,678,787)	556,104
Revenues and other financing sources (uses) over (under) expenditures	\$ -	235,740	\$ 235,740	184,645
Fund balances Beginning of year - July 1		3,886,064		3,701,419
End of year - June 30		\$ 4,121,804		\$ 3,886,064

## Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Water and Sewer Fund Year Ended June 30, 2007

		2007		
Revenues	Budget	Actual	Variance Positive (Negative)	2006
Restricted intergovernmental revenue Sales and services Interest earned on investments Miscellaneous	\$ 37,260 - - -	\$ 226,178 15,886 188,121 219,174	\$ 188,918 15,886 188,121 219,174	\$ 36,709 23,817 109,449 17,087
Total revenues	37,260	649,359	612,099	187,062
Expenditures				
Economic and physical development Capital outlay	4,048,716	1,999,463	2,049,253	1,489,692
Total expenditures	4,048,716	1,999,463	2,049,253	1,489,692
Revenues over expenditures	(4,011,456)	(1,350,104)	2,661,352	(1,302,630)
Other financing sources (uses) Transfers in Transfers (out) Appropriated fund balance	500,000 (269,492) 3,780,948	500,000 (19,492)		3,200,000 (120,932)
Total other financing sources (uses)	4,011,456	480,508	(3,530,948)	3,079,068
Revenues and other financing sources (uses) over (under) expenditures	<u>\$</u>	(869,596)	\$ (869,596)	1,776,438
Fund balances Beginning of year - July 1		3,932,353		2,155,915
End of year - June 30		\$ 3,062,757		\$ 3,932,353

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Property Revaluation Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

	R	udget		Actual	F	ariance Positive legative)		2006
Revenues		uugei		Actual	(N	egative)		2000
Interest earned on investments	\$	2,500	\$	10,317	\$	7,817	\$	7,439
Total revenues		2,500	<u> </u>	10,317		7,817		7,439
Expenditures								
General government Capital outlay	***************************************	536,339 25,080		481,130 25,045		55,209 35		473,719
Total expenditures		561,419		506,175		55,244		473,719
Revenues over expenditures		(558,919)		(495,858)		63,061		(466,280)
Other financing sources (uses) Transfers in Appropriated fund balance		553,119 5,800		553,119		(5,800)		505,252
Total other financing sources (uses)		558,919		553,119	·	(5,800)	,	505,252
Revenues and other financing sources (uses) over (under) expenditures	\$	-		57,261	\$	57,261		38,972
Fund balances Beginning of year - July 1				253,194				214,222
End of year - June 30			\$	310,455			\$	253,194

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances **Budget and Actual - Recreation Fund** Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

	Budget	Actual	Variance Positive (Negative)	2006	
Revenues					
Ad valorem taxes Restricted intergovernmental revenue Interest earned on investments Miscellaneous	\$ 2,790,855 	\$ 2,740,955 36,599 120,665 37,532	\$ (49,900) 36,599 85,665 36,532	\$ 2,946,848 58,695 193,182 18,951	
Total revenues	2,826,855	2,935,751	108,896	3,217,676	
Expenditures					
Culture and recreational Capital outlay	3,628,270 1,376,710	3,581,534 1,190,035	46,736 186,675	3,470,716 1,306,860	
Total expenditures	5,004,980	4,771,569	233,411	4,777,576	
Revenues over expenditures	(2,178,125)	(1,835,818)	342,307	(1,559,900)	
Other financing sources (uses) Appropriated fund balance	2,178,125		(2,178,125)	<u> </u>	
Total other financing sources (uses)	2,178,125		(2,178,125)	_	
Revenues and other financing sources (uses) over (under) expenditures	\$ -	(1,835,818)	\$ (1,835,818)	(1,559,900)	
Fund balances Beginning of year - July 1		3,103,501		4,663,401	
End of year - June 30		\$ 1,267,683		\$ 3,103,501	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Juvenile Crime Prevention Fund Year Ended June 30, 2007

		2007			
	Budget	Actual	Variance Positive (Negative)	2006	
Revenues					
Restricted intergovernmental revenue	\$ 1,455,771	\$ 1,481,576	\$ 25,805	\$ 1,246,671	
Total revenues	1,455,771	1,481,576	25,805	1,246,671	
Expenditures					
Human services Juvenile court outreach Residential group home	1,186,104 640,173	1,134,204 636,804	51,900 3,369	948,362 609,113	
Total expenditures	1,826,277	1,771,008	55,269	1,557,475	
Revenues over expenditures	(370,506)	(289,432)	81,074	(310,804)	
Other financing sources (uses) Transfers in Appropriated fund balance	341,244 29,262	315,123	(26,121) (29,262)	293,852	
Total other financing sources (uses)	370,506	315,123	(55,383)	293,852	
Revenues and other financing sources (uses) over (under) expenditures	\$ -	25,691	\$ 25,691	(16,952)	
Fund balances Beginning of year - July 1		102,173		119,125	
End of year - June 30		\$ 127,864		\$ 102,173	

### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Transportation Fund Year Ended June 30, 2007

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues	<u> </u>			
Restricted intergovernmental revenue Sales and services Interest earned on investments Miscellaneous	\$ 1,096,670 45,917 - -	\$ 951,505 35,348 6,075 2	\$ (145,165) (10,569) 6,075	\$ 599,855 19,757 4,993
Total revenues	1,142,587	992,930	(149,657)	624,605
Expenditures		•		
Economic and physical development	1,223,704	1,066,047	157,657	564,970
Total expenditures	1,223,704	1,066,047	157,657	564,970
Revenues over expenditures	(81,117)	(73,117)	8,000	59,635
Other financing sources (uses) Transfers in Appropriated fund balance	24,672 56,445	23,905	(767) (56,445)	7,093
Total other financing sources (uses)	81,117	23,905	(57,212)	7,093
Revenues and other financing sources (uses) over (under) expenditures	\$ -	(49,212)	\$ (49,212)	66,728
<b>Fund balances</b> Beginning of year - July 1		95,303		28,575
End of year - June 30		\$ 46,091		\$ 95,303

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Flea Hill Drainage District Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

	2007							
					Pos	ance sitive		
Revenues		Budget		Actual	(Neg	ative)		2006
Revenues	\$	-	\$	· 	\$	-	\$	-
Total revenues		***				-		
Expenditures								
Expenditures		<u> </u>		_				
Total expenditures		_		· <b>-</b>		<u>-</u>		<u>-</u>
Other financing sources (uses)						-		
Total other financing sources (uses)						-		•
Revenues and other financing sources (uses) over (under) expenditures	\$	-		-	\$	-	ŧ	-
Fund balances Beginning of year - July 1				78,134			· · · · · · · · · · · · · · · · · · ·	78,134
End of year - June 30			\$	78,134			\$	78,134

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances **Budget and Actual - Community Development Fund** Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

			2007		 
			,	Variance Positive	
Revenues	Budget		Actual	 (Negative)	 2006
Nevenues	·				
Restricted intergovernmental revenue Miscellaneous	\$ 5,607,020	) \$ 	2,764,082 17,485	\$ (2,842,938) 17,485	\$ 2,373,807 3,248
Total revenues	5,607,020	<u> </u>	2,781,567	 (2,825,453)	 2,377,055
Expenditures			*A2_		
Economic and physical development					
Administration Economic Development	480,869 45,619		436,382 37,524	44,487 8,095	408,732 3,156
Housing activities Public facilities	3,853,812	2	1,573,828	2,279,984	1,335,252
Public racinities Public services	1,046,000 213,97		259,124 171,805	786,876 42,170	203,740 203,029
Program grants	303,816		151,950	151,866	88,473
Debt service Principal	150,000	1	150,000	_	150,000
Interest	37,802		37,802	 •	48,504
Total expenditures	6,131,893	<u> </u>	2,818,415	3,313,478	2,440,886
Revenues over (under) expenditures	(524,873	<u> </u>	(36,848)	 488,025	 (63,831)
Other financing sources (uses)					
Transfers in Transfers (out)	517,573	3	101,138	(416,435)	70,145 (4,952)
Appropriated fund balance	7,300	<u> </u>	· - -	(7,300)	 (4,952)
Total other financing sources (uses)	524,873	3	101,138	 (423,735)	65,193
Revenues and other financing sources (uses) over (under) expenditures	\$	-	64,290	\$ 64,290	1,362
Fund balances Beginning of year - July 1			29,748		 28,386
End of year - June 30		_\$	94,038		\$ 29,748

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Fire Protection Fund Year Ended June 30, 2007 (With Comparative Totals for Year Ended June 30, 2006)

	Budget	Actual	Variance Positive (Negative)	2006
Revenues				
Ad valorem taxes Unrestricted intergovernmental revenue Interest earned on investments	\$ 5,263,498 13,024 3,482	\$ 4,966,877 - 8,418	\$ (296,621) (13,024) 4,936	\$ 5,431,547 - 6,928
Total revenues	5,280,004	4,975,295	(304,709)	5,438,475
Expenditures				
Public safety	6,046,942	5,454,120	592,822	5,368,163
Total expenditures	6,046,942	5,454,120	592,822	5,368,163
Revenues over expenditures	(766,938)	(478,825)	288,113	70,312
Other financing sources (uses) Operating transfers in Appropriated fund balance	240,000 526,938	222,403	(17,597) (526,938)	# #
Total other financing sources (uses)	766,938	222,403	(544,535)	·
Revenues and other financing sources (uses) over (under) expenditures	\$ -	(256,422)	\$ (256,422)	70,312
Fund balances Beginning of year - July 1		523,647		453,335
End of year - June 30		\$ 267,225		\$ 523,647

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Federal Drug Forfeiture Fund Year Ended June 30, 2007

	Budget	Actual	Variance Positive (Negative)	2006
Revenues			,	11
Restricted intergovernmental revenue Interest earned on investments	\$ - -	\$ 189,612 19,013	\$ 189,612 19,013	\$ 430,789 46,097
Total revenues		208,625	208,625	476,886
Expenditures				
Public safety	264,684	44,595	220,089	·
Total expenditures	264,684	44,595	220,089	-
Revenues over expenditures	(264,684)	164,030	428,714	476,886
Other financing sources (uses) Sale of capital assets Transfers (out) Transfers (out) Appropriated fund balance	87,000 (541,742) 719,426	87,000 (541,742)	- - - (719,426)	485 - (1,781,297) 
Total other financing sources (uses)	264,684	(454,742)	(719,426)	(1,780,812)
Revenues and other financing sources (uses) over (under) expenditures	\$	(290,712)	\$ (290,712)	(1,303,926)
Fund balances Beginning of year - July 1		475,435		1,779,361
End of year - June 30		\$ 184,723		\$ 475,435

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Federal Forfeiture Treasury Fund Year Ended June 30, 2007

				2007				
Revenues	Bı	udget	<u></u>	Actual	P	ariance ositive egative)	2	006
Interest earned on investments	\$	<u>.</u>	\$	36,561	\$	36,561	\$	15
Total revenues				36,561		36,561		15
Total expenditures						-		<u></u>
Revenues over expenditures		_		36,561		36,561		15_
Total other financing sources (uses)						_		•
Revenues and other financing sources (uses) over (under) expenditures	\$	-		36,561	\$	36,561		15
Fund balances Beginning of year - July 1				506			<del></del>	491
End of year - June 30			\$	37,067			\$	506

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - North Carolina Controlled Substance Fund Year Ended June 30, 2007

	No.	2007			
Budge		Actual	Variance Positive (Negative)	* 2006	
Revenues			(13,11)		
Restricted intergovernmental revenue interest earned on investments	\$ -	\$ 178,321 7,406	\$ 178,321 7,406	\$ 68,180 5,159	
Total revenues		185,727	185,727	73,339	
Expenditures					
Public safety		· •		10,800	
Total expenditures				10,800	
Revenues over expenditures		185,727	185,727	62,539	
Other financing sources (uses) Gain (loss) on sale of capital assets Transfers (out) Appropriated fund balance	(217,000) 217,000	38,200 (217,000)	38,200 - (217,000)	(137,850) 	
Total other financing sources (uses)		(178,800)	(178,800)	(137,850)	
Revenues and other financing sources (uses) over (under) expenditures	\$ -	6,927	\$ 6,927	(75,311)	
Fund balances Beginning of year - July 1		64,493		139,804	
End of year - June 30		\$ 71,420		\$ 64,493	

## Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Injured Animal Stabilization Fund Year Ended June 30, 2007

		v	2007				
	Budge	t	Actual		Variance Positive (Negative)	20	006
Revenues							
Restricted intergovernmental revenue	\$	2,168	\$ 7,8	05 \$	5,637	\$	2,453
Total revenues		2,168	7,8	05	5,637		2,453
Expenditures					*		
Public safety		5,168	5,5	31	637		324
Total expenditures		3,168_	5,5	31	637		324
Revenues over expenditures	(	4,000)	2,2	74	6,274		2,129
Other financing sources (uses) Appropriated fund balance		4,000	·		(4,000)		
Total other financing sources (uses)		4,000			(4,000)		
Revenues and other financing sources (uses) over (under) expenditures	\$	-	2,2	74 <u>\$</u>	3 2,274		2,129
<b>Fund balances</b> Beginning of year - July 1		_	6,1	85			4,056
End of year - June 30		-	\$ 8,4	59_		\$	6,185

## Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Downtown Revitalization Fund Year Ended June 30, 2007

				2007				
Davanua	Bu	ıdget		Actual	P	ariance ositive egative)		2006
Revenues								
Interest earned on investments	\$		\$	11,016	\$	11,016	\$	8,305
Total revenues				11,016		11,016		8,305
Total expenditures	<del> </del>		<u> </u>	·			<del></del>	
Revenues over expenditures		<u> </u>		11,016		11,016		8,305
Total other financing sources (uses)								
Revenues and other financing sources (uses) over (under) expenditures	\$	_		11,016	\$	11,016		8,305
Fund balances Beginning of year - July 1				210,260				201,955
End of year - June 30			\$	221,276			\$	210,260

#### Schedule of Revenues, Expenditures, and Changes in Fund Balances Budget and Actual - Inmate Welfare Fund Year Ended June 30, 2007

		2007		
Revenues	Budget	Actual	Variance Positive (Negative)	2006
Revenues				
Interest earned on investments Miscellaneous	\$ 468 399,691	\$ 362 392,023	\$ (106) (7,668)	\$ 468 348,716
Total revenues	400,159	392,385	(7,774)	349,184
Expenditures				
Public safety	430,159	429,197	962	428,174
Total expenditures	430,159	429,197	962	428,174
Revenues over expenditures	(30,000)	(36,812)	(6,812)	(78,990)
Other financing sources (uses) Appropriated fund balance Total other financing sources (uses)	30,000 30,000		(30,000)	·
Tomi only infanoning sources (uses)	30,000		(30,000)	
Revenues and other financing sources (uses) over (under) expenditures	\$ -	(36,812)	\$ (36,812)	(78,990)
Fund balances Beginning of year - July 1		224.004		040.054
Deginning Of year - July 1		231,064		310,054
End of year - June 30		\$ 194,252		\$ 231,064

#### **CAPITAL PROJECT FUND**

## Combining Balance Sheet Nonmajor Capital Project Funds June 30, 2007

			0000												
	Library	Ω̈́	School	ر ن ہ	Control	<del></del> -	Sheriff Training		2004 School	Averasboro	boro	Dep H	Health Department	Tota	Total Nonmajor
	Fund		Fund	n	unding Fund		Facility Fund		Bond Fund	Battlefield Fund	d eld	<u>8</u> _	Building Fund	Cat	Capital Project Funds
Assets															
Sales tax receivable Cash and cash equivalents	€9	€9	1	€	78,772	€9	55,076	69	•	€9	2	€9	1	€9	133,850
Accounts receivable		-	4,539		6/9,129 33		941,459		2:032	ю	34.118	-	,338,358		2,958,946
l otal assets	မာ	<del>69</del>	4,539	↔	757,934	69	996,535	နှ	2,032	\$ 3	34,120	\$	,338,358	69	3,133,518
Liabilities and fund balances							-								
Liabilities:															
Accounts and vouchers payable	€9	€9	' !	€	200,498	↔	55,460	↔	•	÷	2,109	÷	57,242	မှ	325.309
Total liabilities			4,539		-		1		2,032	_	18,381				24,952
rotal liabilities			4,539		200,498		55,460		2,032	3	30,490		57,242		350,261
Fund balances:			. 6-												
Reserved for encumbrances			•		1		122				١		•		122
Reserved by State statute			4,539		78,805		55,076		2,032	<i>හ</i>	4,120		1		174.572
Undesignated			(4,539)		478,631		885,877		(2,032)	(3	(30,490)	_	1,281,116		2.608,563
lotal fund balances					557,436		941,075				3,630	1	1,281,116		2,783,257
Total liabilities and fund balances	↔	69	4,539	<del>(/)</del>	757,934	69	996.535	67	2.032	е? <del>6</del> 9	34 120	65	1 338 358	€	3 133 518

Combining Statement of Revenues, Expenditures and Changes in Fund Balances Nonmajor Capital Project Funds Year Ended June 30, 2007

	Library Bond	1998 School Bond	Animal Control Building	Sheriff Training Facility	2004 School Bond	Averasboro Battlefield	Health Department Building	Total Nonmajor Capital Project	najor oject
Revenues		runa	Fund	Fund	Fund	Fund	Fund	Funds	
Restricted intergovernmental revenue	€9	1	· ·	ι <del>«</del>	₩	\$ 89,963	<b>.</b>	~ •	89.963
Sales and services		•	4,254	•			, ,		4.254
interest earned on investments Miscellaneous	Jî z	60,824	1	(12,158)	25,744	329			74,739
Total revenues		73,442	4,254	(12,158)	25,744	90,292	-		12,618 181,574
Expenditures					-				
School bond project	1	1,248,829	ļ	ï	574,464	,		8	823.293
Animal control building	•		2,589,259	1	•	•		2,58	2,589,259
Sherin training facility	•	•	ŧ	1,931,666	1	1		1,90	1,931,666
Averashors battlefield						•	185,184	#	185,184
	•	•	1	ı	1	107,825		7	107,825
Total expenditures	4	1,248,829	2,589,259	1,931,666	574,464	107,825	185,184	39'9	6,637,227
Revenues over (under) expenditures		(1,175,387)	(2,585,005)	(1,943,824)	(548,720)	(17,533)	(185,184)	(6,45	(6,455,653)
Other financing sources (uses) Transfers in	ı		52 000	671 742	,	•	1 466 300	6	0,000
Total other financing sources		•	52,000	671,742	1	•	1,466,300	2,15	2,190,042
Revenues and other financing sources over (under) expenditures		(1,175,387)	(2,533,005)	(1,272,082)	(548.720)	(17.533)	1.281.116	96 4)	(4 265 611)
Fund balance							<u>.</u>		
Beginning of year - July 1		1,175,387	3,090,441	2,213,157	548,720	21,163		7,04	7,048,868
End of year - June 30	φ.	÷	557,436	\$ 941,075	€	\$ 3,630	\$ 1,281,116	\$ 2,76	2,783,257

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Library Bond Fund

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
Revenues Interest earned on investments	\$ -	\$ 13,210	\$ 13,210	\$ -	\$
Total revenues		13,210	13,210		
Expenditures Capital outlay					
Headquarters library		1,315,978	1,315,978		
Total expenditures		1,315,978	1,315,978		
Revenues over (under) expenditures	· · ·	(1,302,768)	(1,302,768)	<u>.</u>	
Other financing sources (uses) Proceeds of refunding bonds ransfers out		1,324,212 (21,444)	1,324,212 (21,444)		:
otal other financing sources	<u> </u>	1,302,768	1,302,768		
Revenues and other financing sources over (under) expenditures	\$ -	\$ -	\$ -	- ·	\$
Fund balance Beginning of year - July 1				_	
End of year - June 30				<u>\$</u>	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - 1998 School Bond Fund

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
Revenues					
nterest earned on investments	\$ 6,662,060	\$ 6,605,430	\$ 6,666,254	\$ 60,824	\$
Miscellaneous	2,181,226	2,269,513	2,282,131	12,618	
Total revenues	8,843,286	8,874,943	8,948,385	73,442	
xpenditures					
apital outlay					
school bond project	108,522,336	107,342,231	108,591,060	1,248,829	
otal expenditures	108,522,336	107,342,231	108,591,060	1,248,829	
evenues over (under) expenditures	(99,679,050)	(98,467,288)	(99,642,675)	(1,175,387)	
ther financing sources (uses)					
remium on refunding bonds		12,195	12,195		
ond issuance proceeds	98,128,180	98,180,480	98,180,480		
ransfers in	1,450,000	1,450,000	1,450,000	-	
Appropriated fund balance	100,870			-	
otal other financing sources	99,679,050	99,642,675	99,642,675		
evenues and other financing					
sources over (under) expenditures	\$ -	\$ 1,175,387	<u>\$</u>	(1,175,387)	\$
und balance					
eginning of year - July 1				1,175,387	
nd of year - June 30					

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Animal Control Building Fund

