

**CUMBERLAND COUNTY BOARD OF COMMISSIONERS
APRIL 2, 2001, 9:00AM
REGULAR MEETING
CUMBERLAND COUNTY COURTHOUSE
FAYETTEVILLE, NORTH CAROLINA**

PRESENT: Chairman J. Lee Warren, Jr.
Vice Chairman J. Breeden Blackwell
Commissioner Talmage Baggett
Commissioner Kenneth S. Edge
Commissioner John Henley
Commissioner Jeannette Council
Commissioner Billy R. King
James Martin, County Manager
Juanita Pilgrim, Deputy County Manager
Cliff Spiller, Asst. County Manager
Amy Cannon, Asst. County Manager/Finance Director
Grainger Barrett, County Attorney
Marsha Fogle, Clerk to the Board

INVOCATION: Commissioner J. Breeden Blackwell, Vice Chairman
Rev. Steven Byrd, Berean Baptist Church

PLEDGE OF ALLEGIANCE

RECOGNITION: Fayetteville State University Lady Broncos, 2001 CIAA Women's
Basketball Champion

Fayetteville State University Broncos, 2001 CIAA Men's Basketball
Tournament – 2nd Place

Pauline B. Goodman, Workforce Development

AMENDMENTS TO AGENDA:

County Manager James Martin deleted the following items from the consent agenda:

1J (1)a
1J (5)

Mr. Martin also recommended that Item 8B be deleted from the agenda, as no Board action is necessary.

MOTION: Commissioner Edge moved to delete Item 8B from the agenda, as recommended by the County Manager.
SECOND: Commissioner Blackwell
VOTE: UNANIMOUS

1. CONSENT AGENDA

MOTION: Commissioner Baggett moved follow staff recommendations on the items on the Consent Agenda. (note: Items 1J(1)a and 1J(5) have been deleted).
SECOND: Commissioner Council
VOTE: UNANIMOUS

A. Approval of Minutes: March 19, 2001

ACTION: Approve

B. Approval of additions to the State Secondary Road System:

Colonial Heights Subdivision – Calhoun Court

ACTION: Approve

C. Approval of a Proclamation proclaiming April 16-30, 2001 Litter Sweep in Cumberland County

ACTION: Adopt Proclamation

PROCLAMATION

WHEREAS, the NC Department of Transportation annually organizes a statewide spring roadside cleanup to ensure clean beautiful roads in North Carolina; and

WHEREAS, the spring 2001 "Litter Sweep" cleanup will take place April 16-30, 2001, and local governments, businesses, civic and professional groups, churches, schools and concerned individuals are encouraged to organize cleanups in their communities; and

WHEREAS, the cleanup will increase awareness of the need for cleaner roadsides, emphasize the importance of not littering, and encourage recycling of solid wastes; and

WHEREAS, the "Litter Sweep" cleanup will be a part of educating the children of this great State and County regarding the importance of a clean environment to the quality of life in North Carolina; and

WHEREAS, the great natural beauty of our State and County and a clean environment are a source of great pride for all North Carolinians, attracting tourists and aiding in recruiting new industries; and

WHEREAS, the 2001 spring cleanup will acknowledge the 13th anniversary of the NC Adopt-a-Highway program and its thousands of volunteers who labor throughout the year to keep our roadsides clean.

NOW, THEREFORE, the Cumberland County Board of Commissioners hereby proclaims April 16-30, 2001, "Litter Sweep" in Cumberland County and encourages all citizens to take an active role in making the County cleaner and more beautiful.

D. Approval of a Proclamation proclaiming April 22-28, 2001, National County Government Week in Cumberland County

ACTION: Adopt Proclamation

PROCLAMATION

WHEREAS, county government traces its roots to the English shire of a thousand years ago, serving as the citizen's local government voice since its inception; and

WHEREAS, when the federal government was formed, the framers of the Constitution chose to provide states with the freedom to create county governments. Early state constitutions conceptualized the importance of county government and its dual value to both the state and federal governments; and

WHEREAS, changes in structure and greater autonomy from the states, rising revenues and stronger political accountability have ushered in a new era for county governments as they begin the 21st century; and

WHEREAS, technology plays a huge role in our lives today, bringing about changes in nearly everything that we do. Counties are using technology to improve the delivery of services and communication to citizens; and

WHEREAS, in the past, county governments seized opportunities and met challenges that confronted them. Today, county governments continue to be the citizen's local government voice and are the governments of the future, providing solutions that bring communities together; and

NOW, THEREFORE, in recognition of the leadership, innovation and valuable service provided by our nation's counties the Cumberland County Board of Commissioners does hereby proclaim April 22-28, 2001 National County Government Week in Cumberland County.