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
Revenues	:			<del> </del>	
Sales and Services	\$ -	\$ 33,330	\$ -	\$ 4,254	\$ 37,584
nterest earned on investments	- · · · · · · · · · · · · · · · · · · ·	10,475	•		10,475
Viscellaneous	-	5,435		-	5,435
Total revenues		49,240	-	4,254	53,494
Expenditures					
Capital outlay					
Animal control building	5,025,753	1,932,550	-	2,589,259	4,521,809
<del>-</del>					
Total expenditures	5,025,753	1,932,550		2,589,259	4,521,809
Revenues over (under) expenditures	(5,025,753)	(1,883,310)		(2,585,005)	(4,468,315
Other financing sources (uses)					
Fransfers in	5,225,753	5,173,751		52,000	E 00E 7E4
Transfers III Fransfers out	' '	, ,	•	52,000	5,225,751
ransiers out	(200,000)	(200,000)			(200,000
Total other financing sources	5,025,753	4,973,751	-	52,000	5,025,751
Revenues and other financing					
sources over (under) expenditures	\$ -	\$ 3,090,441	\$ -	(2,533,005)	\$ 557,436
und balance					
Beginning of year - July 1				3,090,441	
End of year June 30				e 557.436	
End of year - June 30		-		\$ 557,436	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Sheriff Training Facility Fund

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
Revenues					
Interest earned on investments	\$ -	\$ . 16,340	\$ -	\$ (12,158)	\$ 4,182
Total revenues		16,340	· .	(12,158)	4,182
Expenditures Capital outlay					
Sheriff training facility	4,770,889	1,902,330	<del>-</del>	1,931,666	3,833,996
Total expenditures	4,770,889	1,902,330		1,931,666	3,833,996
Revenues over (under) expenditures	(4,770,889)	(1,885,990)		(1,943,824)	(3,829,814)
Other financing sources (uses) Transfers in	4,770,889	4,099,147	· <u>.</u>	671,742	4,770,889
Total other financing sources	4,770,889	4,099,147		671,742	4,770,889
Revenues and other financing sources over (under) expenditures	\$ -	\$ 2,213,157	<u> </u>	(1,272,082)	\$ 941,075
Fund balance Beginning of year - July 1	14.			2,213,157	
End of year - June 30				\$ 941,075	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - 2004 School Bond Fund

	Project Authorization	Prior Years	Closed Projects	Current Year	Total
Revenues Interest earned on investments	\$ 222,826	\$ 199,115	\$ 224,859	\$ 25,744	\$ -
Total revenues	222,826	199,115	224,859	25,744	
Expenditures					
Capital outlay					
School bond project	7,803,372	6,954,669	7,529,133	574,464	_
Debt service		268,699	268,699	-	
Total expenditures	7,803,372	7,223,368	7,797,832	574,464	
Revenues over (under) expenditures	(7,580,546)	(7,024,253)	(7,572,973)	(548,720)	in .
Other financing sources (uses)					
Debt issuance	5,075,000	5,075,000	5,075,000	_	-
Premium on refunding bonds	2,713,376	2,713,376	2,713,376	-	-
Payment to refund bond escrow agent	(37,659,214)	(37,659,214)	(37,659,214)	-	-
Issuance from refund	35,505,000	35,505,000	35,505,000		-
Transfers in	2,194,400	2,194,400	2,194,400	-	-
Transfers out	(255,589)	(255,589)	(255,589)		
Appropriated fund balance	7,573		-		-
Total other financing sources	7,580,546	7,572,973	7,572,973		
Revenues and other financing		•			
sources over (under) expenditures	\$ -	\$ 548,720	\$ -	(548,720)	_\$
Fund balance					
Beginning of year - July 1				548,720	
End of year - June 30				\$	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Averasboro Battlefield Fund

#### From Inception and for Year Ended June 30, 2007

		oject orization	 Prior Years	 sed ects	c	urrent Year	Total	
Revenues Restricted intergovernmental revenue Interest earned on investments	\$	570,986 -	\$ 262,098 945	\$ -	\$	89,963 329	\$	352,061 1,274
Total revenues		570,986	263,043	-		90,292		353,335
Expenditures Capital outlay Averasboro Battlefield		577,617	248,511	 <u>-</u>		107,825		356,336
Total expenditures		577,617	 248,511	 -		107,825		356,336
Revenues over (under) expenditures	<u>,</u>	(6,631)	 14,532	 <u>-</u>		(17,533)		(3,001)
Other financing sources (uses) Transfers in		6,631	 6,631	<u>.</u>	, ,	· .		6,631
Total other financing sources		6,631	6,631	-		-		6,631
Revenues and other financing sources over (under) expenditures	\$	-	\$ 21,163	\$ 		(17,533)	\$	3,630
Fund balance Beginning of year - July 1						21,163		
End of year - June 30					\$	3,630		

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Health Department Building Fund

#### From Inception and for Year Ended June 30, 2007

_	Project Authorization	Prior <u>Years</u>	Closed Projects	Current Year	Total
Revenues Miscellaneous	\$ -	œ	¢.	¢.	r.
Miscellatieous	<u> </u>	<u> </u>	\$ -	<del>-</del>	
Total revenues		la .		*	
Expenditures Capital outlay					
Health Department Building	1,466,300		<u> </u>	185,184	185,184
Total expenditures	1,466,300			185,184	185,184
Revenues over (under) expenditures	(1,466,300)	-		(185,184)	(185,184)
Other financing sources (uses) Transfers in	1,466,300	· · · · <u>-</u>		1,466,300	1,466,300
Total other financing sources	1,466,300	_	-	1,466,300	1,466,300
Revenues and other financing sources over (under) expenditures	\$ -	\$ -	\$ -	1,281,116	\$ 1,281,116
Fund balance Beginning of year - July 1				-	
End of year - June 30				\$ 1,281,116	

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Cemetery Permanent Fund

			2007				
	Budget		Actual	Varia Posi (Nega		2	006
Revenues Interest earned on investments Burial Fees	\$	- \$ ,300_	1,601 600	\$	1,601 (3,700)	\$	1,089 600
Total revenues	4	,300	2,201	<b>1</b>	(2,099)		1,689
Expenditures Capital outlay							
Maintenance	4	,300	2,125		2,175		2,125
Total expenditures	4	,300	2,125		2,175		2,125
Revenues over (under) expenditures		<u> </u>	76		76		(436)
Other financing sources (uses) Total other financing sources					<u>-</u>		<del>-</del> _
Revenues and other financing sources over (under) expenditures	\$	<u>-</u>	76	\$	76		(436)
Fund balance Beginning of year - July 1		<del></del>	36,477				36,913
End of year - June 30			36,553			\$	36,477

#### **ENTERPRISE FUNDS**

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Cumberland County Solid Waste Fund Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

				2007				
		Budget		Actual		Variance Positive Negative)		2006
Operating revenues				0.000.074		405.070	•	0.445.047
Charges for services	\$	3,407,404	\$	3,833,374	\$	425,970	\$	3,145,847 94
Contributions		347,643		469,011		121,368		451,875
Other operating revenue  Total operating revenues		3,755,047		4,302,385		547,338		3,597,816
rotal operating revenues		0,700,047		4,002,000				0,007,010
Nonoperating revenues and other financing								
sources								
Interest earned on investments		581,157		1,891,209		1,310,052		1,166,773
Gain (loss) on disposal of capital assets				7,524		7,524		-
Miscellaneous		155,957		6,344		(149,613)		170,844
Taxes		4,402,075		4,666,439		264,364		4,587,787
Grant revenue								21,180
Total Nonoperating revenues and other								
financing sources		5,139,189		6,571,516		1,432,327		5,946,584
Appropriated fund balance		280,288				(280,288)		-
Tatal reviews at her financing courses and fund								
Fotal revenues, other financing sources and fund palance appropriations	•	0.474.504	•	40.070.004	•	4 000 077	•	0.544.400
balance appropriations	<del>-</del>	9,174,524	\$	10,873,901	_\$_	1,699,377	<u> </u>	9,544,400
Operating expenditures								
Salaries and employee benefits	\$	2,361,555	\$	2.012.101	\$	349,454	\$	1,900,400
Medical supplies and related expenses	Ψ	920	Ψ	215	Ψ	705	Ψ	414
Other supplies		2,050,801		1.556.482		494,319		1,383,273
Repairs and maintenance		1,238,571		1.140.787		97.784		875,676
Utilities		697,234		67,121		630,113		73,413
Administrative costs		2,459,078		1,171,245		1,287,833		433,137
Landfill closure and postclosure care costs		316,365		319,559		(3,194)		436,566
Total operating expenditures		9,124,524		6,267,510		2,857,014		5,102,879
Other expenditures and financing uses				1 001 070		(4.004.070)		440.000
Capital outlay Transfers out		50,000		1,081,379		(1,031,379)		113,390
Total other expenditures and financing uses		50,000		1.081.379		(1.031,379)		113,390
Total other expenditures and interioring about				1,001,070		(1,001,010)		110,000
otal expenditures and other financing uses		9,174,524	\$	7,348,889	\$	1,825,635	\$	5,216,269
Reconciliation of modified accrual basis to full								
ccrual basis								
			\$	10,873,901				
Total revenues and other financing sources Total expenditures and other financing uses			Ψ	7,348,889		7.5		
Total experiolities and other shartding uses			_	3,525,012				
				0,020,012				
Capital outlay				1,081,379				
Depreciation				(636,405)				
pinteres				(===)				
ncome (loss) before transfers and contributions								
er Statement of Revenues. Expenses and								
er Statement of Revenues, Expenses and changes in Fund Net Assets			\$	3,969,986				

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Cumberland County Crown Center Fund Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

				2007				
	-					Variance		
		D dan at		A new nel		Positive		2006
		Budget		Actual		Negative)		2006
Operating revenues	•	0.004.507	•	0.455.006	œ.	(496 404)	ď	2,305,165
Charges for services	-\$	2,291,587	<u>\$</u>	2,155,096	_\$_	(136,491) (136,491)	<u> </u>	2,305,165
Total operating revenues		2,291,587		2,155,096		(136,491)		2,300,100
Nonoperating revenues and other financing								
sources								
Interest earned on investments		14,000		61,572		47,572		36,766
Motel occupancy tax		724,506		873,968		149,462		791,442
Gain (loss) on disposal of capital assets		2,825		14,183		11,358		
Transfers in		7,354,355		7,427,860		73,505		7,767,848
Total Nonoperating revenues and other								
financing sources		8,095,686		8,377,583		281,897		8,596,056
Appropriated fund balance		998,721				(998,721)		
Total revenues, other financing sources and fund								
Fotal revenues, other financing sources and fund palance appropriations		44 005 004	•	40 500 670	er.	(050 045)	•	40 004 004
balance appropriations	\$	11,385,994	\$	10,532,679		(853,315)	<u>\$</u>	10,901,221
Operating expenditures								
Salaries and employee benefits	\$	2,098,881	\$	1,924,643	\$	174,238	\$	1,872,088
Other supplies		251,054	·	264,137		(13,083)		236,507
Repairs and maintenance		503,421		440,378		63,043		245,823
Utilities		669,741		670,129		(388)		598,816
Administrative costs		1,724,688		1,694,148		30,540		1,705,442
Total operating expenditures		5,247,785		4,993,435		254,350		4,658,676
Nonoperating expenditures								
Interest expense		2,296,550		2,770,214		(473,664)		2,905,463
Tax distribution fee		30,000				30,000		_,,
Total nonoperating expenditures		2,326,550		2,770,214		(443,664)		2,905,463
Other expenditures and financing uses								
Principal payments		2,615,000		_		2,615,000		
Capital outlay		1,141,466		699,982		441,484		1,654,894
Transfers out		55,193		55,193		-1,10		25,50
Total other expenditures and financing uses		3,811,659		755,175		3,056,484		1,680,398
otal expenditures and other financing uses	\$	11,385,994	- \$	8,518,824	\$	2,867,170	\$	9,244,534
•	Ė							
Reconciliation of modified accrual basis to full accrual basis								
Total revenues and other financing sources			\$	10,532,679				
Total expenditures and other financing uses				8,518,824				
,				2,013,855				
Capital outlay				699,982				
Depreciation				(2,058,380)				
Net transfers				(7,372,667)				
ncome (loss) before transfers and contributions								
per Statement of Revenues, Expenses and								
Changes in Fund Net Assets			æ	/6 717 910\				
ZHANGES IN FUNU NEL ASSELS			\$	(6,717,210)				

#### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Solid Waste Cell Construction Fund

#### From Inception and for Year Ended June 30, 2007

	Project Authorization		Prior Years		Closed Projects		rent ear	 Total
Revenues								
Interest earned on investments	\$	-	\$ 40,303	\$	-	\$	-	\$ 40,303
Miscellaneous			 30,546					 30,546
Total revenues			 70,849					 70,849
Expenditures								
Capital outlay								
Other		4,789,273	4,198,048		٠ -			 4,198,048
Total expenditures		4,789,273	4,198,048		-		-	4,198,048
Revenues over (under) expenditures		4,789,273)	 (4,127,199)					 (4,127,199)
Other financing sources (uses)								
Transfers in		4,789,273	4,789,273		-		-	4,789,273
Total other financing sources		4,789,273	 4,789,273				-	 4,789,273
Revenues and other financing sources over (under) expenditures			662.074	si.		_		 662,074

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Kelly Hills Water and Sewer District Fund Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

				2007				
						Variance Positive		
		Budget		Actual		(Negative)		2006
Operating revenues	•	00.400	•	00 004		074	•	
Charges for services Other operating revenue	\$	92,460	\$	92,831	\$	371 1.054	\$	238
Total operating revenues		92,460		1,054 93,885		1,425		238
rotal operating revenues		92,460		93,663		1,425		230
Nonoperating revenues and other financing								
sources								
Sales tax		_		_		_		1.588
Transfers in		105,496		_		(105,496)		120,932
Capital contributions		3,380,900		2,910		(3,377,990)		465,882
Total Nonoperating revenues and other		0,000,000		2,310		(0,011,000)		+00,002
financing sources		3,486,396		2.910		(3,483,486)		588,402
		0,100,000		2,0.10	_	(0),/03, 132/		
Appropriated fund balance		<u> </u>		<u> </u>				<u>-</u>
Total revenues, other financing sources and fund								
balance appropriations	\$	3,578,856	\$	96,795	\$	(3,482,061)	\$	588,640
Other expenditures and financing uses								
Capital outlay	\$	3,578,856	\$	-	\$	3,578,856	\$	-
Transfers out				<u>-</u> _		-		·-
Total other expenditures and financing uses		3,578,856		-		3,578,856		-
Total expenditures and other financing uses	\$	3,578,856	\$	-	\$	3,578,856	\$	· -
Reconciliation of modified accrual basis to full								
accrual basis								
Total revenues and other financing sources			\$	96,795				
Total expenditures and other financing uses								
				96,795				
Depreciation				(61,345)				
Capital contributions				(2,910)				
Capital Contributions			-	(2,010)				
Income (loss) before transfers and contributions								
per Statement of Revenues, Expenses and								
Changes in Net Assets			\$	32,540				
			-					

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) NORCRESS Water and Sewer District Fund Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

				2007				
		D		Astron		Variance Positive		2000
Operating revenues		Budget		Actual	_	(Negative)		2006
Charges for services	\$	317.563	\$	201,595	\$	(115,968)	\$	77,730
Total operating revenues	_Ψ	317,563	Ψ_	201,595	Ψ	(115,968)		77,730
								<del> </del>
Nonoperating revenues and other financing								
sources								
Proceeds from bond anticipation note		1,250,000		-		(1,250,000)		•
Interest earned on investments		<b>-</b>		602		602		-
Miscellaneous		825,000		40.400		(825,000)		-
Transfers in	•	143,329		19,492		(123,837)		4 070 040
Capital contributions  Total Nonoperating revenues and other		7,432,147		254,122		(7,178,025)	-	1,272,212
financing sources		9,650,476		274,216		(9,376,260)		1,272,212
imanicing sources		9,000,470		2/4,210		(9,370,200)		1,212,212
Total revenues, other financing sources and fund								
balance appropriations	\$	9,968,039	\$	475,811	\$	(9,492,228)	\$	1,349,942
· · · · · · · · · · · · · · · · · · ·		2,000,000	_					
Operating expenditures								
Repairs and maintenance	\$	245,371	\$	177,977	\$	67,394	\$	88,548
Total operating expenditures		245,371		177,977		67,394		88,548
Other expenditures and financing uses				100 550		0.540.440		
Capital outlay  Total other expenditures and financing uses		9,722,668 9,722,668		182,550 182,550		9,540,118 9,540,118		
rotal other expenditures and financing uses		9,722,000		162,550	<del></del>	9,540,116		<u>-</u>
Total expenditures and other financing uses	\$	9,968,039	\$	360,527	\$	9,607,512	\$	88,548
Reconciliation of modified accrual basis to full								
accrual basis								
Total revenues and other financing sources			\$	475,811				
Total expenditures and other financing uses				360,527				
				115,284				
Capital outlay				182.550				
Depreciation				(235,231)				
Net transfers				(19,492)				
Capital contributions				(254,122)				
•								
Income (loss) before transfers and contributions								
per Statement of Revenues, Expenses and								
Changes in Net Assets			\$	(211,011)				
-								

#### **INTERNAL SERVICE FUNDS**

#### Combining Statement of Net Assets Internal Service Funds June 30, 2007

	Group Insurance Fund	Employee Flexible Benefit Fund	Workers' Compensation Fund	General Litigation Fund	Vehicle Insurance Fund	Total
Assets						
Current assets	•			• 400	•	• •••
Sales tax receivable Other receivables, net	\$ -	\$ -	\$ 141	\$ 468	\$ -	\$ 609
· · · · · · · · · · · · · · · · · · ·	16,399		26,158	400		42,557
Total current assets	16,399		26,299	468		43,166
Restricted assets						
Capital assets, net of accumulated depreciation	_	_		5,887		5.887
Cash and cash equivalents	5,025,804	151,045	1,276,420	481,456	118,509	7,053,234
Investments	1,012,033	101,045	488,527		110,308	1,500,560
Total noncurrent assets	6,037,837	151,045	1,764,947	487,343	118,509	8,559,681
Total assets	6,054,236	151,045	1,791,246	487,811	118,509	8,602,847
				<del></del>	· · · · · · · · · · · · · · · · · · ·	
Liabilities and net assets						
Current liabilities						
Accounts and vouchers payable	2,443	15,963	_		4,970	23,376
Accrued payroll	2,913	-	5,259	-	-,	8,172
Incurred but not reported	1,643,000	-	125,910	21,829	_	1.790,739
Total current liabilities	1,648,356	15,963	131,169	21,829	4,970	1,822,287
Total liabilities	1,648,356	15,963	131,169	21,829	4,970	1,822,287
•						
Net assets						
Invested in capital assets, net of related debt	€		-	5,887	-	5,887
Restricted net assets	6,037,837	151,045	1,764,947	481,456	118,509	8,553,794
Unrestricted	(1,631,957)	(15,963)	(104,870)	(21,361)	(4,970)	(1,779,121)
Total net assets	\$ 4,405,880	\$ 135,082	\$ 1,660,077	\$ 465,982	\$ 113,539	\$ 6,780,560

#### Combining Statement of Revenues, Expenses, and Changes in Fund Net Assets Internal Service Funds Year Ended June 30, 2007

	Group Insurance Fund	Employee Flexible Benefit Fund	Workers' Compensation Fund	General Litigation Fund	Vehicle Insurance Fund	Total
Operating revenues						
Contributions	\$ 12,811,105	\$ 311,893	\$ 1,773,322	\$ -	\$ 462,600	\$ 15,358,920
Total operating revenues	12,811,105	311,893	1,773,322	-	462,600	15,358,920
Operating expenses						
Salaries and employee benefits	13,319,982	317,540	1.000.410	-	_	14,637,932
Administrative costs	28,528	-	6.553	210.137	349.061	594,279
Depreciation		-	, <u>-</u>	797	-	797
Total operating expenses	13,348,510	317,540	1,006,963	210,934	349,061	15,233,008
Operating income (loss)	(537,405)	(5,647)	766,359	(210,934)	113,539	125,912
Nonoperating revenue (expense)						
Interest earned on investments	164,202	2	63.872	23,248	_	251,324
Total nonoperating revenue (expense)	164,202	2	63,872	23,248		251,324
income (loss) before transfers	(373,203)	(5,645)	830,231	(187,686)	113,539	377,236
Transfers in	_	_	-	218.904	_	218,904
Change in net assets	(373,203)	(5,645)	830,231	31,218	113,539	596,140
Total net assets - beginning	4,779,083	140,727	829,846	434,764		6,184,420
Total net assets - ending	\$ 4,405,880	\$ 135,082	\$ 1,660,077	\$ 465,982	\$ 113,539	\$ 6,780,560

#### Combining Statement of Cash Flows Internal Service Funds Year Ended June 30, 2007

	Group Insurance Fund		Employee Flexible Benefit Fund	Co	Workers' empensation Fund		General Litigation Fund		Vehicle nsurance Fund	lnt	Total ernal Service Funds
Operating activities							<del>.</del>				
Contributions Cash paid for goods and services	\$ 12,811,10	5 \$	311,893	\$	1,772,165	\$	(404 447)	\$	462,600	\$	15,357,763
Cash received for goods and services	183.57	<b>7</b> 4	6.677		20,545		(194,117)		(344,091)		(538,208) 210,796
Cash paid for claims	(12,788,91		(324,854)		(1,173,981)						(14,287,751)
Net cash provided by (used in) operating activities	005 70		(0.004)		040 700		(40 ( 447)		440.500		
operating activities	205,76		(6,284)		618,729	_	(194,117)		118,509		742,600
Noncapital financing activities											
Transfers in							218,904		-		218,904
Net cash provided (used) by noncapital financing activities		_					218.904				218,904
. Interioring doctorico		<u> </u>	<del></del>				210,804		<u>-</u>		210,904
Acquisition and construction of capital assets							(6,684)				(6,684)
Net cash provided (used) by capital and related financing activities							(6,684)				/C CD 41
Investing activities		<u> </u>	<u>-</u>		<del></del>		(0,004)		<del></del>		(6,684)
Proceeds from sale of investments	(500,47		_		(488,527)		_		-		(989,004)
Investment earnings Net cash provided (used) in investing activities	164,20		<u>2</u>		63,872		23,248		<u> </u>		251,324
Net cash provided (used) in investing activities	(336,27	<u> </u>			(424,655)	_	23,248				(737,680)
Net increase in cash and cash											
equivalents/investments	(130,51	2)	(6,282)		194,074		41,351		118,509		217,140
Cash and cash equivalents/investments											
Beginning of year	5,156,31	6	157.327		1,082,346		440,105		_		6,836,094
Endeton											
End of year	\$ 5,025,80	4 \$	151,045	\$	1,276,420		481,456	\$	118,509	\$	7,053,234
Reconciliation of operating income (loss)											
to net cash provided by											
(used in) operating activities											
Operating income (loss)  Depreciation	\$ (537,40	5) \$	(5,647)	\$	766,359	\$	(210,934)	\$	113,539	\$	125,912
(Increase) decrease in other receivables	(4.80	9)	-		(1,157)		797 (446)				797 (6,412)
(Increase) decrease in inventories	216,91		6,677		27,095		-				250,683
Increase (decrease) in accounts payable	533,21		(7,314)		(174,341)		16,466		4,970		372,994
Increase (decrease) in contract retainage Total adjustments	<u>(2,14</u> 743,16		(637)		773 (147,630)		16,817		4,970		(1,374)
i osai adjustinento	143,10	<u> </u>	(037)		(147,030)	_	10,017	_	4,970		616,688
Net cash provided by (used in)											
operating activities	\$ 205,76	3 \$	(6,284)	\$	618,729	\$	(194,117)	\$	118,509	\$	742,600

### Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Group Insurance Fund

			_			
		Budget	 Actual		Variance Positive (Negative)	 2006
Revenues Operating revenues Contributions	\$	13,270,882	\$ 12,811,105	\$	(459,777)	\$ 11,981,843
Non-operating revenues Interest earned on investments		48,000	 164,202		116,202	94,336
Other financing sources Transfers in	_	_	-			1,273,000
Appropriated fund balance		500,000			(500,000)	 
Total revenues and other financing sources	\$_	13,818,882	\$ 12,975,307	\$	(843,575)	\$ 13,349,179
Operating expenditures Administrative costs Salaries and employee benefits	\$	26,000 13,792,882	\$ 28,528 13,319,982	\$	(2,528) 472,900	\$ 23,927 11,080,226
Total expenditures and other financing uses	\$	13,818,882	\$ 13,348,510	\$	470,372	\$ 11,104,153
Reconciliation of income before transfers  Total revenues and other financing sources  Total expenditures			\$ 12,975,307 13,348,510			
Subtotal			(373,203)			
Income (loss) before transfers per the Statement of Revenues, Expenses and Changes in Fund Net Assets			\$ (373,203)			

#### Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Employee Flexible Benefit Fund

	 		2007				
Revenues	 Budget		Actual		/ariance Positive Negative)		2006
Operating revenues Contributions	\$ 350,000	_\$_	311,893	\$	(38,107)	\$	280,371
Non-operating revenues Interest earned on investments	· •		2		2		3
Total revenues	\$ 350,000	\$	311,895	\$	(38,105)	\$	280,374
Operating expenditures Salaries and employee benefits	\$ 350,000	\$	317,540	<u> </u>	32,460	\$	272,374
Total expenditures	\$ 350,000	\$	317,540		32,460	_\$_	272,374
Reconciliation of income before transfers Total revenues and other financing sources Total expenditures		\$	311,895 317,540				
Subtotal			(5,645)		÷		
income (loss) before transfers per the Statement of Revenues, Expenses and Changes in Fund Net Assets		\$	(5,645)				

### Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Workers' Compensation Fund

			2007			
	Budget		Actual		Variance Positive Negative)	2006
Revenues Operating revenues Contributions	\$ 1,679,501	\$	1,773,322	\$	93,821	\$ 1,528,841
Non-operating revenues Interest earned on investments	 21,114		63,872		42,758	 28,271
Total revenues	\$ 1,700,615	\$	1,837,194	\$	136,579	\$ 1,557,112
Operating expenditures Administrative costs Salaries and employee benefits	\$ 10,085 1,690,530	\$	6,553 1,000,410	\$	3,532 690,120	\$ 6,351 1,302,753
Total expenditures	1,700,615		1,006,963		693,652	 1,309,104
Other financing uses						
Total expenditures and other financing uses	\$ 1,700,615	_\$	1,006,963	\$	693,652	\$ 1,309,104
Reconciliation of income before transfers Total revenues and other financing sources Total expenditures		\$	1,837,194 1,006,963			
Subtotal			830,231	÷		
Income (loss) before transfers per the Statement of Revenues, Expenses and Changes in Fund Net Assets		\$	830,231			

### Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) General Litigation Fund

		2007			
	Budget	Actual		Variance Positive (Negative)	 2006
Revenues Operating revenues	\$ 	\$ 	\$	_	\$ <u> </u>
Non-operating revenues Interest earned on investments	 	 23,248		23,248	 15,799
Other financing sources Transfers in	 218,905	 218,904		(1)	 318,905
Total revenues and other financing sources	\$ 218,905	\$ 242,152	\$	23,247	\$ 334,704
Operating expenditures Administrative costs	\$ 208,905	\$ 210,137	<u>\$</u>	(1,232)	\$ 308,479
Reconciliation of income before transfers Total revenues and other financing sources Total expenditures		\$ 242,152 210,137			
Subtotal		32,015			
Depreciation Net transfers		 (797) (218,904)		7	
Income (loss) before transfers per the Statement of Revenues, Expenses and Changes in Fund Net Assets		\$ (187,686)			

### Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Vehicle Insurance Fund

		2007		
	Budget	Actual	Variance Positive (Negative)	2006
Revenues Operating revenues Contributions	\$ 445,000	\$ 462,600	\$ 17,600	\$ -
Non-operating revenues Interest earned on investments		<u> </u>	_	<u>-</u>
Other financing sources Transfers in	<del> </del>			
Appropriated fund balance			_	
Total revenues and other financing sources	\$ 445,000	\$ 462,600	\$ 17,600	\$ -
Operating expenditures Administrative costs	\$ 445,000	\$ 349,061	\$ 95,939	\$ -
Reconciliation of income before transfers Total revenues and other financing sources Total expenditures		\$ 462,600 349,061		
Subtotal		113,539		
Income (loss) before transfers per the Statement of Revenues, Expenses and Changes in Fund Net Assets		<b>\$</b> 113,539	unite	

#### **AGENCY FUNDS**

#### Combining Statement of Fiduciary Assets and Liabilities Agency Funds June 30, 2007

ind.	City Tax Fund		Payee Account Fund	inmate Payee Fund	Inter- vernmental custodial Fund	St	ormwater Utility Fund	Vehicle Interest Fund	Totals
Assets Taxes receivable Restricted cash and cash equivalents Total assets	\$ 5,034,0 105,6 \$ 5,139,7	47	287,669 287,669	\$ 21,998 21,998	\$ 135,218 135,218	\$	69,891 61,070 130,961	\$ 21,437 21,437	\$ 5,103,983 633,039 5,737,022
Liabilities Accounts and vouchers payable Due to other governments Total liabilities	\$ 5,138,4 1,2 \$ 5,139,7	64	287,669 287,669	\$ 21,998 - 21,998	\$ 135,218 - 135,218	\$	130,961 130,961	\$ 21,437 21,437	\$ 5,714,321 22,701 5,737,022

#### Combining Schedule of Changes in Fiduciary Assets and Liabilities Agency Funds Year Ended June 30, 2007

<u> </u>		<del></del>		<del></del>				
		luly 1, 2006		Additions		Deductions		ıne 30, 2007
City Tax Fund		uly 1, 2000	-	Additions	_	Deductions		ine 30, 2007
Assets	•	4.054.000		00.077.007			_	
Taxes receivable Restricted cash and cash equivalents	\$	4,351,088 70,492	\$	68,075,025 65,972,651	\$	67,392,021 65,937,496	\$	5,034,092 105,647
Total assets	\$	4,421,580	\$	134,047,676	\$	133,329,517	\$	5,139,739
Liabilities								
Accounts and vouchers payable	\$	4,382,190	\$	134,047,482	\$	133,291,197	\$	5,138,475
Due to other governments	\$	39,390	\$	194	\$	38,320	\$	1,264
Total liabilities	\$	4,421,580	\$	134,047,676	\$	133,329,517	\$	5,139,739
Payee Account Fund Assets								
Restricted cash and cash equivalents	\$	268,034	\$	938,356	\$	918,721	\$	287,669
Total assets	\$	268,034	\$	938,356	\$	918,721	\$	287,669
Liabilities								
Accounts and vouchers payable	\$	268,034	\$	938,356	\$	918,721	\$	287,669
Total liabilities	\$	268,034	\$	938,356	\$	918,721	\$	287,669
Inmate Payee Fund Assets								
Restricted cash and cash equivalents	\$	13,044	\$	673,777	\$	664,823	\$	21,998
Total assets	\$	13,044	\$	673,777	\$	664,823	\$	21,998
Liabilities								
Accounts and vouchers payable	_\$_	13,044	\$	673,777	\$	664,823	\$	21,998
Total liabilities	\$	13,044		673,777	\$	664,823	\$	21,998
Intergovernmental Custodial Fund Assets		•						
Restricted cash and cash equivalents		200,356		1,644,632		1,709,770		135,218
Total assets	\$	200,356	\$	1,644,632	\$	1,709,770	\$	135,218
Liabilities						4		
Accounts and vouchers payable	_\$_	200,356	\$	1,644,632	\$	1,709,770	\$	135,218
Total liabilities	\$	200,356	\$	1,644,632	\$	1,709,770	\$	135,218
Stormwater Utility Fund Assets								
Taxes receivable	\$	88,941	\$	2,262,103	\$	2,281,153	\$	69,891
Restricted cash and cash equivalents  Total assets	-\$	123,321	_	2,259,339	_	2,321,590		61,070
Total assets	Ψ	212,262	\$	4,521,442	\$	4,602,743	\$	130,961
Liabilities								
Accounts and vouchers payable  Total liabilities	- <u>\$</u> -\$	212,262 212,262	<u>\$</u>	4,521,442 4,521,442	<u>\$</u> \$	4,602,743 4,602,743	<u>\$</u> \$	130,961 130,961
	<u> </u>	212,202		4,021,442	Ψ_	4,002,743	<del>"</del>	150,501
Vehicle Interest Fund Assets				•				
Restricted cash and cash equivalents	\$	14,510	\$	247,081	\$	240.154	\$	21,437
Total assets	\$	14,510	\$	247,081	\$	240,154	\$	21,437
Liabilities								
Due to other governments		14,510		247,081		240,154		21,437
Total liabilities	\$	14,510	\$	247,081	\$	240,154	\$	21,437
TOTAL - ALL AGENCY FUNDS Assets								
Taxes receivable	\$	4,440,029	\$	70,337,128	\$	69,673,174	\$	5,103,983
Restricted cash and cash equivalents  Total assets	-	689,757	•	71,735,836		71,792,554		633,039
i Viai asseis	\$	.5,129,786	\$	142,072,964	\$	141,465,728	\$	5,737,022
Liabilities								
Accounts and vouchers payable  Due to other governments	\$	5,075,886 53,900	\$	141,825,689 247,275	\$	141,187,254	<b>.</b> ,\$	5,714,321
Total liabilities	\$	5,129,786	\$	142,072,964	\$	278,474 141,465,728	\$	22,701 5,737,022
							<u> </u>	1

# Combining Statement of Fiduciary Assets and Liabilities Agency Fund - City Tax Fund June 30, 2007 COUNTY OF CUMBERLAND, NORTH CAROLINA

\$ 5,138,475 1,264 \$ 5,139,739

Totals

## DISCRETELY PRESENTED COMPONENT UNIT EASTOVER SANITARY DISTRICT

#### Discretely Presented Component Unit Eastover Sanitary District Statement of Net Assets June 30, 2007

Assets	
Current assets	
Cash and cash equivalents	\$ 37,204
Sales tax receivable	2,424
Due from other governments	 62,608
Total current assets	 102,236
Noncurrent assets Restricted:	
Cash and cash equivalents	221,819
Accounts receivable	12,817
Capital assets, net of accumulated depreciation	6,106,567
Total noncurrent assets	 6,341,203
Total assets	 6,443,439
Liabilities and net assets	
Current liabilities	
Accounts and vouchers payable	5,196
Accrued interest payable	14,083
Current portion of long-term debt and accrued vacation	 48,000
Total current liabilities	 67,279
Noncurrent liabilities	
Long-term debt	 3,723,500
Total noncurrent liabilities	3,723,500
Total liabilities	3,790,779
Net assets	
Invested in capital assets, net of related debt	2,335,067
Restricted net assets	234,636
Unrestricted	 82,957
Total net assets	\$ 2,652,660

# Discretely Presented Component Unit Eastover Sanitary District Statement of Revenues, Expenses, and Changes in Fund Net Assets Year Ended June 30, 2007

Operating revenues Charges for services Other operating revenue Total operating revenues	\$	412,894 6,007 418,901
Operating expenses		•
Operating expenses Salaries and employee benefits		2 550
Depreciation		3,552 166,863
Miscellaneous		54,740
Total operating expenses		225,155
Operating income (loss)		193,746
Nonoperating revenue (expense)		
Interest earned on investments  Miscellaneous		17,165
Interest expense		106
Total nonoperating revenue (expense)		(170,888)
rotal honoperating revenue (expense)		(153,617)
Income (loss) before contributions		40,129
		,
Capital contributions		10,465
Change in net assets		50,594
Tatal and an act of the total		
Total net assets - beginning		2,602,066
Total net assets - ending	\$	2,652,660
. The state of the	Ψ	2,002,000

#### Discretely Presented Component Unit Eastover Sanitary District Statement of Cash Flows Year Ended June 30, 2007

Operating activities  Cash received from customers Other operating revenue Cash paid to employees Cash paid for goods and services Net cash provided by (used in) operating activities	\$	414,926 6,007 (3,552) (113,146) 304,235
Capital and related financing activities Acquisition and construction of capital assets Principal paid on long-term debt Interest paid on bonds Net cash provided (used) by capital and related financing activities	-	(120,504) (46,000) (170,888) (337,286)
Investing activities Investment earnings Net cash provided (used) in investing activities		17,165 17,165
Net increase in cash and cash equivalents		(15,886)
Cash and cash equivalents Beginning of year		274,909
End of year	\$	259,023
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used in) operating activities: Depreciation	\$	193,746 166,863
Change in assets and liabilities (Increase) decrease in accounts receivable (Increase) decrease in inventories Increase (decrease) in accounts payable and accrued liabilities Increase (decrease) in due to primary government Total adjustments		6,117 (3,908) (60,083) 1,500 110,489
Net cash provided by (used in) operating activities	\$	304,235
Noncash investing, capital, and financing activities:  Contributed assets	_\$	10,465

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Eastover Sanitary District Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

				2007				
		Budget		Actual		Variance Positive (Negative)		2006
Operating revenues								
Charges for services Other operating revenue	\$	441,316	\$	412,894 6,007	\$	(28,422) 6,007	\$	542,273 15
Total operating revenues		441,316		418,901		(22,415)		542,288
Nonoperating revenues and other financing								
sources								
Interest earned on investments Miscellaneous		-		17,165 106		17,165 106		21,569
Transfers in		250,000		-		(250,000)		-
Capital contributions  Total Nonoperating revenues and other		3,175,286		10,465		(3,164,821)		21,834
financing sources		3,425,286		27,736		(3,397,550)		43,403
Appropriated fund balance		25,000				(25,000)		_
Total revenues of hardinancing accounts and found								
Total revenues, other financing sources and fund balance appropriations	\$	3,891,602	\$	446,637	\$	(3,444,965)	\$	585,691
Operating expenditures								
Salaries and employee benefits	\$	3,553	\$	3,552	\$	1	\$	3,552
Miscellaneous		60,556	•	54,740	•	5,816	•	17,484
Total operating expenditures		64,109		58,292	_	5,817		21,036
Nonoperating expenditures								
Debt Service		217,060		170,888		46,172		172,866
Total nonoperating expenditures		217,060		170,888		46,172		172,866
Other expenditures and financing uses								
Capital outlay		3,610,433		120,504		3,489,929		287,589
Total other expenditures and financing uses		3,610,433		120,504		3,489,929		287,589
Total expenditures and other financing uses	_\$_	3,891,602	\$	349,684	\$.	3,541,918	\$	481,491
Reconciliation of modified accrual basis to full								
accrual basis								
Total revenues and other financing sources			\$	446,637				
Total expenditures and other financing uses				349,684				
				96,953				
Capital outlay				120,504				
Depreciation				(166,863)				
Capital contributions				(10,465)				
Income (loss) before transfers and contributions per Statement of Revenue, Expenses and								
Changes in Fund Net Assets			\$	40,129				
-			<u> </u>	70,120				

### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Eastover Water Capital Project Fund

From Inception and for Year Ended June 30, 2007

	Projec Authoriza		Prior Years	Closed Projects	Current Year	Total	
Revenues							
Restricted intergovernmental revenue	\$ 66	3,053	\$ 663,054	\$ 663,054	\$ -	\$	-
Interest earned on investments	4	7,183	53,408	53,408	_		-
Miscellaneous	10	0,959	 101,538	 101,538			-
Total revenues	81	1,195	 818,000	 818,000			-
Expenditures							
Capital outlay							
Water and sewer	6,69	9,398	 6,469,195	 6,469,195			
Total expenditures	6,69	9,398	 6,469,195	 6,469,195	-		
Revenues over (under) expenditures	(5,88	8,203)	 (5,651,195)	 (5,651,195)			
Other financing sources (uses)							
Proceeds of refunding bonds	3.90	8,803	_	_	_		_
Capital contributions (USDA)	1,92	6,000	1,926,000	1.926,000	-		_
Transfers in	12	7,248	127.248	127,248			
Payment of primary government	(21	8,111)	(218,110)	(218,110)	_		-
Appropriated fund balance	14	4,263	 	 	-		-
Total other financing sources	5,88	8,203	 1,835,138	 1,835,138			
Revenues and other financing			41°)				
sources over (under) expenditures	\$	-	\$ (3,816,057)	\$ (3,816,057)	-	\$	-
Fund balance							
Beginning of year - July 1					(3,816,057)		
End of year - June 30					\$ (3,816,057)		

### Schedule of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual - Eastover Sewer Capital Project Fund

#### From Inception and for Year Ended June 30, 2007

A second of the	Project Authorization	Prior Years	Closed Projects	Current Year	Total	
Revenues						
Restricted intergovernmental revenue Sales and services Miscellaneous	\$ 650,000 34,500	\$ 1,664 	\$ - - -	\$ 5,495 6,007	\$ - 7,159 6,022	
Total revenues	684,500	1,679		11,502	13,181	
Expenditures						
Capital outlay						
Water and sewer	3,459,786	103,556		5,053	108,609	
Total expenditures	3,459,786	103,556		5,053	108,609	
Revenues over (under) expenditures	(2,775,286)	(101,877)		6,449	(95,428)	
Other financing sources (uses)			q			
Capital contributions (USDA)	2,525,286	125,390		10,465	135,855	
Total other financing sources	2,775,286	125,390		10,465	135,855	
Revenues and other financing sources over (under) expenditures	\$ -	\$ 23,513	\$ -	16,914	\$ 40,427	
Fund balance						
Beginning of year - July 1				23,513		
End of year - June 30				\$ 40,427		

### DISCRETELY PRESENTED COMPONENT UNIT TOURISM DEVELOPMENT AUTHORITY

# Discretely Presented Component Unit Tourism Development Authority Statement of Net Assets June 30, 2007

Assets Current assets Cash and cash equivalents Total current assets	\$ 755,868 755,868
Total assets	 755,868
Liabilities and net assets  Current liabilities  Accounts and vouchers payable  Total current liabilities	 417,217 417,217
Noncurrent liabilities  Total liabilities	 417,217
Net assets Unrestricted Total net assets	\$ 338,651 338,651

# Discretely Presented Component Unit Tourism Development Authority Statement of Revenues, Expenses, and Changes in Fund Net Assets Year Ended June 30, 2007

Operating revenues		
Charges for services	\$	3,603,993
Total operating revenues		3,603,993
Operating expenses		
Cultural and recreational		3,912,709
Total operating expenses		3,912,709
Operating income (loss)	***	(308,716)
Nonoperating revenue (expense)		
Miscellaneous		10,250
Total nonoperating revenue (expense)		10,250
Income (loss) before transfers and contributions		(298,466)
Change in net assets		(298,466)
Total net assets - beginning		637,117
Total net assets - ending	\$	338,651