E. Approval of the First Reading of Lake Rim Park Concession Stand Lease and Franchise Agreement

BACKGROUND: If approved, this franchise agreement will allow Aloha Shaved Ice and Snacks to provide concessionaire services to the general public visiting Lake Rim. The services will include packaged food, beverages, and souvenir products during department sponsored activities. Aloha will reimburse the Parks and Recreation Department 50% of gross revenues, excluding sales tax on the Opening Day of the baseball/softball season and 20% of gross revenues, excluding tax, after that.

ACTION: Adopt the first reading and instruct staff to place on the next agenda for a second reading.

F. Approval of Second Reading of Lease and Franchise Agreement renewal for concessions at Arnette Park

BACKGROUND: At the February 19, 2001 meeting, the Board approved the first reading of this lease and franchise agreement renewal for Windows of Opportunities to provide concessionaire services to the general public visiting Arnette Park.

ACTION: Adopt the second reading.

G. Approval of annual report for the Community Child Protection/Fatality Prevention Team

BACKGROUND: The mortality rate for children, ages 0-18, remains fairly constant in most areas. There are no significant trends identified on the State or local level. Perinatal conditions were responsible for 41 deaths in 1998 and 42 deaths in 1999. Deaths due to birth defects doubled in 1999 (14 compared to 7), but there was a decrease in SIDS deaths (4 compared to 7), with deaths due to illnesses and motor vehicles remaining the same. The ages of children have remained fairly constant as well: 66 deaths of children under the age of 1 for both years, but an increase from 3 deaths to 10 deaths for children ages 1-4. There was also a slight increase in older adolescents, with there being 8 deaths in the 15-17 age range in 1999 compared to 5 in 1998. Suicide took the lives of two youths this past year.

ACTION: No action needed.

H. Approval of temporary Timber Easement

BACKGROUND: The Fayetteville Jaycees have hired Powell & Son Timber Company to remove some timber off their land. The property is located behind the Crown Coliseum and the State of North Carolina property off of Wilkes Road. The Jaycees would like an easement along the dirt road to the Sheriff's firing range to their land. This will entail them using our easement, given to us by the State of North Carolina, across a portion of the State's property and our property to their land. The request is to use the easement for 14 days from the date of approval. The Jaycees and Powell & Son Timber Company are willing to post a \$20,000 bond for the use of this easement.

ACTION: Approve the temporary easement.

I. Report of Formal Bid Awards less than \$100,000 approved by Management

BACKGROUND: The County Purchasing Policy delegates authority to the County Manager to award formal bids for purchases of \$100,000 or less. The following bid was awarded:

County Health Department – IBM Upgrade – Yorel in the amount of \$20,943, annually for three years (\$62,829)

The following bids were received:

<u>COMPANY</u>	<u>MODEL 720 Total Price</u>	<u>MODEL 720 G prime lease</u>	<u>MODEL 820 Total Price</u>	<u>MODEL 820 G prime lease</u>
Eastern Tech	\$61,300	\$1882.00/mo	\$77,900	\$2363/mo
IBM	Incomplete bid			
Strategic Sys	\$58,971	\$1815.00/mo	\$95,267	\$2930/mo
Yorel	\$56,458	\$20,943/yr	\$69,957	\$25,948/yr

J. Budget Revisions

- (1) Health Department**
 - a. Mosquito Control – Revision in the amount of \$6,500 to reduce funding and related expenditures (B01-519) Funding Source – State THIS ITEM DELETED FROM AGENDA – NO ACTION**
 - b. Environmental Health – Revision in the amount of \$14,794 to budget for additional state funding received for the Performance-Based Distribution of 1999-2000 Food and Lodging Fees (B01-520) Funding Source – State**
- (2) Carpentry – Revision in the amount of \$5,173 to appropriate county fund balance to fund necessary operating increases (B01-522) Funding Source – County Fund Balance**
- (3) Cumberland County Civic Center/Prepared Food & Beverage Tax Fund – Revision in the amount of \$6,516 to transfer additional funds needed for a 5% contingency to purchase a boiler for the arena/auditorium (B01-516 & 516A) Funding Source – Prepared Food and Beverage Tax**
- (4) Tax Assessor**
 - a. Revisions in the amount of \$223,040 to appropriate fund balance to fund payment to Tax Management Associates for audits conducted by them (B01-518) Funding Source – Ad Valorem Tax**
 - b. Revision in the amount of \$23,257 to appropriate fund balance to fund necessary operating expenses (B01-524) Funding Source – County Fund Balance**
- (5) Tax Collector – Revision in the amount of \$29,619 to appropriate fund balance to fund necessary operating expenses (B01-523) Funding Source – County Fund Balance – THIS ITEM WAS DELETED FROM AGENDA – NO ACTION TAKEN**