#### Discretely Presented Component Unit Tourism Development Authority Statement of Cash Flows Year Ended June 30, 2007

Operating activities Cash received from operations Cash paid for goods and services Other miscellaneous transactions Net cash provided by (used in) operating activities	\$ 3,603,993 (3,855,873) 10,250 (241,630)
Noncapital financing activities  Net cash provided (used) by noncapital financing activities	 
Capital and related financing activities  Net cash provided (used) by capital and related financing activities	 · · · · · · · · · · · · · · · · · · ·
Investing activities  Net cash provided (used) in investing activities	_
Net increase in cash and cash equivalents	 (241,630)
Cash and cash equivalents Beginning of year	 997,498
End of year	\$ 755,868
Reconciliation of operating income (loss) to net cash provided by (used in) operating activities Operating income (loss)	\$ (308,716)
Change in assets and liabilities Increase (decrease) in accounts payable and accrued liabilities Other miscellaneous transactions Total adjustments	 56,836 10,250 67,086
Net cash provided by (used in) operating activities	\$ (241,630)

# Schedule of Revenues and Expenditures - Budget and Actual (Non-GAAP) Tourism Development Authority Year Ended June 30, 2007 (With Comparative Totals for June 30, 2006)

		2007						
		Budget		Actual		Variance Positive (Negative)		2006
Operating revenues		-					·····	
Charges for services  Total operating revenues	<u>\$</u>	3,700,000 3,700,000	<u> </u>	3,603,993 3,603,993	<u>\$</u> 	(96,007) (96,007)	\$	3,263,441 3,263,441
Nonoperating revenues and other financing sources								
Miscellaneous  Total Nonoperating revenues and other				10,250		10,250	<del></del>	
financing sources		· . •		10,250		10,250		
Appropriated fund balance		292,000	·	-		(292,000)		<u> </u>
Total revenues, other financing sources and fund balance appropriations	\$	3,992,000	\$	3,614,243	\$	(377,757)	_\$_	3,263,441
Operating expenditures Cultural and recreational	\$	3,992,000	\$	3,912,709	\$	79,291	\$	3,051,218
Total operating expenditures		3,992,000		3,912,709		79,291		3,051,218
Nonoperating expenditures  Total nonoperating expenditures		-						-
Other expenditures and financing uses  Total other expenditures and financing use					<u> </u>			
Total Strict Superior and manoring doc	<b>`</b>			·····				
Total expenditures and other financing uses	\$	3,992,000	\$	3,912,709	\$	79,291	\$	3,051,218
Reconciliation of modified accrual basis to full accrual basis								
Total revenues and other financing sources Total expenditures and other financing uses			\$	3,614,243 3,912,709				
				(298,466)				
Income (loss) before transfers and contributions per Statement of Revenue,								
Expenses and Changes in Fund Net Assets			\$	(298,466)				

#### OTHER SUPPLEMENTAL FINANCIAL DATA

#### COUNTY OF CUMBERLAND, NORTH CAROLINA Schedule of Current Tax Levy Year Ended June 30, 2007

	·	Ce	Total Levy			
	Total Property Valuation	Rate	Amount	of Levy	Property Excluding Registered Motor Vehicles	Registered Motor Vehicles
Original levy County wide Late listing penalties	\$ 15,822,247,861	0.00880 0.10000	\$ 139,235,781 131,481	\$ 139,367,262	\$ 121,552,720	\$ 17,814,542
Discoveries County wide Late listing penalties	128,787,374	0.00880 0.10000	1,133,329 228,561	1,361,890	1,314,144	47,746
Abatements County wide Late listing penalties	(243,221,123)	0.00880 0.10000	(2,140,346) (101,961)	(2,242,307)	(622,947)	(1,619,360)
Adjusted tax levy				138,486,845	122,243,917	16,242,928
Uncollected taxes at June 30, 2007	•			(4,629,840)	(1,677,307)	(2,952,533)
Current year's taxes collected				\$ 133,857,005	\$ 120,566,610	\$ 13,290,395
Percent of current year's taxes collected				96.66%	98.63%	81.82%

#### Schedule of Ad Valorem Taxes Receivable

June 30, 2007

Fiscal Year	Uncollected Balance July 1, 2006		Additions	 Collections and Credits		Uncollected Balance June 30, 2007
2006-2007 Prior years	\$ 12,194,606	\$	138,486,845	\$ 133,857,005 4,575,672	\$	4,629,840 7,618,934
	\$ 12,194,606	<u>\$</u>	138,486,845	\$ 138,432,677		12,248,774
Less allowance for uncollectible ad valorem taxes receivable					•	(7,817,977)
					\$	4,430,797
RECONCILIATION OF COLLECTIONS	AND CREDITS WI	TH R	EVENUES			
Collections and credits per above				\$ 138,432,677		,
Interest				1,062,069		
Processing fees				245,193		
Other				403,301		
Releases from prior years				 (388,155)		
Ad Valorem Taxes - General Fund (per	report)			\$ 139,755,085		

#### STATISTICAL SECTION (Unaudited)

The schedules in this section provide additional information concerning the County's financial performance and position over time. The schedules are organized in the following categories:

- Financial Trends (Schedules 1 5): These schedules contain trend information to help the user understand changes in the County's financial position and performance over time.
- Revenue Capacity (Schedules 6 9): These schedules contain information to help the user assess the County's most significant local revenue source, the ad valorem property tax.
- Debt Capacity (Schedules 10 12): These schedules contain information to help the user assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.
- Demographic and Economic Information (Schedules 13 14):
   These schedules provide demographic and economic indicators to help the user understand the environment within which the County's financial activities occur.
- Operating Information (Schedules 15 17): These schedules contain service and infrastructure data to help the user understand how the information in the County's financial report relates to the services the County provides and the activities it performs.

## County of Cumberland, North Carolina Net Assets by Component Last Six Fiscal Years (accrual basis of accounting) Unaudited

					Fisc	Fiscal Year	<u>.</u>				
	2002		2003		2004		2005		2006		2007
Governmental Activities											
Invested in capital assets, net of related debt	\$ 35,805,126	↔	33,445,127	G	30,253,418	↔	13,374,791	↔	22,117,158	↔	31,490,183
Restricted	700,730		10,650,586		26,985,138		35,261,376		45,222,958		45,620,960
Unrestricted	5,287,236		12,017,934		4,321,365		19,674,642		23,995,634		31,023,558
Total governmental activities net assets	\$ 41,793,092	↔	56,113,647	မှ	61,559,921	<del>69</del>	68,310,809	<del>s</del>	91,335,750	↔	108,134,701
Business-type activities											
Invested in capital assets, net of related debt	\$ 20,537,487	↔	21,071,073	↔	20,708,795	↔	29,393,382	↔	31,693,900	↔	33,021,723
Restricted			1,073,253		1,489,089		1,432,349		1,625,492		2,038,462
Unrestricted	14,603,390		16,352,815		19,301,119		23,840,995		28,226,868		31,209,571
Total business-type activities net assets	\$ 35,140,877	မှာ	38,497,141	မှာ	41,499,003	မှာ	54,666,726	₩	61,546,260	↔	66,269,756
Primary Government											
Invested in capital assets, net of related debt	\$ 56,342,613	↔	54,516,200	↔	50,962,213	↔	42,768,173	₩	53,811,058	↔	64,511,906
Restricted	700,730		11,723,839		28,474,227		36,693,725		46,848,450		47,659,422
Unrestricted	19,890,626		28,370,749		23,622,484		43,515,637		52,222,502		62,233,129
Total primary government net assets	\$ 76,933,969	s	94,610,788	₩	103,058,924	ઝ	122,977,535	છ	152,882,010	မှာ	174,404,457

Note: The County of Cumberland implemented GASB Statement 34 in Fiscal Year 2002. In the future, up to nine (9) prior years will be presented with the current year to illustrate the County's financial performance over time.

County of Cumberland, North Carolina Changes in Net Assets Last Six Fiscal Years (accrual basis of accounting)

			Fisca	Fiscal Year		
	2002	2003	2004	2002	2006	2007
Expenses Governmental Activities						
General Government	\$ 14,511,956	\$ 17,978,478	\$ 17,855,161	\$ 20,761,217	\$ 20,483,697	\$ 19,112,649
Public Safety	34,549,771	35,710,422	38,908,990	41,207,126	42,301,225	44,747,490
Economic & physical development	9,121,126	8,903,243	10,852,650	12,357,831	13,586,698	15,170,460
Human Services	95,809,025	97,860,270	99,736,931	107,506,798	111,115,841	108,265,701
Cultural & Recreational	10,490,154	9,670,353	10,426,819	13,865,651	12,007,763	13,342,022
Education	92,706,505	81,385,988	78,521,977	83,763,840	80,402,772	88,478,548
Interest on long-term debt	10,334,809	10,411,524	9,933,650	9,190,661	8,755,303	8,464,650
Total governmental activities expenses	\$ 267,523,346	\$ 261,920,278	\$ 266,236,178	\$ 288,653,124	\$ 288,653,299	\$ 297,581,520
Business type activities						
Crown Center	\$ 8,671,608	\$ 8,922,890	\$ 9,346,520	\$ 11,172,781	\$ 9,550,376	\$ 9,816,360
Solid Waste Arens Ventilines	0,044,340	4,493,079	4,309,402	9,123,730	9,720,234	0,824,934
NORCRESS Water and Sewer District		0,00			206,966	437,476
Total business-type activities	\$ 13,716,156		\$ 13,735,982	\$ 16,296,537	\$ 15,477,576	\$ 17,178,790
Total primary government expenses	\$ 281,239,502	\$ 275,504,917	- \$ 279,972,160 \$	- \$ 304,949,661	\$ 304,130,875	\$ 314,760,310
Program Revenues						
Governmental Activities						
Charges for services						
General Government	\$ 2,618,449	\$ 3,684,933	\$ 3,856,357	\$ 3,839,955	\$ 3,082,335	\$ 3,344,191
Public Safety	2,624,124	2,047,995	2,135,055	2,420,801	2,633,124	2,500,210
Economic & physical development	325,529	958,151	933,363	1,205,185	923,979	1,000,137
Human Services	15,550,592	16,011,106	17,149,531	18,407,219	16,755,278	10,170,040
Cultural & Recreational	616,202	609,054	597,101	316,072	323,425	314,225
Operating grants and contributions						
General Government	791,001	1,218,686	577,627	534,074	1,248,637	672,243
Public Safety	748,080	496,287	893,109	1,711,447	1,148,872	938,285
Economic & physical development	6,400,074	5,437,693	7,070,855	8,573,974	8,651,204	8,903,443
Human Services	50,143,089	50,307,721	50,144,930	53,756,844	56,882,715	55,618,886
Cultural & Recreational	834,503	964,885	802,585	1,117,610	964,879	980,287
Capital grants and contributions						
General Government	2,000,000	171,976	2,000,000	2,400,000	3,141,493	6,898,894
Public Safety	386,534	811,942	1,209,212	543,995	739,188	606,687
Economic & physical development	1,354,400	260,569	327,215	266,840	267,545	598,137
Human Services					311,967	386,076
Cultural & Recreational	4,500	2,131				
Education			1,466,722	-	- 1	
Total governmental activities programs revenues	\$ 98,180,085	\$ 83,468,514	\$ 89,163,662 \$	- \$ 95,094,016	\$ 97,074,641	\$ 92,931,741

County of Cumberland, North Carolina Changes in Net Assets Last Six Fiscal Years (accrual basis of accounting) Unaudited

			Fisca	Fiscal Year		
	2002	2003	2004	2005	2006	2007
Business-type activities: Charges for services						
Crown Center	\$ 1,699,357	\$ 2,160,252	\$ 2,079,161	\$ 2,002,713	\$ 2,305,165	\$ 2,155,096
Solid Waste	2,539,516	2,513,065	2,444,999	3,752,650	3,597,816	4,268,885
Arena Ventures		700,007	7.7	700 07	2001	200
NORCKESS Water and Sewer District Kelly Hills Water and Sewer District		39,200	14,208	10,224	7,,730	327,926 1,054
Operating grants and contributions	67 004				21 480	
Capital grants and contributions	100,10				21,100	
NORCRESS Water and Sewer District		150,480	263,472	5,269,641	1,272,212	254,122
Kelly Hills Water and Sewer District Total business-type activities program revenues	\$ 4305874	372,700	84,321	1,782,725	465,882	2,910
Total primary government program revenues	\$ 102,485,959	"	"	171	4	"
Net (expense)/revenue						
Governmental activities	\$ (169,343,261)	\$ (178,451,764)	\$ (177,072,516)	\$ (193,559,108)	\$ (191,578,658)	\$ (204,649,779)
Business-type activities		(8,248,940)	(8,849,821)	(3,478,584)	(7,737,353)	
Total primary government net expense	\$ (178,753,543)	\$ (186,700,704)	\$ (185,922,337)	\$ (197,037,692)	\$ (199,316,011)	\$ (214,818,576)
General Revenues and Other Changes in Net Assets						
Governmental activities						
Ad valorem taxes	\$ 127,204,019	\$ 128,145,164	\$ 135,015,932	\$ 138,418,541	\$ 143,158,737	\$ 146,997,789
Other taxes	42,896,340	46,697,032	41,353,221	58,376,570	63,143,666	60,450,548
Unrestricted grants and contributions	3,046,773	1,265,058	4,739,443	4,592,341	5,109,038	8,236,597
Investment earnings	3,057,855	7,649,334	1,267,506	3,048,858	5,667,104	6/5/6///
Miscellatiedus Transfare	7,74,784	7,072,933 (R 119 464)	0,002,713	9,130,214	7,863,779)	7,392,159)
Total governmental activities	\$ 174,351,462	\$ 179,510,077	\$ 182,115,248	\$ 200,309,996	\$ 215,028,493	\$ 221,448,730
Business-type activities:						
Other taxes	\$ 4,978,178	\$ 5,142,538	\$ 5,239,545	\$ 5,321,308	\$ 5,342,933	\$ 5,540,407
Investment earnings	553,833	326,113	285,346	566,852	1,239,835	1,953,383
Miscellaneous	90,113	17,089	(16,777)	835,559	170,844	6,344
Transfers	- 1		-			
Total business-type activities	\$ 13,250,413	- 1				\$ 14,892,293
lotal primary government	6/8/109//81	4 191,115,261	182,908,931	\$ 2.10,930,503	\$ 223,645,364	\$ 230,140,023
Change in Net Assets						
Governmental activities	\$ 5,008,201	\$ 1,058,313	\$ 5,042,732	\$ 6,750,888	\$ 23,449,835	\$ 16,798,951
Business-type activities						- 1
Total primary government	\$ 8,848,332	\$ 4,414,577	\$ 8,044,594	\$ 19,918,611	\$ 30,329,373	\$ 21,522,447

Note: The County implemented GASB Statement 34 in Fiscal Year 2002. In the future, up to nine (9) prior years will be presented with the current year to illustrate the County's financial performance over time.

County of Cumberland, North Carolina Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) Unaudited

					Fiscal Year	Year				
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
General Fund										
Reserved for.	er.	·	ų.	76 630	\$ 184 238	\$ 202 808	\$ 204 886	\$ 265 955	\$ 246 003	\$ 250 613
Register of Deeds	•	<b>,</b>	<b>,</b>			. —				
Mental health programs				460,148	458,591	60,230	60,230			
Encumbrances	2,040,809	5,023,077	4,919,318	3,790,742	3,458,701	1,770,338	4,435,664	3,962,466	10,170,114	6,620,116
State statute	9,671,094	7,820,182	7,790,876	8,903,550	9,387,422	8,740,114	19,947,496	22,374,474	21,868,108	23,704,328
Unreserved  Designated for subsequent year's expenditures	16,515,143	22,846,877	23,892,466	8,362,179	8,761,401	11,337,226	11,380,770	17,502,451	15,407,911	14,711,456
Designated for revaluation									150,000	150,000
Designated for tax office software									1,161,950	655,072
Designated for potential Medicaid increase Designated for back in Eq.1 system										73.004
Designated for renovations and maintenance							3,904,050	3,984,050	752,234	454,516
Designated for health department renovations								2,500,000	3,166,150	1,606,150
Designated for Courthouse/plaza renovations									2,704,163	2,622,136
Designated for Hope VI Project	7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7			0.00	000	000	0.00		200	3,120,000
Designated for other purposes	112,178	2,744,071		1,449,658	1,896,533	2,979,503	2,018,734		3,063,633	662,166,1
Designated for technology							2.861.997	2,861,997		
Designated for school buses								453,000		
Undesignated	20,033,540	18,671,738	19,246,256	23,634,427	25,795,383	31,465,137	36,360,701	36,557,371		41,039,193
Total General Fund	\$ 49,131,797	\$ 57,105,945	\$ 55,848,916	\$ 46,677,334	\$ 50,074,424	\$ 56,666,502	\$ 81,315,228	\$ 90,598,845	\$ 98,634,757	\$ 98,111,884
All other governmental funds										
Reserved for:										
Encumbrances	\$ 4,732,801	\$ 3,778,353	\$ 3,548,356	\$ 1,884,414	\$ 1,032,705	\$ 1,602,208	\$ 1,957,387	\$ 427,951	\$ 3,152,903	\$ 559,695
State statute	6,038,100	8,255,535	5,757,659	3,027,233	906,813	1,545,192	3,617,379	3,561,323	6,066,361	3,090,266
Inmates					207,604	180,831	284,724	310,054	231,064	180,841
Cemetery					34,535	34,082	34,251	36,913	36,477	36,553
Designated for subsequent year's expenditures	3,159,840	3,621,411	1,970,529	3,124,377	4,073,588	9,311,953	3,958,056	4,190,146	4,538,462	2,800,000
Designated for other purposes								200,000		
Undesignated								2,098,313		9,501,512
Unreserved, reported in nonmajor.										
Designated for subsequent year's expenditures										370 325
Undesignated										
Special Revenue	9,661,463	12,953,694	12,153,903	16,101,941	16,990,355	16,126,852	16,908,782	17,047,045	16,728,673	17,289,218 2,608,563
Total all other governmental funds	\$ 109 087 428	\$ 65,092,063	\$ 95 682 706	\$ 55 016 522	\$ 41.973.217	\$ 37 221 502	\$ 37 418 038	\$ 36 290 114	\$ 37.738.533	\$ 36,436,973
	77, 100,001		11				!!		П	