REGULAR AGENDA

2. Nominations to Boards/Committees

A. Home & Community Care Block Grant Committee (8 vacancies)

BACKGROUND: The following positions are vacant:

Older Consumer Representatives:	Sylvia Allen	Replacement needed
	James L. Fleming	Eligible for reappointment
	Ellen Hall	Replacement needed
	Blanche Hodul	Replacement needed

Note: Mid Carolina recommends Jack Harnsberger to fill one of the above positions.

Nominees – Older Consumer Representatives: Eunice Melvin
James Fleming (reappointment)
Jack Harnsberger

One more nominee is needed.

Aging Service Provider:	William Duke	Eligible for reappointment
	Kathy Dunson	Replacement needed
	Sue Hunter	Replacement needed
	Patricia Readling	Replacement needed

Mid Carolina recommends Belinda Davis, Sam Hutchison and Ms. Parker Lindsay be nominated to fill three of the vacancies above (Dunson, Hunter and Readling vacancies).

Nominees – Aging Service Provider: William Duke (reappointment)
Belinda Dvis
Sam Hutchison
Ms. Parker Lindsay

B. Wrecker Review Board (1 vacancy)

BACKGROUND: The Board nominated Ms. Theresa Melvin to fill a vacancy on this Board. It has since been determined that she is ineligible to serve because she is the co-owner of a local wrecker service.

Vice Chairman Blackwell noted he had spoken with Ms. Melvin and confirmed she is not a co-owner nor does she have any investment in any wrecker service in this county. He therefore asks that the Commissioners appoint her.

MOTION: Commissioner Blackwell moved to appoint Theresa Melvin to this Board.
SECOND: Commissioner Edge
VOTE: UNANIMOUS

3. Appointments to Boards/Committees

MOTION: Commissioner Baggett moved to appoint the nominees to the respective Boards and Committees as listed A-G.
SECOND: Commissioner King
VOTE: UNANIMOUS

A. Adult Care Home Community Advisory Committee (5 vacancies)

Nominees: Teresa H. Raynor (reappointment)
Sandy Cooper
Ada R. Harris
Francis Macomber
Dana Smith

B. Equalization and Review Board (1 vacancy)

Nominee: Appraiser position: Swayn G. Hamlet

C. Equalization and Review Board – Second Vice Chair position

Nominee: Sherrill W. Jernigan

D. Mid Carolina EMS Advisory Council (2 vacancies)

Nominees: Community College Rep.: Anita McIntosh (reappointment)
Ambulance/Rescue Director: Wally Ainsworth

E. Minimum Housing Appeals Board (1 vacancy, Alternate Member)

Nominee: Jimmy Ragland

F. Nursing Home Advisory Board (1 vacancy)

Nominee: Doyle Hubbard (reappointment)

G. Workforce Development Board (1 vacancy)

Nominee: Roberta Kishbaugh

4. Consideration of Cedar Creek Business Center Project

A. Presentation of Master Plan – Appearing Jim Kizer

Mr. Kizer reviewed the master plan of the Cedar Creek Business Center Project. Mr. Kizer told the Board that Industrial Centers are becoming more people oriented with green areas, jogging trails, etc. He said this site is good for light to moderately heavy type industrial construction. He said each industry will be required to detain their post 10-year storm runoff. He noted a sewer line is available at the back of the Center that will require a good amount of money to extend it to the front. Mr. Kizer noted that each tenant will have the same type identification sign. In addition each tenant will be required to plant trees, etc. in the street area around their business. The Master Plan includes landscaping for the entrance to the Center. The Industrial Properties Committee approved reducing the planned development costs by

- eliminating sidewalks along the proposed street;
- providing utility easements to adjacent properties and eliminating sanitary sewer stub-outs;
- deferring right of way clearing of the entire street in Phase I;
- reduce signage improvements in Phase I; and
- reduce landscaping budget by eliminating landscaping along the street within the interior of the property.