## County of Cumberland, North Carolina Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) Unaudited

					Fiscal Year	Year				
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Revenues						1	1			41 400 041
Ad valorem taxes	\$ 92,141,780	\$105,396,023	\$110,633,523	\$120,090,162	\$124,363,995	\$126,501,055	\$135,256,367	\$139,296,709	\$144,301,591	\$147,462,917
Other taxes	40.734,041	42,727,017	44,041,811	44,480,156	42,896,340	44,187,050	54,188,271	61,258,764	66,196,673	60,403,171
Unrestricted Internovernmental	5 513,877	4.220.223	4,162,351	4.076.568	3.046.773	1,265,058	4.857.430	4,592,341	5,272,501	8,322,319
Restricted Internovernmental	59 081 248	89 783 663	76 092 018	68,360,688	76,445,189	60,157,275	64.547.056	68.928.744	73,145,402	75,409,616
Liberton and normite	2,527,50	2 641 073	2 207 716	2 560 655	2 847 757	4 062 976	4 432 579	5 231 307	3 616 805	3 707 358
Color and continue	12 409 600	16 776 363	15 344 765	15.418.720	18 885 320	10 248 263	20 066 040	20 938 883	20 175 715	13 803 729
Sales and services	0,400,090	10,170,000	007,440,01	10,410,73	10,000,029	207,042,01	2000,07	20,000,000	0.001	1,000,1
Investment earnings	7,098,378	8,384,623	12,730,972	10,757,185	3,417,439	1,568,762	1,225,854	2,994,836	5,528,756	652,825,7
Other general revenues	2,595,288	5,761,570	6,375,175	6,938,772	5,748,604	7,585,811	6,221,854	6,801,754	5,898,692	6,038,736
Total revenues	\$223,180,910	\$275,690,545	\$271,778,331	\$272,682,915	\$277,651,426	\$264,576,250	\$290,795,451	\$310,043,338	\$324,136,135	\$322,676,101
Fynandifurae										
General covernment	\$ 13 413 521	\$ 15.469.569	\$ 17 531 741	\$ 16 715 906	\$ 14,434,601	\$ 16.190.889	\$ 15.865.618	\$ 20.448.388	\$ 19,573,002	\$ 18,574,204
Public safety										42,626,745
Footomic and physical development	8 470 056	12 104 523	10.836.007	9 299 668	9 092 224	9 330 336	10 387 592	11 442 987	13,190,720	14,783,011
Linear continue and proportion development	760,636,37	04 225 747	10,000,001	06.304.430	04 276 044	07 264 634	07 044 667	105 115 297	110 306 464	106 811 398
Furnan services	10,303,237	141,020,141	14 065 205	10,804,044	0.653.361	0 166 754	10,511,001	13 396 711	14 343 093	12 491 367
Cultural and recreational	10,320,034	10,230,000	11,000,290	10,034,944	100,000,0	9,100,734	10,002,233	10,000,01	1,010,000	00,101,00
Education	48,415,445	56,763,115	64,840,316	70,145,351	82,555,828	80,398,479	78,169,718	83,763,840	80,402,772	88,478,548
Capital outlay	31,567,580	81,712,347	63,758,095	53,043,613	16,248,607	4,673,700	488,141	4,236,462	8,576,837	10,517,733
Debt Service				1 4 4		1	1	107	000	107.01
Principal	4,503,710	9,200,202	11,986,539	13,205,035	11,873,262	10,958,755	11,758,005	12,100,18/	13,888,769	13,585,630
Interest and fees	4,321,439	7,661,546	9,303,024	11,055,103	10,490,911	10,274,436	10,093,789	9,477,155	8,961,568	8,572,961
Debt issuance cost								268,699		
Total expenditures	\$227,446,498	\$309,815,675	\$317,242,591	\$316,097,798	\$281,667,866	\$272,407,891	\$272,039,141	\$298,634,984	\$309,551,797	\$316,441,597
	(000 000 000 000 000 000 000 000 000 00	6/04 406 400	6/4E 464 060)	6/40 444 000)	¢ (4 046 440)		¢ 18 756 310	¢ 11 408 354	\$ 14 584 338	\$ 6234 504
Revenues over (under) expenditures	\$ (4,265,588)	\$(34,125,130)	\$(45,464,260)	\$(43,414,683)	\$ (4,010,440)	4 (1,031,041)	010,007,01 \$	+cc,oo+,11 &		
Other financing sources (uses)										
Debt issuance	\$ 93,358,180		\$ 81,612,300		\$ 238,125	\$ 15,818,195		\$ 9,862,080	\$ 4,300,000	
Refunding debt issuance				50,780,000				35,505,000		
Premium on refunding bonds				122,536				2,713,376		
Payment to refund bond escrow agent				(49,980,680)				(37,659,214)		
Lease purchase proceeds	2,400,000	2,734,487	0	77	7				EE 177	180 242
Sale of capital assets	197,950	568,140	97,689	41,882	92//59	40 444 050	200 200 7	10.050.015	10,111	8 714 304
Transfers in	10,414,204	0,437,107	11,239,002	0,309,330	713 828 013)	(25,114,030	716 307,827)	(24 435 460)	(21,480,572)	(16 325 367)
Dovernoont from component unit	(1+1,760,71)	(10,000,010)	(300,010,11)	(0) 1.0.1.01.)	(73.847)	287 142	(100'100'01)	(20: (20: (-)	(1:)()):(:1)	(
Total other financing sources (uses)	\$ 88.673.193	\$ (1.646.846)	\$ 75,271,139	\$ (6,443,324)	\$ (6,603,903)	\$ 9,672,004	\$ (8,311,601)	\$ (3,656,203)	\$ (5,100,007)	\$ (7,421,820)
Net change in fund balances	\$ 84,407,605	\$ (35,771,976)	\$ 29,806,879	\$ (49,858,207)	\$(10,620,343)	\$ 1,840,363	\$ 10,444,709	\$ 7,752,151	\$ 9,484,331	\$ (1,187,316)
30 00 00 00 00 00 00 00 00 00 00 00 00 0										
Debt service as a percentage of of noncapital expenditures	4.51%	7.39%	8.40%	9.22%	8.43%	7.93%	8.05%	7.42%	7.59%	7.24%
,										

County of Cumberland, North Carolina
Tax Revenues by Source - Governmental Funds
Last Ten Fiscal Years
(modified accrual basis of accounting)
Unaudited

Sources of Governmental Funds Tax Revenues

Fiscal Year	Ad Valorem Tax	Sales Tax	Video Sales Tax <sup>1</sup>	Beer and Wine Tax <sup>2</sup>	Other Tax ³	Room Occupancy Tourism Tax <sup>4</sup>	Real Estate Transfer Tax	Dog and Cat Registration Tax	Prepared Food and Beverage Tax	Total Tax
1998 1999	\$ 92,141,749 105,395,538	\$ 34,310,881 36,177,934		\$ 668,027	\$ 2,137,445 2,144,568	↔	\$ 600,411 636,742	\$ 166,332 155,620	↔	\$ 133,480,890 148,734,386
2000	110,633,525	37,475,155		629,898	2,115,858		573,025	153,494		155,316,230
2001 2002	120,090,159 124,363,964	37,831,655 36,844,336		623,332	2,113,397 2,001,983	618,062 774,919	585,671 661,865	149,207 189,881	3,178,154 3,198,637	165,189,637 168,035,585
2003	126,501,048	39,241,600		657,645	2,431	•	734,497	172,981	.,	171,863,240
2004	135,256,382	48,414,740		658,219	2,557	•	1,069,746	441,763	.,	190,983,311
2005	139,296,712	53,103,181		686,819	3,026		1,131,223	405,668	.,	200,555,477
2006	144,301,591	55,674,521		695,840	2,443	3,259,120	1,477,071	381,637	•	209,902,690
2007	147,462,917	53,343,686	126,540	489,287			1,515,827	367,630	4,560,201	207,866,088

<sup>&</sup>lt;sup>1</sup> Sales Tax on Video Programming Services was implemented in FY 2007.

<sup>&</sup>lt;sup>2</sup> Tax was withheld in FY 2002 from local governments due to State budget crisis.

<sup>&</sup>lt;sup>3</sup> Other Tax for FY 2002 and prior fiscal years includes the Intangibles Tax and the NC Elderly Exemption Tax which are now repealed.

<sup>4</sup> In FY 2007, the Tourism Development Authority was reclassed to a discretely presented component unit and is no longer considered to be governmental.

# County of Cumberland, North Carolina Assessed Value of Taxable Property Last Ten Fiscal Years (Dollars in Thousands) Unaudited

Year Ended					Personal Property	Prope	ıty						Estimated	nated	Assessed
	Real	_	Public	Mot	itor			_ x	Less: Tax Exempt	,	Total Assesed	Total Direct		ual able	Value as a Percentage of
June 30	Property	S	Service 1	Vehi	hicle		Other 2	P.	Property 3		Value	Tax Rate		ue 4	Actual Value 5
1998 \$	9,657,453	↔	295,334	છ	1	↔	2,243,185	<b>↔</b>	893,552	↔	11,302,420	0.750	\$ 11,8	11,302,420	100.00%
1999	10,049,812		300,831				2,324,845		989,476		11,686,012	0.840	11,5	11,933,026	97.93%
2000	10,520,476		316,779				2,475,285		1,079,812		12,232,728	0.840	12,6	633,200	96.83%
2001	10,737,544		328,454				2,614,139		1,164,207		12,515,930	0.900	13,0	061,918	95.82%
2002	11,052,096		342,024	1,6	,694,491		890,618		1,234,469		12,744,760	0.925	13,	13,746,910	92.71%
2003	11,138,599		319,378	1,7	1,743,025		1,064,738		1,452,708		12,813,032	0.925	13,6	626,536	94.03%
6 2004	12,860,438		326,351	1,7	74,855		1,042,375		1,830,639		14,173,380	0.880	14,	173,380	100.00%
2005	13,156,842		336,616	1,7	1,767,131		1,075,944		1,847,915		14,488,618	0.880	4	734,687	98.33%
2006	13,497,036		366,205	2,0	2,017,935		1,086,581		1,780,516		15,187,241	0.880	16,	425,742	92.46%
2007	14,054,554		368,900	1,9	1,982,534		1,115,176		1,813,350		15,707,814	0.880	17,	,521,265	89.65%

<sup>&</sup>lt;sup>1</sup> Public service companies' property includes real and personal property of utilities, railroad and buslines, etc. These assessments are made by the North Carolina Department of Revenue with no distinction between real and personal property.

Source: Cumberland County Tax Department

Note: A revaluation of real property is required by North Carolina General Statutes at least every eights years. Assessed valuations are established by the Board of Commissioners at 100% of market value as of the year of the revaluation. The last revaluation was effective January 1, 2003 and is reflected beginning in Fiscal Year 2004.

<sup>&</sup>lt;sup>2</sup> Other includes motor vehicles for FYE 1997 - 2001

<sup>3</sup> Exempt properties are not reported in the year-to-year levy. The information presented for FYE 1997 - 2001 was compiled from current system information due to scrolls not being available.

<sup>4</sup> Estimated actual taxable value reflects an increase in real and exempt property. Estimated Actual Taxable Value was computed by using Real Estate Assesment Sales Ratio Study Percentages from the North Carolina Department of Revenue.

<sup>5</sup> Estimated actual values and the ratio of total assessed value to total estimated actual value has been adjusted to reflect updated sales assessment ratio percentages from the North Carolina Department of Revenue.

<sup>&</sup>lt;sup>6</sup> Denotes the year in which a revaluation was effective on the January 1st preceding the beginning of the fiscal year.

County of Cumberland, North Carolina
Property Tax Rates - Direct and Overlapping Governments
(Per \$100 of Assessed Value)
Last Ten Fiscal Years
Unaudited

	Town of Wade	\$ 0.210	0.210	0.235	0.235	0.235	0.235	0.235	0.235	0.235
	Town of Stedman	\$ 0.370	0.370	0.370	0.370	0.370	0.370	0.370	0.370	0.370
	Town of inden (3)	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150
ipalities	Town of Godwin L	\$ 0.150 \$	0.170	0.170	0.170	0.170	0.170	0.170	0.170	0.170
Overlapping Rates Levied by Municipalities	Town of Falcon	\$ 0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150	0.150
Rates Levi	Town of Spring Lake (3)	\$ 0.550	0.550	0.550	0.660	0.660	0.660	0.660	0.660	0.660
Overlapping	Town of Hope Mills	0.380	0.380	0.410	0.410	0.410	0.410	0.410	0.410	0.460
	Fayetteville Revitalization District	0.063	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
	Fayetteviile (3)	0.495	0.510	0.530	0.530	0.530	0.530	0.530	0.530	0.530
	교	↔								
Š	Special Fire District (2)	0.005	0.005	0.005	0.005	0.005	0.005	0.005	0.005	0.005
d Direct Rate	Fire Protection Districts (1)	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
County of Cumberland Direct Rates	County Recreation Pr	0.050 \$	0.050	0.050	0.050	0.050	0.050	0.050	0.050	0.050
County	County C Direct Re	0.750 \$	0.840	0.900	0.925	0.925	0.880	0.880	0.880	0.880
	ο <u>-</u>	↔								
	Fiscal Year Ended June 30	1998	1999 2000	2001	2002	2003	2004	2005	2006	2007

(1) Cumberland County has seventeen fire protection districts

(2) Established in FY 1990 to assist fire departments that have limited resources available for funding

(3) Municipalities that are excluded from paying the County Recreation Tax

Source: Cumberland County Tax Department

#### County of Cumberland, North Carolina Principal Property Taxpayers Ten Year Comparison (Dollars in Thousands) Unaudited

	 Fis	scal Year 20	007	 Fis	cal Year 19	998
Taxpayer	2006 Taxable ssessed Value	Rank	Percentage of Total Taxable Assessed Value	1997 Taxable ssessed Value	Rank	Percentage of Total Taxable Assessed Value
Goodyear Tire & Rubber Co.	\$ 155,881	1	0.99%	\$ 125,587	1	1.11%
Carolina Telephone	124,316	2	0.79%	113,269	2	1.00%
Wal-Mart	112,705	3	0.72%			
Cross Creek Mall, LLC	85,159	4	0.54%			
Carolina Power & Light	66,963	5	0.43%	61,090	6	0.54%
Purolator Product NA Inc.	54,981	6	0.35%			
Piedmont Natural Gas Co., Inc.	54,140	7	0.34%			
Dak Americas, LLC	52,217	8	0.33%			
Centurion Aviation Services	50,833	9	0.32%			
Black & Decker	35,022	10	0.22%	62,150	5	0.55%
Cumberland Associates				81,863	3	0.72%
ICI Americas Inc.				81,010	4	0.72%
Fiber Industries				43,163	7	0.38%
UDRT of NC LLC				35,675	8	0.32%
N C Natural Gas Corp				34,073	9	0.30%
Monsanto				 29,914	10	0.26%
	\$ 792,217		5.03%	\$ 667,794		5.90%

Source: Cumberland County Tax Department

# County of Cumberland, North Carolina Property Tax Levies and Collections - General Fund Last Ten Fiscal Years Unaudited

		Collected w Fiscal Year o			Total Coll to D	
Fiscal Year Ended June 30	Total Tax Levy	Current Tax Collections	Percent of Net Levy Collected	Delinquent Tax Collections	Total Tax Collections	Percent of Total Tax Collections To Net Levy
1998	84,858,034	81,448,767	95.98%	3,081,102	84,529,869	99.61%
1999	98,459,530	94,720,009	96.20%	3,204,180	97,924,189	99.46%
2000	102,930,868	99,452,736	96.62%	3,820,093	103,272,829	100.33%
2001	113,019,985	108,502,502	96.00%	2,324,904	110,827,406	98.06%
2002	118,105,428	112,530,100	95.28%	3,808,148	116,338,248	98.50%
2003	118,669,185	112,620,429	94.90%	4,513,742	117,134,171	98.71%
2004 <sup>1</sup>	124,909,702	119,126,328	95.37%	5,448,456	124,574,784	99.73%
2005	127,699,476	122,645,671	96.04%	5,552,494	128,198,165	100.39%
2006 2007	133,891,832 138,486,845	129,101,364 133,857,005	96.42% 96.66%	5,425,056 4,575,672	134,526,420 138,432,677	100.47% 99.96%
FY 2007 Reco	nciliation of Collecti	ons and Credits wit	h Revenues			
Collections and	credits per above				\$ 138,432,677	
Interest					1,062,069	
Processing fees	3				245,193	
Other					403,301	
Releases from	prior years				(388,155)	
Ad Valorem Tax	kes - General Fund (p	er report)			\$ 139,755,085	

Source: Cumberland County Tax Department

<sup>&</sup>lt;sup>1</sup> Denotes the year in which a revaluation was effective on the January 1st preceding the beginning of the fiscal year.

County of Cumberland, North Carolina Ratios of Outstanding Debt by Type Last Ten Fiscal Years Unaudited

		Governmental Activities	Activities			Business-Type Activities	• Activities				
Fiscal Year	General Obligation Bonds	Certificates of Participation	Capital Leases	Installment Purchase	General Obligation Bonds	Certificates of Participation	Capital Leases	Installment Purchase	Total Primary Government	Percentage of Personal Income (1)	Per Capita <sup>(2)</sup>
1998	\$ 112,235,000	\$ 37,350,000	\$ 4,734,010	\$ 4,635,246	, <del>сэ</del>	\$ 55,088,781	•Э	\$ 400,000	\$ 214.443.037	3.25%	714
1999	106,120,000	36,570,000	6,108,675	4,960,006		59,753,784		1,395,513	214,907,978	3.15%	715
2000	130,055,000	84,980,000	2,175,982	6,829,410		58,948,781		997,785	283,986,958	3.92%	938
2001	122,915,000	83,120,000	1,362,753	4,847,602		57,938,781		586,150	270,770,286	3.62%	895
2002	115,775,000	80,785,000	533,786	3,516,433		56,658,781		240,000	257,509,000	3.22%	842
2003	123,510,000	77,955,000	182,226	3,810,237		55,083,781		87,305	260,628,549	3.07%	844
2004	115,895,000	74,570,000		3,234,457		53,183,781			246,883,238	2.70%	795
2005	114,140,000	70,635,000	4,537,080	2,999,271	1,250,000	51,058,781			244,620,132	₹	802
2006	106,165,000	66,475,000	4,562,232	5,631,302	1,250,000	48,693,781			232,777,315	¥	761
2007	98,230,000	62,250,000	4,241,761	4,526,143	1,250,000	46,078,781			216,576,685	Ϋ́	703

(1) Percentage of Personal Income: Total debt of the primary government divided by personal income (See Schedule 13 for personal income).

<sup>(2)</sup> Per Capita: Total debt of the primary government divided by the population for that fiscal year (See Schedule 13 for population information).

NA: Information not available

# County of Cumberland, North Carolina Ratios of Net General Bonded Debt Outstanding Last Ten Fiscal Years Unaudited

Fiscal Year	Total General Obligation Bonds	Percentage of Personal Income (1)	Percentage of Actual Taxable Value of Property (2)	Per Capita (1)
1998	112,235,000	1.70%	0.99%	374
1999	106,120,000	1.56%	0.89%	353
2000	130,055,000	1.80%	1.03%	429
2001	122,915,000	1.64%	0.94%	406
2002	115,775,000	1.45%	0.84%	378
2003	123,510,000	1.45%	0.91%	400
2004	115,895,000	1.27%	0.82%	373
2005	115,390,000	NA	0.78%	378
2006	107,415,000	NA	0.65%	351
2007	99,480,000	NA	0.57%	323

Details regarding the County's outstanding debt can be found in the notes to the Financial Statements.

- (1) See Schedule 13 for personal income and population data.
- (2) See Schedule 6 for property value data.

NA: Information not available

## Cumberland County, North Carolina Computation of Legal Debt Margin Last Ten Fiscal Years (Dollars in Thousands) Unaudited

										Fiscal Year	اچ	ar							
		1998		1999		2000		2001		2002		2003	2004		2005		2006	77	2007
Debt Limit	€9	975,678	€9	\$ 975,678 \$ 1,014,039		1,065,003	<del>\$</del>	1,094,411	69	1,118,338	\$	1,141,259	\$ ,280,322	<b>↔</b>	1,306,923	<b>↔</b>	\$ 1,094,411 \$ 1,118,338 \$ 1,141,259 \$ 1,280,322 \$ 1,306,923 \$ 1,357,421 \$ 1,401,693	_	,401,693
Total net debt applicable to limit		112,235	- 1	106,120	ļ	130,055		122,915		115,775		123,510	115,895		114,140		106,165		98,230
Legal debt margin	æ	863,443	69	\$ 863,443 \$ 907,919	<del>69</del>	934,948	ll ll	\$ 971,496	↔	\$ 1,002,563	↔	\$ 1,017,749	\$ \$ 1,164,427		\$ 1,192,783		\$ 1,251,256 \$		\$ 1,303,463
Total net debt applicable to the limit as a percentage of debt limit		11.50%		10.47%		12.21%		11.23%		10.35%		10.82%	9.05%		8.73%		7.82%		7.01%

# Legal Debt Margin Calculation for Fiscal Year 2007

Assessed Property Value	€>	\$ 15,707,814
Plus : Exempt Property		1,813,350
Total Assessed Value		17,521,164
Debt Limit (8% of total assessed value)		1,401,693
Debt applicable to limit:		
Total Bonded debt		99,480
Authorized and unissued debt		14,101
		113,581
Less: Statutory deductions		
Authorized and unissued debt		14,101
Revenue bonds		1,250
		15,351
Total amount of debt applicable to debt limit		98,230
Legal debt margin	€9	\$ 1,303,463

#### County of Cumberland, North Carolina Demographic and Economic Statistics Last Ten Fiscal Years Unaudited

Fiscal Year Ended June 30	Population <sup>1</sup>	Personal Income	Per Capita	Median Age <sup>1</sup>	School Enrollment <sup>3</sup>	Unemployment Rate <sup>4</sup>
1998	300,266	6,604,350,670	21,995	29.1	50,965	4.1%
1999	300,603	6,818,277,246	22,682	29.4	51,315	3.8%
2000	302,887	7,239,302,187	23,901	29.6	51,349	4.5%
2001	302,618	7,477,388,162	24,709	30.0	51,243	6.1%
2002	305,968	7,997,391,584	26,138	30.2	51,725	7.0%
2003	308,735	8,493,608,585	27,511	30.4	52,223	6.5%
2004	310,549	9,137,904,325	29,425	30.6	53,092	5.6%
2005	305,173	NA	NA	30.8	53,399	5.7%
2006	305,829	NA	NA	N/A	53,403	5.8%
2007	308,255	NA	NA	N/A	53,912	5.3%

#### Sources:

- 1. North Carolina State Office of Demographics
- 2. Bureau of Economic Analysis
- 3. Cumberland County Board of Education
- 4. Bureau of Labor Statistics

NA: Information not available

#### County of Cumberland, North Carolina Principal Employers Current Year and Nine Years Ago Unaudited

	Fis	cal Year	2007	Fis	cal Year	1998
Employer	Employees	Rank	Percentage of Total County Employment	Employees	Rank	Percentage of Total County Employment
Fort Bragg/Pope AFB Civilians	8,857	1	6.27%	8,790	1	6.95%
Cumberland County Schools	6,700	2	4.74%	5,500	2	4.35%
Cape Fear Valley Health System	5,000	3	3.54%	3,169	3	2.51%
Cumberland County Government	2,788	4	1.97%	2,350	5	1.86%
Goodyear Tire and Rubber Company	2,650	5	1.87%	3,000	4	2.37%
State of North Carolina	1,530	6	1.08%			
City of Fayetteville	1,429	7	1.01%	1,229	9	0.97%
U.S. Postal Service	1,312	8	0.93%	1,360	8	1.08%
Methodist University	1,300	9	0.92%			
Fayetteville Technical Community College	1,250	10	0.88%			
Fayetteville State University	,			1,600	6	1.27%
Black & Decker Maunufacturing Company				1,400	7	1.11%
Purolator, Inc.				1,225	10	0.97%
,	32,816		23.22%	29,623		23.42%