Cost of Phase I with the above noted deductions is \$2,448,000. Phase 1 should be completed by December, 2002. The County Manager said there is enough money to do phase 1 of this project; however money is not available for phase 2.

Commissioner Baggett inquired if there were any plans to make Highway 53 four lane. Mr. Kizer said he was unaware of any at this time. Commissioner Baggett said he thought the Board should ask NCDOT to 4-lane Hwy. 53, at least out to the new Industrial Center. Lee Warren, Chairman, said some members of the Board may want to talk to some of our transportation officials about this.

Commissioner Henley asked if there was any way to speed up the project. Mr. Kizer said he did not think so.

The County Manager said he will be meeting with the City of Fayetteville, which has expressed an interest in annexation and in providing some assistance in the infrastructure costs. Commissioner Baggett expressed some hesitation about annexation.

MOTION: Chairman Warren moved to approve the Master Plan and instruct staff to proceed with the engineering design for Phase I improvements.

SECOND: Commissioner Henley

VOTE: UNANIMOUS

B. Agreement for Engineering Services

BACKGROUND: The scope of services and fee arrangement is outlined below:

1. Perform field surveys for street and utility extensions and locate existing utilities within the project area.
2. Develop plans, specifications and contract documents detailing the scope of work as outlined in the Master Plan, Phase 1 dated March 2001 consisting of street improvements, water, sewer, storm drainage utilities, landscaping and signage.
3. Provide the plans to the County in a digital format, Autocad Release 13 or higher.
4. Prepare an updated estimate of probable construction costs for the project at 90% completion of the plans.
5. Provide a cash flow projection schedule of monthly engineering and construction payments.
6. Submit plans/specifications for review & approval by the regulatory agencies having jurisdiction over the project and secure all necessary permits.
7. Provide customary construction bidding services as noted in the agreement.
8. Provide customary construction administration services as noted in the agreement.
9. Provide construction staking & prepare cut sheets for utility construction.
10. Prepare record drawings.
11. Prepare & submit applicable certifications to the appropriate regulatory agencies.
12. Stake lots & prepare plat for recording with the Register of Deeds.

Compensation for services rendered will be direct labor times a 2.5 multiplier. Special consultants & reimbursable costs shall be billed at direct cost. The total not to exceed contract amount is \$200,000.00. Money is available in the Industrial Development Inducement Fund for this work.

ACTION: Approve the agreement in an amount not to exceed \$200,000 and approve associated budget revision (B01-521).

MOTION: Commissioner Baggett moved to approve.

SECOND: Commissioner Henley

DISCUSSION: The County Manager noted that he has withdrawn his request for proposals for water and sewer. He noted that electrical services have been assigned to CP&L and South River Electric Membership. He noted also that an agreement allows PWC to fund electrical extension to the Park. PWC agreed not to provide local service to any one else in the area. Commissioner Baggett said it troubles him that in order to get PWC to cooperate in providing assistance, they want to annex. He noted annexation will have a direct effect on a tenant in the form of property taxes. He said we don't want to do anything that will deter future business.

VOTE: UNANIMOUS

**5. Presentation on the Cumberland County Schools ten year facility needs survey
– Appearing Tim Kinlaw**

Mr. Kinlaw reviewed the facility needs assessment. He said the Public School Law requires local boards of education to submit a long-range facility plan to the State Board every five years. The Public School Law also requires Boards of Commissioners to review the needs surveys before they are submitted to the State Board. He noted that although student population projections do not indicate an increase, the growth of programs will have an impact. He also noted that programs including Exceptional Children, class size reduction, Pre-K attendance, Resource & Remediation, etc. will require additional classroom and support facilities. Deferred maintenance projects will continue to be required to replace deteriorated systems, especially in facilities over 50 years old. There are currently 2997 teachers in 1923 teaching stations and 140 temporary huts. The Department of Public Instruction does not include the 704 pre-kindergarten students nor are projected pre-kindergarten students included in the projected enrollment for Cumberland County schools, distorting the capacity/enrollment ratio. Based on facility needs the revised projects indicate \$83 million in facility needs over the next ten years.

Mr. Kinlaw said that the Board of Education will be looking at adjustment of attendance lines in order to utilize classrooms.

Commissioner King inquired about empty classrooms at W.T. Brown, E.E. Miller and E.E. Smith Schools. Mr. Kinlaw said there are 12 empty classrooms at W.T. Brown; however there will be some programs moving into those empty rooms. There are 12 empty classrooms at E.E. Miller and E.E. Smith is operating at about 375 below capacity. Armstrong and Sherwood Park are below capacity, but utilizing all classrooms.

Commissioner Henley said there are 66 empty classrooms throughout the system, according to his calculations. There are 171 huts – many are being used for storage, art, in-school suspension, etc. Mr. Kinlaw said they will be turning in all of their leased huts (cost \$400/month).

Commissioner Baggett inquired as to how many schools do not have public water and sewer and if the Board of Education is planning to address this health care need. Mr. Kinlaw said there are no plans on the drawing board at this time to provide public water/sewer to every school system. Commissioner Baggett noted the importance of every school having public water/sewer. He said we can't wait for the city to annex in order to get it. He said he would like to see the Board of Education explore ways to assure all of our schools have public water and sewer.

Commissioner Blackwell said we can not continue to build schools when there are empty classrooms in the ones we have. He said he was glad to see the School Board looking at attendance lines.

In response to a question, Mr. Kinlaw noted that most of the Fort Bragg children go to E.E. Smith, with just a few going to Terry Sanford, Massey Hill and Reid Ross.

ACTION: No action needed.

6. Consideration of a request to brief the Board regarding endorsement of the Spay/Neuter Program – Appearing Caroline Parsons

Carolina Parsons, representing Animal Haven, briefed the Board on a proposed spay/neuter program. She said that Animal Haven runs a no-kill shelter. She noted strong methods need to be instigated to educate the public on the importance of spay/neuter programs. She noted approximately 900 animals a month are euthanized by the County's Animal Control Department. She noted the importance of a county-wide spay/neuter campaign, to include education, public awareness and citizen outreach programs. She said there is a broad coalition of support for such programs. She said her group met with the County's Animal Control staff to get their input on such a campaign. AIT will create a website and a marketing plan for the campaign. Other support groups are Sprint, Fayetteville Publishing Company, PWC, Chamber of Commerce, Urban Ministries, etc. She said no single group can solve the problem; it will take a unified community effort.

Ms. Parsons asked the Board to adopt a proclamation endorsing the spay/neuter program.

PROCLAMATION ENDORSING A COMMUNITY WIDE SPAY AND NEUTER CAMPAIGN OF THE ANIMAL HAVEN OF CUMBERLAND COUNTY

WHEREAS, Cumberland County has one of the largest populations of cats and dogs of any county in North Carolina; and

WHEREAS, every month in Cumberland County, hundreds of unwanted animals have to be put to sleep because of indiscriminate breeding, abandonment and other causes; and

WHEREAS, every month on average almost one thousand stray cats and dogs are impounded in the Cumberland County Animal Shelter and subsequently put to sleep; and

WHEREAS, a caring and humane community will strive to promote responsible pet ownership and to reduce the toll on the true victims, those unfortunate cats and dogs who are not at fault for their predicament; and

WHEREAS, the long-term solution can only be to drastically reduce breeding of cats and dogs that become unwanted and abandoned, only to end up in the Cumberland County Animal Shelter; and

WHEREAS, an effective spay and neuter program requires a coalition of partnerships across a wide range of community organizations, civic groups, animal welfare and breed rescue groups, veterinarians, concerned citizens, local governments and public agencies; and

WHEREAS, an effective spay and neuter effort should include broad community participation, educational efforts, public awareness campaigns, citizen outreach and involvement, print and broadcast media, fundraising, affordability based on need and/or income, and the cooperation of many veterinarians; and

WHEREAS, the Animal Haven of Cumberland County has developed such a comprehensive program and initiative to promote spay and neuter of dogs and cats in Cumberland County, and to promote responsible pet ownership; and

WHEREAS, the Cumberland County Board of Commissioners finds that the Animal Haven of Cumberland County's community-wide spay and neuter campaign is highly desirable, in the public interest and will promote public health, safety and welfare.

NOW, THEREFORE, the Cumberland County Board of Commissioners proclaims that it endorses the community-wide spay and neuter campaign of the Animal Haven of Cumberland County, and declares Cumberland County an enthusiastic partner in that campaign.