County of Cumberland, North Carolina
Full-Time County Government Employees by Function
Last Ten Fiscal Years
Unaudited

					Fiscal Year	Year				
Function/Program	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
General Government	244	249	247	252	206	224	234	236	234	239
Public Safety Sheriff	389	401	400	405	402	364	367	369	379	381
Detention Facility	93	93	92	92	129	173	182	181	187	187
Other	47	49	53	59	50	51	26	34	35	99
Human Services										
Public Health	280	318	302	303	262	212	224	226	233	240
Mental Health	399	422	403	435	426	448	455	469	407	373
Social Services	613	615	661	651	620	909	609	602	809	616
Other	25	78	27	28	25	21	22	22	23	22
Cultural & Recreation										
Library	166	199	190	178	148	145	154	162	169	176
Other	33	39	45	48	49	20	20			
Economic and Physical Development	106	106	108	116	101	26	104	110	108	108
Crown Center	32	32	32	32	32	36	40	41	39	41
Solid Waste	89	69	69	68	72	55	54	52	64	64
Total	2,501	2,620	2,626	2,667	2,522	2,482	2,521	2,504	2,486	2,513

County of Cumberland, North Carolina Operating Indicators by Function Last Ten Fiscal Years Unaudited

					Fiscal Year	ear				
ı	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
General Government Number of persons voting in elections	72.179	53.809	55.017	22.619	58.723	18.963	97.792	32,258	47.466	₹ Z
Number of registered voters	141,319	148,012	155,844	* 77,112	156,807	159,479	179,370	171,030	176,853	₹
Number of birth certificates processed	7,488	7,643	7,404	7,390	7,206	7,202	7,535	8,051	7,943	8,242
Number of death certificates processed	2,217	2,465	2,468	2,399	2,441	2,428	2,506	2,355	2,533	2,511
Number of land record instruments	62,326	62,879	54,229	53,254	58,208	64,737	70,475	61,356	63,852	61,396
Number of marriage licenses issued	3,239	3,539	3,794	3,524	3,866	3,677	3,667	4,044	3,828	3,898
Number of pieces of mail handled	1,088,048	861,527	831,051	668,322	681,169	659,014	712,856	737,929	793,048	639,434
* List Maintenance every 4 years (non-voters removed)										
Public Safety										
Number of fire calls answered	10,800	10,913	9,650	10,495	13,516	9,432	9,515	9,904	7,562	9,459
Number fire permits issued	443	455	432	200	550	708	452	820	266	232
Number of emergency calls dispatched	51,758	52,524	56,713	56,568	60,046	60,761	60,832	58,446	Ϋ́	57,320
Number of sheriff calls answered	64,361	66,346	72,187	91,326	91,840	87,623	87,454	94,698	144,381	137,576
Number of civil court papers handled	₹	AN	38,097	41,729	39,665	40,281	40,132	40,542	38,237	40,767
Average daily inmate population	375	368	373	371	392	485	464	504	518	532
Number of inmates admitted	12,511	10,868	9,927	9,135	9,762	966'6	9,202	9,983	10,640	9,833
Number of animals impounded (dogs and cats)	11,258	11,598	11,753	12,561	11,516	12,357	11,779	10,907	11,953	17,895
Number of animal investigations	13,903	12,918	13,016	13,897	13,862	14,895	15,018	14,482	15,767	16,014
Human Services										
Number of health dept. clinical services	41,459	38,561	22,598	29,203	25,707	27,550	30,523	32,143	31,010	29,399
Number of health dept. lab tests processed	80,974	74,902	65,285	41,808	38,955	38,081	40,181	43,057	39,165	28,286
Number of health dept. prescriptions filled	Ą	Ą	Ϋ́	¥	Α̈́	6,781	17,995	29,302	38,119	35,252
Number of WIC Clients	Ą	₹	¥	44,628	45,420	42,552	40,212	38,496	36,456	142,916
Number of food stamp ave monthly households	Ā	Ą	A	9,368	10,179	11,713	13,016	13,928	15,623	16,167
Average active Medicaid family & children's cases	8,114	9,486	11,943	14,971	14,668	15,656	15,620	17,802	19,402	21,705
Average active Medicaid adult cases	2,981	3,476	3,481	3,746	3,983	4,089	4,448	4,654	4,941	5,205
Average TANF active cases	4,713	3,856	3,278	2,683	2,530	2,435	2,448	2,301	2,140	2,967
Number of protective services referrals	4,149	3,805	3,858	3,983	4,373	4,736	4,864	4,957	4,853	4,977
Number of veterans claims processed*	ΑN	Ϋ́	¥	Α̈́	¥	1,214	2,364	2,845	2,692	5,233
Number of veterans served in office	A	Ą	₹	Ϋ́	Ϋ́	996'9	9,209	9,618	8,384	7,568
*all claims processed not just claims generating dollars										

County of Cumberland, North Carolina Operating Indicators by Function Last Ten Fiscal Years Unaudited

					Fiscal Year	Year				
	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Human Services (continued)  Number of veterans served by telephone  Number of mental health days of service (24 hrs)  Number of mental health outgatients served	NA	NA	NA	NA	NA	10,529	19,429	16,496	16,198	16,848
	57,708	63,239	75,461	67,470	69,121	67,758	66,784	70,219	81,879	48,481
	6,711	6,760	5,052	6,871	7,253	7,239	7,361	8,055	8,607	6,337
Number of mental nearth inpatients served**  Number of workforce development applicants  **clients no longer contracted with hospital	472	532	465	648	936	750	500	417	429	NA
	6,201	6,511	6,576	1,039	988	971	1,803	2,061	993	683
Economic and Physical Development Number of inspections performed Number of permits issued	39,813 NA	37,738 1,217	30,453 1,241	28,080	31,211 1,574	37,659 1,407	NA 2,024	54,606 2,169	70,487 NA	1,760
Culture and Recreation  Number of library books  Number of materials circulated  Number of public visits  * includes books and audio visual materials	463,695	507,695	514,295	503,831	503,799	509,173	512,031	513,922	595,462	592,536
	2,117,338	2,249,213	2,184,923	2,117,520	1,986,546	1,884,249	1,325,999	1,365,396	1,446,477	1,994,109*
	1,518,415	1,525,773	1,491,763	1,327,742	1,254,195	1,221,211	1,246,265	1,278,154	1,284,143	1,444,916
Business Activities  Number of civic center event days  Number in attendance  Number of solid waste tonnages processed	448	636	647	792	378	335	335	326	328	309
	668,009	604,204	600,227	617,802	487,813	506,003	549,456	513,658	545,409	521,088
	237,514	257,937	273,883	252,265	230,731	205,062	209,810	265,464	282,679	305,915

Source: Information provided by various County departments.

NA: Information not available

County of Cumberland, North Carolina Capital Asset Statistics by Function Last Ten Fiscal Years Unaudited

					Fiscal Year	Year			- PASSA	
1	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Fire Number of volunteer stations	22	21	21	21	21	21	21	24	19	20
Sheriff Number of stations Number of patrol vehicles Detention facility beds	5 NA 365	4 NA 4	N S	4 N 865	N S	32.5 5 5 5 8	325	325	325	326
Culture and Recreation Number of libraries	c	c	, c		}	} '			999	000
library collections	9	9 507 605	8 844 205	502 024	300 G	, 0 0 1 0 0	8 7	80 6	<b>∞</b>	ω :
Number of parks	100,035 2	20, '05	514,235	505,651 2	503,799	509,173 2	512,031 3	513,922 3	595,462 3	592,536
Park acreage	130	130	162	162	174	174	189	189	189	185
Number of ball fields	4	14	4	4	14	33	103	107	29	9
Number of tennis courts	∞	∞	9	10	10	9	41	40	40	78
Facilities and services not included in primary government Education:										
Number of schools	71	73	73	92	79	79	80	80	S	87
Number of students	50,043	50,317	51,349	50,979	51.725	52.223	53.089	53.326	52.565	53.912
Colleges & universities	7	2	7	7	2		2	~	2001	2,0,00
Community colleges Hospitals:	_	<del>-</del>	~	-	~	<del>-</del>	I <del>←</del>	ı <del></del>	ı <del></del>	1 ←
Number of county hospitals	-	_	_	_	-	-		•	•	0
Number of patient beds	695	800	933	933	606	606	426	447	447	546

Source: Information provided by various county departments and local hospital administration department.

NA: Information not available.

## OMB CIRCULAR A-133 AND STATE SINGLE AUDIT IMPLEMENTATION ACT COMPLIANCE SECTION

- Independent Auditors' Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards
- Independent Auditors' Report on Compliance with Requirements Applicable to Each Major Federal Program and Internal Control Over Compliance in Accordance with OMB Circular A-133 and the State Single Audit Implementation Act
- Independent Auditors' Report on Compliance with Requirements Applicable to Each Major State Program and Internal Control Over Compliance in Accordance with Applicable Sections of OMB Circular A-133 and the State Single Audit Implementation Act
- Schedule of Findings and Questioned Costs
- Schedule of Corrective Action Plan
- Schedule of Prior Year Audit Findings
- Schedule of Expenditures of Federal and State Awards



### INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of County Commissioners County of Cumberland, North Carolina

We have audited the financial statements of the governmental activities, the business-type activities, the Eastover Sanitary District (the "District"), the Cumberland County Tourism Development Authority (the "Authority"), the Fayetteville Area Convention and Visitors Bureau (the "Bureau"), each major fund and the aggregate remaining fund information of the County of Cumberland, North Carolina (the "County") as of and for the year ended June 30, 2007, which collectively comprises the County's basic financial statements, and have issued our report thereon dated November 15, 2007. We did not audit the financial statements of the Cumberland County ABC Board (the "Board"). Those financial statements were audited by other auditors whose reports thereon have been furnished to us, and our opinion, insofar as it relates to the amounts included for the Board, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. The financial statements of the Board and the Bureau were not audited in accordance with Government Auditing Standards.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered the County's financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the County's control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over financial reporting.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified a certain deficiency in internal control over financial reporting that we consider to be a significant deficiency.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the County's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the County's financial statements that is more than inconsequential will not be prevented or detected by the County's internal control. We consider the deficiency described in the accompanying schedule of findings and questioned costs as item 07-01 to be a significant deficiency in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the County's internal control.

Board of County Commissioners County of Cumberland, North Carolina Page 2

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, we do not believe that the significant deficiency described above is a material weakness.

#### Compliance and Other Matters

As part of obtaining reasonable assurance about whether the County's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

The County's response to the finding identified in our audit is described in the accompanying schedule of findings and questioned costs. We did not audit the County's response and, accordingly, we express no opinion on it.

This report is intended for the information and use of the audit committee, management, others within the organization, members of the Board of County Commissioners, and federal and State awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

CHERRY, BEKAERT & HOLLAND L.L.P.

Cherry, Below & Holland, SPP

Fayetteville, North Carolina November 15, 2007



## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR FEDERAL PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133 AND THE STATE SINGLE AUDIT IMPLEMENTATION ACT

Board of County Commissioners County of Cumberland, North Carolina

#### Compliance

We have audited the compliance of the County of Cumberland, North Carolina, (the "County") with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that are applicable to each of its major federal programs for the year ended June 30, 2007. The County's major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and the State Single Audit Implementation Act. Those standards, OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the County's compliance with those requirements.

In our opinion, the County complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2007.

#### Internal Control Over Compliance

The management of the County is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the County's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

Board of County Commissioners County of Cumberland, North Carolina Page 2

A control deficiency in the County's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a federal program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies that adversely affects the County's ability to administer a federal program such that there is more than a remote likelihood that noncompliance with a type of compliance requirement of a federal program that is more than inconsequential will not be prevented or detected by the County's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a federal program will not be prevented or detected by the County's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

This report is intended for the information and use of the audit committee, management, others within the organization, members of the Board of County Commissioners, and federal and State awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

CHERRY, BEKAERT & HOLLAND L.L.P.

Cherry, Bekart + Holland, Hp

Fayetteville, North Carolina November 15, 2007



## INDEPENDENT AUDITORS' REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE TO EACH MAJOR STATE PROGRAM AND INTERNAL CONTROL OVER COMPLIANCE IN ACCORDANCE WITH APPLICABLE SECTIONS OF OMB CIRCULAR A-133 AND THE STATE SINGLE AUDIT IMPLEMENTATION ACT

Board of County Commissioners County of Cumberland, North Carolina

#### Compliance

We have audited the compliance of the County of Cumberland, North Carolina, (the "County") with the types of compliance requirements described in the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission, that are applicable to each of its major State programs for the year ended June 30, 2007. The County's major State programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major State programs is the responsibility of the County's management. Our responsibility is to express an opinion on the County's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; applicable sections of OMB Circular A-133 as described in the *Audit Manual for Governmental Auditors in North Carolina*, and the State Single Audit Implementation Act. Those standards, applicable sections of OMB Circular A-133, and the State Single Audit Implementation Act require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major State program occurred. An audit includes examining, on a test basis, evidence about the County's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the County's compliance with those requirements.

In our opinion, the County complied, in all material respects, with the requirements referred to above that are applicable to each of its major State programs for the year ended June 30, 2007. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with applicable sections of the OMB A-133, and the State Single Audit Implementation Act, and which are described in the accompanying schedule of findings and questioned cost as items 07-02 and 07-03.

#### Internal Control Over Compliance

The management of the County is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to State programs. In planning and performing our audit, we considered the County's internal control over compliance with requirements that could have a direct and material effect on a major State program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the County's internal control over compliance.

Board of County Commissioners County of Cumberland, North Carolina Page 2

A control deficiency in the County's internal control over compliance exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect noncompliance with a type of compliance requirement of a State program on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies that adversely affects the County's ability to administer a State program such that there is more than a remote likelihood that noncompliance with a type of a compliance requirement of a State program that is more than inconsequential will not be prevented or detected by the County's internal control.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that material noncompliance with a type of compliance requirement of a State program will not be prevented or detected by the County's internal control.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above.

The County's responses to the findings identified in our audit are described in the accompanying schedule of findings and questioned costs. We did not audit the County's response and, accordingly, we express no opinion on it.

This report is intended for the information and use of the audit committee, management, others within the organization, members of the Board of County Commissioners, and federal and State awarding agencies and pass-through entities, and is not intended to be and should not be used by anyone other than these specified parties.

CHERRY, BEKAERT & HOLLAND L.L.P.

Cherry, behave Holland HP

Fayetteville, North Carolina November 15, 2007

#### **Schedule of Findings and Questioned Costs**

Year Ended June 30, 2007

#### SECTION I. Summary of Auditor's Results

#### Financial Statements

Type of auditor's repo	ort issued: Unqualified							
Internal control over f	inancial reporting:							
- Material weaknes	s(es) identified		Yes	_X_	No			
- Significant Deficient that are not consimaterial weakness	dered to be	_X_	Yes		None reported			
Noncompliance mate statements noted	rial to financial		Yes	_X_	No			
Federal Awards								
Internal control over r	major federal programs:	:						
- Material weaknes	s(es) identified		Yes	_X_	No			
- Significant Deficie that are not consi material weaknes	dered to be		Yes	X	None reported			
Noncompliance material to federal awards Yes X No								
Type of auditor's repo	ort issued on complianc	e for major	federal	program	s: Unqualified			
Any audit findings dis required to be repor with Section 510(a)	ted in accordance		Yes	X	_ No			
Identification of major	federal programs:							
25.658 P3.658 P3.659 P3.557 P3.558 P3.667 P3.778 P3.767 P3.994	Names of Federal P Title IV-E Foster Care Foster Care Adoption As Supplemental Nutrit Temporary Assistan Social Services Bloc Medical Assistance NC Health Choice (Compare)	re Cluster - Title IV-Essistance ion Prograr ice for Need ck Grant - Title XIX CHIPS)	Ē m for W					
Dollar threshold used between Type A and		\$ 3,0	000,000	<u>)</u>				

#### Schedule of Findings and Questioned Costs (continued)

#### Year Ended June 30, 2007

Au	ditee qualified as low-risk auditee?	X	Yes		No
<u>Sta</u>	ate Awards				
Inte	ernal control over major State programs:				
-	Material weakness(es) identified		Yes	_X_	No
-	Significant Deficiency(s) identified that are not considered to be material weaknesses		Yes	_X	None reported
No	ncompliance material to State awards		·Yes	_X_	No
Ту	pe of auditor's report issued on compliance	for major	State pr	ograms:	Unqualified
re W	y audit findings disclosed that are equired to be reported in accordance ith the State Single Audit appearance on the state Single Audit on the state Single Audit on the state of the stat	X	_ Yes		No
ide	entification of major State programs:				
	Program Name Adoption Subsidy Juvenile Crime Prevention Public Access Funds Public School Building Capital Fund				

#### Section II. Financial Statement Findings

#### Finding 07-01

#### SIGNIFICANT DEFICIENCY

Criteria:

Internal controls are enhanced when the responsibility for executing a transaction, recording the transaction and maintaining custody of the assets resulting from the transaction are assigned to different individuals.

Condition:

In reviewing internal control procedures within the ancillary departments of the County, we noticed a lack of segregation of duties. Internal controls are enhanced when the responsibility for executing a transaction, recording the transaction and maintaining custody of the assets resulting from the transaction are assigned to difference individuals.

#### Schedule of Findings and Questioned Costs (continued)

Year Ended June 30, 2007

Effect:

While it may be convenient to have one person authorized to handle multiple phases of a transaction, such a situation may lead to misstatements within the financial statements, which does not provide the ideal internal control structure.

Cause:

The small number of employees within the County's ancillary departments makes it difficult to achieve an adequate segregation of duties.

Recommendation:

We recommend that the County continue to review cash receipting processes and segregation of duties in each ancillary department and where appropriate, make the necessary changes to the cash receipting process.

Management's Response:

Management agrees with finding and will continue to review each ancillary department that receives cash, and where appropriate, make the necessary changes to the cash receipt process.

#### Section III. Federal Award Findings and Questioned Costs

None

#### Section IV. State Award Findings and Questioned Costs

#### Office of State Budget and Management

Public School Building Capital Fund

Finding 07-02

#### NONMATERIAL NONCOMPLIANCE

#### CASH MANAGEMENT

Criteria:

State funds may not earn interest prior to final payments for approved

projects.

Condition:

The County withdrew lottery proceeds from the State Treasurer's disbursing fund prior to needing the funds for final payment and held those funds within their depository account earning interest on the funds. State practice is to allow a three (3) day turn around of funds from time of withdraw to time of final payment.

Questioned Costs:

\$14.880

Effect:

Interest was earned on State funds in violation of program compliance requirements.

Cause:

The County has not familiarized itself with the cash management requirements of the Public School Building Capital Fund program.

#### Schedule of Findings and Questioned Costs (continued)

#### Year Ended June 30, 2007

Recommendation:

The County should not issue warrants against the State Treasurer's

account until such time they are prepared to make final payment for

construction expenditures.

Management's

Response:

Management agrees with finding and will change the timing of warrants issued against the State Treasurer's account to more closely match the

expenditures for approved projects.

Office of State Budget and Management

Public School Building Capital Fund

Finding 07-03

NONMATERIAL NONCOMPLIANCE

SUB-RECIPIENT MONITORING

Criteria:

Counties are responsible for monitoring the County Schools and their

expending of these funds.

Condition:

The County currently has no process in place to properly monitor project

expenditures spent at the County Schools.

**Questioned Costs:** 

None

Effect:

Public School Building Capital Funds could be used to fund projects

and/or expenditures that have not been properly approved.

Cause:

The County has not developed a method of monitoring the County

Schools use of program funds.

Recommendation:

The County should develop a method of reconciling the County Schools construction expenditures to County records of withdraws against the

State Treasurer's account and testing those expenditures to determine if

they meet program requirements for allowable costs.

Management's

Response:

Management agrees with finding and is working with the County Schools'

finance department to develop a method of reconciling project expenditures and ensuring those expenditures follow program

requirements.

#### Schedule of Corrective Action Plan

#### Year Ended June 30, 2007

#### II - Financial Statement Findings

Finding 07-01

A. Name of Contact Person:

Amy Canon, Finance Director

B. Corrective Action:

The County will continue to review each ancillary department that receives cash, and where appropriate, make the necessary changes to the cash receipt

process

C. Proposed Completion:

Corrective action to be taken immediately.

#### III - Federal Award Findings and Questioned Costs

None

#### IV - State Award Findings and Questioned Costs

Finding 07-02

A. Name of Contact Person:

Amy Canon, Finance Director

B. Corrective Action:

The County will time its withdrawal of program funds more closely to the needs of final payment for approved and allowable expenditures. Funds will not be maintained in the County's general depository for

extended lengths of time.

C. Proposed Completion:

Corrective action to be taken immediately

#### Finding 07-03

A. Name of Contact Person:

Amy Canon, Finance Director

B. Corrective Action:

The County will work with the County Schools to develop

a method of monitoring and sub-recipient reporting.

C. Proposed Completion:

Corrective action to be taken immediately

#### Schedule of Prior Year Audit Findings

Year Ended June 30, 2007

Finding 06-01

Status: Completed

Finding 06-02

Status: Completed

Finding 06-03

Status: Completed

#### COUNTY OF CUMBERLAND, NORTH CAROLINA SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS Year Ended June 30, 2007

Grantor/Pass-through Grantor/Program Title 1(a)	Federal CFDA <u>Number</u>	State/ Pass-through Grantor's <u>Number</u>	Fed. (Direct & Pass-through) <u>Expenditures</u>	State Expenditures	Local Expenditures
Federal Awards:					
U.S. Dept. of Agriculture Food and Consumer Service Passed-through N.C. Dept. of Agriculture: Food Distribution  Passed-through the N.C. Dept. of Health and Human Services:	10.550		\$ 2,028	\$ -	\$ -
Division of Social Services:  Administration:  Food Stamp Cluster:  Food Stamp Program - Noncash  Food Stamp Incentive Retention  State Administrative Matching Grants for	10.551 10.551		43,528,940 79,409		:
the Food Stamp Program Total Food Stamp Cluster	10.561	•	1,908,692 45,517,041		1,908,692 1,908,692
Passed-through the N.C. Dept. of Health and Human Services: Division of Public Health: Administration:					
Special Supplemental Nutrition Program for Women, Infants, & Children Direct Benefit Payments: Special Supplemental Nutrition Program for	10.557		1,626,320	-	-
Women, Infants, & Children AGRI-SFP Food Program Meal	10.557 10.559		7,746,375 4,602	-	- -
Water and Waste Disposal Systems for Rural Communities	10.760		206,800		
Total U.S. Dept. of Agriculture			55,103,166		1,908,692
U.S. Department of Housing and Urban Development  Community Planning and Development  Passed-through the N.C. Dept. of Health and  Human Services:  Department of Administration:					
Emergency Shelter Grants Program Direct Program: Community Development Block	14.231		7,101	-	7,101
Grants/Entitlement Grants Supportive Housing Program HOME Investment Partnerships Program	14.218 14.235 14.239	-	1,613,837 129,444 491,452	- - -	- -
Total U.S. Dept. of Housing and Urban Development		-	2,241,834		7,101
U.S. Dept. of Justice  Bureau of Justice Assistance  Passed-through the N.C. Dept. of Crime  Control and Public Safety:  Direct Program:					
Edward Byrne Memorial Justice Assistance Grant Gang Resistance Education and Training Bullet Proof Vest Partnership Program	16.738 16.737 16.607	-	57,252 135,000 6,552		<u>-</u> -
Total U.S. Dept. of Justice		-	198,804	<u> </u>	

#### COUNTY OF CUMBERLAND, NORTH CAROLINA SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS Year Ended June 30, 2007

U.S. Dept. of Labor  Employment and Training Administration  Passed-through Senior Service America, Inc.: Senior Community Service Employment Program 17.235 \$ 418,919 \$ - \$  WorkForce Investment Act Cluster Direct Program: National Emergency Grant 17.260 878,649 - Passed-through the N.C. Department of Commerce: Division of Employment and Training: WIA Adult Program 17.258 760,561 -	55,216 - -
Direct Program: National Emergency Grant Passed-through the N.C. Department of Commerce: Division of Employment and Training:	-
14H4 A 1 H =	
WIA Youth Activities 17.259 494,015 - WIA Dislocated Workers 17.260 1,013,992 -	
Total U.S. Dept. of Labor	55,216
U.S. Dept. of Transportation Federal Highway Administration Passed-through the N.C. Department of Transportation: Highway Planning and Construction Cluster:	
Highway Planning and Construction Grants 20.205 656,726 48,165  Federal Transit Administration	418,526
Passed-through the N.C. Department of Transportation: Federal Transit - Metropolitan Planning Grants 20.505 54,368 6,796	6,796
Total U.S. Dept. of Transportation 711,094 54,961	425,322
National Endowment For the Arts           The Big Read         45.024         11,500         -	13,568
Federal Emergency Management Agency Passed-through N.C. Dept. of Crime Control and Public Safety: Division of Emergency Management:	
Emergency Management Performance Grants 83.552 60,959 -	1,044,590
U.S. Election Assistance Commission  Passed-through the N.C. State Board of Elections:  Board of Elections Voting Booth Grant 90.401 187,057 -	
Administration for Children and Families  Passed-through the N.C. Dept. of Health and Human Services:	•
Division of Social Services:  Workfirst/Temporary Assistance for Needy Families (TANF)  93.558  6,606,768  - WorkFirst/TANF - Direct	6,850,650
Benefit Payments 93.558 5,481,577 (4,646)  N.C. Child Support Enforcement Section 93.563 25,939 -  Low-Income Home Energy Assistance Block Grant:	924 13,362
Administration 93.568 61,064 - Crisis Intervention Program 93.568 422,852 - Energy Assistance Payments-Direct Benefit Payments 93.568 495,844 - Permanency Planning - Families for Kids 93.645 98,176 25,664 SSBG - Other Services and Training 93.667 1,413,405 136,061 LINKS (formerly Independent Living Grant) 93.674 97,243 24,311	- - - 68,661 2,018,606

Grantor/Pass-through <u>Grantor/Program Title</u> 1(a)	Federal CFDA <u>Number</u>	State/ Pass-through Grantor's <u>Number</u>	Fed. (Direct & Pass-through) Expenditures	State Expenditures	Local <u>Expenditures</u>	
Foster Care and Adoption Cluster:	*					
Title IV-E Foster Care Adoption Assistance - Direct Benefit Payments	93.658		\$ 2,379,329	\$ 1,071,560	\$ 1,115,900	
Total Foster Care and Adoption Cluster	93.659	•	926,451 3,305,780	258,380 1,329,940	258,380 1,374,280	
Division of Aging:						
Division of Social Services:						
SSBG-Adult Day Care	93.667		80,946	68,131	21,297	
Division of Child Development: Subsidized Child Care (Note 4) Child Care Development Fund Cluster: Division of Social Services:						
Child Care and Development Fund-Administration Division of Child Development:	93.596		603,095	• •	· . <del>-</del>	
Child Care Development Fund - Discretionary	93.575		5,800,055	-	-	
Child Care Development Fund - Mandatory	93.596		2,386,741	-	=	
Child Care Development Fund - Match	93.596		1,519,378	856,886		
Total Child Care Development Fund Cluster		-	10,309,269	856,886		
Social Services Block Grant	93.667		80,015	-	-	
TANF	93.558		2,191,022	-	-	
TANF - MOE			-	3,942,894	-	
Smart Start State Appropriations			-	159,227	-	
Total Subsidized Child Care Cluster		-	12,580,306	1,145,840 6,104,847		
Substance Abuse and Mental Health Administration  Passed-through the N.C. Dept. of Health and Human Services: Division of Mental Health, Developmental Disabilities and Substance Abuse Services: Homelessness (PATH) MAJORS Substance Abuse/Juvenile Justice Initiative Substance Abuse Training Treatment Alternatives to Street Crime	93.150 93.959 93.959 93.959		134,000 115,146 1,079 836,484	30,798 - 798,041		
Mental Health Cluster: Block Grants for Community Mental Health Services Social Services Block Grant	93.958 93.667		205,738	-	<u>.</u>	
State Appropriations - Child	00.001		-	126,763	_	
- Adults			<del>-</del> .	1,131,564	_	
- Other			-	41,758	_	
Total Mental Health Cluster		_	205,738	1,300,085	-	
<u>Developmental Disabilities Waiting List Cluster:</u> SSBG-Developmental Disabilities Waiting List Funds	93.667					
State Appropriations		_	-	14,444	-	
Total Developmental Disabilities Waiting List Cluster			-	14,444	-	
Developmental Disability Services - Adult Developmental Disability Services - Child	93.667 93.667		149,968 20,795	-	-	
Substance Abuse Cluster: Block Grant for Prevention and						
Treatment of Substance Abuse	93.959		233,251	-	_	
State Appropriations - Child			· -	71,000	-	
- Adults			, <b>=</b>	842,622	-	
- Others		_	-		-	
Total Substance Abuse Cluster			233,251	913,622		

Grantor/Pass-through Grantor/Program Title 1(a)	Federal CFDA <u>Number</u>	State/ Pass-through Grantor's <u>Number</u>	Fed. (Direct & Pass-through) Expenditures	State Expenditures	Local Expenditures
Health Care Financing Administration Passed-through the N.C. Dept. of Health and Human Services:				,	
Division of Medical Assistance: Direct Benefit Payments:					
Medical Assistance Program	93.778		\$ 179,175,147	\$ 91,080,760	\$ 13,459,011
Division of Social Services:					
Medical Assistance Program Administration	93.778		3,151,750	407,086	2,495,474
Health Choice	93.767		150,623	10,690	39,437
Adolescent Parenting	93.778		50,417	16,446	33,971
Centers for Disease Control Passed-through the N.C. Dept. of Health and Human Services:					
Division of Public Health: Project Grants & Cooperative Agreements for Tuberculosis		•			
Control Program	93.116	4552	38,371	_	-
Cooperative Agreements for State-Based Comprehensive Breast and Cervical Cancer					
Early Detection Programs	93.919	5452, 5465	54,344	-	-
Statewide Health Promotion Program	93.991	5503	17,821	-	-
Family Planning Services Centers for Disease Control and Prevention Investigations	93.217		172,100		-
and Technical Assistance	93.283		39,372	_	_
Bioterrorism Grant	93.283		595,616	-	-
Health Resources and Services Administration  Passed-through the N.C. Dept. of Health and Human Services:  Division of Public Health:			454.040		
Immunization Grants	93.268	5715	151,643	-	-
Diabetes Control Program Project Direct Maternal and Child Health Services Block Grant	93.988 93.994		500 825,344	-	-
Temporary Assistance for Needy Families	93.558		46,454	-	-
		•			
Total U.S. Dept. of Health and Human Services			216,835,861	102,256,280	26,375,673
			-		
Department of Homeland Security  Passed-through the N.C. Dept. of Crime Control & Public Safety:  Division of Emergency Management:					
State Domestic Preparedness Equipment Support Program-Pt.2	97.004		4,895	_	_
State Domestic Preparedness Equipment Support Program-Pt.1	97.004		41,424	- -	- · ·
Homeland Security Grants	97.067		147,271	-	-
LETPP Law Enforcement Grant	97.074		104,021	-	_
Total U.S. Department of Homeland Security			297,611	<del>-</del>	<u> </u>
Human Orașiani	•				
Human Services: Division of Medical Assistance:					
Medicaid At-Risk		-	40,158	-	
Total Federal awards		-	279,254,180	102,311,241	29,830,162

Grantor/Pass-through <u>Grantor/Program Title</u> 1(a)	*53°	Federal CFDA <u>Number</u>	State/ Pass-through Grantor's <u>Number</u>	Fed. (Direct & Pass-through) <u>Expenditures</u>	State Expenditures	Local Expenditures
State Awards:						
N.C. Dept. of Health and Human Services						
Division of Social Services:	Dinnet Donnett					
State/County Special Assistance for Adults Payments	- Direct Benefit			\$ -	\$ 2,026,152	\$ 2,027,832
State Foster Care Benefits Program				φ -	298.558	φ 2,027,632 298,556
Adoption Subsidy - Direct Benefit	*			_	845,945	232,688
Energy Assistance - CP&L Energy Program	า			-	4,040	· <del>-</del>
State Aid Payments					208,957	-
Temporary Assistance for Needy Families I Special Links	ncentives			-	11,290	-
AFDC Incentives				-	11,916 1,836	<u>-</u>
Adult Protective Services	•			-	32,349	315,511
Smart Start Administration				-	342,721	84,605
Family Violence Prevention Grant				-	24,731	6,183
District COUNTRY I						
Division of Child Development: Smart Start Read to Me					261,251	
Smart Start Nead to Me				-	73,148	-
Smart Start - Mental Health				-	214,414	-
Division of Public Health:						
General			4110	-	170,180	-
Epilepsy			5555	-	1,541	-
TB Medical Services			4554	•	4,969	-
Communicable Disease Risk Reduction/Health Promotion			4510 5503		25,762	-
Immunization-State			5503	- -	11,760 2,633	-
Tuberculosis			4551	_	82,608	- -
Vector Control			4801	-	7,644	-
AIDS-State			4536	-	25,000	-
Division of Mental Health, Developmental Dis	abilities					
and Substance Abuse Services: General Program Services				_	108,781	
Systems Management Transition				-	4,848,154	-
Developmental Disability Services - Child				-	474,759	-
Developmental Disability Services - Adult				-	897,822	•
Mental Retardation / Mental Illness				• -	820,058	•
Comprehensive Treatment Services Program (At Risk Children)					320,413	
Crisis Services				-	62,956	-
DD Traumatic Brain Injury				-	5,000	-
Emergency Services			-		28,460	
Total N. C. Department of Health and Human	Services				12,255,808	2,965,374
N.C. Dept. of Environment & Natural Resource	es					
Division of Environmental Health:	_					
Environmental Health				-	42,459	-
Lead Paint Hazard				-	3,763	-
Mobile Source Emissions Reduction Grant				-	18,375	-
Air Quality Grant				, , <del>*</del>	1,409	1,062

Grantor/Pass-through <u>Grantor/Program Title</u> 1(a)	Federal CFDA <u>Number</u>	State/ Pass-through Grantor's <u>Number</u>	Fed. (Direct & Pass-through) <u>Expenditures</u>	State Expenditures	Local <u>Expenditures</u>
Division of Water and Soil Conservation: Agriculture Cost Share Program			\$ -	\$ 23,149	\$ 25,725
Soil and Water District Projects			-	4,000	63,717
Total N.C. Department of Environment & Natural Resources			-	93,155	90,504
N.C. Department of Veteran's Affairs Veteran's Services Grant			<u> </u>	2,000	214,594
Office of State Budget and Management Public School Building Capital Fund				3,028,986	1,009,662
Department of Juvenile Justice & Delinquency Prevention Juvenile Crime Prevention Program			· ·	1,150,414	591,332
N.C. Rural Economic Development Center Unsewered Communities Grant				60,697	
N.C. Dept. of Crime Control and Public Safety Governor's Crime Commission: Education and Public Awareness Grant			_	38,222	135
Community Monitoring Program			_	2,616	-
Total N.C. Department of Crime Control and Public Safety			-	40,838	135
N.C. Dept. of Cultural Resources State Aid to Public Libraries			-	409,007	7,471,987
N.C. Dept. of Transportation Rural Operating Assistance Program Cluster: Elderly and Disabled Transportation Assistance Program (E&DTAP) Rural General Program Work First Transitional/Employment Trans. Assistance			- - -	144,031 105,511 43,669	9,349 17,880
Total Rural Operating Assistance Program Cluster			-	293,212	27,229
Human Services Transportation Program			-	50,280	8,905
Public Access Funds  Total N.C. Department of Transportation		•	<u></u>	400,000	20.424
Total N.C. Department of Transportation		-	_	743,492	36,134
N.C. Dept. of Administration  Domestic Violence Program			-	62,604	15,651
N.C. Dept. of Corrections Criminal Justice Partnership Program		-	<u></u>	216,776	27,696
Total State awards		-	-	18,063,777	12,423,070
Total Federal and State awards		=	\$ 279,254,180	\$ 120,375,018	\$ 42,253,233

#### Notes to the Schedule of Expenditures of Federal and State Financial Awards:

#### 1. Basis of Presentation

The accompanying schedule of expenditures of federal and State awards includes the federal and State grant activity of the County of Cumberland and is presented on the modified accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of OMB Circular A-133, Audits of States, Local Governments, and Non-Profit Organizations, and the State Single Audit Implementation Act. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of the basic financial statements. Benefit payments are paid directly to recipients and are not included in the County's basic financial statements. However, due to the County's involvement in determining eligibility, they are considered federal awards to the County and are included on this schedule.

#### 2. Subrecipients

Of the federal and State expenditures presented in the schedule, the County of Cumberland provided federal awards to subrecipients as follows:

	CFDA	rederai	State
Program Title	<u>Number</u>	<u>Expenditures</u>	<u>Expenditures</u>
Highway Planning and Construction	20.205	\$ 656,726	\$ 48,165
Supportive Housing Program	14.235	129,444	-
Juvenile Crime Prevention Program		-	1,150,414
Public School Building Capital Fund		-	3,028,986

#### 3. General Fund Transfer to Mental Health

The County of Cumberland is the only county in the catchment area for this Mental Health area program. The county budgeted and actually transferred \$4,456,053 from the general fund to the area program.

4. The following are clustered by the NC Department of Health and Human Services and are treated separately for state audit requirement purposes: Subsidized Child Care, Foster Care and Adoption, Mental Health Services, Developmental Disability Waiting List Services, Substance Abuse Services, and Infants and Toddlers with Disabilities.

## CONTINUING DISCLOSURE INFORMATION (Unaudited)

Securities Exchange Commission Rule 15c2-12 requires that the County make continuing disclosures related to certain general and non-general obligation debt. These disclosures are required to be submitted annually to the Nationally Recognized Municipal Securities Information Repositories by the end of the seventh month following the County's fiscal year ended June 30.

#### AVAILABLE SOURCES OF PAYMENT OF INSTALLMENT DEBT

The County may pay installment payments from any source of funds available to the County in each year and appropriated by the Board of County Commissioners for such purpose.

General Fund Revenues. The County's General Fund revenues (excluding other financing sources) for the fiscal year ended June 30, 2007 were approximately \$279 million. General Fund revenues are derived from various sources, including property taxes (approximately 50.1%), sales taxes, and intergovernmental revenues. The County's property tax rate is \$0.88 per \$100 of assessed value. A rate of \$.01 per \$100 of assessed value presently generates approximately \$1,552,000 annually. The State Constitution permits counties to impose property taxes of up to \$1.50 per \$100 of assessed value without the requirement of a voter referendum.

Based upon the N.C. General Statutes, the net debt for any county may not exceed 8 percent of the total assessed value of real and personal property. General obligation debt at June 30, 2007 is \$98,230,000 which is significantly less than the legal limit of approximately \$1 billion. Debt service payments represent 4.42% of total actual expenditures for FY 2007 and 4.77% of total budgeted expenditures for FY 2008. In fiscal year 2007, the County transferred \$758,000 from the General Fund to pay operating expenses of the Crown Center and \$2,881,485 to pay debt service on the Crown Coliseum. For FY2008, the County budgeted transfers from the General Fund of \$683,000 for Crown Center operating and \$2,664,517 for Crown Coliseum debt service.

<u>Prepared Food and Beverage Tax Revenues</u>. The North Carolina General Assembly (the "General Assembly") has authorized the County to levy a prepared food and beverage tax (the "Food and Beverage Tax") of up to 1% of the sale price of prepared food and beverages sold at retail for consumption on or off the premises by any retailer within the County that is subject to sales tax imposed by the State.

The proceeds of the Food and Beverage Tax are collected monthly by the County and allocated to the Cumberland County Civic Center Commission (the "Commission") and maintained in the County's Crown Center Enterprise Fund. The Commission may use the proceeds of the Food and Beverage Tax to pay debt service or to expand the existing arena facilities or to pay other costs of acquiring, constructing, maintaining, operating, marketing and promoting the new colliseum or expanded arena facilities. Set forth below are the historical receipts from the Food and Beverage Tax, net of administrative expenses, for the five fiscal years ended June 30, 2007 and the forecasted receipts from the Food and Beverage Tax, net of administrative expenses, for the five fiscal years ending June 30, 2012:

Ended June 30 (1) 2003 2004 2005	Receipts (2) \$ 3,341,000 3,564,000
2004	3,564,000
2005	
	3,797,000
2006	4,064,000
2007	4,516,000
Fiscal Year	Forecasted
Ended June 30	Receipts (3)
2008	\$ 4,652,000
2009	4,791,000
2010	4,935,000
2011	5,083,000
2012	5,236,000
2008	\$ 4,652,000

- (1) The Food and Beverage Tax became effective on January 1, 1994.
- (2) Historical receipts from the Food and Beverage Tax are audited amounts less collection costs ranging from \$36,462 to \$43,930 per year.
- (3) Forecasted receipts assume 3% annual growth in tax revenue and 4.0% growth in the cost of collection for FY 2008 and 3% thereafter.

Occupancy Tax Revenues. The General Assembly has also authorized the County to levy a room occupancy and tourism development tax (the "Occupancy Tax") on the gross receipts derived from the rental of any sleeping room or lodging furnished in any hotel, motel, or inn located in the County. This is in addition to any state or local sales or occupancy tax. The Occupancy Tax does not apply to any room or rooms, lodging or accommodations supplied to the same person for a period of 90 continuous days or more or to sleeping rooms or lodgings furnished by charitable, educational, benevolent or religious institutions or organizations not operated for a profit. Prior to January 1, 2002 the Occupancy Tax rate was 3%. In 2001, the General Assembly authorized a series of 1% increases in the occupancy tax rate to be implemented over several years, eventually capping out at 6%. On January 1, 2002, the authorized rate increased to 4%. Effective January 1, 2004 the authorized rate increased to 5% and on January 1, 2005, the authorized rate capped out at 6%. The legislation also created the Cumberland Tourism Development Authority ("CTDA"). The legislation did not change the percentage of the Occupancy Tax previously allocated to the Civic Center Commission. The proceeds of the Occupancy Tax are collected monthly by the County. The County deducts 3% for administrative expenses on the first \$500,000 collected and 1% on amounts in excess of \$500,000. Fifty percent of the net proceeds from the first 3% of the Occupancy Tax is allocated to the Civic Center Commission and the remainder to CTDA. All taxes collected in excess of the first 3% are allocated to CTDA. CTDA is required to share 50% of these "additional" taxes with the Arts Council to support festivals and events that will draw tourists to the County. The remainder must be used by CTDA to promote travel and tourism in the County.