Commissioner Edge said he had visited the Animal Haven facilities and he applauds their efforts.

MOTION: Commissioner Edge move to adopt the Proclamation.

SECOND: Commissioner Blackwell

DISCUSSION: Commissioner Council noted their innovative approach in addressing this issue. Commissioner Council inquired about veterinarian costs in the county. Ms. Parsons noted our costs are lower than most. Ms. Parsons noted our veterinarians also offer some discounts. Commissioner Blackwell commended the group on their proactive approach and community involvement in this issue. Commissioners Baggett, Henley and Warren thanked Ms. Parsons and her group for their efforts.

VOTE: UNANIMOUS

7. Consideration of a request to brief the Board regarding the MetroVisions 2001 Effort – Appearing Dr. Ernie Johnson

Dr. Ernie Johnson reviewed the MetroVisions 2001 report. He stated that MetroVisions' goal for the community is to be a prosperous community, which foster opportunities for its citizens to fulfill their dreams while shaping a better community through public/private partnerships, consensus building and collaboration. MetroVisions has been providing this report to the community for six years. Each year through citizen participation, MetroVisions identifies a number of significant community problems, Red Flags, for concentrated study. This report reflects our gold stars and red flags as follows:

GOLD STARS

Education Benchmarks - Cumberland County has made significant accomplishments in our quality of education. SAT scores are rising and the dropout or suspension rate is dropping.

Health Benchmarks – The quality of health care continues to improve. There is one doctor for every 1,438 citizens. Mortality rates have dropped dramatically from 1998 to 1999 in the areas of heart disease, stroke, lung cancer and cancer. AIDS mortality increased, however, SIDS shows a steady decline.

Public Assistance Benchmarks – Dramatic decline.

Voting – voting is up from an all time low in 1990 of 44.2% to 69.2% of the qualified voters in 2000.

Parks and Recreation – marked increase in the use of Park resources in the community; probably due to the collaborative efforts with Cumberland County schools in the shared use of facilities.

Monetary Contributions to United Way have increased.

Violent Juvenile Arrests – down to 111 in 200 from 308 in 1994. A Juvenile Assessment Center was formed in 1996 in response to juvenile arrests. This center provides a good avenue for dealing with juveniles in trouble.

Index Crimes (property and violent crimes) - Downward trend.

RED FLAGS

Economic Benchmarks - Cumberland County lags behind in home ownership. High rental housing is reflective of our transient population, due in part to the military presence in the community. Median income in Cumberland County is \$33,836, as opposed to \$35,320 in North Carolina and \$37,005 in the United States. 15.5% of our citizens live below the poverty index.

Retail Sales – Stagnant trend in the past couple of years. This suggests that there is less disposable income for non-essentials.

Property Tax – Property tax is the main revenue source for the county and with home ownership at a low rate, coupled with the transient nature of a significant part of the population, the only way to increase revenue is to increase the tax. Other revenue producing streams must be developed if the county is to be progressive and the quality of life for its citizens is to improve.

Government Expenditures – County costs have escalated dramatically over the past several years. City expenditures have maintained a less than 6.9% increase from 1996 to 2000.

When comparing the cost of governing, the per capita government overhead cost rise is dramatic. The cost of operating government suggests that study should be given to cost effectiveness gained through consolidation of services.

Low Birth Weight Babies – The Infant Mortality Rate continues to rise in Cumberland County. Similarly, low birth weight babies have increased. These babies are at increased risk of death and illness.

Increase in Child Fatalities, Abuse and/or Neglect – Child fatalities continue to rise. Abuse and neglect are down, although alarmingly high. A new program is being implemented, the Neighborhood Guardian Program, with guardians in communities where reports indicate a high incidence of abuse and neglect.

Solid Waste, Water Compliance – There has been a steady increase in solid waste since 1992 – 1997. From 1998-2000, there has been a dramatic increase from 0.9 tons per capita to 1.33 tons per capita. The County has no recycling program. The Water Compliance issue shows a declining trend in water compliance in the Cape Fear River from 100% in 1998 to 88.7% compliance in 2000. Issues such as interbasin water transfer and aberrant weather patterns heighten the concern.

Emergency Response – Response time has risen from 4.46 minutes in 1998 to 11.03 minutes in 1999. It moved modestly down to 10.07 minutes in 2000. Fire response time has remained constant during the same period with only a .2 minute differential.