The Civic Center Commission may use the proceeds of the Occupancy Tax received by it only to finance renovations and expansions of the Cumberland County Crown (Civic) Center, and, with the permission of the Board of County Commissioners, to finance construction of new convention-oriented or multipurpose facilities. Set forth below are the historical receipts of the Civic Center Commission from the Occupancy Tax, net of administrative expenses, for the five fiscal years ended June 30, 2007 and the forecasted receipts from the Occupancy Tax, net of administrative expenses, for the five fiscal years ending June 30, 2012:

Fiscal Year <u>Ended June 30</u> 2003 2004 2005 2006 2007	Historical <u>Receipts (1)</u> \$ 684,000 759,000 778,000 768,000 848,000
Fiscal Year Ended June 30 2008 2009 2010 2011 2012	Forecasted <u>Receipts (2)</u> \$ 873,000 899,000 926,000 954,000 983,000

- (1) Historical receipts from the Occupancy Tax are audited amounts less 3% collection fee. FY 2003 FY 2005 receipts increased significantly due to the large presence of military reservists related to war on terror.
- (2) Forecasted receipts assume 3% annual growth rate less 3% collection fee.

Under the statutory distribution formula, the County will receive an equivalent amount in each fiscal year with such amount to be used for advertising the civic center complex and promoting travel and tourism within the County. The County expects to use the proceeds of the Occupancy Tax allocated to the Commission and the Food and Beverage Tax as sources from which to make its installment payments. These proceeds and transfers of amounts from the General Fund necessary to make such installment payments are deposited into a special fund created by the County. No assurance can be given that the proceeds of the Occupancy Tax and Food and Beverage Tax will be equal to the installment payments in any fiscal year. In addition, the proceeds of the Occupancy Tax and the Food and Beverage Tax have not been pledged directly or indirectly as security for any

debt obligation and the registered owners of any such debt obligation have no lien on or claim against such proceeds, whether or not a default occurs, and although the County has no reason to believe that either event will take place, no assurance can be given that the Occupancy Tax and the Food and Beverage Tax will not be reduced or appealed by the General Assembly or the Board of County Commissioners. The General Assembly is not precluded by any existing statutory or constitutional provision from enacting legislation that may repeal, reduce or otherwise adversely affect the County's authority to impose the Occupancy Tax and the Food and Beverage Tax.

#### **DEBT INFORMATION**

#### Prior Years' Defeasance of General Obligation Debt

In prior years, the County has defeased various general obligation bond issues by creating separate irrevocable trust funds with various escrow agents. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust funds. The investments and related fixed earnings are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt had been considered defeased and therefore removed from the County's liabilities. As of June 30, 2007, the amount of prior year defeased general obligation debt outstanding and removed from the County's liabilities amounted to \$30,220,000.

#### **Outstanding General Obligation Debt**

	Principal Outstanding as of							
	June 30, 2004		une 30, 2004 June 30, 2005		June 30, 2006		June 30, 2007	
General Obligation Bonds								
School	\$	104,835,000	\$	104,115,000	\$	97,150,000	\$	90,185,000
Community College Facilities Library Facilities		3,260,000		2,875,000		2,480,000		2,125,000
Total G.O. Debt	\$	7,800,000 115,895,000	\$	7,150,000 114,140,000		6,535,000 106,165,000	\$	5,920,000 98,230,000
	<del>*</del>		<u> </u>	,	<u> </u>	.00,.00,000		33,230,000

Note: The outstanding general obligation debt shown above does not include obligations that are solely the responsibility of the County's various component units including the Eastover Sanitary District (\$3,771,500) and the North Cumberland Regional Sewer System District (\$1,250,000).

In accordance with the provisions of the State Constitution and The Local Government Bond Act, as amended, the County has the statutory capacity to incur additional net debt in the amount of \$1,303,463,000 as of June 30, 2007.

## **General Obligation Debt Ratios**

At July 1	Total G.O. Debt	Assessed Valuation	Ratio of G.O. Debt To Assessed Valuation	Population (1)	G.C	Fotal D. Debt Capita
2003	\$ 123,510,000	\$12,813,032,000	0.96%	308,735	\$	400.05
2004	115,895,000	14,173,380,000	0.82%	310,549		373.19
2005	114,140,000	14,488,618,000	0.79%	305,173		374.02
2006	106,165,000	15,187,241,000	0.70%	305,829		347.14
2007	98,230,000	15,707,814,000	0.63%	308,255		318.66

<sup>(1)</sup> North Carolina Office of State Budget & Management – State Demographics Section.

## General Obligation Debt Service Requirements and Maturity Schedule

	Cumberland County							
FY	Schools (Including Related 2004 Refunding)			aries d 2004 Refunding)	Community College (Including Related 2004 Refunding)			
Ending	(mordanig relate	Principal	\(\(\text{\tince}\text{\text{\text{\text{\text{\text{\text{\text{\texi{\text{\tinc{\tin\text{\text{\text{\text{\text{\text{\text{\text{\text{\text{\tex{\tex	Principal		Principal		
June 30	Principal	& Interest	Principal	& Interest	Principal	& Interest		
2008	7,035,000	11,309,221	615,000	880,500	345,000	434,350		
2009	6,995,000	10,946,051	610,000	857,050	335,000	414,000		
2010	6,955,000	10,584,481	600,000	828,750	330,000	398,950		
2011	6,925,000	10,224,981	595,000	799,750	325,000	380,750		
2012	6,995,000	9,963,221	595,000	770,000	330,000	369,500		
2013	6,820,000	9,450,850	585,000	730,250	460,000	483,000		
2014	7,030,000	9,327,850	885,000	1,001,000				
2015	7,015,000	8,969,350	880,000	951,750				
2016	7,335,000	8,944,351	555,000	582,750				
2017	7,810,000	9,058,351						
2018	6,890,000	7,753,600						
2019	6,830,000	7,391,537						
2020	2,500,000	2,756,687						
2021	2,375,000	2,517,688						
2022	500,000	528,437						
2023	175,000	182,437						
Bal @ 6/30/07	\$ 90,185,000	\$ 119,909,093	\$ 5,920,000	\$ 7,401,800	\$ 2,125,000	\$ 2,480,550		

## General Obligation Bonds Authorized and Unissued

Purpose	Date Approved	Authorized and Unissued_(1)		
School Refunding	February 16, 1998	\$ 6,605,000		
School	October 19, 2005	1,000		
Refunding	October 19, 2005	7,495,000		
•		<u>\$ 14,101,000</u>		

<sup>(1)</sup> The County does not intend to issue the balance of the above bonds.

## **Other Long-Term Commitments**

Purpose	Original Amount/Costs	Principal & Interest Repayment/Requirements	FY2008 Principal And Interest Requirements	Balance June 30, 2007
Certificates of Participation – Coliseum 1995 Series A	55,153,781	Partially refunded on July 1, 1998 from proceeds of 1998 COPS Coliseum Refunding leaving a balance of \$7,803,781. Principal payable annually and interest payable semi-annually in arrears through December 1, 2013. Total principal and interest payments range from \$0 to \$1,708,970; payable from Enterprise Fund	0	1,428,781
Certificates of Participation - Coliseum Refunding Series 1998	52,950,000	Principal payable annually and interest payable semi-annually in arrears ending December 1, 2024. Annual principal and interest payments range from \$1,989,898 to \$5,441,425; payable from Enterprise Fund.	5,039,175	44,650,000
Certificates of Participation - DSS Building/Community Corrections Center/ Equipment	37,350,000	Principal payable annually and interest payable semi-annually in arrears ending December 1, 2017. Annual principal and interest payments range from \$682,149 to \$2,956,288; payable from General Fund	2,955,570	25,400,000

Purpose	Original Amount/Costs	Principal & Interest Repayment/Requirements	FY2008 Principal and Interest Requirements	Balance June 30, 2007
Certificates of Participation - Detention Center and Mental Health Facility Refunding Series 2000	50,780,000	Principal payable annually and interest payable semi-annually in arrears ending June 1, 2024. Total annual principal and interest payments range from \$2,220,775 to \$4,583,990; payable from the General Fund	4,358,495	36,850,000
Capital Lease – Sun Trust Leasing – Energy Savings Equipment	4,537,080	Semi-annual payments of \$248,661 including interest of 3.945% beginning June 9, 2006 and ending December 9, 2017; payable from the General Fund	497,321	4,241,761
Promissory Note-Section 108 Community Development	1,500,000	Principal payable annually in arrears ending August 1, 2009. Interest payable semi-annually at an average rate of 5.86%. Payable from Special Revenue Fund	177,039	450,000
Promissory Note – Industrial Park – Healy Land	931,000	\$107,750 principal plus 3.0% interest payable annually on December 1 for 4 years beginning in 2003 and a final balloon payment of \$500,000 plus 3.0% interest on October 14, 2007; payable from the General Fund	454,451	442,911
Promissory Note-Yarborough (Advance Auto Property)	250,000	Nine semi-annual payments of \$28,232 including interest of \$4.5% beginning June 1, 2005 and a final payment of \$27,743 on November 1, 2009; payable from the General Fund	56,464	131,762
Promissory Note-FTCC Local Match on State Bonds	4,300,000	Quarterly payments of \$238,158 including interest of 3.65% beginning August 24, 2006 and ending April 24, 2011; payable from the General Fund.	944,632	<u>3,501,470</u>
	<u>\$ 207,751,861</u>		<u>\$ 14,483,147</u>	<u>\$ 117,096,685</u>

The County's payment obligations under the installment financing arrangements described above at June 30, 2007 are as follows:

Fiscal Year Ending June 30	Civic Center Certificates Debt Service (1)	DSS Certificates Debt Service	Jail/ WC Certificates Debt Service	Other Agreements Debt Service	Total Non G.O. Debt
2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021 2022 2023	5,039,175 5,168,175 5,307,550 5,441,425 3,546,485 3,544,898 3,546,750 3,542,375 3,540,000 3,542,125 3,548,250 3,548,250 3,546,875 3,543,750 3,548,500 3,548,500 3,545,750	2,955,570 2,956,288 2,951,660 2,956,190 2,954,365 2,955,760 2,956,015 2,951,100 2,955,006 2,952,350 2,953,518	4,358,495 4,232,120 3,806,420 3,697,750 3,596,000 3,489,000 3,377,000 3,265,250 3,153,750 3,037,500 2,923,531 2,809,281 2,694,750 2,574,938 2,453,113 2,336,812	2,129,907 1,664,628 1,625,095 1,441,955 497,321 497,322 497,322 497,321 497,321 497,321 248,661	14,483,147 14,021,211 13,690,725 13,537,320 10,594,171 10,486,980 10,377,087 10,256,046 10,146,077 10,029,296 9,673,960 6,352,531 6,241,625 6,118,688 6,001,613 5,882,562
2023 2024 2025 Amortization Refund Gain	3,545,750 3,545,250 3,546,500 70,587,083 (3,460,878) \$ 67,126,205	32,497,822 \$ 32,497,822	54,026,485 \$ 54,026,485	10,094,174 \$ 10,094,174	5,882,582 5,766,025 3,546,500 167,205,564 (3,460,878) \$ 163,744,686

## (1) Partially paid from food and beverage and occupancy taxes. (Coliseum Series 1998 Refunding)

The obligations of the County under the installment financing arrangements described above are not secured by a pledge of the taxing power of the County. In the event of a default by the County, the sole recourse of the obligee is to foreclose on, or otherwise realize upon its security interest in, the property acquisition or improvement of which was financed. No deficiency judgment may be rendered against the County.

## Prior Years' Defeasance of Other (Non-General Obligation) Debt

In prior years, the County has defeased various certificates of participation issues by creating separate irrevocable trust funds with various escrow agents. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust funds. The investments and related fixed earnings are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt had been considered defeased and therefore removed from the County's liabilities. As of June 30, 2007, the amount of prior year defeased non-general obligation debt outstanding and removed from the County's liabilities amounted to \$35,965,000.

#### **Debt Outlook**

In FY 2008 The County intends to issue installment debt up to \$55,000,000 for construction a new middle school, a new library, and a new Health Department building. The County intends to use lottery proceeds to service the portion of the debt related to school construction. The remaining debt service will be funded by general revenues. The County will consider issuing certificates of participation to refund this debt if it becomes economically beneficial at a subsequent time.

The School Board has additional construction needs that are currently being assessed. Additional debt for school construction is likely to be issued in FY 2009 or thereafter.

#### **TAX INFORMATION**

#### **General Information**

#### Fiscal Year Ended or Ending June 30,

	<u>2006</u>	2007 (Amounts in thousan	<u>2008</u> <sup>(3)</sup>
Assessment Ratio <sup>(1)</sup>	100%	100%	100%
Real Property	\$ 11,721,957	\$ 12,246,589	\$ 12,929,062
Personal Property	1,081,144	1,109,791	1,156,138
Vehicles	2,017,935	1,982,534	1,603,505
Public Service Companies <sup>(2)</sup>	<u>366,205</u>	<u>368,900</u>	<u>338,903</u>
Total Assessed Valuation	\$ 15,187,241	\$ 15,707,814	\$ 16,027,608
Rate per \$100 County-wide Levy	<u>.880</u> \$ 133,648	<u>.880</u> \$ 138,229	<u>.880</u> \$ 141,043

- (1) Percentage of appraised value has been established by statute
- (2) Valuation of railroads, telephone companies, and other utilities as determined by the North Carolina Property Tax Commission.
- (3) Estimated as of September 30, 2007 for the fiscal year ending June 30, 2008.

In addition to the County-wide levy, the following table lists the levies by the County on behalf of recreation district(s) and 17 special fire districts for the fiscal years ended or ending June 30.

	<u>2006</u>	2007	<u>2008</u> <sup>(1)</sup>
County-wide Recreation District Special Fire Districts Total Levy	\$ 133,647,721	\$ 138,228,763	\$ 141,042,950
	2,908,351	2,728,539	2,763,946
	5,351,785	4,941,737	<u>4,982,160</u>
	\$ 141,907,857	\$ 145,899,039	\$ 148,789,056

(1) Estimated as of September 30, 2007for the fiscal year ending June 30, 2008.

### **Property Tax Collections**

Year Ended June 30	Prior Years' <u>Levies Collected</u>	Current Year's <u>Levy Collected</u>	Percentage of Current Year's Levy Collected
2003	\$ 4,514,000	\$ 112,620,000	94.90%
2004	5,448,000	119,126,000	93.37
2005	5,552,000	122,646,000	96.04
2006	5,425,000	129,101,000	96.42
2007	4,576,000	133,857,000	96.66

The figures in the preceding table include property tax revenues deposited in the General Fund and the Special Revenue Funds.

## Ten Largest Taxpayers for Fiscal Year 2006-07 (Tax Year 2005-06)

Taxpayer	Type of Business	TY2006 Assessed Valuation*	% of Total Assessed Valuation
Goodyear Tire & Rubber Sprint (Embarq) Wal-Mart Cross Creek Mall, LLC Progress Energy Purolator Products Piedmont Natural Gas DAK Americas Centurion Aviation Services Black & Decker TOTAL	Tire Manufacturer Telephone Utility Retail/Distribution Retail Mall Electric Utility Auto Filter Manufacturer Gas Utility Textiles Aviation Maintenance Power Tool Manufacturer	\$ 155,881 124,316 112,705 85,159 66,963 54,981 54,140 52,217 50,833 35,022 \$ 792,217	0.99% 0.79 0.72 0.54 0.43 0.35 0.34 0.33 0.32 <u>0.22</u> <u>5.03</u> %

<sup>\*</sup> Amounts expressed in thousands.

#### COUNTY OF CUMBERLAND, NORTH CAROLINA Compiled Budget - Annually Budgeted Funds For the Fiscal Year Ended June 30, 2007 (Unaudited)

	General Fund	Special Revenue Funds	Enterprise Funds
Estimated revenues:			
Ad valorem taxes	135,822,224	8,060,353	34,905
Other taxes	43,180,698	16,488,503	5,091,676
Unrestricted intergovernmental	6,807,128	132,840	
Restricted intergovernmental	63,427,726	22,280,720	351,255
Licenses and permits	4,141,098	077.507	11,388
Sales and services	19,218,047	375,537	5,683,991
Interest earned on investments	1,362,585	141,330	595,157
Miscellaneous	4,791,649	402,967 47,882,250	158,782 11,927,154
Total estimated revenues	278,751,155	47,002,200	11,921,104
Appropriations:			
General government	26,700,104	571,230	
Public safety	38,778,916	6,747,953	
Economic and physical development	5,260,811	25,373,390	
Human services	125,895,572	1,826,277	
Cultural and recreation	9,223,450	5,004,980	
Education	79,039,755	18,890,340	4,455,436
Salaries and employee benefits			1,363,305
Other supplies			1,741,942
Repairs and maintenance Contracted services			1,722,983
Utilities			819,657
Administrative costs			1,311,580
Landfill closure and postclosure			839,532
Tax Distribution fee			30,000
Other Operating		269,492	75,892
Contingency			163,117
Capital outlay			3,146,223
Debt service:			0.045.000
Principal retirement	13,435,631	150,000	2,615,000
Interest and fees	8,535,161	37,802	2,296,550
Total appropriations	306,869,400	58,871,464	20,581,217
Estimated revenues over (under) appropriations	(28,118,245)	(10,989,214)	(8,654,063)
Other financing sources (uses):			
Transfers from other funds:		0.770.000	3,639,485
General Fund	4 000 570	2,772,928	3,790,762
Special Revenue Funds	4,082,578	87,000	3,790,702
Enterprise Funds	55,193		
Internal Service Funds Transfers to other funds:			
General Fund		(4,082,578)	(55,193)
Capital Projects	(52,000)	(671,742)	, , ,
Special Revenue Funds	(2,772,928)	(87,000)	
Enterprise Funds	(3,639,485)	(3,790,762)	
Internal Service Funds	(218,905)		
Sale of fixed assets	98,635		
Proceeds of general long term debt			
Appropriated fund balances	30,565,157	16,761,368	1,279,009
Total other financing sources	28,118,245	10,989,214	8,654,063
Estimated revenues and other sources			
over appropriations and other uses	0	0_	0
and the telegraphic and anial and			

Compiled by staff of the Cumberland County finance department from the FY2007 budget at June 30, 2007.

#### COUNTY OF CUMBERLAND, NORTH CAROLINA Compiled Budget - Annually Budgeted Funds For the Fiscal Year Ending June 30, 2008 (Unaudited)

	General Fund	Special Revenue Funds	Enterprise Funds
Estimated revenues:			
Ad valorem taxes	142,635,009	8,039,594	20,150
Other taxes	44,174,039	16,787,669	5,260,885
Unrestricted intergovernmental	7,461,814	400,000	0,200,000
Restricted intergovernmental	59,247,005	10,073,811	246,216
Licenses and permits	3,649,985	,	11,388
Sales and services	12,943,122	342,478	4,691,329
Interest earned on investments	3,151,147	242,000	973,840
Miscellaneous	5,520,003	400,310	6,300_
Total estimated revenues	278,782,124	36,285,862	11,210,108
Appropriations:			
General government	22,566,374	556,328	
Public safety	38,241,023	5,728,614	
Economic and physical development	4,589,305	13,908,654	
Human services	117,653,503	1,554,301	
Cultural and recreation	9,315,187	2,802,977	
Education	76,874,653	8,645,000	
Salaries and employee benefits			4,730,900
Other supplies			1,147,528
Repairs and maintenance Contracted services			1,420,850
Utilities			2,270,555
Administrative costs			838,219
Landfill closure and postclosure			1,203,194
Tax Distribution fee			840,000
Other Operating			76,000
Contingency			70,000
Capital outlay			1,032,750
Debt service:			1,002,100
Principal retirement	13,950,333	150,000	2,880,000
Interest and fees	7,940,677	27,039	2,159,175
Total appropriations	291,131,055	33,372,913	18,599,171
Estimated revenues over (under) appropriations	(12,348,931)	2,912,949	(7,389,063)
Other financing sources (uses):			
Transfers from other funds:			
General Fund		1,967,972	3,347,517
Special Revenue Funds	3,954,507	, , , , ,	4,096,739
Enterprise Funds	55,193		•
Internal Service Funds			
Transfers to other funds:			
General Fund		(3,954,507)	(55,193)
Special Revenue Funds	(1,967,972)		
Enterprise Funds Internal Service Funds	(3,347,517)	(4,096,739)	
Proceeds of general long term debt	(1,056,736)		
Appropriated fund balances	14 711 456	3 170 335	
Total other financing sources	<u>14,711,456</u> 12,348,931	<u>3,170,325</u> (2,912,949)	7,389,063
_		(=,012,070)	7,000,000
Estimated revenues and other sources			
over appropriations and other uses	0	0	0

Compiled by staff of the Cumberland County finance department from the FY2008 adopted budget ordinance at July 1, 2007.