Human Services Expenditures per capita, Public Safety Expenditures, & Government Expenditures per Capita – Human services expenditures have been steady and from 1997 to 1999, dramatic. Spending in public safety has also increased from \$74.37 per capita in 1990 to \$126.75 in 1999. Between 1994 and 1996, there was a decrease in public safety spending, followed then by a dramatic increase.

Veterans, Migration – The retention of Veterans in the area decreased from 32,000 in 1997 to 27,060 in 2000. Military who retire from Fort Bragg and Pope Air Force Base are often within the age bracket to seek other jobs. When they cannot find employment commensurate with their level of training, education and skill level they often relocate to other communities.

CONCLUSIONS AND RECOMMENDATIONS

1. Establish a CQI Team to study the matter of coalition building in the area of the economy.
2. Establish a CQI Team to study, recommend and implement strategies in the area of Governmental Services, Human Services and Public Safety Expenditures.
3. Establish a CQI Team to study, recommend and implement strategies in the area of water compliance and solid waste.
4. The new Neighborhood Guardian continues its CQI efforts to address the problems of Child Abuse and Neglect.

Commissioner Baggett asked MetroVisions to include a category in their study figures on the availability of public utilities to all of our citizens.

The Board thanked Dr. Johnson for his presentation.

8. Planning Matters:

A. Presentation of Manufactured Housing Study

Barry Warren, Planning Director, shared the following information with the Board:

- a major finding of the study is a noticeable decline of new single family site-built houses in Cumberland County;
- for the last 30 years, Cumberland County has ranked first in the State in the number of manufactured homes;
- 1993 was the last year the County Inspections Department issued more single-family site-built homes than manufactured homes permits;
- From 1996-98 the average assessed building values in the unincorporated areas of the County have decreased from approximately \$112,000 per unit to \$106,000, and the assessed building value per square foot has decreased from \$68.39 to \$62.16;

- Factors that contribute to manufactured homes having competitive advantages to site built homes include:
 - lower initial start-up cost
 - improving construction/quality
 - construction/occupancy time shorter
 - increase in interest/demand
 - greater availability of financing
 - manufactured homes appreciate, but at a slower rate
- Factors that contribute to the decline of single family site-built homes include:
 - regulatory cost of development
 - tax rates
 - lack of utility infrastructure
 - decreasing supply of large tracts of land
- Local economic impact of site-built homes substantially exceeds manufactured homes in other counties of the State and shipped to Cumberland County;
- The construction of site-built homes generates more full-time jobs;
- Tax revenues, assessed values and appreciation rates are generally higher with site-built homes than with manufactured homes. The long term effect is a declining tax base for the County.

Mr. Warren noted there are some ways in which the County may address the decline in site-built homes such as a zoning ordinance amendment that creates a manufactured home overlay district or appearance standards, reduce the number of districts in which manufactured housing is allowed, decrease density, etc. In addition, the County may also look at increasing the density in R10 and R15 zoned area to allow for density to be calculated on gross, rather than net land area. The County could also require urban development subdivision standards where density exceed three unit per acre from two units per acre, revise the urban services area, speed the extension of water and/or sewer infrastructure and encourage development of modular and factory built homes in the County whose codes meet NC State Building Codes.

Commissioner Baggett said he was worried about development on the east side of the County because of the availability of large tracts of land. He said we need to accommodate manufactured homes in a reasonable manner, but encourage site built homes.

Breeden Blackwell told the Board the NC Association of County Commissioners is interested in participating in a study about how counties can address the issues noted above.

MOTION: Commissioner King moved to direct the Planning Board to bring some recommendations to the Board of Commissioners concerning how we can increase the number of site-built homes while still providing opportunities and districts for manufactured housing.

SECOND: Commissioner Edge

VOTE: UNANIMOUS

Commissioner Henley asked that when we meet jointly with the Fayetteville City Council on April 24, we agenda an item regarding City of Fayetteville utility connection fees.

B. Consideration of the updated Cumberland County Zoning Map

This item was deleted from the Agenda.

9. CLOSED SESSION – Attorney-Client Privilege

MOTION: Commissioner Blackwell moved to go into Closed Session for an Attorney Client Privilege matter.

SECOND: Commissioner King

VOTE: UNANIMOUS

MOTION: Commissioner King moved to go back into Open Session.

SECOND: Commissioner Blackwell

VOTE: UNANIMOUS

MEETING ADJOURNED: 12:15